TOWN OF COLLINGWOOD

JUDICIAL INQUIRY

Before:

Associate Chief Justice Frank Marrocco

Held at:

Collingwood Town Hall Council Chambers 97 Hurontario Street Collingwood, Ontario

October 23rd, 2019

1 APPEARANCES 2 3 Kate McGrann) Inquiry Counsel 4 John Mather) Associate Inquiry 5) Counsel 6 7 (No Counsel)) For Paul Bonwick 8 9 George Marron) For Sandra Cooper 10 11 Frederick Chenoweth) For Edwin Houghton 12 13 William McDowell) For Town of Collingwood 14 Ryan Breedon (np)) 15 Andrea Wheeler (np)) 16 17 Bill Trudell) For BLT Construction 18 Eric Neubauer) 19 20 21 22 23 24 25

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1 --- Upon commencing at 9:01 a.m 2 3 MR. JOHN MATHER: Before we call the next witness, Inquiry Counsel just want to advise that 4 5 there will be an affidavit posted to the website today 6 in respect of Dave MacNeil, who was a Sprung employee in 2012. 7 8 With that said, I'll now call our next witness, Paul Bonwick. Just to clarify, it's an 9 affidavit of service relating to Mr. MacNeil, not an 10 11 affidavit of Mr. MacNeil. 12 13 EDWARD PAUL BONWICK, Sworn 14 15 (BRIEF PAUSE) 16 17 MR. PAUL BONWICK: Good morning, Your 18 Honour. Just if I may seek clarification on one (1) 19 matter before we get underway? 20 THE HONOURABLE FRANK MARROCCO: Yes. 21 MR. PAUL BONWICK: Seeing as I've not had the benefit of counsel, I'm wondering if -- I have 22 a book with me. I don't have any notes in it at this 23 24 point in time, but as evidence in-chief is being 25 provided, and the cross-examination, am I able to take

notes for my own purposes, or are those --1 2 THE HONOURABLE FRANK MARROCCO: And 3 keep them to yourself. 4 MR. PAUL BONWICK: Yes. 5 THE HONOURABLE FRANK MARROCCO: I see no reason why not. Ye -6 7 MR. FREDERICK CHENOWETH: I'm --THE HONOURABLE FRANK MARROCCO: Yes. 8 Yes, you can. 9 10 MR. FREDERICK CHENOWETH: I'm content, 11 Your Honour. MR. PAUL BONWICK: It might help with 12 13 --14 THE HONOURABLE FRANK MARROCCO: Okay. 15 Thank you, Mr. Chenoweth. 16 MR. PAUL BONWICK: -- recalling or 17 going back and forth between questions. 18 THE HONOURABLE FRANK MARROCCO: I 19 think everybody's -- everybody's okay with that. So, 20 that's --21 MR. PAUL BONWICK: Thank you, Your 22 Honour. 23 THE HONOURABLE FRANK MARROCCO: 24 that's the understanding. You can keep the notes and 25 keep them to yourself if you have a pen.

MR. FREDERICK CHENOWETH: 1 Yes. 2 MR. GEORGE MARRON: Could -- could I just ask for some clarification? The -- these are 3 notes that he has made and wants to refer or wants to 4 5 make? 6 THE HONOURABLE FRANK MARROCCO: No, intends to make as the course of his testimony goes 7 8 on. 9 MR. PAUL BONWICK: I have no notes right now, Mr. Marron. 10 11 MR. GEORGE MARRON: Okay. Well, there 12 al -- there's --13 THE HONOURABLE FRANK MARROCCO: The 14 book is empty. 15 MR. PAUL BONWICK: There's a book. 16 MR. GEORGE MARRON: And there's also a transcript that is provided at the end of each and 17 18 every day. 19 THE HONOURABLE FRANK MARROCCO: T -- T suppose probably a note of something Mr. Bonwick wants 20 to make a point of responding to or, you know, that 21 22 sort of thing. 23 MR. GEORGE MARRON: Okay. Thank you. 24 Thank you for that. 25

EXAMINATION-IN-CHIEF BY MR. JOHN MATHER: 1 2 MR. JOHN MATHER: Good morning, Mr. Bonwick. 3 MR. PAUL BONWICK: Good morning, Mr. -4 5 - good morning, Mr. Mather. 6 MR. JOHN MATHER: As you're aware, the Inquiry has heard evidence that you attended an 7 8 introductory meeting with representatives of BLT on July 26th, 2012, to discuss what Green Leaf could 9 offer BLT with respect to the Town's recreation 10 11 facilities. 12 The Inquiry has also heard that, on August 31st, 2012, BLT paid Green Leaf six hundred and 13 14 sixty-nine thousand dollars (\$669,000) in relation to 15 the pool and arena projects. 16 We've also heard from several witnesses who've provided their reaction to the amount of money 17 18 that Green Leaf was paid. I don't propose to walk 19 through with you those reactions. 20 But would you agree that that amount, six hundred and sixty-nine thousand dollars 21 22 (\$669,000), was a substantial amount of money to be 23 paid for a month's work? 24 MR. PAUL BONWICK: No. 25 MR. JOHN MATHER: Why not?

MR. PAUL BONWICK: I think one has to 1 reflect on the value that Green Leaf brings to the 2 table and, more specifically, myself as it relates to 3 any given issue. 4 5 6 (BRIEF PAUSE) 7 8 MR. FREDERICK CHENOWETH: Apologies, 9 Your Honour. 10 THE HONOURABLE FRANK MARROCCO: That's 11 fine. It reminds me to turn mine off, Mr. Chenoweth. 12 MR. WILLIAM MCDOWELL: Can you make an order that he at least change his ring tone? 13 THE HONOURABLE FRANK MARROCCO: 14 No. 15 CONTINUED BY MR. JOHN MATHER: 16 17 MR. JOHN MATHER: You were explaining. 18 MR. PAUL BONWICK: Thank you. I think 19 one needs to reflect on the number of years, the amount of networking, the amount of effort and work 20 goes on in terms of building relationships within 21 regions throughout Simcoe County, the province, the 22 23 Federal Government. 24 One tends to develop long-term 25 relationships, they get involved in numerous

initiatives throughout the community, throughout the 1 province, throughout the country. 2 3 And a lot of that is not dealt through compensation but rather investment from myself or from 4 5 companies that I would be associated with, and so it's 6 not simply a case of saying it's -- the finite term is three (3) weeks of five (5) weeks. 7 8 It's a case of there's been years go 9 into develop something that actually can lend value to a client. 10 11 MR. JOHN MATHER: So, is -- should I 12 take from that answer that one (1) of the things that 13 Green Leaf provided BLT was the inherent value of the relationships that you had developed as a member of 14 15 Parliament, as a member of Council? MR. PAUL BONWICK: I would say partly 16 that. But I would also say partly my experience, for 17 lack of a better word, education or understanding 18 19 perhaps of how municipal, provincial, federal governments work, how they interact, how policies 20 developed, how issues are moved forward within a 21 particular level of government. 22 23 And so, I would respectfully submit 24 that not a lot of people have a thorough understanding 25 of the interactions between governments within

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governments. And so it's not simply about the 1 relationships, but it's about the understanding of --2 of how various initiatives are able to move forward 3 within a particular level of government. 4 5 MR. JOHN MATHER: So, you've spoken 6 about the relationships you had, your experience and 7 knowledge about the municipal process, let's say, or the government process. 8 Was there anything else that Green Leaf 9 10 did to earn the fee that it was paid? 11 MR. PAUL BONWICK: Yeah. There was --12 there was assistance in terms of strategic approach. 13 And again, I think that, to some degree, relates back to an understanding of -- of governance, of 14 15 government. 16 But I think it also reflects back on a reasonable understanding of where people's minds are 17 18 as it relates to any given issue. And so, I think --19 I know that we're able to provide strategic advice in terms of how any particular initiative should position 20 itself in order to advance that particular cause. 21 22 MR. JOHN MATHER: As you're -- as 23 you're aware, Abby Stec has given evidence at the 24 Inquiry. And one (1) of the things she said was that 25 her understanding was that BLT was paying Green Leaf

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and, more specifically, you so that you could leverage 1 your relationships in order to secure a sole source of 2 the recreation facilities. 3 Tom Lloyd, of Sprung, has also given 4 5 evidence. And his understanding was that potentially 6 obtaining a sole source was one (1) of the things that 7 you were seeking to provide to BLT. 8 We've heard evidence that sole sourcing 9 was discussed at the initial July 26th meeting. And, 10 as you're aware, and as everyone is aware, the Town 11 ended up proceeding with a sole source for the Sprung structures. This is something the Town had not done 12 13 before, at least on this scale. 14 Did you do anything between July 26 and 15 August 27th, 2012, to turn the Town's attention to the possibility of a sole source? 16 17 MR. PAUL BONWICK: There was some 18 investigation in terms of our part and Green Leaf. 19 And I'd just like to correct your preamble there, that Green Leaf -- or sorry, that BLT was hiring me versus 20 hiring Green Leaf, as the evidence has indicated in 21 22 testimony. 23 It was in a fact a agreement, 24 contractual agreement between Green Leaf, which is a 25 duly registered corporation in the Province of Ontario

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in Canada. 1 2 And as a principal of Green Leaf, I was -- certainly played a role in that, but it was not a 3 direct engagement between myself and BLT, just to 4 5 clarify that. 6 In terms of your question specific to sole source, there was a number of different issues 7 8 that were discussed during our meeting with BLT. Discussions ranged from how I felt that they should 9 position themselves in terms of what they were 10 11 proposing for the Town of Collingwood. There was significant discussion in 12 13 terms of the history of, not only the Town of Collingwood, but municipal governments across the 14 15 Province of Ontario and the realities that they were facing. 16 17 And as a seque from the history of the 18 Town of Collingwood, one (1) of the points that was 19 touched on was the ability -- or potential ability for the municipality to move forward in a more expeditious 20 manner through a sole source program versus going out 21 to an RFP or consideration of the multi-use 22 23 recreational facility proposal that had been put in 24 front of the Town or municipal Council several weeks 25 earlier.

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MR. JOHN MATHER: So, my question was, 1 and I'll put it this way: Prior to August 27th, 2012, 2 did you speak to anyone at the Town or do anything 3 that turned the Town's attention to the fact that this 4 could be sole sourced? 5 6 MR. PAUL BONWICK: I don't recall a specific conversation with one (1) particular 7 8 individual. I think that there was general conversations with various individuals in different 9 environments related to how Collingwood -- or how --10 11 more specifically, how Collingwood Council might 12 embrace a solution that would allow a timely delivery 13 of something that they had been engaged in for some 14 time. 15 MR. JOHN MATHER: Who did you have 16 those conversations with? 17 MR. PAUL BONWICK: Again, there was --18 keeping in mind, as all your witnesses have stated, 19 this is going back seven and a half $(7 \ 1/2)$ years ago, and I was dealing with many issues throughout the 20 region, as well as in Collingwood. 21 22 But there was opportunities in social 23 environments as well as others, other environments, to 24 have discussions with various members of Council, I 25 would say primarily various members of Council, and I

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don't know that we necessarily reflected specifically 1 on the term 'sole source', but certainly the ability 2 to focus in on one (1) solution and deliver a solution 3 in a timely fashion based on the history that Council 4 5 had dealt with over the past two (2) decades. 6 MR. JOHN MATHER: When you say focus in on one (1) solution and deliver one (1) solution, 7 what is that other -- if it's -- what is that if it's 8 not a sole source? 9 10 MR. PAUL BONWICK: I -- I agree with 11 you entirely that it's a sole source. I'm saying to 12 you that I don't know that the term 'sole source' was 13 actually identified or used within any of these 14 general discussions. 15 It was more about the ability to identify a solution that works and focus in on that 16 17 solution simply because Council, in my opinion, had 18 been very much tasked for a number of years in terms 19 of delivering what we've come to term here as water and ice, and so the discussions -- again, not 20 remembering the exact wording, but they were -- they 21 were talking -- the focus of the discussions were 22 23 about, if you find a solution that works and you 24 embrace that solution, is that something you would 25 focus on versus going out and, as they had in past

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years, through an RFP process of some kind. 1 2 MR. JOHN MATHER: Who did you have these conversations with, do you recall? 3 MR. PAUL BONWICK: I think that there 4 5 was general conversations with -- and again, I don't recall exact details, but there was opportunities at 6 social events where you might engage somebody like 7 Councillor Edwards or Councillor Lloyd, possibly 8 Councillor Hull, possibly Deputy Mayor Lloyd, possibly 9 Mayor Cooper, Councillor West. 10 11 I mean, at that point in time, I think 12 it's important to recognize it was a somewhat relaxed 13 or casual environment, and it provided opportunity to have those discussions sort of in a free flowing 14 15 manner. 16 MR. JOHN MATHER: Do you recall having -- do you recall any specific conversations with 17 18 Councillor Edwards about the potential of focussing in 19 on one (1) solution or proceeding by what is effectively a sole source? 20 21 I don't know that I MR. PAUL BONWICK: 22 would have been that direct. I think you try to 23 strategically deliver a message that will point 24 somebody in that direction. I think the discussions were more in 25

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line with the frustration of Councils in various terms 1 going back over the twenty (20) years, that they had 2 gone down very comprehensive or very complex or 3 convoluted processes where significant funds had been 4 5 invested by the Council, the taxpayers of Collingwood, 6 where they had almost got to a point where they were about to break ground in a couple of cases and that, 7 at the end of the day, Council had never been able to 8 deliver on them. 9 10 And so you would -- in the context of 11 those conversations suggest that the processes that had been followed hadn't delivered, and so rather than 12 13 repeat history and end up with the same result, you might start looking at alternatives in terms of how 14 15 you might actually deliver. 16 MR. JOHN MATHER: Do you recall 17 specifically having a conversation like that with 18 Councillor Edwards? 19 MR. PAUL BONWICK: I've been trying to reflect on that. I recall having conversations with 20 several councillors, and I think Edwards was just one 21 22 (1) of them. 23 But again I -- I want to emphasize that 24 it's -- it's a very relaxed conversation, it's centred 25 around history and how they move forward, how they

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embrace a particular solution, and so it wasn't a 1 scheduled meeting per se where you're sitting down and 2 going Councillor Edwards heres (sic) or Councillor 3 West here or Councillor Hull here. 4 5 It's in a more open environment where 6 it's -- you happen to be somewhere where they are and you have that discussion with them. 7 8 MR. JOHN MATHER: Do you recall any specific conversations you had with any members of 9 Council along the lines of what you're describing? 10 11 12 (BRIEF PAUSE) 13 14 MR. PAUL BONWICK: To some degree, 15 yes. The issue comes down to me trying to reflect on when those dates would be. There was an opportunity 16 where my family happened to be in Ottawa one (1) 17 18 weekend when a councillor was there for an AMO 19 conference. 20 There was some socializing taking place 21 outside of the -- the conference. I recall having 22 general discussion with some councillors, and when 23 you're -- depending on who you're sitting at -- at the 24 table with, having more detailed conversation with 25 others. That would be one (1) example.

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1 MR. JOHN MATHER: Are you referring to the dinner that the Inquiry's heard about at the Mamma 2 Teresa restaurant? 3 MR. PAUL BONWICK: I don't know if it 4 5 was the dinner or... I think at one point -- and, 6 again, I can't identify specific interactions but rather sort of the theme. 7 8 We were in Ottawa that weekend. My daughter was doing her undergrad work at Carleton Law, 9 and we happened to be there for three (3) or four (4)10 11 days visiting her, my wife and I. And during that period of time, we had 12 had interactions or either been invited or made aware 13 that councillors were getting together for some sort 14 15 of social interaction after their responsibilities or the things they were doing through the day. And so, I 16 think there was a couple of times there where we had 17 18 some interaction with them at that point. 19 I would suggest that there was other times in Collingwood where there may be some social 20 dinner, barbeque event taking place in Collingwood 21 22 where you would run in to a Councillor as well, you 23 know, these weren't structured or formal so you didn't 24 necessarily make detailed notes and as what transpired 25 but it was an opportunity to interact with -- with

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Councillors and share your thoughts and garner theirs. 1 2 MR. JOHN MATHER: You've provided us with some -- and correct me if I'm wrong, but what I'm 3 taking to be general recollections of conversations 4 5 you had in social settings with Counsellors with 6 respect to the recreation facility decisions. Do you recall any specific 7 conversations that you had at any point in time prior 8 to August 27th 2012? 9 10 MR. PAUL BONWICK: Nothing that would 11 allow me to say on this date or this time. 12 MR. JOHN MATHER: Do you recall any 13 conversations, setting aside the date, where you can recall what you said to a specific Counsellor? 14 15 MR. PAUL BONWICK: No, I think I've tried to answer it to the best ability in terms of how 16 I recall the interactions between myself and various 17 18 members of Council. 19 MR. JOHN MATHER: Prior to August 27th, 2012, did you have any conversations with any 20 21 members of staff about the potential for sole sourcing or the potential for focusing in on one (1) solution, 22 23 as you described it? 24 MR. PAUL BONWICK: No. 25 MR. JOHN MATHER: Did you ever have

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any discussions with Mr. Houghton about the potential 1 2 of sole sourcing? 3 MR. PAUL BONWICK: No, not until the issue came forward before -- no. 4 5 MR. JOHN MATHER: You said not before 6 the issue became forward, can you --7 MR. PAUL BONWICK: Not until Council had dealt with the issue. 8 9 MR. JOHN MATHER: And what do you mean by "not until Council had dealt with the issue?" 10 11 MR. PAUL BONWICK: We were informed 12 that Council was moving forward with the potential for 13 a sole-source agreement and at that point in time I reached out to try and seek clarification in terms of 14 15 what that meant. MR. JOHN MATHER: And when was that 16 17 point in time? 18 MR. PAUL BONWICK: I don't recall the 19 exact date. 20 MR. JOHN MATHER: Was it before August 21 27th, 2012? 22 MR. PAUL BONWICK: No. 23 MR. JOHN MATHER: Are you aware of Ms. 24 Stec having any conversations with Mr. Houghton about 25 the potential for a sole-source?

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1 MR. PAUL BONWICK: No. 2 MR. JOHN MATHER: Ms. Stec provided evidence that at some point prior to August 27th, 2012 3 she did recall having that -- a conversation with Mr. 4 5 Houghton about the potential for sole-source. 6 Were you aware of that conversation in 7 any capacity? 8 MR. PAUL BONWICK: I don't think I was 9 part of the convers -- I don't recall ever being part 10 of the conversation with her and Ms. -- Mr. Houghton. 11 MR. JOHN MATHER: Do you recall if Ms. 12 Stec reported to you or advised you about that conversation? 13 14 MR. PAUL BONWICK: I don't know if Ms. Stec reported to me in terms of specific on sole 15 16 sourcing. Again, I want to talk about the environment 17 was not targeting on sole-source but rather focusing 18 on embracing a solution. 19 And I agree that it's a play on words but Ms. Stec very well may have shared with me that 20 their Council is -- appears to be focusing in on one 21 22 (1) solution or potentially on one (1) solution. Ι don't recall her sharing intimate details in terms of 23 24 the discussion that happened between her and Mr. 25 Houghton on whatever date that was.

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1 MR. JOHN MATHER: When you spoke with Mr. Houghton after August 27th, 2012 about sole 2 sourcing, what was the nature of that conversation? 3 MR. PAUL BONWICK: I think there was -4 5 - sort of in my mind there was -- there was two (2) 6 options at play for Council if, in fact, they were going to embrace a particular solution. One (1) was 7 specific to the Sprung technology, the Sprung solution 8 that was -- Sprung BLT solution that was being put in 9 front of them. 10 11 They also had the ability based on the 12 MURF report leading up to that to embrace that as 13 their solution, while I didn't think it was likely, that was another alternative that they had available 14 15 to them. 16 MR. JOHN MATHER: So on August 27th, 2012 Council selects as between those two (2) options, 17 18 or any other options because they select to proceed by 19 way of a sole-source for the two (2) Sprung buildings. 20 Is the conversation you're recalling with Mr. Houghton, did it happen before August 27th, 21 22 2012? 23 MR. PAUL BONWICK: I think I answered 24 that just a couple of minutes ago. 25 MR. JOHN MATHER: And maybe I misheard

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24 1 her. 2 MR. PAUL BONWICK: That's okay. 3 MR. JOHN MATHER: I understood your answer was it happened afterwards. Did it happen 4 beforehand? 5 6 MR. PAUL BONWICK: No. 7 MR. JOHN MATHER: When did it happen? MR. PAUL BONWICK: I -- I've said to 8 you at some point afterwards. I don't recall the 9 10 exact date. 11 MR. JOHN MATHER: Why would you be 12 having a conversation with Mr. Houghton about the 13 options before Council with respect to Sprung or a 14 MURF when Council had already made that decision? 15 MR. PAUL BONWICK: Again, maybe I miscommunicated. I was seeking clarification in terms 16 17 of what they had decided and what that was going to 18 mean. 19 MR. JOHN MATHER: So you were seeking 20 clarification on the decision that had already 21 occurred? 22 MR. PAUL BONWICK: Correct. 23 MR. JOHN MATHER: And what did Mr. 24 Houghton tell you about that? 25 MR. PAUL BONWICK: Again, I can't give

you -- I can't provide exact details but that Council 1 had, in fact, made a decision to move in the direction 2 of water and ice through a sole-source and I don't 3 even know that that was necessarily the exact 4 terminology but that Council had made a determination 5 6 that they were going to go with this proposal that had been made specific to an aquatics facility and arena 7 8 versus a larger multiuse recreational integrated facility at Central Park. 9 10 MR. JOHN MATHER: Is Mr. Houghton the 11 first person who told you that decision had been made? 12 MR. PAUL BONWICK: I don't recall if he was the first or not. 13 14 MR. JOHN MATHER: Speaking about Mr. 15 Houghton I'm going to back up in time now and ask you questions in relation to his appointment as acting 16 17 So if we could pull up paragraph 91 of the CAO. 18 Foundation Document. 19 20 (BRIEF PAUSE) 21 22 MR. JOHN MATHER: So paragraph 91 23 describes an email that Deputy Mayor Lloyd sends to 24 Sandra Cooper on April 10th, 2012, after receiving the 25 special Council meeting agenda for April 12th writing,

"I thought you were going to place 1 2 personnel on the in camera agenda re acting CAO." 3 And as the Inquiry has heard, it's on 4 5 the April 12th meeting where Mr. Houghton is appointed 6 as acting CAO. Deputy Mayor Lloyd then forwards his email to you with several question marks. And 7 paragraph 92 the acting deputy clerk sends a revised 8 special Council agenda for the April 12th meeting. 9 The revised agenda includes a topic called 'Discussion 10 11 re acting CAO.' Deputy Mayor Lloyd forwards this 12 email to you and then if we scroll down. 13 On the same day, April 10th Councillor 14 Hull sends an email to Council and Ms. Almas in which 15 he advises he can attend Thursday's meeting. He asked why these items cannot wait till Monday and Councillor 16 17 Gardhouse replies saying that we certainly don't need 18 to be making big decisions with a Councillor not 19 present unless it's absolutely necessary. 20 Again, Deputy Mayor Lloyd forwards this email to you and you reply. 21 22 "Who cares what he says. Tell 23 Sandra to stay the course. He never 24 takes an interest anyway." 25 Why was Deputy Mayor Lloyd

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communicating with you at this point in time about the 1 timing of Mr. Houghton's appointment? 2 3 MR. PAUL BONWICK: You have to ask Mr. Lloyd that. I can't presuppose what he was thinking 4 5 when he's forwarding me emails. He did it on a 6 regular basis. 7 MR. JOHN MATHER: What was your understanding of why Deputy Mayor Lloyd was sending 8 this at that point in time? 9 10 MR. PAUL BONWICK: The overall 11 environment, if I recall accurately, was that the CAO 12 -- the contract for the CAO who had currently been providing those services had been terminated. It had 13 been done in such a way as Council had not -- had a 14 15 contingency in place in terms of bringing in a contract CAO, hiring an HR firm to bring somebody in 16 17 to backfill for that position for some period of time 18 and I think they found themselves in a situation where 19 they had no contingency and wanted to have somebody filling that role in a fairly expeditious manner. 20 21 MR. JOHN MATHER: Was that something 22 that deputy mayor was discussing with you? 23 MR. PAUL BONWICK: We had had -- or he 24 had had conversations with me in terms of wanting to 25 see Mr. Houghton take over or move into that position

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on a temporary basis until such time as they acted on 1 either retaining an HR firm or putting a committee of 2 Council together. There's several different options 3 available to a Council to hire a CAO. 4 Unfortunately, they hadn't taken those 5 6 steps in a parallel path as they were considering the termination of the cla -- or termination of the 7 contract for Ms. Wingrove. 8 9 MR. JOHN MATHER: Did he have 10 discussions with you specific to the April 12th 11 meeting and the timing of having this on the in camera 12 agenda at that point? MR. PAUL BONWICK: I don't recall him 13 14 speaking specifically about an April -- April 10th or 15 12th? April 12th. 16 MR. JOHN MATHER: The meeting's on April 12. 17 18 MR. PAUL BONWICK: I don't recall him 19 speaking specifically to the April 12th meeting. I think it was his position and I should say I think it 20 was Council's position to see somebody come in or 21 22 potentially see Ed come in and start fulfilling the 23 role of a CAO as quickly as possible. 24 MR. JOHN MATHER: Did you have any 25 conversations with your sister about Mr. Houghton

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becoming acting CAO? 1 2 MR. PAUL BONWICK: Yes. 3 MR. JOHN MATHER: Can you describe 4 those conversations? 5 MR. PAUL BONWICK: I think they were 6 in the same manner, to some degree, as Deputy Mayor I think Council had made a decision to 7 Llovd. terminate -- I know Council has made a decision to 8 terminate the contract of the CAO. 9 10 I think that there was a recognition 11 that they hadn't planned properly in terms of how they 12 would replace that person in any kind of timely fashion. 13 14 One should reflect on when you're 15 running a \$30 million corporation and I think Council should have reflected on this, quite frankly, prior to 16 17 the termination of Ms. Wingrove whether it's in the 18 private sector or whether it's in the public sector, 19 if you've -- if the senior most person who is responsible for general administration within that 20 framework is terminated, typically the Board of 21 Directors or Council would make arrangements in a very 22 23 timely fashion to have somebody come in and backfill 24 until such time as they've hired somebody permanently. 25 MR. JOHN MATHER: The Inquiry has

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heard evidence, and you agreed in part 1, that you 1 acted from time to time as an advisor to Ms. Cooper. 2 Do you recall that? 3 4 MR. PAUL BONWICK: Yes. 5 MR. JOHN MATHER: Did you provide Ms. 6 Cooper any advice specifically to the decision of 7 appointing Mr. Houghton as acting CAO? MR. PAUL BONWICK: I don't know that I 8 9 -- say yes. Again, from what I recall from the 10 conversation, the idea of Mr. Houghton being brought 11 in on a temporary basis had been bounced around, as I understand it. I wasn't privileged to the 12 conversations, but I think it had been bounced around 13 through various members of Council or potentially 14 15 Council of the whole. I don't know that. 16 Mayor Cooper and I would've had the 17 opportunity, again through any number of different 18 avenues, to have a discussion about what my thoughts 19 on that were. So I would -- it's a longer answer than you needed, but I would say yes. 20 21 MR. JOHN MATHER: And what were your thoughts? 22 23 MR. PAUL BONWICK: I think it goes 24 back to my earlier comments that there was, in my 25 opinion, at that time Council hadn't been prudent in

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terms of managing the other side of the equation. 1 2 When you're going to terminate somebody that is so senior within your organization, in my 3 experience anyways, typically, they have somebody 4 5 that's going to transition over there for some period 6 of time. I think traditionally, or more commonly, the 7 municipality would either reach out to a professional 8 HR firm and hire somebody on an acting basis in order to facilitate the transition and Council hadn't done 9 that and, in fact, they hadn't even taken the steps at 10 11 the time they terminated Ms. Win (sic) to do that. 12 And so I felt that Mr. Houghton 13 certainly had the capacity to help bridge the period of time that they would require in order to put 14 15 somebody in that was either more permanent or providing a longer temporary, I guess the term is, 16 acting CAO. 17 18 So my advice was, Ed's highly respected 19 in the community. He's very capable in terms of the work that he does with Collus. He's has a relatively 20 intimate understanding of the interactions of Council 21 and staff as his -- through his role as executive 22 23 director of Public works. He'd certainly be a person, 24 in my opinion, that would be qualified to help deal with that transition and I'm sure that would've been 25

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the advice I would've offered. 1 2 MR. JOHN MATHER: Do you recall when you first discussed the possibility of Mr. Houghton 3 being acting CAO with Ms. Cooper? 4 5 MR. PAUL BONWICK: No. 6 MR. JOHN MATHER: You were asked in the first part about an email exchange between -- an 7 email that Deputy Mayor Lloyd sent to Ms. Cooper and 8 yourself in which he expressed frustration with Ms. 9 Wingrove's job performance. 10 11 Do you recall what I'm referring to? 12 MR. PAUL BONWICK: Yes. 13 MR. JOHN MATHER: Had you discussed 14 the possibility of Mr. Houghton becoming acting CAO 15 before Mr. Lloyd had sent that email? 16 MR. PAUL BONWICK: No. 17 MR. JOHN MATHER: Did you -- do you 18 rec -- sorry. 19 MR. PAUL BONWICK: My apologies, back up. I don't believe so. 20 21 MR. JOHN MATHER: Do you recall if you 22 spoke with Ms. Cooper about that at any -- shortly 23 after that email was sent? 24 MR. PAUL BONWICK: No. 25 MR. JOHN MATHER: Do you recall if you

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spoke with Ms. Cooper about the potential appointment 1 of Mr. Houghton prior to Ms. Wingrove's termination? 2 3 MR. PAUL BONWICK: No. 4 MR. JOHN MATHER: You testified in the 5 first part that one (1) of the things that you and Mr. 6 Lloyd discussed when it came to Mr. Houghton was that 7 Mr. Lloyd wanted you to speak to Mr. Houghton and provide some encouragement to -- for him to take on 8 the position. 9 10 Do you recall that? 11 MR. PAUL BONWICK: Yes. 12 MR. JOHN MATHER: And I believe your 13 evidence was that you didn't recall whether or not you had the opportunity to have that conversation with Mr. 14 15 Houghton before he was appointed, is that -- do you recall that? 16 17 MR. PAUL BONWICK: Yes. 18 MR. JOHN MATHER: After Mr. Houghton 19 was appointment -- appointed, did you have any discussions with Mr. Houghton about his appointment? 20 21 MR. PAUL BONWICK: Yes. 22 MR. JOHN MATHER: And what were the 23 nature of those discussions? 24 MR. PAUL BONWICK: Again, providing 25 some context, Ed and I had -- Mr. Houghton and I had a

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relationship that went beyond Council. We were
 friends. I had several files throughout the region
 that I dealt with Mr. Houghton on a professional
 basis.

5 I think, from what I recall of the 6 conversation, very shortly after agreeing to assume 7 the position and getting involved, I think it was becoming evident that Mr. Houghton was being spread 8 thin; more specifically, we had a number of different 9 matters that were significant priorities for the newly 10 11 created or about to be newly created Collus -- or 12 PowerStream and I think the discussions were him 13 trying to stay on top of everything and being spread thin and delegating and trying to get people to pull 14 15 up where he was not necessarily traditionally -- or where he would've traditionally been more active. 16 17 MR. JOHN MATHER: Did you provide Mr. 18 Houghton with any advice on how to deal with the fact 19 that he was spread thin when it came to his new role 20 as CAO? 21 MR. PAUL BONWICK: Perhaps on a 22 general level. In -- in my experience and I can --23 and I'm sure I would've reflected on my experience

25 being able to deliver on those is having good people

when one has significant responsibilities. The key to

24

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around you and delegating and so I would suggest that 1 Ed is a very detailed -- or Mr. Houghton, sorry, I'll 2 myself off that, Mr. Houghton is a very detail 3 oriented person. He's a taskmaster in my opinion and 4 5 he -- my advice would've been count on your people. 6 You've got good people around you, delegate, get them to step up and make it more of a team effort versus 7 trying to run with everything on your own. 8 9 MR. JOHN MATHER: Do you recall 10 specifically giving Mr. Houghton that advice? 11 MR. PAUL BONWICK: I recall general 12 conversations about him being spread thin and him, in 13 my experience, when that occurs, start to rely on the people that you work with. 14 15 MR. JOHN MATHER: Other than those general conversations, did you offer to provide Mr. 16 Houghton with any other form of assistance or advice 17 18 or direction in his capacity as CAO? 19 MR. PAUL BONWICK: T think on different occasions I suggested that Mr. Houghton 20 needed to develop, for lack of a better description, 21 22 thicker skin. 23 The reality is Mr. Houghton prior to 24 becoming CAO, while he had some interaction with 25 Council through Public Works, I think that to the

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largest extent was the limit of his interaction with 1 Council albeit a presentation perhaps once or twice a 2 year from Collus in terms of updates or where they 3 are, what their strategic plans are, what their 4 financial nature is. 5 6 Having dealt with councils, having sat on Councils myself, you've got a lot of strong 7 personalities that get elected and they tend to, in my 8 experience, grab hold of issues and if staff do not 9 necessarily agree with a particular direction of an 10 11 individual Councillor they can be quite aggressive and 12 so my message to him was, you need to be prepared to 13 deal with Councillors and their personalities. 14 MR. JOHN MATHER: How frequently would 15 Mr. Houghton consult with you on Town matters as it related to his position as CAO? 16 17 MR. PAUL BONWICK: I don't recall how 18 often we would speak about that. We were engaged on a 19 multitude of issues. And, again, the -- going back to my earlier comments, these were professional but 20 casual conversations. 21 22 And so, you know, you -- you could be 23 speaking about a branding exercise, and it would 24 provide a segue for Mr. Houghton to suggest there 25 appears to be a big push-back on paving this road, I

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can't believe Council's not following the -- the list 1 of prescribed infrastructure programs that have 2 already been proven -- or approved, and it was those 3 kinds of conversations. 4 5 And so, in answer to your question, I 6 do not recall the number of times. But when we were having a discussion on any particular issue, it 7 provided the opportunity for Mr. Houghton, if he felt 8 9 appropriate, to either vent or share his experiences in terms of how specific councillors or Council as a 10 11 whole may be moving on any given issue. 12 MR. JOHN MATHER: I -- I assume then 13 you would, from time to time, take the opportunity to provide him your thoughts on the issues he was dealing 14 15 with? 16 MR. PAUL BONWICK: Correct. 17 MR. JOHN MATHER: I have some 18 questions now about the Green Leaf company. I'll 19 start with a basic one. Why did you form the Green Leaf business? 20 21 MR. PAUL BONWICK: Green Leaf was initially formed to deal with distribution of 22 23 environmental products. More specifically, the focus 24 at that point in time was a solar attic roof vent. 25 In my experience, I should go back, one

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(1) of my longstanding clients had been a company 1 named Blackstone Energy. One (1) of their areas of 2 focus was solar energy. They were participating 3 through the Green Energy Act in building and supplying 4 5 and helping facilitate contracts through the 6 government for solar initiatives. 7 And so, I felt that there was potential for significant opportunity in that particular area 8 and, hence, the company was formed. 9 10 MR. JOHN MATHER: Ms. Stec's evidence 11 was that the origin of Green Leaf, at least from her 12 perspective, was that you had grown frustrated with 13 your dealings with ISSI and, in particular, Mr. Bushey 14 and that Green Leaf was started as a way to market a 15 different solar attic vent. 16 Was that correct? 17 MR. PAUL BONWICK: I think that was 18 just one (1) part of the consideration. Again, I -- I 19 think I've answered the question in terms of why Green Leaf was formed. 20 21 It was my opinion that there was -there was a trend and that fortunately continues for 22 23 government, private sector and, at the end of the day, 24 private citizens to embrace environmental initiatives, 25 environmental products, and so I felt that there was

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opportunity. 1 2 And certainly, part of that was the introduction to the -- the solar attic roof vent. 3 MR. JOHN MATHER: Fair to say that 4 5 that was one (1) green initiative in what you planned 6 to be multiple green initiatives? 7 MR. PAUL BONWICK: Yes. 8 9 (BRIEF PAUSE) 10 11 MR. JOHN MATHER: As you're aware and 12 as the Inquiry hear -- has heard, in June 2012 Ms. 13 Stec become a 20 percent shareholder in Green Leaf. 14 She testified that one (1) of the reasons she invested 15 at that point in time was because you had told her that you hoped that Ed would become involved in the 16 business at some point. 17 18 Do you recall saying that to Ms. Stec? 19 MR. PAUL BONWICK: Not at that particular time. And it's -- not at that particular 20 21 time, no. 22 MR. JOHN MATHER: Do you recall saying 23 that to Ms. Stec at a different time? 24 MR. PAUL BONWICK: Yes. It had -- I 25 had been -- my primary source of business was through

government relations and communications specific to 1 I was fortunate to have the confidence of 2 Compenso. several companies in the private sector that had 3 engaged Compenso to provide services. 4 5 I found myself working from Thunder Bay 6 to Port Colborne. The opportunity to move in this environmental direction, I think I recog -- I believe 7 I recognized it as a significant opportunity but that 8 it needed to be something separate from Green Le -- or 9 sorry, from Compenso. 10 11 In my experiences specific to Mr. 12 Houghton, I was aware of the fact that he was getting 13 very close to his retirement date or -- and I want to qualify that by saying it's not a mandatory 14 15 retirement, but for the benefit of the Hearing and those at home, once a civil servant or particular 16 person has a certain number of years in service, they 17 18 have the ability to qualify for their maximum pension. 19 That ceilings out. And then it's really just a case of whether or not they want to stay 20 21 on in their current position and whether their 22 employer wants to stay on in their current position. 23 It was my experience that Mr. Houghton 24 was a very capable person. I was aware of the fact 25 that he was getting very close to the date that he

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could exit with full pension. And so, Ms. Stec was 1 2 aware of the fact, as was Mr. Houghton, that I very much thought he would make an excellent person to be 3 involved with from the Green Leaf side. 4 5 MR. JOHN MATHER: When did you speak to Ms. Stec about Mr. Houghton's potential future 6 involvement? 7 8 MR. PAUL BONWICK: I think we had several -- I would have spoke to her on several 9 occasions about it, just that I continued to push for 10 11 that potential. 12 I don't particularly remember a 13 specific date or there was no specific meetings set up between Ms. Stec and myself to discuss Mr. Houghton 14 15 but rather it would be general discussion. And I think she clearly understood what my -- my desire was 16 in terms of the opportunity to bring Mr. Houghton 17 18 onboard. 19 MR. JOHN MATHER: Ms. Stec also testified that you had made it very clear to her that 20 Mr. Houghton could not join until he retired because 21 it would be a conflict of interest. 22 23 Is that something you told Ms. Stec? 24 MR. PAUL BONWICK: That would be part 25 of the discussion. I think more to the point -- so --

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so the answer would be, yes, that would have -- that 1 would have taken place in general discussion. 2 3 But there was also the reality of what Green Leaf, in my opinion, was able to accomplish, and 4 5 not specifically to only solar powered attic roof 6 vents, but there was other initiatives, energy friendly DC appliances. 7 8 We were looking at water recapturing. We had invested a significant -- or a substantial 9 amount of money on compost deodorizer. That was and 10 11 continues to be a significant issue that Councils or 12 municipalities are wrestling with. 13 So, I give you that background to say it was developing into a complex business model, and 14 15 it was not something that you could do in a part-time 16 fashion. You -- you needed somebody that was going to 17 be involved in a -- in a very significant way. 18 MR. JOHN MATHER: My question was 19 about the conflict of interest. What conflict of interest did you perceive if Mr. Houghton worked for 20 the Green Leaf business? 21 22 MR. PAUL BONWICK: I'll go to the --23 either the solar attic roof vent or the compost 24 deodorizer. Those were two (2) initiatives that we 25 were fully immersed in.

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We were proposing pilot programs. 1 We were proposing that municipalities purchase the 2 compost deodorizer, for example. Municipalities, 3 Simcoe County, others had launched what we know today 4 5 as the green bin program; it was a composting initiative. 6 7 They were not getting the levels of participation that they wanted in the green bin 8 programs. Through research, we had identified that 9 three (3) areas of -- three (3) areas that were 10 11 inhibiting participation in the green bin program, one 12 (1) was odour, especially during the summer months, one (1) was animals, more specifically raccoons, and 13 14 one (1) was bugs. 15 And so, I give you that background to say we would be making pitches -- or Ms. Stec would be 16 17 making pitches to municipalities, including 18 Collingwood and Simcoe County, to participate in this 19 program. 20 If Mr. Houghton is attached to that, it would be difficult for him to take a managerial 21 22 position with Green Leaf, so you can appreciate where 23 the conflict might be there. 24 MR. JOHN MATHER: Because he was 25 acting CAO?

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MR. PAUL BONWICK: I don't know that 1 he was acting CAO then. He could have been for that 2 period of time. But, again, I come back to it was my 3 intention to -- it was my hope to bring him onboard 4 5 with Green Leaf. 6 And so how he could work part-time for Green Leaf and advance something like the compost 7 deodorizer and still have his position with Collus or 8 with the municipality would, a) create a conflict and, 9 b) wouldn't meet the needs of Green Leaf in terms of 10 11 having somebody that was there day in, day out helping 12 move these business models forward. 13 MR. JOHN MATHER: And the conflict 14 being that, either in his capacity at Collus or at the 15 municipality, he might also -- he may be a representative of a potential customer? 16 17 MR. PAUL BONWICK: Fair, yes. 18 MR. JOHN MATHER: Pull up paragraph 19 807 of the Foundation Document. 20 (BRIEF PAUSE) 21 22 23 MR. JOHN MATHER: So, this paragraph 24 refers to a memorandum that Ms. Stec sent to Ed 25 Houghton and yourself on January 4th, 2013, setting

out ongoing Green Leaf projects. 1 2 Ms. Stec's evidence was that you had directed her to send this memo to Mr. Houghton. 3 Is that correct? 4 MR. PAUL BONWICK: While I don't 5 6 recall that, I would concur that that's how it would have got there if it got there. 7 8 MR. JOHN MATHER: In part 1, you gave 9 evidence about your continued interest in having Mr. Houghton join you in business. And so, one (1) of the 10 11 things you would do is provide information to show Mr. 12 Houghton the sort of work he could be involved with 13 and hope that he would reconsider joining Green Leaf. 14 Is this an example of you providing 15 information to Mr. Houghton to get him to consider to join -- to join Green Leaf? 16 17 18 (BRIEF PAUSE) 19 20 MR. PAUL BONWICK: Do you mind if I 21 take a sec and --22 MR. JOHN MATHER: Certainly. And you 23 can direct the court operator and we can open up the 24 document, as well. 25

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1 (BRIEF PAUSE) 2 3 MR. PAUL BONWICK: Sorry, sorry, can you repeat the question again, please, now? 4 5 MR. JOHN MATHER: You gave evidence in 6 part 1 that you continued to have an interest in having Mr. Houghton join you in business. 7 8 And one (1) of the things you would do is provide Mr. Houghton with information about what 9 was going on with Green Leaf or -- and earlier with 10 11 respect to ISSI in order to show him the sort of work 12 that he could be getting involved with and as a way to 13 maybe see if he would reconsider whether or not he 14 would join you. 15 And my question was whether this instance of Ms. Stec sending Mr. Houghton a memo about 16 Green Leaf initiatives was an example of that? 17 18 MR. PAUL BONWICK: I'm not sure if 19 it's an example of that. It could have been my underlying thought in terms of letting him know some 20 of the things that we're engaged with. 21 22 One (1) of the challenges that we had 23 within the Green Leaf -- within the organization 24 itself was the primary responsibilities I had through 25 Compenso to other clients.

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And so, we were challenged with getting 1 strategic focus and identifying priorities and 2 developing plans that would allow us to get there. 3 And so, I had reached out to Mr. Houghton, and I'm not 4 5 sure if it's in and around this time or not, whereby 6 would he be prepared to lend some assistance in terms of helping Abby and I develop a strategic plan to 7 8 address many of the opportunities that we had identified. 9 10 MR. JOHN MATHER: And why did you 11 identify Mr. Houghton for that task? 12 MR. PAUL BONWICK: It goes back to my 13 knowledge of how Ed mis -- Mr. Houghton works, his reputation. I've seen him in action with Collus. 14 15 I've seen him in action over the years during my time in Parliament. He's a very knowledgeable guy, forward 16 17 thinking, progressive business approach. 18 I would have been aware, I'm sure, that 19 he would have led strategic planning exercises for the municipality, as well as through various other 20 entities within the LDC world. 21 22 And so, based on that and the level of 23 confident and trust I had in him, he seemed like an 24 ideal candidate to sort of step out -- or have 25 somebody that's independent, not involved in the

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48 company, help identify a -- or at least steer us in a 1 direction that would make some sense in terms of 2 structure and approach. 3 MR. JOHN MATHER: Did Green Leaf, 4 5 yourself, or Ms. Stec pay Mr. Houghton for his 6 assistance in that respect? 7 MR. PAUL BONWICK: No. 8 MR. JOHN MATHER: Was he provided any other form of benefit for his assistance --9 10 MR. PAUL BONWICK: No. 11 MR. JOHN MATHER: -- in that respect? 12 As you've heard, just please wait until I finish --13 MR. PAUL BONWICK: Sorry. 14 MR. JOHN MATHER: -- my question 15 before you answer just for the transcript's purposes. 16 MR. PAUL BONWICK: No. 17 MR. JOHN MATHER: Was part of the 18 reason you involved Mr. Houghton in strategic planning 19 in order to show Mr. Houghton what was going on with the business that you hoped he'd some day join when he 20 retired? 21 22 MR. PAUL BONWICK: I'm sure in my mind 23 that was part of the motivation. The reality was 24 described in my earlier answer, and that was that I 25 believed he was fully capable of helping us in terms

of structure and approach. 1 2 MR. JOHN MATHER: If we could scroll down to paragraph 808. So, Mr. Houghton responds to 3 the email that Ms. Stec sends. And he says: 4 5 "I'm not sure why you sent this to 6 me. I'm sure it was an error." 7 Ms. Stec replies apologizing and saying that the email was meant for another one of her 8 contacts. In Ms. Stec's evidence, she said that you 9 10 dictated to her how to respond to Mr. Houghton's 11 email. Is that correct? 12 MR. PAUL BONWICK: It's entirely 13 possible. I do not recall the situation. But as I 14 look through the court book, Ms. Stec would not have 15 taken it upon herself to send that information out without speaking with me. 16 17 As I've mentioned, I was out of the 18 office I would say 80 percent of the time. And so, if 19 she received this response back from Mr. Houghton, I'm going to work on the premise that I did not give Mr. 20 Houghton a heads-up that I was going to send this 21 22 information to him. 23 He gave this response. And so, I can 24 only assume that I very well would have said to Ms. 25 Stec sitting there, please excuse.

MR. JOHN MATHER: Did you have any 1 conversations with Mr. Houghton that you recall about 2 this specific email interaction? 3 4 MR. PAUL BONWICK: No. 5 6 (BRIEF PAUSE) 7 8 MR. JOHN MATHER: Other than Ms. Stec, were there ever any other shareholders in Green Leaf? 9 10 MR. PAUL BONWICK: No. 11 MR. JOHN MATHER: You paused there for 12 a moment. Is there a reason why? 13 MR. PAUL BONWICK: I have a couple of 14 different companies. I wanted to --15 MR. JOHN MATHER: Fair enough. 16 MR. PAUL BONWICK: -- think about that 17 one (1). 18 MR. JOHN MATHER: The Inquiry has seen 19 references in some documents, specifically Green Leaf 20 banking documents, to Christine Harper being a shareholder in Green Leaf. 21 22 Was she ever a shareholder? 23 MR. PAUL BONWICK: Never. 24 MR. JOHN MATHER: Do you have any 25 sense of why banking documents would indicate she was

a shareholder? 1 2 MR. PAUL BONWICK: No. If you'll recall, I went through this with Ms. McGrann several 3 weeks ago. I'm not sure how the banking documents --4 she had signing authority to process invoices and 5 payments, and so I have no idea how that got 6 transcribed over from a bank. 7 8 But the corporate documents clearly indicate that she has never, was never a shareholder. 9 She was simply the bookkeeper. 10 11 MR. JOHN MATHER: Moving on to discuss 12 Sprung. When did you first become aware of Sprung as 13 a company? MR. PAUL BONWICK: 14 It's -- to the best 15 of my recollection, Ms. Stec introduced Sprung or the 16 leads for Sprung to me. 17 MR. JOHN MATHER: When was that? Do 18 you recall? 19 MR. PAUL BONWICK: I don't recall the 20 exact date. 21 MR. JOHN MATHER: If we can pull up 22 TOC50028. 23 24 (BRIEF PAUSE) 25

So this is an email 1 MR. JOHN MATHER: from June 14th, 2011. It's an email from Ms. Stec to 2 yourself, Mr. Houghton, Michelle Rich at the 3 Environment Network, Kevin Lloyd and Roberta Hirst at 4 5 the Pretty River Academy and a woman named Laura 6 MacDougall. It is talking about a meeting that's scheduled for the next day -- oh, a meeting that has 7 been rescheduled to June 21st, 2012 and if we could 8 9 open up the attachment to this email. 10 11 (BRIEF PAUSE) 12 13 14 MR. JOHN MATHER: This is just to 15 assist you, Mr. Bonwick. If we can scroll down. This 16 is the agenda that was attached to Ms. Stec's email. 17 Ms. Stec's testimony was that she came 18 to work for you in October 2011 after you and her had 19 worked together on a Pretty River Academy project, the one that's being discussed in this email in this 20 21 agenda. 22 Do you recall this project? 23 MR. PAUL BONWICK: I don't know that I 24 would necessarily look at it as a project. Can you 25 scroll down a little bit please just so I can see the

-- sorry, my -- we do that to you all the time. Could
 you go up, please.

3 So I'm not sure exactly why -- I don't recall exactly why or who -- I should say who put us -4 5 - put me in touch with Ms. Stec over the -- this 6 particular agenda or this approach. I know why I was put in touch with them. They were looking at two (2) 7 initiatives, one was a -- they had what were referred 8 to as FIT contracts back in 2011. They had been 9 10 brought out by the government and they were one (1) of 11 the types of FIT contracts that was available, was 12 solar power generation and so you had private-sector, 13 public-sector and not-for-profit sector participating 14 in what these -- these prescribed FIT programs and 15 they were revenue-generating, if you're familiar with them or not, I don't know. 16 17 This was one (1) thing that the Pretty 18 River Academy was looking at. During that period of 19 time, one (1) of my clients was Blackstone Energy. Blackstone Energy was, I would say, one (1) of the 20

21 larger suppliers of solar panels specific to the FIT
22 programs. They also managed the applications through
23 the FIT programs and so that was part of the rationale
24 in terms of why I was brought into that meeting.
25 The second part was that the Pretty

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River Academy had identified at that time to me that
 they were looking at moving into the environmental
 sciences in terms of providing education in that
 particular arena.

5 Another one (1) of my clients owned a property just outside of Nottawa which is just south 6 7 of Collingwood. It was -- it was really an eco trout Farm. It was about a hundred acres, maybe a little bit 8 9 more than that. The gentleman was looking at divesting himself of that property and there was -- as 10 11 the initiative unfolded, there was discussion about 12 how they might expand their environmental education 13 program to include off-site works on that site as 14 well. And so that's kind of what I was there for in 15 terms of providing feedback on how this might work. 16 MR. JOHN MATHER: So I just want to 17 make sure I understand this. Your -- the Pretty River 18 Academy is looking at two (2) things. One (1) 19 potentially getting involved in a government program involving solar power vents and you have a client that 20 works in that space and also looking at expanding into 21 22 environmental sciences, and potentially using land of another individual your -- you know, is that fair? 23 24 MR. PAUL BONWICK: I think I brought 25 this -- so to answer your question the first part,

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The second part yes and I think they had -- and 1 ves. I don't recall in any detail, but they had some 2 significant economic -- sorry environmental 3 initiatives I think off the back of their property. 4 5 They had a wet marsh area back there. The property 6 was limited in terms of what they were able to do. 7 I think it was potentially me that brought the concept of if you're going to embrace this 8 9 kind of expanded educational program, this might be an option for PRA to look at in terms of something that's 10 11 close and we had discussions about if we're going to 12 go down that path about engaging the Catholic school, 13 the high school and the high school in Collingwood as well, as well as other schools and create sort of a 14 15 regional so I hope that gives you some background in terms of the discussions primarily that I was there 16 17 for. 18 MR. JOHN MATHER: It does. Do you 19 know -- we -- we looked at the group of people who were invited to this meeting. Do you know who brought 20 that group of people together? 21 22 MR. PAUL BONWICK: Can you go back to 23 it, please. 24 MR. JOHN MATHER: TOC50028. 25

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	5
1	(BRIEF PAUSE)
2	
3	MR. PAUL BONWICK: I would say there's
4	two (2) there's three (3) likely possibilities
5	about why I would get earmarked or identified as an
6	invitee on this one. I don't know this for sure, but
7	I'm thinking Bobbi (phonetic) Murray Hirst was my
8	neighbour. She lived four (4) doors down from me.
9	Michelle Rich I had had significant interaction did
10	I see her on there or no yeah, I thought so.
11	I had had significant interaction with
12	Michelle Rich during my time in Parliament and knowing
13	her husband she might've had some understanding of
14	what we do. Councillor Lloyd I see Kevin Lloyd on
15	there. He may have referred or referred my name as
16	well. I'm just not sure who that came from, but the
17	only person I really don't know on that list is Ms.
18	MacDougall.
19	MR. JOHN MATHER: Go to paragraph 24
20	of the Foundation Document.
21	
22	(BRIEF PAUSE)
23	
24	MR. JOHN MATHER: So this is an email
25	that Ms. Stec sent you copying Mr. Bonwick in relation

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57 to the Pretty River Academy and solar panels --1 THE HONOURABLE FRANK MARROCCO: 2 Copying, this is Mr. --3 4 MR. JOHN MATHER: Sorry, Mr. Houghton 5 ___ THE HONOURABLE FRANK MARROCCO: -- you 6 said copying --7 8 MR. JOHN MATHER: Mr. Houghton. Thank you, sorry. 9 10 11 CONTINUED BY MR. JOHN MATHER: MR. JOHN MATHER: It's relating to the 12 13 Pretty River Academy and the potential for a flat roof 14 structure as a fabric dome structure for the sports 15 facility. Ms. Stec's evidence was that at this point in time she was going to set up a meeting with Sprung 16 17 Structures who she had dealt with before to discuss if 18 it was possible to put solar panels on a Sprung 19 structure. 20 Do you recall Ms. Stec sending you and Mr. Houghton an email about Sprung Structures in June 21 22 2011. 23 MR. PAUL BONWICK: No. 24 MR. JOHN MATHER: When you said 25 earlier that Ms. Stec introduced you to Sprung

Structures, was this what you were referring to or 1 were you referring to something else? 2 3 MR. PAUL BONWICK: Something else. MR. JOHN MATHER: And what was that 4 5 that you were referring to? 6 MR. PAUL BONWICK: I don't recall exactly when, but Ms. Stec had -- had some interaction 7 8 with Mr. Lloyd or possibly one (1) of his colleagues 9 and Mr. Lloyd -- Tom Lloyd, sorry, and if memory serves me correctly I believe she brought them by the 10 11 office and I was in the -- happened to be in the 12 office that day and provided an introduction; that's 13 sort of the first, I think I'd really heard of Sprung or recall hearing of Sprung specifically. 14 15 MR. JOHN MATHER: And Ms. Stec gave evidence that she recalls attending a lunch -- having 16 a lunch with Tom Lloyd when he was in town sometime in 17 18 or around June 2012 and following that bringing Mr. 19 Lloyd, Mr. Tom Lloyd, to meet you in the offices. 20 Is that what you're referring to? 21 MR. PAUL BONWICK: I don't know. I'm -- I didn't know. I don't recall them talking about 22 23 being out for lunch. I just recall Ms. Stec calling 24 I was in the office, which was not often and I me. 25 remember on one (1) occasion she brought -- I'm not

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positive, but I thought it was two (2) people from 1 Stron -- Sprung but it could have been one (1) to do 2 an introduction. 3 MR. JOHN MATHER: Do you recall having 4 5 discussions with anyone about Sprung prior to when Ms. 6 Stec introduced you to Tom Lloyd? 7 MR. PAUL BONWICK: No. 8 MR. JOHN MATHER: Do you recall when 9 you first became aware that the Town might consider purchasing a Sprung structure or structures for 10 recreation facilities? 11 12 MR. PAUL BONWICK: Not an exact date. 13 No, not an exact date. 14 MR. JOHN MATHER: Do you remember how 15 you first became aware? 16 MR. PAUL BONWICK: I'm not sure if it was through -- I'm going to suggest it was likely 17 18 through Ms. Stec, but I don't know that for sure. 19 MR. JOHN MATHER: Do you know if you were aware that the Town might consider purchasing a 20 Sprung structure before or after the first time you 21 22 met Tom Lloyd? 23 MR. PAUL BONWICK: Would have been 24 after. MR. JOHN MATHER: As you're aware, 25

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the Deputy Mayor Rick Lloyd's evidence was that he 1 attended the FCM conference in early June 2012 when --2 and that is when he first learned about Sprung and he 3 said that after he learned about Sprung he would -- he 4 5 would tell everyone about Sprung. 6 Do you recall ever having a conversation with Deputy Mayor Lloyd about Sprung? 7 8 MR. PAUL BONWICK: Yes. 9 MR. JOHN MATHER: And what do you recall about that conversation? 10 11 MR. PAUL BONWICK: I don't recall the 12 date. I recall him speaking to me in a rather excited 13 manner. He seemed to be -- he seemed to be very excited about this Sprung solution in the face of what 14 15 they were dealing with as an alternative. 16 Rightly or wrongly, and I think in fairness to the steering committee -- I go back to 17 18 that, the steering committee, I think there was a lot 19 of great work done there, but from what I've seen a lot of passionate people involved. 20 21 I don't know that in 2009 or early 22 2010, there was an appropriate range in terms of 23 reference provided to the committee and so what was 24 before Council was a proposal for a \$35 million plus 25 solution, based on the feedback that I had had from

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1 Councillor -- or sorry Deputy Mayor Rick Lloyd -- I'll 2 say people's first names because there's a few of them 3 -- was significant concern that Council might go in 4 that direction.

5 He was intimately aware that Councils 6 had been down this path over many years and I think it was his opinion that Council wanted to act on 7 recreational facilities. I think it was also his 8 9 concern that they may move in a direction that takes 10 them down a path where there is a, you know, his 11 evidence suggests 43 million. I've not seen that 12 number.

13 The evidence that I've seen or the 14 information on the court books suggests it's \$35 15 million plus but there seemed to be concern over that 16 and so I -- my take-away on that was that Deputy Mayor 17 Lloyd seemed to be very excited about something that 18 might suit the needs of the municipality and arguably 19 be 20 or 30 percent of the price.

20 MR. JOHN MATHER: Do you recall if you 21 had this conversation with Deputy Mayor Lloyd prior to 22 meeting with BLT on July 26th, 2012? 23 MR. PAUL BONWICK: I don't recall the

24 exact date.

25

MR. JOHN MATHER: Do you know if it

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62 was before or after you had the meeting with BLT to 1 discuss what role Green Leaf might have when it came 2 to the recreation facilities? 3 MR. PAUL BONWICK: Is that the same 4 date? 5 6 MR. JOHN MATHER: The evidence is that on July 26th there was an introductory meeting with 7 8 Green Leaf and BLT. Do you know the meeting I'm referring to? 9 10 MR. PAUL BONWICK: Did you say July 11 26, sorry? 12 MR. JOHN MATHER: Sorry July 26th. 13 MR. PAUL BONWICK: And so please 14 repeat your question? 15 MR. JOHN MATHER: My first question is: Do you know the meeting I'm referring to, the 16 introductory meeting with BLT in which it was 17 18 discussed what Green Leaf could do for BLT with 19 respect to the recreation facilities? 20 MR. PAUL BONWICK: Okay, yes, I recall 21 that meeting. 22 MR. JOHN MATHER: Okay. Was your 23 conversation with Deputy Mayor Lloyd about the Sprung 24 Structures, do you know if it happened before or after 25 that meeting?

MR. PAUL BONWICK: 1 I don't recall 2 whether it was before or after. 3 MR. JOHN MATHER: You've spoken about what Deputy Mayor Lloyd told you with respect to the 4 5 steering committee, my question for you right now is 6 what -- specifically what you knew or how closely you were following the recreation facility decisions that 7 were going on in the March to July 2012 time. 8 9 Was that something you were appri ---10 you keep staying apprised of? 11 MR. PAUL BONWICK: I -- at a 12 superficial level, I was aware that the report had 13 come forward. I hadn't followed it in great detail. I hadn't read the report, but it had come to my 14 15 understanding that the report was a focused on creating an integrated multiuse complex or facility at 16 17 Central Park and that that solution was upwards of \$35 18 million. I think to the largest extent that's sort of 19 what I knew about it going in. 20 MR. JOHN MATHER: Were you aware of the June 11th strategic planning session that Council 21 22 had regarding recre -- recreation facilities? Were 23 you aware of that at the time? 24 MR. PAUL BONWICK: I don't recall 25 being aware of that. I did not attend it.

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MR. JOHN MATHER: We've also heard a 1 fair bit about the July 16th, 2012 Council meeting in 2 which Council directed staff to report back on a 3 single pad arena, as well as a fabric cover for the 4 5 pool. 6 Were you aware of Council's direction 7 at that time? 8 MR. PAUL BONWICK: Sorry, could you repeat the date? 9 10 MR. JOHN MATHER: July 16th. 11 MR. PAUL BONWICK: Not at that time. 12 MR. JOHN MATHER: Do you recall -when did you become aware of the direction that 13 14 Council provided on July 16th? 15 MR. PAUL BONWICK: I don't recall the 16 exact date. Obviously some time afterwards, but I 17 don't recall the exact date. 18 MR. JOHN MATHER: Do you recall how 19 you became aware? 20 MR. PAUL BONWICK: Not exactly, not exactly. 21 22 MR. JOHN MATHER: Your Honour, I'm 23 wondering if this is a good opportunity for the 24 morning. 25 THE HONOURABLE FRANK MARROCCO: We'll

65 take ten (10) minutes, Mr. Mather. 1 2 --- Upon recessing at 10:18 p.m. 3 --- Upon resuming at 10:30 a.m. 4 5 6 CONTINUED BY MR. JOHN MATHER: 7 MR. JOHN MATHER: Mr. Bonwick, before we took the break, we had discussed, or at least 8 introduced, the July 26th, 2012, meeting with BLT. 9 Ms. Stec's evidence was that, at some point prior to 10 11 that meeting you discussed with her the possibility that the recreation facilities could be sole sourced. 12 13 What do you recall about that 14 conversation? 15 MR. PAUL BONWICK: I don't recall using the terminology 'sole source'. I think that 16 17 there -- that I would have had a general sense that 18 Council as a whole was very much engulfed in the 19 situation related to delivering re -- new recreational facilities to the Town of Collingwood and that the --20 that the Council might look at trying to find a way to 21 expedite the acquisition and delivery of those 22 23 facilities. 24 MR. JOHN MATHER: You've talked about 25 that several times now. I guess my question at this

point is: Were you aware of a circumstance in which 1 the Council could erect recreation facilities without 2 going to a pro -- competitive re -- procurement? 3 4 MR. PAUL BONWICK: It was my 5 understanding during that period of time and the time 6 leading up to it that Council maintained the authority to move in any particular direction they wanted to as 7 it related to an RFP, a sole source, or an invited 8 bid. 9 10 MR. JOHN MATHER: And what was your 11 source of that understanding? 12 13 (BRIEF PAUSE) 14 15 MR. PAUL BONWICK: I believed Council through a majority vote maintained the -- the autonomy 16 17 and the authority to move in any particular direction 18 they wanted as long as it didn't contravene the 19 Municipal Act. 20 MR. JOHN MATHER: Did you have any awareness of the purchasing bylaw that was in place 21 22 with Council in 2012? 23 MR. PAUL BONWICK: No. Let me back up 24 there for a moment, please. Was I aware that one (1) 25 existed or was I aware of the contents of it?

MR. JOHN MATHER: We'll start with the 1 first one (1). Were you aware that it existed? 2 3 MR. PAUL BONWICK: I believe I would have had an un -- I would have had an understanding 4 5 that there would have been a procurement bylaw of some 6 type. Most municipalities have them. 7 MR. JOHN MATHER: And was it your understanding that that procurement bylaw would govern 8 9 the circumstances in which the municipality would go to RFP, would do a sole source, or would do an invited 10 11 bid? 12 MR. PAUL BONWICK: It would be my 13 understanding that the procurement bylaw would encapsulate all manner of procurement for the 14 15 municipality and the rules therein. 16 MR. JOHN MATHER: Did you have 17 knowledge about the content of that bylaw when it came 18 to RFPs versus sole sourcing versus invited bids? 19 MR. PAUL BONWICK: No. 20 MR. JOHN MATHER: Prior to meeting with BLT on July 26th, 2012, did you take any steps to 21 understand what the rules were when it came to RFPs, 22 sole sourcing, or invited bids? 23 24 MR. PAUL BONWICK: No additional steps 25 other than the understanding that I had developed over

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a number of years. And that was that, if Council was 1 considering a par -- particular direction and if the 2 clerk or their lawyer identified that that approach 3 wasn't keeping with the Municipal Act, then they were 4 entitled to move in that direction. 5 6 MR. JOHN MATHER: Did you understand that Council could be constrained at all by the 7 purchasing bylaw? 8 9 MR. PAUL BONWICK: No more so than 10 what I've just described to you. 11 MR. JOHN MATHER: And I take what 12 you're describing to me is that, as long as it doesn't 13 contravene the Municipal Act, Council can essentially make whatever procurement decision it thinks is in the 14 15 best interest of the Town? 16 I would go maybe a MR. PAUL BONWICK: step beyond that and suggest that, subject to staff, 17 18 so not understanding or being knowledgeable about the 19 details contained within their procurement bylaw, that if staff wanted to move in a particular direction, 20 should staff research that direction and deem that 21 22 it's not contrary to rules and regulations, then in fact they have the autonomy and the authority to be 23 24 able to move in that direction. 25 MR. JOHN MATHER: Other than speaking

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with Ms. Stec about the possibility of expediting the 1 process or proceeding with a sole source, did you 2 speak with anyone else before the July 26th meeting 3 about the options that might be available to Council 4 5 when it came to procuring the Spru -- the Sprung facilities? 6 7 MR. PAUL BONWICK: Not that I recall. MR. JOHN MATHER: Ms. Stec testified 8 9 that at some point prior to the July 26th meeting she attended a meeting with yourself and the deputy mayor 10 11 to discuss Sprung more generally. 12 Do you recall attending any such 13 meeting? 14 MR. PAUL BONWICK: No. 15 MR. JOHN MATHER: Do you recall attending any meeting with Ms. Stec and Deputy Mayor 16 Lloyd in which Sprung or the recreation facilities was 17 18 discussed? 19 MR. PAUL BONWICK: No. 20 21 (BRIEF PAUSE) 22 23 MR. JOHN MATHER: Going back again as 24 a point in time to the July 26th, 2012, meeting, what 25 conversations do you recall having with Tom Lloyd, of

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70 1 Sprung, prior to the July 26th meeting? 2 3 (BRIEF PAUSE) 4 5 MR. PAUL BONWICK: I -- I think I 6 spoke with Mr. Lloyd on two (2) occasions that I recall. One (1) was the introductory meeting and one 7 (1) was, I believe -- it could have been a meeting, 8 9 but I believe it was a subsequent phone call, again, 10 discussion on Sprung. 11 MR. JOHN MATHER: What was the nature 12 of the discussion at the introductory meeting? 13 MR. PAUL BONWICK: The nature of the 14 discussion at the introductory meeting was exactly 15 that; it was an introduction. I wasn't familiar with the company. I wasn't familiar with the technology. 16 17 I learned through his words, through 18 his message, what it was, what it had accomplished, 19 the company itself, some of the projects that they had been involved with. 20 21 There was, if I recall, and I could be confusing the -- the conversations in the two (2) 22 23 meetings, but I -- I believe there was, in the 24 introductory, discussions. There was an appetite by 25 Mr. Lloyd to take a -- become much more active in the

Ontario and eastern provinces in terms of delivering
 product.

3 MR. JOHN MATHER: And then what led to 4 the second conversation with Mr. Lloyd, the phone 5 conversation?

6 MR. PAUL BONWICK: I think I wanted an opportunity to learn more about it other than meeting 7 8 with the regional sales manager and hearing what he had to say, just a little bit of background work and 9 looking at their website, looking at alternatives that 10 11 were available in Canada at that time, or North 12 America perhaps would have been what research, getting 13 a better understanding in terms of where I thought there might be market opportunity in terms of what he 14 15 was thinking, starting to get my head wrapped around other opportunities. 16

17 I think he had been clear that they had 18 done extensive work with other governments, municipal, 19 a lot with the Federal Government, I think just an opportunity to learn more about it was and what 20 opportunities it might -- it might present. 21 22 MR. JOHN MATHER: You said something 23 about, "Other than meeting with a regional sales 24 manager." Had you met with someone else from Sprung? 25 MR. PAUL BONWICK: No. I'm saying

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getting an alternate source of information other than 1 2 the regional sales manager. 3 MR. JOHN MATHER: Who was the regional sales manager? 4 5 MR. PAUL BONWICK: I think that's Tom 6 Sprung, isn't... 7 MR. JOHN MATHER: Mr. Lloyd...? 8 MR. PAUL BONWICK: Or sorry, Mr. --Mr. Tom Lloyd. 9 10 MR. JOHN MATHER: Tom Lloyd. So, he 11 was the regional sales manager? 12 MR. PAUL BONWICK: Correct. 13 MR. JOHN MATHER: Okay. 14 15 (BRIEF PAUSE) 16 17 MR. JOHN MATHER: So, I take it from 18 your answer you're the -- you initiated the call with 19 Mr. Lloyd. Is that correct? 20 MR. PAUL BONWICK: No. 21 MR. JOHN MATHER: Who initiated the 22 call? 23 MR. PAUL BONWICK: There was an 24 agreement at the meeting that we might follow up -- I 25 think there was sort of a consensus at the meeting

that we would follow up at some point in the near 1 2 future. 3 Who initiated the call? I suspect Ms. Stec would have coordinated the call. Who asked for 4 the call? I believe it would be Mr. Lloyd. 5 6 MR. JOHN MATHER: Between the --7 MR. PAUL BONWICK: Tom Lloyd. 8 MR. JOHN MATHER: Yes. Thank you. Between the initial meeting with Mr. Tom Lloyd and the 9 phone call with Tom Lloyd, did you become aware that 10 11 Collingwood was looking into potentially purchasing 12 Sprung structures? 13 MR. PAUL BONWICK: Can you give me the 14 dates again, please? 15 16 (BRIEF PAUSE) 17 18 MR. JOHN MATHER: I can give you a 19 time line. 20 MR. PAUL BONWICK: Okay. Thank you. 21 MR. JOHN MATHER: Ms. Stec and Mr. Lloyd's recollection was that there was an initial 22 23 meeting sometime near the end of June and beginning of 24 July 2012. And we see that there is a meeting with 25 BLT on July 26th, 2012.

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I understand from what you're saying is 1 you had two (2) conversations with Mr. Tom Lloyd, an 2 initial meeting with him and a subsequent phone 3 conversation. 4 Do you recall if you learned between 5 6 the initial meeting and the subsequent phone conversation that Collingwood was looking into or 7 considering purchasing Sprung structures? 8 9 MR. PAUL BONWICK: I -- I can't recall 10 the exact date that I learned that, no. 11 MR. JOHN MATHER: Did you and Mr. Tom 12 Lloyd ever discuss the fact that he had been in 13 contact with people from the Town about Sprung and potential recreation facilities? 14 15 MR. PAUL BONWICK: I'm not sure exactly when Mr. Lloyd -- Mr. Tom Lloyd informed me 16 17 that they're -- that they were engaged with the 18 municipality specific to these two (2) things. 19 I believe in the introductory meeting he had referenced that they had looked at supplying a 20 year-round cover for the Centennial pool. I wasn't 21 22 sure exactly when that date was that they had been 23 engaged in that, but it had been sometime prior to 24 that. 25 Either through Ms. Stec or Mr. Lloyd, I

was aware that -- I think I'd been made aware that 1 they had looked at providing a dome facility for the 2 Pretty River Academy. I don't know that there was any 3 discussion about anything beyond that at that point in 4 5 time, but, again, I don't recall the details of the 6 conversation beyond that. MR. JOHN MATHER: Mr. Lloyd's evidence 7 was that he had what he recalled to be two (2) to 8 9 three (3) phone conversations with you prior to the July 26, 2012, Council meeting and that the purpose of 10 11 at least some of those phone conversations was 12 discussing how either yourself or Green Leaf could be 13 involved in the Collingwood projects. 14 Do you have any recollection of that? MR. PAUL BONWICK: 15 I remem -- so, two (2) to three (3) calls? No, I do not. And I'm not 16 suggesting they didn't happen. I don't -- do not 17 18 recall whether there was two (2) or three (3) calls. 19 Ms. Stec had indicated, and I think it was at the introductory meeting, and potentially 20 before that, that either she was or was about to 21 22 become a manufacturer's representative for Sprung. 23 Again, I'm not positive, but I think it 24 was -- I think she was already a manufacturer's 25 representative, but I don't know that for sure, prior

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to the introduction. 1 2 In our -- in my discussion with Mr. Lloyd, it's entirely possible that we may have -- or 3 he may have introduced the idea of becoming much more 4 5 engaged -- in us becoming much more engaged in the 6 Collingwood initiative. 7 MR. JOHN MATHER: Do you have any specific recollections of having conversations with 8 9 Mr. Lloyd prior to meeting with BLT on July 26th about becoming engaged in the Collingwood projects? 10 11 MR. PAUL BONWICK: No. 12 MR. JOHN MATHER: Mr. Lloyd gave 13 evidence that one (1) of the things he did in relation 14 to the conversations he recalled having with you was 15 that he phoned Pat Mills, who was a manufacturer's rep for Sprung and had already been involved in 16 discussions with the Town, and asked Mr. Mills whether 17 18 or not he would be prepared to share his commission 19 with you or Green Leaf. 20 Were you aware that Mr. Lloyd -- Mr. Tom Lloyd had had those sorts of conversations with a 21 22 manufacturer's rep? 23 MR. PAUL BONWICK: No. And if I 24 might, I'm unsure -- I can't speak on behalf of Mr. 25 Lloyd, but there was certainly no discussion about

77 Green Leaf splitting any commission, so the answer 1 2 would be, no. 3 4 (BRIEF PAUSE) 5 6 MR. JOHN MATHER: Prior to July 26th, 2012, do you recall having any discussions with Mr. 7 8 Tom Lloyd generally about either yourself, Green Leaf, or Ms. Stec being paid any form of commission should 9 10 Collingwood decide to proceed with any Sprung 11 structures? 12 MR. PAUL BONWICK: No. 13 14 (BRIEF PAUSE) 15 16 MR. JOHN MATHER: What did you understand a Sprung manufacturer's rep did? 17 18 19 (BRIEF PAUSE) 20 21 MR. PAUL BONWICK: From what I recall, a Sprung manufacturer's rep would identify a potential 22 23 opportunity within the public or private sector, and 24 should that opportunity be realized, that there was a 25 commission paid of some type.

1 MR. JOHN MATHER: At any point did you make inquiries of Ms. Stec about whether or not since 2 -- whether or not she would be entitled to any 3 commission with respect to Collingwood given that she 4 5 was a manufacturer's representative for Sprung? MR. PAUL BONWICK: 6 No. 7 MR. JOHN MATHER: Why didn't you make those inquiries? 8 9 MR. PAUL BONWICK: I was unsure about 10 what was unfolding at the time. We had not had a 11 formal meeting to discuss what our level of engagement 12 might be. 13 I would work on the assumption that, if 14 there was -- if Ms. Stec was employed with Green Leaf 15 and a partner in Green Leaf, that I would be made 16 aware of any potential commissions or moneys that would be coming in as a result of her efforts. 17 18 MR. JOHN MATHER: Did Ms. Stec ever 19 speak to you about whether or not she had considered or whether or not it had been discussed between her 20 and Tom Lloyd if she would be entitled to a commission 21 22 with respect to the Collingwood projects? 23 MR. PAUL BONWICK: I'm sorry. 24 MR. JOHN MATHER: Fair enough. You 25 said that, as -- as Ms. Stec's business partner, you

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would expect that she would discuss with you whether 1 or not she was entitled to a commission or would be 2 expecting a commission with respect to Collingwood. 3 4 Is that fair? MR. PAUL BONWICK: 5 Yes. 6 MR. JOHN MATHER: My question was: Do you remember if she ever just spoke with you generally 7 about whether that was a possibility? 8 9 MR. PAUL BONWICK: No. 10 MR. JOHN MATHER: In your conversation 11 with Mr. Tom Lloyd before July 26th, 2012, did you 12 speak to him about the idea that you've spoken about a 13 few times today, that Council may be considering or may be in a position to consider expediting the 14 15 recreation facility decision? 16 MR. PAUL BONWICK: I don't recall the 17 exact details of the conversation. I am confident, if 18 I was having a discussion on the matter, that I would 19 have revisited the history of the community as it relates to recreational facilities. 20 21 I'm sure I would have taken the time to 22 inform him that this Council appears to be motivated to actually deliver in this term. I don't know that I 23 24 would have gone beyond that. 25 MR. JOHN MATHER: Do you recall if you

specifically discussed the possibility that the Town 1 might not engage in an RFP in order to expedite the 2 process? 3 4 MR. PAUL BONWICK: Not at that time. 5 MR. JOHN MATHER: Going back to the 6 July 26 meeting with BLT and Sprung -- sorry, with BLT and Green Leaf, Ms. Stec's evidence was that it was 7 you who requested a meeting with BLT. Is that 8 9 correct? 10 MR. PAUL BONWICK: Yes. 11 MR. JOHN MATHER: Why did you want to 12 meet with BLT? MR. PAUL BONWICK: It would have been 13 as a result of inter -- internal discussions with Ms. 14 15 Stec. It would have been a result of the fact finding 16 that I had completed on my own as it related to my understanding of the product that was being offered --17 18 the range of products that were being offered at that 19 point in time. I had been active in working with First Nation communities. 20 21 As I mentioned earlier, I had a fairly extensive understanding or network within the 22 23 municipal sector across the province, various 24 municipalities. I had the opportunity to engage with 25 those kinds of people -- was aware that there may be

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significant market opportunity beyond simply the 1 Collingwood model, and I suspect that would have been 2 the rationale in terms of sitting down and having a 3 discussion about how we might develop a successful 4 5 alliance -- business relationship, at the end of the 6 day a business model. 7 MR. JOHN MATHER: Did you -- was one (1) of the reasons you proposed meeting with BLT at 8 9 that point in time to discuss not only the larger business model, but whether or not Green Leaf could be 10 11 involved in the current project with respect to 12 Collingwood? 13 MR. PAUL BONWICK: I'm sure that was 14 one of the moti -- motivating factors. 15 MR. JOHN MATHER: Why did you want to become involved in the current Collingwood projects? 16 17 MR. PAUL BONWICK: It -- it was my 18 opinion -- my observation, that Collingwood had long 19 sought after a second ice surface, that Collingwood had long sought after an enclosed pool facility for 20 year-round use. I was very much aware of the history 21 22 as it related to the closing of the Contact Centre, in 23 turn, loss of service of the therapeutic pool. 24 When I was in -- serving in Parliament, 25 I was part of the support that was provided to secure

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the grants for the multi-use facility back in 2003, 1 whenever that was -- 2001-2003, in that area. I was 2 aware of, generally speaking, the -- this isn't the 3 right word -- the inability of Council to overcome 4 5 various impediments or the things that they regarded 6 as impediments and delivering on this, and so it was 7 my opinion that Collingwood (a) had an appetite to 8 create water and ice, and (b) that there was, based on the work the -- and the profile of the work, the 9 steering committee had done, there was an appetite 10 11 around the Council table to deliver something. 12 MR. JOHN MATHER: And why did your 13 knowledge of that lead you to meet with BLT to become 14 involved in the projects? 15 MR. PAUL BONWICK: I don't know that 16 that led me to BLT. That was the background in terms of sitting with them. I did not seek BLT/Sprung out. 17 18 BLT -- or Sprung, was brought to my doorstep through 19 introductory meeting and subsequent call or calls with Mr. Lloyd, and so the purpose of that meeting was to, 20 based on my understanding of what Collingwood was 21 22 doing and the broader markets, explore what the 23 relationship might look like or what an agreement or 24 an alliance might look like with -- with those 25 companies.

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You said it was 1 MR. JOHN MATHER: brought to you, but it was you who took that next step 2 to meet with BLT. And you said that one (1) of the 3 reasons, and I appreciate there was others, but one 4 5 (1) of the reasons you wanted to meet with BLT was 6 about -- was to discuss what Green Leaf might be able to do with respect to the Collingwood projects. 7 8 And my question for you is: Why did you 9 want to get involved in the Collingwood projects with BLT at this point in time? 10 11 MR. PAUL BONWICK: I would suggest 12 there would be two (2) motivating factors, but just to 13 correct your -- your statement there, they were 14 brought to me. 15 There was a subsequent phone call or phone calls with Mr. Lloyd that would not have been at 16 17 my request but rather either through consensus or Mr. 18 Lloyd asking if we could follow up, and I would 19 suggest -- and I'm sure Mr. Lloyd would -- Mr. Tom Lloyd, would confirm this, that in fact he -- it was 20 his suggestion that we should sit down as a group and 21 22 have the discussion. 23 It wasn't about me sitting at my desk 24 and saying to Abby, hey, let's -- let's coordinate 25 meeting asap on this. I think that was the general

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flow in terms of how the meeting actually transpired. 1 2 MR. JOHN MATHER: When you went to the meeting, what was your understanding of the -- the 3 stage of development -- rephrase. 4 5 Where did you think BLT and Sprung were 6 in terms of their conversations with the Town of Collingwood when you went to the meeting on July 26th? 7 8 MR. PAUL BONWICK: I didn't know in 9 great detail where they were or how far they had advanced that. That was part of the reason behind 10 11 meeting with them. 12 MR. JOHN MATHER: Did you -- were you 13 provided any information at the meeting about where 14 they stood? 15 MR. PAUL BONWICK: Yes. There was a general discussion, and I would say a briefing from 16 their side, in terms of what they were trying to 17 18 accomplish. 19 The -- I recognize through testimony that Mr. Lloyd suggested he wasn't in attendance. 20 Again, I could be wrong, but I was pretty sure he was 21 at that meeting. I could be mistaken, but I -- I'm 22 23 pretty sure he was at that meeting. 24 They gave a general description in 25 terms of what they were -- how they had been engaged,

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what they were trying to provide, what my thoughts
 were in terms of how that approach might be more
 effective.

4 MR. JOHN MATHER: What did they tell 5 you about where they stood with the Town of 6 Collingwood?

7 Generally speaking, MR. PAUL BONWICK: they were looking at an arena and a potential aquatics 8 9 facility, that there had been some discussion. I don't recall them giving me specific detail about this 10 11 meeting or that meeting or this particular date, but 12 rather simply that they had been engaged, whomever 13 they were speaking with, possibly the Clippers -either Town staff, representatives from Council. 14

I don't know that we got into that -that level of detail, but they made it perfectly clear that they had been engaged with the Municipality and that there appeared to be two (2) opportunities that they would really like to focus on.

20 MR. JOHN MATHER: Were you aware that 21 they had met -- and when I say "they," I should be 22 more specific, that representatives of Sprung had met 23 with the Mayor and Deputy Mayor, amongst others, on 24 July 11th, 2012?

25

MR. PAUL BONWICK: I wasn't aware that

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the July 11th meeting had taken place, and the reason 1 why I suggest Mr. Lloyd was there at that point in 2 time, it -- it appeared to me -- or my takeaway in the 3 early part of the meeting was that there was, at the 4 5 very least, an understanding. I think I walked out with a much 6 7 stronger opinion that there was -- it was a Sprung/BLT 8 -- recognizing it was two (2) separate companies, but they were definitely connected at the hip. 9 That's sort of how I took it. 10 11 So when you say Sprung had -- had 12 meetings, that was part of what I understood to take 13 place during that -- that meeting, is that they had already done some level of reconnaissance work or --14 15 or had been engaged with different elements within the community, and I think including elected and staff. 16 17 MR. JOHN MATHER: Mr. Barrow's 18 evidence was that he left that meeting with the 19 understanding that there'd been a handshake agreement that Green Leaf would begin efforts to lobby people 20 within the Town on behalf of BLT with respect to the 21 22 rec -- to the Sprung structures and the potential for 23 building Sprung recreation facilities. 24 Was that your understanding when you 25 left the meeting?

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1 MR. PAUL BONWICK: No. And maybe it'll help if I expand a little bit on it. I don't 2 recall the word "lobby" being used. For the benefit 3 of the Inquiry, if -- if you're agreeable, I could 4 5 maybe walk you through in some detail what I recall 6 taking place at the meeting --7 MR. JOHN MATHER: Please. 8 MR. PAUL BONWICK: -- and the 9 subsequent direction that came out of it. 10 MR. JOHN MATHER: Please. 11 MR. PAUL BONWICK: And so there -- I 12 had more knowledge in terms of the product that was 13 being proposed by the time I sat with them. They did go into some greater detail in terms of what they felt 14 15 they had to offer. There was discussion about broader market opportunities. 16 17 At that point in time, I believe I 18 focused on my submission to them -- or my response to them was focused on a number of different areas that I 19 thought were very important to incorporate in a 20 strategy should they be successful, whether that be 21 through an expedited sole-source process or whether 22 23 that be through invite tender or an RFP. Those were 24 sort of the three (3) things that were potentially on 25 the table.

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I suggested to them first and foremost 1 that they had to demonstrate that the product was more 2 than adequate to meet the needs of the community, that 3 there would not be, in my opinion, a reasonable 4 5 understanding necessarily by staff or Council in terms 6 of the history of the product. 7 It -- it was a relatively newly introduced technology, certainly to me. So I said 8 first and foremost, I think you're going to have to 9 demonstrate what you're saying through -- through 10 11 education, through sharing of information. 12 I think you need to present -- I 13 remember speaking about focusing on cost, that this municipality, which of course I was quite familiar 14 15 with, but that other municipalities were very much trying to match up the delivery of recreational 16 services or buildings with their ability to fund them, 17 18 and there had been a transition in policy at 19 government during that period of time where they were moving away from what we typically describe as soft 20 infrastructure, libraries, recreational amenities, and 21 22 moving more towards water, sewer, roads, bridges. 23 And so I said you -- you've got to 24 dovetail that in where you have something that can 25 meet the needs but is significantly more affordable.

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1 I suggested to them that, when you're dealing with municipalities -- I'm not sure if I said 2 under a hundred thousand, but certainly I would have 3 said under fifty thousand (50,000), that the easier 4 5 the solution, the more probability of success. 6 Turnkey has been used throughout this Part 2 of the Inquiry. That very well may have been 7 language that I used. I explained to them the reality 8 9 of smaller municipalities not having -- not having the kind of staff resources that something like the City 10 11 of Brampton or Toronto, as an extreme, might have, and 12 so the easier the solution -- the more comprehensive the solution, it will make it that much easier for 13 elected officials and staff to get their heads wrapped 14 15 around how they might deliver that. 16 The fourth element was, there had been 17 a -- a movement over the previous years, and 18 continued, as it related to incorporating an 19 environmental component to what you're proposing. Ι had seen on the website what Sprung was purporting to 20 be, this -- this great insulating factor, air 21 22 capsulating system, but the ability to go beyond that, 23 and so there was a general discussion about that. 24 I think from my perspective, wrapping 25 that all up in a ball and -- and presenting it as --

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as a turnkey, created the great -- greatest likelihood 1 2 of success. 3 They heard me out. There was some questions, and I don't recall the details, but there 4 5 was -- I think the meeting went on -- it may have lasted an hour and a half. It was in there somewhere. 6 There was, I believe on their part -- I 7 don't -- it is my belief on their part they asked if 8 Green Leaf would consider getting involved, and I said 9 yes. There was, from what I recall, very high level 10 11 discussion, did not focus in on fee. I think the question was asked -- I'm 12 13 positive the question was asked. I indicated that there's two (2) potential approaches as it related to 14 15 fee. One (1) is a retainer base, which is what I was more used to from a Compenso perspective. This was a 16 fairly new area for me. Compenso also had success 17 18 fees attached to it in terms of things that it would 19 do, but I said there's the opportunity for retainer or there's the opportunity to deal with it in the form of 20 21 a success fee. 22 I should back up and suggest one (1) of 23 the important contingents that was discussed was the 24 ability for Council to embrace an expedited solution. If it was -- met the four (4) criteria that I 25

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1 identified, it was my suggestion that there may be an 2 opportunity there to see Council focus in on this as 3 their solution.

I was quite clear, I believe, during that meeting, sharing my understanding that I had shared with you earlier, that that can only happen if in fact Council embraces that as a solution and then gets clarification from staff that in fact they can go down that path.

10 I believe I was asked at that meeting 11 what I thought a success fee might look like. There 12 was discussion centered around the fact that there is 13 never a guarantee based on dealing with an elected council that a particular direction is going to be 14 15 adopted until you see the majority of hands go up. 16 And so the discussion incorporated, from my understanding -- my recollection, it 17 18 incorporated it could be something that's fairly short 19 in term, or if they choose other options, either an invited tender or an RFP, that that could take many 20 months and quite possibly go into the next term of 21 22 Council. 23 I think at that time I suggested that,

24 if we were going to do a success fee of some type -25 that please give me some time to think about it, but

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that I would be thinking something reasonable would be 1 in terms of my experience with professional real 2 estate agents that have handled things, and I think 3 that kind of came into the discussion. 4 5 But to your last question, I think 6 there was an understanding upon our departure, that 7 short of agreeing on what would be an acceptable fee, that Green Leaf would become engaged. 8 9 MR. JOHN MATHER: A few questions 10 arising out of that. Do you recall who asked you 11 whether Green Leaf wanted to be engaged? 12 MR. PAUL BONWICK: No. I should back 13 up. I -- I believe it would be BLT. I just don't 14 know who on the BLT team asked that. 15 MR. JOHN MATHER: Understood. And in terms of the terms on which the meeting ended, at that 16 point had it been -- was it your understanding that it 17 18 had been determined that if it was going to proceed, 19 it would be a success fee, or was the option of a retainer still something that could be considered? 20 21 MR. PAUL BONWICK: No. They preferred a success fee. 22 23 MR. JOHN MATHER: Did you have a 24 preference? 25 MR. PAUL BONWICK: Based on my past

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experience, I prefer both. 1 2 MR. JOHN MATHER: The idea being you're guaranteed some level of remuneration for the 3 work you're doing? 4 5 MR. PAUL BONWICK: Correct. 6 MR. JOHN MATHER: So on that, you -you're at a meeting, you're asked whether or not you 7 would like to be engaged in a project, there's a 8 discussion of a fee, it's not finalized yet, but it is 9 10 your understanding that you will be engaged and -- and 11 in return for your engagement, you'll be remunerated 12 in some capacity. Is that fair? 13 MR. PAUL BONWICK: Yes. MR. JOHN MATHER: 14 What did you 15 understand you would be doing for the remuneration that was yet to be determined but was on the table? 16 17 MR. PAUL BONWICK: Based on the 18 discussion, I think there was consensus based on the 19 information or the advice that I shared in terms of how this should be bundled. I think there was a 20 consensus that there should be a lead on the ground, 21 22 so to speak, to deal with point of contact for 23 Collingwood to share information with other groups 24 that would likely be supportive of the direction that 25 was being chosen, speaking specifically to Clippers.

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But there's also Rotary and things of 1 that regard that can quite often be very helpful in 2 terms of moving an agenda forward at Council. And I 3 used Rotary as one (1) example, just business people, 4 5 people that have influence within the community. I was -- I think I would have been 6 quite clear with him because I do this with most that 7 I speak with, explain that, for Mr. Houghton, I recall 8 9 the various responsibilities that he had at that point in time. 10 11 I had a lot on my plate, as well. And 12 so, there had to be somebody on the ground, sort of 13 the day-to-day administrative contact, delivering information back and forth in an expedited manner, and 14 15 that I would help in terms of providing direction dealing with any significant issues that might come 16 up, provide advice on how to deal with this situation 17 18 -- those issues, as well as, where possible, share 19 with people rat -- my rationale in terms of why this -- why this shouldn't move forward. 20 21 I think, in short, if I was to capture 22 it in a sentence, it was, in part, my responsibility 23 to try to create the environment where they would go 24 in the direction that they did. 25 MR. JOHN MATHER: When you say share

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with people your rationale for why this should move forward, are you talking about the discussions that you would subsequently have with members of Council about proceeding with a recreation facility in an expeditious manner and -- and focussing in on one (1) option?

7 MR. PAUL BONWICK: I think, in two (2) parts. And to expand that, it was not just members of 8 9 Council. Again, you have the opportunity -- or I had the opportunity on numerous occasions to be at various 10 11 events where community leaders would be there, people 12 from Optimist Clubs, all sorts of things, and in sort 13 of a subtle way, share what my opinions are based on history and where I feel that Council has an 14 15 opportunity.

16 I think my first foremost 17 responsibility -- or focus, I should say, would maybe 18 be a better word, was to highlight the competence of 19 the product, to give them -- to try and establish a 20 level of confidence that this is a product that will actually meet the needs of the community and, without 21 22 repeating the other matters that I talked about 23 earlier, to communicate that in a manner where you 24 would start to get people nodding their heads saying, 25 hey, this -- this seems like a great solution.

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1 A second part of that conversation, if you get -- if you start to get a sense through the 2 discussion that particular individual recognizes all 3 the things you're saying as -- as true and -- and 4 5 reasonable, that's when you start to move into the discussion about now the challenges. 6 7 We've seen Councils flip flop back and forth for many years on these issues. We've seen 8 issues where there's potentially tens of millions of 9 dollars required to achieve what may be something much 10 11 more simpler. 12 Council or the community should start 13 to get their head wrapped around how do you move this thing forward in a manner that actually allows them to 14 15 deliver. And so, that would be the kind of stuff that 16 I would do. 17 MR. JOHN MATHER: And to --18 specifically to the question I asked you, I appreciate 19 you may have been discussing with other individuals in the Town or other interested groups, but one (1) of 20 the groups of individuals you would be speaking with 21 22 would be the Council members. 23 Is that fair? 24 MR. PAUL BONWICK: Yes. 25 MR. JOHN MATHER: Did you disclose to

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97 Sprung or BL -- well, did you disclose to the people 1 at the meeting on July 26th that your sister was the 2 mayor of Collingwood? 3 MR. PAUL BONWICK: No. I -- I'll back 4 5 up. I don't think so. 6 MR. JOHN MATHER: Do you know if it's something you turned your mind to at the time? 7 8 MR. PAUL BONWICK: Yes. That's why I don't think I did. 9 10 MR. JOHN MATHER: And what 11 deliberations did -- did you undertake? 12 MR. PAUL BONWICK: First and foremost, 13 I do not want any company that I would be engaged with thinking that the reason they should engage my company 14 is because my sister is the mayor. 15 16 Take a step back from that, and I've said it before, I'm very proud of what she's 17 18 accomplished through her elected life. I'm not sure 19 how to say this, and I don't want it to come off in the wrong way, namely arrogant, but I sat on Council 20 many years before her. 21 22 I've served in Parliament. I've worked 23 closely with members of the poli -- Provincial 24 legislature. I've developed over a long period of 25 time trusted relationships with bureaucrats throughout

Simcoe County, the province, and the Federal 1 2 Government. 3 Trust isn't earned in a day or a week or because you know somebody. Trust is earned and 4 5 relationships are developed over time because they 6 have confidence in -- in you as an individual or the company that you're working with. 7 8 And so, when people want to engage me, whether it's in Collingwood, whether it's in Thunder 9 Bay, or -- or whether it's in Port Colborne, they 10 engage me based on who I am, based on my company's 11 12 track record. They don't engage me because my sister 13 is the mayor. And so, purposely, I would -- I left that part out, I'm sure. 14 15 MR. JOHN MATHER: I take it from that answer what -- one (1) of the things you're trying to 16 17 express is that you wanted to -- want -- you wanted it 18 to the be the case that you were engaged on the -- on 19 the merits separate and apart from the relationship you had with your sister. 20 21 Is that fair? 22 MR. PAUL BONWICK: Yes. 23 MR. JOHN MATHER: Did you disclose to 24 Sprung or BLT at any point that your sister was the 25 mayor?

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99 1 2 (BRIEF PAUSE) 3 MR. PAUL BONWICK: I'm positive it 4 5 would have come up as the relationship developed. 6 MR. JOHN MATHER: Do you recall if you specifically -- you personally disclosed that either 7 Sprung or BLT? 8 9 No, I don't recall MR. PAUL BONWICK: 10 specific focus on me identifying that or in a general 11 conversation. I think it just become known to them 12 that Sandra was my sister, Ms. Cooper. 13 MR. JOHN MATHER: So, we saw in part 1 14 that you did disclose to PowerStream that your sister 15 was the mayor. What was different about that situation than this situation? 16 17 MR. PAUL BONWICK: A couple of things. 18 I -- I don't -- introduction or reference had been 19 provided by Mr. Houghton at that point in time. The 20 reality was that this was going to be a -- what I 21 thought then was a profile transaction if in fact 22 Collingwood moved towards PowerStream versus some 23 other, that I was going to be involved for some period 24 of time, that there was going to be in all likelihood 25 significant interaction on my part.

It was in that confine that I thought 1 it was important at the introductory meeting to make 2 Mr. Bentz aware of the fact, which I was under the 3 impression he was aware of that when I met with him 4 for the first time. 5 6 MR. JOHN MATHER: You just discussed that one (1) of the things that you expected you'd be 7 doing for BLT would be speaking to people in the 8 community, including councillors, about the product 9 that Sprung and BLT offered and profiling that 10 11 product, and then as a second step, talking about what 12 can be done to expedite the decision. How is that any different than what you 13 14 were going to be doing with PowerStream? 15 MR. PAUL BONWICK: It doesn't take on the same profile. But I -- I think you've got to look 16 at what transpired under the PowerStream environment. 17 18 Again, nothing had heated up. There wasn't any big 19 scrutiny or issue. 20 I had gone through what I think part 1 of the Inquiry would demonstrate was arguably the most 21 22 significant disclosure process that certainly the 23 clerk or their lawyer could recall in terms of my 24 level of engagement with making different people know. 25 It became clear, based on feedback from

a variety of different areas, that my involvement, it 1 was my belief at the start, created no conflict for 2 Sandra, or Ms. Cooper. 3 And further, the disclosure during that 4 5 period of time didn't seem to generate any relevance in terms of my interaction. And so, the lesson 6 learned out of that was, a) no conflict, b) not 7 required. 8 9 And I would even argue -- go as far as 10 -- as, c) you're dealing with another municipally-11 owned entity in terms of PowerStream whereas you're 12 dealing with a private sector company in terms of BLT. 13 14 (BRIEF PAUSE) 15 16 MR. JOHN MATHER: One (1) of the 17 things that triggered the disclosure process with 18 respect to PowerStream was the fact that PowerStream 19 was aware that your sister was the mayor. 20 Were you concerned in this case that, if BLT or Sprung became aware at the outset that your 21 22 sister was the mayor, they might require a similar 23 disclosure process? 24 MR. PAUL BONWICK: No. I think I did 25 an adequate job at describing my history, my

experience. I'm not positive, but Mr. Lloyd did 1 comment during his testimony that he had also 2 conducted some background or research on me. 3 And had he have done that in any manner 4 5 of speaking in the Town of Collingwood, it would have 6 become evident to him that my sister was the mayor. 7 But to answer your question, no, I did not think that there would be a need for disclosure 8 9 because I did disclose -- once I was engaged, I informed Mr. Houghton that I would be working with 10 11 BLT. 12 MR. JOHN MATHER: My question was more 13 was it -- was the reason you didn't disclose to Sprung or BLT -- was one (1) of the reasons or part of the 14 15 reason that you didn't want to have to go through the same formal disclosure process that you went through 16 17 with PowerStream? 18 MR. PAUL BONWICK: No. 19 MR. JOHN MATHER: Was there any reason why that disclosure process couldn't be followed again 20 when it came to BLT? 21 22 MR. PAUL BONWICK: I think I've 23 answered the question. The -- I went through an 24 exhaustive disclosure process. And it was only three 25 (3) years after the fact where the disclosure process

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was even questioned. 1 2 There was never any feedback. There was never any response to that other than it had been 3 determined that certainly the evidence -- or the 4 5 information provided to me, it had been determined 6 that I did not put Ms. Cooper in a conflict position. 7 And so, if there's need to go down that path and it didn't represent any response, then why 8 9 would you go down it? I think you also need to recognize, and -- and should, that one works within 10 11 the rules that they're provided, whether it be with 12 the municipal, the provincial, or the federal 13 government. 14 And at that point in time, the 15 municipality, not like -- not unlike many municipalities, did not have a registration program 16 17 for advocates that are representing other companies. 18 And so, you're a lawyer. You know that 19 you need to work within the rules, but you don't necessarily have to go beyond them unless you're 20 instructed otherwise. 21 22 MR. JOHN MATHER: Setting aside Ms. 23 Cooper, did you speak to any of the relationships you 24 had with other members of Council at that meeting? 25 MR. JOHN MATHER: I don't know that

104 individu -- I will say this. Individuals would not 1 have been identified. But, again, I think I've 2 covered this in earlier testimony. 3 I spoke to the fact of, having sat on 4 5 Council, having sat on Parliament, having run 6 Compenso, having developed trusted relationships with officials, elected officials, I'm reasonably confident 7 that I might have said that I was born and raised in 8 9 the community and grew up in Collingwood and had a fairly significant network of friends and people that 10 11 I had trusted relationships with --12 MR. JOHN MATHER: Appreciating that, 13 did you say --14 MR. PAUL BONWICK: -- including 15 Councillors, sorry. 16 MR. JOHN MATHER: Sorry. And appreciating that, did you say anything specific about 17 18 your relationship with Mr. Houghton? 19 MR. PAUL BONWICK: No. 20 MR. JOHN MATHER: The Inquiry has heard that on the day you met with BLT and had the 21 discussions we've been talking about, you and Mr. 22 23 Houghton exchanged six (6) phone calls that day, some 24 longer than others. 25 MR. PAUL BONWICK: Could you bring

1 them up, please? 2 MR. JOHN MATHER: Certainly. 3 CJI11327. 4 5 (BRIEF PAUSE) 6 7 MR. JOHN MATHER: Once it gets up, we're looking for lines 875 to 880. 8 9 MR. PAUL BONWICK: I apologize, I 10 missed -- 800 and...? 11 MR. JOHN MATHER: Eight hundred and 12 seventy-five to 880. Maybe if we can highlight... 13 14 (BRIEF PAUSE) 15 16 MR. JOHN MATHER: So, you see this is July 26, 2012. You can see in column E who initiated 17 18 the call, and column F, who the recipient of the call was, and the call duration in column G. 19 20 And we see, if I have my accounting correct, six (6) phone calls. Again, some appear to 21 22 maybe be voice mails or missed calls but with Mr. 23 Houghton. 24 And my question for you is: Do you 25 recall if you discussed with Mr. Houghton the meeting

you'd had with BLT in any of these phone 1 2 conversations? 3 MR. PAUL BONWICK: And -- and I don't recall. And I'm -- I asked you to bring this up for a 4 5 reason. This first is to talk about the phone records 6 themselves. A sixteen (16) second call, I'm going to suggest, is not getting through Mr. Houghton's voice 7 mail. 8 9 If you've heard his voice mail, he has a propensity to almost ask you how you're doing, but 10 11 it's -- it's a protracted voice mail. 12 So, clearly, two (2) calls are, I'm 13 going to suggest, returns. I'm going to suggest that 14 for a minute and seven (7) seconds it's nothing more 15 than either you've left a voice mail or you've heard, sorry, I'm tied up in a meeting, can we speak again 16 17 later. 18 And so, respectfully, I'd say there's 19 two (2) calls there that should be worth having any discussion about that particular day. And I notice 20 that through the -- it's not the transcript, but phone 21 records, that there is a multitude fifteen (15) 22 second, thirty (30) second, minute seven (7) second 23 24 calls, and I think we need to put those in the proper 25 context.

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107 They're either messages or they're, I'm 1 tied up, we'll chat later. In terms of the two (2) 2 calls, the one (1) that took place just prior to six 3 o'clock that evening and subsequently, at 7:30, I do 4 not recall the -- the content of -- of those -- of 5 those calls. 6 7 Mr. Houghton articulated that we had a number of different files that we were involved with 8 at that particular time. 9 10 I'd also draw reference to the fact 11 that -- and I extend my thanks to counsel for this, by 12 the way. You've identified phone calls that are 13 relevant to the Inquiry as opposed to client contact 14 numbers and things of that regard. 15 But during this period of time and leading up to this period of time, I would say that on 16 any given month I could have two (2) or three thousand 17 18 (3,000) minutes of phone calls, and so it's difficult 19 to reflect on a ca -- phone call seven (7) years and two (2) months ago at six o'clock in the evening. 20 21 And so, that was a long-winded answer 22 to say, no, I don't recall the content of the 23 conversation. There was a multitude of issues on the 24 go. 25 MR. JOHN MATHER: Did you ever discuss

108 the July 26th meeting you had with BLT with Mr. 1 2 Houghton? 3 4 (BRIEF PAUSE) 5 6 MR. PAUL BONWICK: Yes. 7 MR. JOHN MATHER: When did you do that? 8 9 MR. PAUL BONWICK: I don't recall the exact date, but I suspect when I identified myself, 10 11 made notice to him that I was engaged with BLT. I 12 more than likely would have shared with him sort of 13 our collective strategy in terms of needing to make the community and, more specifically, those that are 14 15 involved in the file properly understand what the product is, the affordability of the product bona 16 17 fides. 18 And so, there likely would have been some discussion that would have come out of our 19 overall strategy or agreement in terms of approach. 20 21 MR. JOHN MATHER: Mr. Houghton's evidence is that he first learned that you were 22 working with BLT on August 1st, 2012. Do you know --23 24 do you recall if you spoke to him about it before then? 2.5

109 MR. PAUL BONWICK: No, I can't -- I 1 2 can't contradict that comment. 3 MR. JOHN MATHER: Did you ever discuss the meeting you had with BLT with Deputy Mayor Rick 4 5 Lloyd? 6 MR. PAUL BONWICK: I don't know that I ever had the discussion with Deputy Mayor Rick Lloyd 7 in the context of the meeting with Bill -- BLT. I 8 9 would say no. 10 MR. JOHN MATHER: Could we go to 11 paragraph 286 of the -- of the all Foundation Document? 12 13 14 (BRIEF PAUSE) 15 16 MR. JOHN MATHER: So this is describing an email that Ms. Stec sent to Dave Barrow 17 18 and Mark Watts of BLT on July 30th, 2012, so following 19 the meeting we've been discussing, and one (1) of the 20 things she attaches is a non-disclosure agreement. It was Ms. Stec's evidence that it was 21 22 your idea to send a non-disclosure agreement to BLT at 23 this point in time. Is that correct? 24 MR. PAUL BONWICK: Yes. 25 MR. JOHN MATHER: What was the purpose

1 of sending BLT a NDA? 2 MR. PAUL BONWICK: It is standard operating procedure. I have never worked for a 3 company that we've not had a confidentiality agreement 4 5 or a non-disclosure agreement in place. 6 MR. JOHN MATHER: Is it the case that you typically are the party suggesting the non-7 disclosure agreement, as occurred here? 8 9 MR. PAUL BONWICK: It can go either 10 way. It typically comes up shortly after you've got 11 an understanding that you're going to enter into some 12 kind of an agreement, and when I say typically, it 13 always comes up. 14 MR. JOHN MATHER: Is it fair to say 15 that it was your practice that if the other party didn't bring it up, it was something you would then 16 bring -- bring up? 17 18 MR. PAUL BONWICK: Yes. I would look 19 at that as oversight on their part and bring it up in the very early stages, or you would -- you would 20 certainly bring attention to the matter. 21 22 MR. JOHN MATHER: Speaking about this specific NDA with respect to BLT, what information was 23 24 it intended to protect? 25 MR. PAUL BONWICK: Your client's.

MR. JOHN MATHER: So in this case, 1 2 BLT? 3 MR. PAUL BONWICK: BLT and any associations they have with contract providers as 4 5 well. 6 MR. JOHN MATHER: So the -- are you talking about Green Leaf in this instance or are you 7 talking about --8 9 MR. PAUL BONWICK: No. 10 MR. JOHN MATHER: -- other contract 11 providers? 12 MR. PAUL BONWICK: No. It's -- it's 13 in -- as you all know I'm no lawyer, but under the 14 umbrella of a non-disclosure agreement, what you do is 15 you provide a level of protection for the people that you're working with that in the event that a contract 16 17 is terminated, in the event of any number of different scenarios that could occur. You are bound not to 18 19 share with them that -- that -- what their arrangements are with Sprung, what -- what they may 20 21 have in terms of -- to trivialize it to some degree, who they may be buying the Zamboni off of. 22 23 There are details in the discussions 24 that are of a sensitive nature, and you're effectively 25 saying to them, from this point forward for the next

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two (2) years, you will not share any of that 1 information with anybody else. 2 3 MR. JOHN MATHER: Just to make sure I understand, so was it your understanding then that 4 5 this non-disclosure agreement was protecting any 6 confidential information you or Abby might receive about BLT's business? 7 8 MR. PAUL BONWICK: Correct. 9 MR. JOHN MATHER: Did you think this 10 non-disclosure agreement protected any information 11 about Green Leaf? 12 MR. PAUL BONWICK: No. 13 MR. JOHN MATHER: Ms. Stec said in her 14 evidence that the non-disclosure agreement that was 15 provided was from a template that you had in your files. Is that correct? 16 17 MR. PAUL BONWICK: Yes. 18 MR. JOHN MATHER: In Part 1, your 19 evidence was that one (1) of the reasons you would not confer with your sister about business dealings you 20 had was typic -- was because typically there was an 21 22 NDA in place. Do you recall that? 23 MR. PAUL BONWICK: Yes. 24 MR. JOHN MATHER: Was this the sort of 25 NDA that you're talking about?

MR. PAUL BONWICK: 1 Yes. 2 MR. JOHN MATHER: And is it -- was it the case, as with BLT, that you would suggest to the 3 extent the client had -- had not already suggested it, 4 5 to put an NDA in place when your client was doing business with the Town? 6 7 MR. PAUL BONWICK: I apologize, I missed that question. 8 MR. JOHN MATHER: We spoke generally 9 10 about your practice that if the client didn't propose 11 an NDA, you would see that as an oversight and then 12 propose an NDA. Do you recall that? 13 MR. PAUL BONWICK: Yes. I think what I stated is, it is absolutely standard business 14 15 practice in any of these environments. 16 MR. JOHN MATHER: And what I was seeking to confirm, that this practice was true for 17 18 any clients that you had that might be doing business 19 with the Town. Is that fair? 20 MR. PAUL BONWICK: Any clients doing business anywhere. It's not specific to any 21 22 municipality or any specific level of government. 23 MR. JOHN MATHER: And referring back 24 to your evidence that one (1) of the reasons you 25 wouldn't discuss your biss -- business dealings with

her sister was because of the NDAs in place. 1 2 Was it your view that the NDA provided you and your sister room for you -- sorry, provided 3 room for both you and your sister to work on the same 4 5 Town matters? 6 MR. PAUL BONWICK: Yes. 7 MR. JOHN MATHER: Explain to me how that would work. 8 9 MR. PAUL BONWICK: If I was to have a 10 conversation with the Mayor, whether she knowingly or 11 did not know whether I was engaged or not -- if I'm having a discussion with her about a particular 12 13 initiative or undertaking, as long as I'm not sharing with her confidential information that I've learned 14 15 from my client, then I'm not in breach of the NDA. 16 She has no obligations whatsoever under the NDA, because obviously she's not a signatory to 17 18 it, but if my company is a signatory to NDA, as long as I don't share information that would be deemed 19 sensitive, then I'm not breaching the NDA. 20 21 MR. JOHN MATHER: And does the NDA 22 also give you room to have that conversation with Ms. 23 Cooper about your client in a circumstance in which 24 she doesn't know that you're working for that client? MR. PAUL BONWICK: As long as I don't 25

share sensitive information that's been provided to me 1 by the client. The NDA has no influence or impact on 2 any member of Council unless I share information 3 that's contained in the NDA. 4 5 MR. JOHN MATHER: Does the NDA prevent 6 you from telling Ms. Cooper that you're working for 7 the client? 8 MR. PAUL BONWICK: No. 9 MR. JOHN MATHER: Ms. Cooper was a 10 witness at the Inquiry and gave evidence that she did not learn that you were involved with BLT and the 11 12 recreation facilities until a phone call she received 13 from Mr. Houghton in 2018. 14 Do you have any reason to believe 15 that's not the case? 16 MR. PAUL BONWICK: I cannot contradict 17 that. 18 MR. GEORGE MARRON: I'm sorry, I 19 missed that answer. 20 THE HONOURABLE FRANK MARROCCO: He said, "I cannot contradict that." 21 22 MR. PAUL BONWICK: That was a double 23 negative. The answer would be no. 24 CONTINUED BY MR. JOHN MATHER: 25

Other than what 1 MR. JOHN MATHER: you've already said about your experience with 2 PowerStream and the disclosure in respect of why you 3 didn't tell Sprung and BLT about your relationship 4 5 with your sister, is there any reason you didn't 6 disclose to Ms. Cooper prior to August 27, 2012, that 7 you were working for BLT? 8 MR. PAUL BONWICK: At the time of --9 would I'm sure have been the same thought my mind then 10 as it has been now upon reflection. It was clearly 11 established in my mind that my engagement in no way 12 created a conflict of interest for a sibling that's 13 serving on Council, full stop. 14 Now then, from my perspective, working 15 within the rules that are in place and afforded by the Municipality, the question would come up, do I want to 16 17 put my sibling in a position where she's prejudiced in 18 any way or biased in any way as it relates to 19 information that may come forward, recognizing she's not in a conflict, she has the ability thereby to 20 independently, without consideration in any manner of 21 22 speaking for my involvement -- to make decisions that 23 she feels are best. 24 MR. JOHN MATHER: Is the notion you're 25 trying to express here that by not telling Ms. Cooper

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1 that you were working with BLT when she's considering
2 whether or not she's going to vote to proceed with the
3 BLT and the Sprung Structures, she's doing that
4 without knowing that her brother has a financial
5 interest in the decision?

6 MR. PAUL BONWICK: So I would suggest there was -- there has been a number of initiatives in 7 Simcoe County, possibly specific to Collingwood, that 8 I have not shared with my sibling my involvement, and 9 those would have been matters she would have either 10 11 had to deal with at the Council table or as a County 12 Councillor, so this is not a one-off or a unique situation. 13

14 MR. JOHN MATHER: That wasn't my 15 question. My question was trying to understand your answer, and I - - I took from your answer that one (1) 16 17 of the reasons you wouldn't tell Ms. Cooper in this 18 instance, or other instances, that you were involved 19 with a client that had Town business was so that when she was making the decision that affected that client, 20 her decision wasn't based on the knowledge that you 21 had a business interest with the client. And if 22 23 that's not fair, please let me know. 24 MR. PAUL BONWICK: I will, thank you. 25 Firstly, it was not my position to not disclose from a

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stritch -- strategic perspective to simply not 1 2 disclose. 3 The understanding that I may have been involved at some level, I think I questioned Deputy 4 5 Mayor Lloyd on this as I was confused with -- there 6 appears to be some evidence in terms of emails that are going out, me being copied on them, why would I be 7 copied on them if I wasn't involved. 8 9 So I took it that there should be some -- some understanding that I'm engaged in some way, 10 11 shape, or form. That being said, I -- I think I've 12 answered the question in terms of I did not purposely 13 set up a meeting to disclose to -- to Mayor Cooper, and it was -- I'm sure at that point in time in my 14 15 mind, the rationale would be I don't want to bring the 16 same emphasis and create the same -- or create a 17 situation where she feels she somehow got to take into 18 consideration my involvement when she's dealing with 19 the matter. 20 MR. JOHN MATHER: Why is it not better to tell her that you're involved and then let her 21 22 undertake that analysis? 23 MR. PAUL BONWICK: Why is it not 24 better? I think the same holds true for Councillors -25 - other Councillors that you have relationships with.

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When you're working within the -- the 1 rules that are set out in terms of engagement at a 2 municipal level, you can make a decision whether 3 you're going to have a profile or a -- a public role 4 to play in advancing a particular initiative or 5 6 whether you're going to be working in terms of more behind the scenes in creating or delivering strategic 7 advice and delivering strategic messages. You look at 8 every situation as -- on its own. 9 10 My company, or my companies, are 11 engaged for the purpose of trying to advance a 12 particular initiative that somebody in the private 13 sector wants. Sometimes that involves a municipal government. You want to look at what is the best role 14 15 you can play to serve your client's needs. 16 In this particular instance, it was my 17 decision that the best role was for me to work, not in 18 a public and a profile manner, but rather work 19 strategically to support and message what I thought was important for them. 20 21 MR. JOHN MATHER: When you say not 22 working a public or a profile manner, do you mean not 23 hold yourself out as a representative of Sprung and 24 BLT --25 MR. PAUL BONWICK: Correct.

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MR. JOHN MATHER: -- but rather 1 promote them without telling the people you're 2 promoting that you're working for them? 3 4 MR. PAUL BONWICK: Correct. 5 MR. JOHN MATHER: Your Honour, I'm 6 wondering if this is a good opportunity to take another brief break? 7 8 THE HONOURABLE FRANK MARROCCO: Ten (10) minutes. 9 10 11 --- Upon recessing at 11:44 a.m. 12 --- Upon resuming at 11:56 a.m. 13 14 CONTINUED BY MR. JOHN MATHER: 15 MR. JOHN MATHER: If we could pull up paragraph 296 of the Foundation Document. 16 17 18 (BRIEF PAUSE) 19 20 MR. JOHN MATHER: So, this is an email 21 that has been referenced a few times in the Inquiry. It's dated August 3rd, 2012. It's an email from you 22 23 to Dave Barrow, Mark Watts, Tom Lloyd, Dave MacNeil, 24 and you write -- and Abby Stec. And you write: 25 "We need to organize a call once

again to discuss our collective 1 2 strategy. Ed was very confused 3 regarding part of the discussion 4 with Tom this morning. 5 If there's been a change in 6 approach, I think we all need to 7 understand it, and then determine 8 how we participate going forward." 9 The Inquiry has heard evidence from both Tom Lloyd and Mr. Barrow that this arose from a 10 11 discussion between Mr. Houghton and Mr. Lloyd, Tom 12 Lloyd, in which Tom Lloyd advised that the Town could 13 buy the Sprung structures des -- direct from Sprung as 14 opposed to going through BLT, in which case, they 15 would save the markup on -- save BLT's markup. 16 What do you recall about this event? 17 18 (BRIEF PAUSE) 19 20 MR. PAUL BONWICK: I'm not sure if it 21 happened via a phone call or whether I was directly 22 engaged with Mr. Houghton. I think it was a phone 23 call, but looking at the -- the date, Mr. Houghton had 24 apparently met with Mr. Tom Lloyd. 25 I'm not sure exactly what the

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overreaching conversations were all about. During the
 conversation, Mr. Lloyd had indicated to Mr. Houghton
 that there was options available in terms of direct
 procurement.
 I do not recall the details of the

6 conversation other than Ed had alluded to dealing with 7 Sprung. I think he mentioned buying -- buying things 8 that would be included in turnkey operations, i.e., 9 signage, interior signage, Zamboni.

He didn't understand -- he -- he was just -- I think he just reflected that he was very confused about how -- or how this was sort of coming about in terms of sort of a multifaceted approach to putting together all the various elements that would be required.

I think it was -- from what I recall, it seemed to be more specific to the arena, but I'm not positive. And Ed was just genuinely confused by what Mr. Tom Lloyd was conveying to him.

I think part of that confusion would have stemmed from my disclosure. And as part of the disclosure, I would have said to Mr. Houghton that what BLT/Sprung is trying to achieve here is a turnkey, the simplest, most understandable, most manageable approach to achieving what the Town of

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Collingwood wanted. 1 2 And so, Mr. Houghton appeared to be very confused. And I wasn't privileged to the 3 conversation, so I'm not sure all the elements of it. 4 5 I can tell you that Tom Lloyd, Mr. Lloyd, sometimes 6 was a little -- how do I say it politely. He -- he was all over the map sometimes in terms of his 7 conversation. 8 9 We had already had a meeting, not only with respect to Collingwood, but we had identified 10 11 Wasaga Beach. We had talked about other communities 12 that may embrace this type of solution. And central 13 theme for the entire process, or the entire presentation, was one (1) stop shopping. 14 15 And so, when this conversation took place, it appeared to cause Mr. Houghton some 16 17 confusion. He communicated that to me. It was 18 completely contrary to what we had been discussing as 19 a team. 20 When I say that, myself, Abby, BLT, Ms. Stec, sorry, and Sprung. And so, this led to me sort 21 of trying to seek clarification in terms of what's 22 23 transpiring and how is it transpiring. 24 MR. JOHN MATHER: You said in your --25 you said in your answer that part of the confusion

that Ed had was Mr. Lloyd had discussed options that 1 were available regarding direct procurement. 2 3 What did you mean by that? MR. PAUL BONWICK: Sorry for not 4 5 explaining it better. Again, it's based on my recollection. I think Ed referenced -- I believe he 6 referenced three (3) or four (4) things during the 7 conversation. 8 And I -- again, I -- I believe he 9 10 referenced direct procurement with Sprung. I think he 11 referenced the Zamboni. I believe he said the boards. 12 And I think he said the signs. And I can't be held on 13 that, but I -- I don't know if it was limited to that. 14 But it was basically an entirely --15 potentially entirely new direction that sort of say you can hive these things out and deal with them 16 independent -- or individually. And that, I think, 17 18 caused Mr. Houghton some confusion. 19 Beyond that, you'll ha -- you -- you asked him, obviously. 20 21 MR. JOHN MATHER: So, Mr. Houghton 22 speaks to you, expresses these concerns. You send this email. What did you do next? 23 24 MR. PAUL BONWICK: I'm not sure. The 2.5 -- the conversation as I recall it wasn't one where he

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1 was upset or concerned but rather confused. He just 2 simply didn't seem to have a good takeaway from the 3 meeting.

Again, I wasn't privileged to the 4 direct conversation. From what I remember, he just 5 seemed to be confused about where the conversation had 6 gone. I believe -- sorry, I believe that I sent an 7 8 email and sort of said -- well, it -- it says what it says. I don't need to read it for the record. 9 10 MR. JOHN MATHER: Do you recall having 11 any further discussions with anyone at Sprung or BLT 12 about this? 13 MR. PAUL BONWICK: I -- I'm not positive, but I -- I'm pretty sure that -- that Dave 14 15 Barrow called me. And I shared with him the basics of what I understood took place. 16 17 I suspect I would have asked him is --18 is Tom moving in a direction that's different than 19 what we've all agreed on, if that's the case, then let us know that's the case. 20 21 I don't want to be out there preaching 22 about -- or trying to convey a message that turnkey is 23 the way to go. And one (1) of the people that are 24 involved in supplying this turnkey operation is 25 suggesting, you know, contact ABC company and buy your

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sign boards or your signs there or -- or your -- deal 1 directly with me on -- on the Sprung if that's --2 that's just not consistent with anything that had 3 transpired. 4 5 As I said to you in the earlier 6 comments, when I met with Sprung/BLT, it was presented to me as sort of a unified front that they had an 7 established relationship that they were -- they were 8 sort of walking dow -- down the aisle hand in hand it 9 10 wasn't about separating things out. 11 So, I think that -- hopefully, that 12 gives you some explanation for it. 13 MR. JOHN MATHER: As these 14 conversations are happening, do you recall if you 15 turned your mind to the fact that, if the Town bought 16 the Sprung structure or bought any other components 17 direct from Sprung as opposed to through BLT, that would reduce Green Leaf's compensation because it 18 19 would reduce the overall contract value to BLT? 20 MR. PAUL BONWICK: No, I didn't give any consideration in terms of the reduction in 21 22 compensation. 23 What I looked at it as, is you're --24 you're introducing a much more complex solution that 25 would require a different approach and, in doing so,

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it compromises -- or has the potential to compromise 1 the strategy that we've already agreed to whereby I'm 2 -- I'm buying the house furnished. 3 I'm -- I'm not going to get the chair 4 5 here and the kitchen table there. It was about being 6 all-inclusive and keeping it in -- in that particular 7 direction. So, my concern was more about compromising the strategy versus losing funds on the back-end. 8 9 I think you also recognize through 10 testimony that it -- by Mr. Barrows and certainly by 11 myself and Mr. Lloyd, that this was a model that we 12 had intended to take to other areas. 13 And so, again, the simplicity of the pro -- the approach is here's what you get, when we're 14 15 done, put your skates on. 16 What you've just MR. JOHN MATHER: described to the Inquiry about the complexities of not 17 18 going with a turnkey approach and the problems that 19 you saw in -- in that alternative approach, is that something you explained to Mr. Houghton? 20 21 MR. PAUL BONWICK: As I've said, I don't recall the details of the conversation short of 22 Mr. Houghton being confused about what was being 23 24 communicated to him by Mr. Lloyd. 25 I'm sure I would have said that, if the

municipality goes down that path, there's really no 1 end to it. You're effectively -- you would be coming 2 the -- the GS to some degree. If you're -- where do 3 you stop, where do you start, just by the cover -- or 4 5 sorry, the membrane structure? 6 Do you just buy the Za -- the membrane 7 structure and the Zamboni? Do you order the seating? 8 Because every element of the turnkey operation, there's a profit margin on it. 9 10 And so, if you're removing that, you're 11 obviously -- have the potential to save money at the 12 upfront. The challenge, of course, if you thereby take on the liability of procuring something different 13 and saying we know you didn't buy it, but you're going 14 15 to install it, and you're still going to be responsible for it, so it becomes a much more complex 16 17 situation as opposed to -- I forget the person that 18 was up at the stand, but there's -- there's one (1) 19 neck to grab a hold of versus a multitude. 20 MR. JOHN MATHER: And I believe that was Mr. Tom Lloyd who spoke to that. And what he was 21 22 saying is that the consideration from his end was 23 giving the Town an opportunity to save some money on 24 saving the markup at least on the Sprung structure. 25 Did you or, to your knowledge, anyone

in Sprung and BLT have a conversation about whether or 1 not, in order to preserve this design build model, but 2 at the same time, give the Town an opportunity at 3 savings, discuss proceeding with the design build but 4 5 not marking up the Sprung structure and -- and, 6 otherwise, keeping the pro -- the proposal the same? MR. PAUL BONWICK: 7 No, I was not involved in how they -- BLT allocated markups, so the 8 answer would be no. 9 10 MR. JOHN MATHER: Is that something 11 you would have been open to if that had been 12 discussed? 13 MR. PAUL BONWICK: I consider myself 14 an open-minded individual. I'd sit down and hear what 15 the rationale was, share my perspective on it and try 16 to garner a consensus based on the people that are sitting around the table. 17 18 Understand that it would not be my 19 decision, but rather that would be, in fairness, something that BLT would have to agree to with Sprung 20 or potentially with -- with others. 21 22 MR. JOHN MATHER: I want to ask you 23 some questions now about how Green Leaf's fee was 24 determined in that process. 25 Mr. Barrow's evidence was that, after

the July 16th meeting, and I believe this is similar 1 to what you've said today, is that he understood that 2 Green Leaf would charge a percentage fee, but he 3 didn't ultimately know what that percentage fee would 4 5 be. He said that he did not learn -- he did 6 not learn that the amount was going to be 6.5 percent 7 until August 22nd, which was after BLT had prepared 8 9 the budgets for the arena and the pool. 10 Is that your recollection of how that 11 progressed? 12 MR. PAUL BONWICK: No. 13 MR. JOHN MATHER: What is your 14 recollection? 15 MR. PAUL BONWICK: I believe that Mr. Barrows, or his colleague, had a reasonable idea of 16 where we were going to come in at or what I was going 17 18 to propose for a fee through Green Leaf. 19 As I mentioned in my earlier comments, if memory serves me correctly, when the question was 20 put to us, I offered two (2) scenarios in terms of 21 22 billing practice. It went to a success fee. 23 I believe there was a question put to 24 me in terms of what that might look like. And I 25 believe I responded by suggesting that, give me some

131 time to think about it, but I believe that it -- it'll 1 be in line somewhere with a -- with a real estate 2 transaction, or something of that regard, recognizing 3 that this is a little bit different than just simply 4 5 preparing a purchase and offer agreement. 6 So, I -- I can't help but think that in Mr. Barrow's mind he was expecting something in the 4 7 to 7 percent range. I -- I've got to think he kind of 8 9 walked out of the room with that understanding. 10 MR. JOHN MATHER: Based on what you've 11 said at that meeting about a real estate --12 approximating a real estate fee? 13 MR. PAUL BONWICK: Correct. 14 MR. JOHN MATHER: Between that meeting 15 and August 22nd, when BLT submits its budgets to you and Abby, did you have any further conversations with 16 17 anyone about -- at BLT about what you were 18 contemplating in terms of a fee? 19 MR. PAUL BONWICK: I've heard the 20 testimony. 21 22 (BRIEF PAUSE) 23 24 MR. PAUL BONWICK: I had made the 25 suggestion or provided some direction to Ms. Stec in

terms of what I thought was a reasonable success fee 1 2 to present to them. 3 I am not entirely positive, but it's my understanding, I believe that through one (1) of the 4 5 conversations that the $6 \ 1/2$ percent came up before 6 that date. 7 MR. JOHN MATHER: Do you recall anything about that conversation specifically? 8 9 MR. PAUL BONWICK: I have just an 10 inclination in my mind that it did -- it would have 11 been expressed. And I try to manage things or look at 12 things from a common sense perspective. 13 And I'm going to suggest that, a) we 14 wouldn't have continued down the path if we didn't 15 have some understanding that what we were considering 16 or proposing was achievable or that something had been 17 come back that was agreeable. 18 And respectfully, I'm not sure that 19 they would have continued to engage us or gone to the efforts that they did without at least a tacit 20 understanding of here's approximately what the fee's 21 22 going to be. 23 MR. JOHN MATHER: I take it from that 24 answer you don't have a specific recollection though 25 of a conversation prior to August 27th in which you

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advised about what the fee would be? 1 MR. PAUL BONWICK: I can't recall a 2 specific conversation focussed on the fee. But, 3 again, I will -- I've stated my understanding was that 4 there was a general understanding that that's --5 6 that's where it was going to be. 7 MR. JOHN MATHER: Can we pull up CJI7097? 8 9 10 (BRIEF PAUSE) 11 12 MR. JOHN MATHER: So this is an email. And if we could scroll down. So go down to the 13 14 bottom, so we can just walk through the full email. 15 So the first email is dated August 13th, 2012. Ms. Stec sends Dave Barrow, Mr. Watts, 16 with a copy to you, a -- a copy of the intermediary 17 18 contract between BLT and Green Leaf for review at the earliest convenience. 19 20 The Inquiry does not have a copy of the 21 initial draft that Ms. Stec sent, but if we scroll up. 22 23 (BRIEF PAUSE) 24 25 MR. JOHN MATHER: Keep scrolling.

1 On August 17th, Mr. Watts replies to Ms. Stec, Mr. Barrow, and yourself, and if we -- and 2 he's suggesting or saying that certain language should 3 be incorporated into the contract. 4 5 And if we can go down to compensation. 6 The first thing that is said there is to add the language "above and beyond the agreed fixed fee from 7 BLT." 8 9 And it may be useful to open up the contract itself, CJI7627. 10 11 12 (BRIEF PAUSE) 13 14 MR. JOHN MATHER: So what I'm showing 15 you now, Mr. Bonwick, is the final signed version of 16 the contract. 17 And if we could go down to the 18 compensation page. 19 MR. PAUL BONWICK: Sorry, what date 20 was the contract --MR. JOHN MATHER: The contract was 21 signed August 27th, 2012. 22 23 MR. PAUL BONWICK: But the date of the 24 email? 25 MR. JOHN MATHER: Mr. Watson's email?

It was August 17th. 1 2 MR. PAUL BONWICK: And it started August 13th. Is that what I understand? 3 MR. JOHN MATHER: That's what the 4 5 email's referring to. 6 MR. PAUL BONWICK: Thank you. 7 MR. JOHN MATHER: So we can see under 8 compensation here, it says: 9 "BLT shall pay compensation to Green 10 Leaf in the amount that Green Leaf, 11 in its discretion, determines 12 appropriate above and beyond the 13 agreement fixed fee from BLT." 14 So it appears that Mr. Watts's 15 suggestion about that additional language was 16 incorporated. 17 My question to you at this point in 18 time is: do you know what was being referred to here 19 when it says "beyond the agreement, a fixed fee from BLT"? 20 21 MR. PAUL BONWICK: No. 22 MR. JOHN MATHER: At any point in 23 time, was there any fixed fee proposed or discussed 24 over and above the success fee that we've been -- been 25 discussing today?

1 MR. PAUL BONWICK: None. 2 MR. JOHN MATHER: So subparagraph (b), while we're on this -- the -- the signed contract, 3 says: 4 5 "Compensation is due to Green Leaf 6 upon signing of the contract between BLT and the -- and the third party, 7 and BLT receiving the first draw 8 9 from the third party." 10 If we could go back to the email we 11 were looking at on August 17th, so CJI7097. 12 13 (BRIEF PAUSE) 14 15 MR. JOHN MATHER: And while he pulls it up, do you recall, Mr. Bonwick, if the language we 16 just saw, which was that Green Leaf would be paid its 17 18 fee upon the signing of the contract and the first 19 draw to BLT, if that was what Green Leaf had initially 20 proposed in the first draft? 21 MR. PAUL BONWICK: I believe so. 22 MR. JOHN MATHER: Okay. So we can 23 scroll down, back -- continue scrolling down. 24 So, what Mr. Watts is suggesting at 25 this point in time is that -- that provision be

1 changed to say: 2 "Compos -- compensation is due to Green Leaf within two (2) business 3 days of BLT receiving its first draw 4 5 or deposit from the third party. Ιf 6 compensation is greater than 30 7 percent of the deposit, then the balance will be paid out of 30 8 9 percent of each subsequent progress 10 claim paid by the third party. The 11 parties agree that if the fee 12 compensation falls outside this 13 formula, then an agreement will be 14 entered into based on each specific 15 project in which Green Leaf and BLT collaborate on." 16 17 Focussing on the first two (2) 18 sentences, it appears that what Mr. Watts is 19 suggesting is that rather than a requirement that BLT 20 pay Green Leaf's full fee upon -- upon receiving a 21 first draw, that they will pay a fee within two (2) 22 business days, and that fee will be capped at the --23 and -- and if that fee is greater than 30 percent of the deposit, only 30 percent will be paid, with the 24 25 remainder to be paid in progress payments.

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138 Was that your understanding at the 1 2 time? 3 MR. PAUL BONWICK: That's what I read based on what's sitting here right now. 4 He was 5 looking at a staged payment plan, effectively. MR. JOHN MATHER: And we -- was that 6 proposal acceptable to you? 7 8 MR. PAUL BONWICK: No. 9 MR. JOHN MATHER: Why not? 10 MR. PAUL BONWICK: So I'll speak from 11 my part first. 12 13 (BRIEF PAUSE) 14 15 MR. PAUL BONWICK: BLT is awarded the Think about if you've purchased a house, 16 contract. you typically don't say to the real estate agent, you 17 18 know, I'll give you 30 percent of your commission now, I'll give you 30 percent of your commission in ninety 19 (90) days, and I'll give you 30 percent of your 20 21 commission in a hundred and fifty (150) days. 22 Based on my previous experience, when a 23 threshold, or a success fee is due, it's due. Their 24 premise of success fee is, it's paid once the success 25 is achieved or the agreement is signed. It almost

becomes more of a -- a monthly payment or a 1 incremental payment beyond that. And so I coupled 2 that with, you expose yourself to risk when you agree 3 to a payment program. And so if you can, you try to 4 5 get your -- as much money as possible -- but not as 6 much money, you try to get your entire fee up front, and you mitigate any potential risk, depending on what 7 -- what might happen. 8 MR. JOHN MATHER: So other than the 9 10 general business proposition, that if you can get paid

11 in full up front, that's -- that's the best course of 12 action, was there any other impediment that you saw, 13 or any other reason why you couldn't get paid overtime 14 with the security of a contract?

15 MR. PAUL BONWICK: From a business perspective, you would try to get your funds entirely 16 17 up front once the contract's achieved. You take the 18 approach that you have the contract now. It's your 19 responsibility to deliver on the contract. Mine was to help you get to that point. I no longer have an 20 involvement to any degree subsequent to the contract 21 being signed, pay the fee. 22 23 MR. JOHN MATHER: Could we go to

24 CJI7098.

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140 1 (BRIEF PAUSE) 2 3 MR. JOHN MATHER: If we could scroll 4 down. 5 6 (BRIEF PAUSE) 7 8 MR. JOHN MATHER: Apologies. If we could actually go back to -- sorry, pull that up. 9 10 Apologies. 11 12 (BRIEF PAUSE) 13 MR. JOHN MATHER: Scroll down to the 14 15 first email. I believe there's a first email. No, 16 there isn't. Sorry, give me a moment. Can we put the full body of the email on the page? 17 18 Okay. So this is a -- a response that 19 Ms. Stec sends to the email we were just looking at in 20 which BLT proposed the instalment payments. She says that the in this third sentence, that: 21 22 "Paul has had preliminary 23 discussions with Ed regarding the 24 first draw, and it will be 25 substantial enough to cover both the

compensation and your initial 1 2 operation costs. For this reason, 5(b) was left as is." 3 4 Ms. Stec's evidence was that with respect to this entire email, that it was dictated to 5 6 her by you. 7 Is that correct? MR. PAUL BONWICK: I'm not sure that I 8 -- to the largest extent, I'm sure that would be the 9 case. I don't know that I actually dictated it, or 10 11 would be driving somewhere, and I said, Incorporate 12 these into an email. 13 But in terms of the subject matter and 14 the message, I would agree that something of this 15 significance would come from me, or would have my 16 input on -- on it. 17 MR. JOHN MATHER: What discussions had 18 you had with Mr. Houghton about the first draw at this 19 point in time? 20 MR. PAUL BONWICK: And -- and I don't recall the conversation with Mr. Houghton. I suspect 21 22 that I would have had a discussion based on what I 23 understand BLT is doing, that the discussion wouldn't 24 be around anything to do with my fee, but rather, it 25 would be more general to the term of, there's going to

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be a sizable deposit required, based on this thing 1 moving forward. Do you understand that, and it is 2 that something that can be accommodated? 3 That's, I suspect, the tone of the 4 5 conversation. 6 MR. JOHN MATHER: Do you remember what you -- it -- it sounds like -- you just used the word 7 8 "suspect" in what you think happened. 9 Do you specifically recall what you --10 MR. PAUL BONWICK: No. 11 MR. JOHN MATHER: -- spoke to Mr. 12 Houghton about? 13 MR. PAUL BONWICK: No, but I've read 14 the documents in the court book, and that would lead 15 me to believe that I would have had a discussion, or called Ed, or been talking with Ed, somewhere and --16 Mr. Houghton, sorry, and suggested that there was 17 18 going to be a -- a requirement for a substantial draw, 19 and did he have issue with that, or did he suspect there would be an issue with that. 20 21 MR. JOHN MATHER: And my question was 22 initially with respect to this point in time. Just 23 back -- stepping back more generally, do you recall 24 having any discussion with Mr. Houghton about the first draw for BLT? 25

143 MR. PAUL BONWICK: Not specifically. 1 2 3 (BRIEF PAUSE) 4 5 MR. JOHN MATHER: I'm happy to give you time, if you're -- if you're thinking --6 7 MR. PAUL BONWICK: It's -- sorry, I 8 was just reading the rest of the email. Thank you. MR. JOHN MATHER: Okay. In the next 9 10 paragraph, you write: 11 "Everything is moving forward as 12 planned in Collingwood. As 13 expected, there have been some efforts on behalf of the co-chair of 14 15 the Town's Park, Recreation, and 16 Culture Committee who has attempted 17 to spark up a lobbying group to convince Council to go ahead with 18 the \$35 million option in Central 19 20 Park. He has demonstrated this type 21 of approach before. There is a 22 process in place for committees to 23 report to Council. It appears that 24 when Council does not follow his 25 recommendations, he goes to the

1 media in an attempt to organize 2 support in the community against 3 Council. We are managing this 4 situation in a straightforward 5 manner, and it is expected that --6 that the said gentleman will be 7 asked to step down from his position 8 on Monday." 9 First question, who are you talking 10 about? 11 12 (BRIEF PAUSE) 13 14 MR. PAUL BONWICK: I have to assume 15 when I'm using the -- or when the word "he" -- there was two (2) co-chairs to the Town's Parks and Rec 16 17 Culture Committee. 18 I don't know if this is in relationship 19 -- if there's a misprint here, or a miscommunication. I'm not sure if this is the Town's Parks, Rec, and 20 Culture Committee, in which case I don't know, if --21 22 or if it's the Town's Central Park Steering Committee, 23 in which case there's two (2) -- two (2) co-chairs, 24 one (1) is Ms. Claire Tucker-Reid, I believe, and the other one is Mr. Brian Saunderson. I'm not sure which 25

one this applies to. 1 2 MR. JOHN MATHER: Do you recall how you were -- how you became aware of the information 3 that you're reporting to BLT in this email? 4 5 MR. PAUL BONWICK: No. 6 MR. JOHN MATHER: Do you know what you meant -- and when I say "you," I'm speaking to the --7 the evidence that you -- you provided Ms. Stec, this 8 information. 9 10 Do you know what you meant by: 11 "We are managing the situation in a 12 straightforward manner."? 13 MR. PAUL BONWICK: No. 14 MR. JOHN MATHER: Do you know what --15 what you meant if -- or how you learned that it was expected that whoever you're talking about might be 16 asked to step down on Monday? 17 MR. PAUL BONWICK: No. It could have 18 come from a multitude of sources. 19 20 MR. JOHN MATHER: Can we go to paragraph 358 of the Foundation Document. 21 22 23 (BRIEF PAUSE) 24 25 MR. JOHN MATHER: So this reflects

that on August 21st, 2012 Dave Barrow emailed 1 construction budgets for the arena and pool to 2 yourself and Ms. Stec, and said: 3 4 "Here are the final numbers for both the -- both locations, arena and 5 6 pool. Let me know what you wish to 7 adjust to, and I will resubmit to send to Ed." 8 I must apologize. I was -- when I was 9 asking you questions earlier, I indicated that you 10 11 received this email on August 22nd, but I should 12 correct myself. You received this on August 21st. 13 Do you recall if you reviewed the 14 budgets that Mr. Barrow sent --15 MR. PAUL BONWICK: No. 16 MR. JOHN MATHER: -- on this date? Sorry, no? 17 18 MR. PAUL BONWICK: No. 19 MR. JOHN MATHER: Do you know if you reviewed them at any point in time? 20 21 MR. PAUL BONWICK: Not in detail. I 22 recall seeing the number -- the final numbers, but no, 23 not -- not in any great detail. 24 MR. JOHN MATHER: Did you ever have 25 any discussions with BLT about how they came up with

their estimates? 1 2 MR. PAUL BONWICK: Maybe if -- if you could help me out with that question a little bit. 3 Are you talking on a line-by-line basis, or are you 4 talking about for discussion purposes 7.3 million. 5 6 Help me out a little bit in terms of --7 MR. JOHN MATHER: Mr. Barrow has sent you a budget --8 9 MR. PAUL BONWICK: Right. 10 MR. JOHN MATHER: -- that includes 11 line by line but also total -- it leads to a total. 12 MR. PAUL BONWICK: Oh. 13 MR. JOHN MATHER: Did -- did you ever 14 have a conversation with anyone at BLT about how any 15 of those numbers were generated? 16 MR. PAUL BONWICK: No. 17 MR. JOHN MATHER: Did you ever have a 18 conversation with anyone at BLT about what markup BLT 19 had applied to the numbers in the -- in the budgets 20 that were provided? 21 MR. PAUL BONWICK: No. 22 MR. JOHN MATHER: So if we can go to 23 the next paragraph. 24 You respond to Mr. Barrow at 11:17 a.m. 25 writing:

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1	"Please let me know if you have time
2	for a call at 2:00 p.m."
3	You go on to say that:
4	"The situation is very fluid at this
5	time and requires our attention
6	input by the end of the day if we
7	are to achieve a favourable outcome
8	Monday. There's considerable
9	movement wanting a deferral
10	providing an opportunity for a
11	third-party to make a
12	recommendation, i.e., architect."
13	Do you know what you're talking about
14	here?
15	MR. PAUL BONWICK: Only what I can
16	recall having reviewed the court documents. And so at
17	that time, there was a very significant lobby or
18	efforts underway to defer or to get Council not to
19	move in the direction that they may choose to.
20	I'm not sure if this falls in line
21	with Friends of the Park organized a protest out in
22	front of the Town Hall. There was I think there
23	was and I use the word I believe there was ample
24	activity from some members of the Board the 'Y'
25	extended group providing lobby efforts to councillors,

as well as profiling it in the community in order to 1 get a -- a deferral. Hence, I would have said it's a 2 very fluid situation at this point. 3 MR. JOHN MATHER: Do you specifically 4 5 recall where you obtained this information? 6 MR. PAUL BONWICK: Well, I quess I'm part driving to Loblaws and seeing -- you live in the 7 community, you can see people are protesting. There's 8 writeups in the newspaper. You're interacting with 9 members of Council and sharing with you that they're 10 11 getting this email, or they're -- they're aware of this consideration. 12 13 So multitude of sources, but I do not 14 reflect on one specific instance. I think it was just 15 a general understanding that here's all the moving parts that are taking -- that are underway right now. 16 17 MR. JOHN MATHER: Prior to the Council 18 meeting on August 27th, 2012, were you aware that WGD, 19 the architectural firm, was assisting the Town at 20 looking at recreation facilities? 21 MR. PAUL BONWICK: No. 22 23 (BRIEF PAUSE) 24 25 MR. JOHN MATHER: If we can scroll to

1 paragraph 361. 2 So on the same day, Mr. Houghton forwarded to you a July 16th, 2012 email from Sprung 3 which contained the preliminary estimates that Sprung 4 5 had provided at that point in time. 6 You then forward Mr. Houghton's email to Dave Barrow and Abby Stec writing: 7 8 "Please review the original numbers 9 that we sent to the Town. Unless 10 there are some significant 11 explanation -- \$3 million higher 12 than original -- they will 13 undoubtedly take the view that we 14 are trying to gouge as a result of a 15 potential sole source. This is a 16 deal breaker in the current format. 17 I look forward to chatting at 18 3:00 p.m." 19 Do you recall how it came to be that 20 Mr. Houghton was sending you the budgets from July at 21 this point in time? 22 MR. PAUL BONWICK: Sorry. I'm just 23 going to -- I was listening to you and trying to read 24 at the same time. 25

1 (BRIEF PAUSE) 2 3 MR. PAUL BONWICK: So answer the -ask the question --4 5 MR. JOHN MATHER: Do you recall why 6 Mr. Houghton forwarded you the July 16th estimates from Sprung? 7 8 MR. PAUL BONWICK: I'm going to -- I'm 9 going to suggest that there appears to be a difference in terms of what BLT presented in terms of budgets 10 11 versus preliminary numbers that had been provided on July the 16th. 12 13 MR. JOHN MATHER: I appreciate that. 14 But my question was: Do you know why Mr. Houghton 15 sent you the July 16th numbers? 16 MR. PAUL BONWICK: Not having questioned Mr. Houghton on it while I had the 17 18 opportunity, I'm going to assume he's identifying on 19 August 21st that there's a discrepancy -- there's a significant discrepancy between the numbers that were 20 provided originally by Sprung in terms of a draft 21 22 format versus the numbers that seemed to be coming in 23 on August the 21st. 24 MR. JOHN MATHER: We haven't seen any 25 evidence that Mr. Houghton was provided with any

numbers on August 21st. Did you provide Mr. Houghton 1 with the budget numbers that BLT sent earlier that 2 day? 3 4 MR. PAUL BONWICK: No. I'm just 5 trying to follow the train through the email here --MR. JOHN MATHER: So --6 7 MR. PAUL BONWICK: -- or through the -- the Foundation Documents. 8 9 MR. JOHN MATHER: So what I think what -- what may assist is what I want to understand 10 11 what your recollection is and not necessarily what you 12 may surmise, based on following the Foundation Documents. 13 14 Did you ask Mr. Houghton to send you 15 the July 16th budgets? 16 MR. PAUL BONWICK: No. I don't think 17 so. 18 MR. JOHN MATHER: Do you have any 19 recollection from the point in time about why he did 20 so. 21 MR. PAUL BONWICK: No. 22 MR. JOHN MATHER: You write that: 23 "They will undoubtedly take the view 24 that we are trying to gouge as a 25 result of a potential sole source."

1 Do you recall who you were concerned might take a view that BLT is trying to gouge because 2 of a sole source? 3 MR. PAUL BONWICK: The municipality. 4 5 I've -- again, the challenge that I have, along with 6 others, is we've heard testimony which is, to some 7 degree, impacting what we know or what we think. 8 I don't believe at that point in time I 9 was even aware of the fact until testimony came out that Sprung had provided some high-level numbers in 10 11 terms of budget considerations. 12 So I'm trying to connect the dots here 13 as I'm sitting here saying perhaps the discrepancy is from the high-level numbers that Sprung provided 14 15 versus the actual numbers that BLT was providing and whatever changes may have taken place in terms of what 16 17 was required from the municipality. 18 MR. JOHN MATHER: So the Inquiry has 19 heard evidence on the discrepancy or the difference between the July 16th numbers and the August 21st 20 21 numbers. 22 My question for you was: Who did you 23 believe at the Town may come to the conclusion that 24 there had been a gouge as a result of a potential sole 25 source, setting aside what the explanation might be?

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1 MR. PAUL BONWICK: Setting aside the explanation, I would say anybody that's touching it if 2 they simply look at it at face value, whether that be 3 staff or Council and see hypothetically one price is 4 \$10 million and one price is \$13 million. 5 6 Unless there's either (a) a satisfactory explanation in terms of what led to that 7 8 \$3 million increase, there's got to be an assumption 9 that the Town staff that are engaged on the file or the elected officials that are going to be reviewing 10 11 the file are going to go, how do you get from ten (10) 12 to thirteen (13) million? 13 MR. JOHN MATHER: The only option 14 being potentially the sole source if there's no other 15 explanation. Is that your concern? 16 MR. PAUL BONWICK: No. My concern 17 would -- well, my concern would be that if you're 18 giving somebody -- again, we approach common sense --19 if you're giving somebody an estimate of \$10,000 to buy a vehicle, and you say, you know, you're going to 20 be in and around the \$10,000 range, and then you show 21 up to buy it, and it's \$13,000, you want to either 22 23 (a) know what else is on the vehicle, or why are you 24 charging me three thousand (3,000) more dollars. 25 I would say the same would hold true

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for a scenario like this where if they were 1 predicating earlier reviews on \$10 million and all of 2 a sudden it was \$13 million, there will be a view that 3 unless you have a satisfactory explanation, you're 4 5 gouging. 6 MR. JOHN MATHER: And what you specifically write is you're gouging as a result of 7 8 the potential sole source. Why did you think -- or

9 why were you concerned that was a conclusion someone at the Town might draw if there wasn't an explanation? 10 11 MR. PAUL BONWICK: But so to back up a 12 little bit, my understanding is there was an 13 explanation. And so in light of the explanation, the latter part of the sentence no longer applies. 14 My 15 point being is unless you have a reasonable explanation -- a significant explanation, then you 16 17 have no choice but to assume that you're charging too 18 much. And I'm laying that out in the email. 19 MR. JOHN MATHER: At this point in time, what did you know about whether or not Council 20

21 or the staff were considering a potential sole source? 22 MR. PAUL BONWICK: On August 21st? I 23 don't -- what date is -- is that a Monday or do you 24 know? I'm sorry. I --

25

MR. JOHN MATHER: The Friday was

the 24th, so the Thursday would have been the 23rd; 1 Wednesday would have been 22nd. It would have been a 2 Tuesday. 3 4 MR. PAUL BONWICK: Well, I think we 5 had been -- certainly, I had been trying to consistently reinforce the idea that Council embrace 6 one solution and move forward with one solution in 7 order to deliver the recreational amenities. 8 9 If there's a chance of that happening based on, to some degree, my efforts, changing a price 10 11 by \$3 million without a reasonable explanation would 12 compromise that or has the potential, at least, to 13 compromise that. 14 MR. JOHN MATHER: Can we go to 15 paragraph 363? 16 At 4:58 p.m. on August 21st of the same day, you send -- sorry. My apologies. Abby Stec 17 18 emails Dave Barrow and says: 19 "Thanks for taking the time to 20 participate in both calls today and 21 getting the numbers back to us. Once you have put the numbers in the 22 23 format Ed suggested, please put 24 6.5 percent across the board on all 25 the number reflecting Green Leaf

157 compensation. At that point, the 1 numbers can be sent to Ed." 2 3 Do you recall if you participated in the conference calls discussed in Ms. Stec's email? 4 5 MR. PAUL BONWICK: No. 6 MR. JOHN MATHER: Ms. Stec's 7 evidence --8 THE HONOURABLE FRANK MARROCCO: Excuse No you don't recall, or no you didn't 9 me. 10 participate. 11 MR. PAUL BONWICK: I don't think I 12 participated. 13 14 CONTINUED BY MR. JOHN MATHER: 15 MR. JOHN MATHER: Ms. Stec's evidence is that -- was that you directed her to advise -- to 16 advise BLT to apply the 6.5 percent across the board. 17 18 Is that correct? 19 MR. PAUL BONWICK: Yes. 20 MR. JOHN MATHER: Ms. Stec said that the explanation that you provided her when it came to 21 22 the 6.5 percent figure was that a project like this could take a long time, and so the 6.5 percent 23 24 reflected the hard work that might have been required 25 had the project gone on longer. Is that something you

said to Ms. Stec? 1 2 MR. PAUL BONWICK: Only in part. 3 MR. JOHN MATHER: Do you know what additional work would have been had the project gone 4 5 on longer? 6 MR. PAUL BONWICK: So I think we've heard an abundance of testimony, and certainly, we're 7 all aware of the fact that irrespective of all of the 8 work, all of the efforts by outside parties, by 9 steering committees, or by staff, the final decision 10 11 to go in any particular direction or to approve any 12 particular expenditure like the one here lies solely 13 within the responsibilities or the authority of 14 Council. 15 And so I've been involved in this for a very long time and know that Councils have changed 16 17 their minds or have gone in particular directions 18 literally minutes before votes are called. 19 And so to my point until Council -- the 20 majority of Council raises its hand and approves a certain direction, you have no idea what or how long 21 something is going to take. 22 23 We were -- we were aware of the fact 24 that while Council appeared to be embracing expediting 25 the process and -- and going with the Sprung

1 buildings, we were also aware of the fact that there 2 was an extensive lobby underway and some councillors 3 respectfully are -- are like bed sheets in the wind. 4 Whatever change in direction, it can -- it can have an 5 impact on them.

6 Had they made a decision not to move forward, they had other options available to them --7 obviously do nothing. We engaged the multi-use 8 9 recreational facility that was proposed through the Central Park committee, go with an invited tender or 10 11 move to an RFP, engage architects, do the design. 12 So it could be quick. It could go 13 right into the next term of Council. It was my opinion that anything short of the MURF that was 14 15 recommended through the Central Park committee that BLT/Sprung solution very well could or would very 16 17 likely be the successful bid. It's just a case of 18 where it happens in the road, and that all lands in 19 front of the people and the authority granted to the people around that table. 20 21 So after Ms. Stec MR. JOHN MATHER:

22 sent this email, Mr. Barrow's evidence was that he 23 applied the -- he took -- he took Ms. Stec's direction 24 and applied 6.5 percent consistently across the 25 budgets he had prepared.

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160 Was that your understanding at the time 1 about what BLT did to incorporate the Green Leaf fee? 2 MR. PAUL BONWICK: I'm not familiar in 3 terms of how he incorporated it into his fee. If you 4 5 bring up -- is it possible to ask for a contract to be 6 brought up? 7 MR. JOHN MATHER: Sure. Which -which contract are you referring to? 8 9 MR. PAUL BONWICK: The -- the contract that was signed by BLT and Green Leaf. 10 11 MR. JOHN MATHER: It's CJI7627. 12 13 (BRIEF PAUSE) 14 15 MR. PAUL BONWICK: So if we could... How many pages is this, do you --16 17 MR. JOHN MATHER: Seven (7). 18 MR. PAUL BONWICK: Seven (7). Okay. 19 Could you --20 MR. JOHN MATHER: If there's a particular provision you're looking for, I may be able 21 22 to assist. 23 MR. PAUL BONWICK: The qualifying 24 provision that says that proceeds paid to Green Leaf 25 must come from -- come out of BLT's...

MR. JOHN MATHER: So I think it's near 1 the end, so head towards it. It's in the compensation 2 section, or I -- oh. Page 3. Are you talking about 3 item 5(c)? 4 5 MR. PAUL BONWICK: No. Do you mind if 6 I take a second a just review the -- review the document? Can we go back up a little bit, please. 7 Slow down. 8 9 MR. JOHN MATHER: Why don't -- we --10 we'll maybe stand down for two (2) minutes and you 11 have the opportunity. 12 MR. PAUL BONWICK: Okay, or... 13 THE HONOURABLE FRANK MARROCCO: That's 14 a good suggestion. Let us know when you find it. 15 --- Upon recessing at 12:47 p.m. 16 --- Upon resuming at 12:50 p.m. 17 18 19 THE HONOURABLE FRANK MARROCCO: Well 20 find it? 21 MR. PAUL BONWICK: Thank you, Your 22 Honour. 23 24 CONTINUED BY MR. JOHN MATHER: 25 MR. JOHN MATHER: Did you find the

provision you were seeking to identify? 1 2 MR. PAUL BONWICK: I did. I did, thank you. So referring back to the compensation in 3 terms of how the fee was added, it was clearly 4 5 indicated by me or communicated by me that Green 6 Leaf's fee would not be borne by the municipality. And so it was not a line item that BLT could include 7 and put markup on -- that the fee was to come out of 8 their portion. 9 10 I'll draw your attention to the 11 contract that you had up earlier, and I'll refer you 12 to 5(c): 13 "Compensation is not to be paid to 14 Green Leaf by way of direct or 15 redirect deposit or advance by the 16 third party. It is to be payed by 17 BLT from BLT." 18 And so -- well, we had a lawyer draft 19 this agreement. I'm assuming that he encapsulated the intent that we delivered to him and that we 20 communicated with BLT. That being said, it was clear 21 22 from the outset, once we had agreed to move forward, that BLT would be paying Green Leaf out of their 23 24 profits. 25 THE HONOURABLE FRANK MARROCCO: T have

163 to -- I'm going to ask you about that --1 2 MR. PAUL BONWICK: That's fine. 3 THE HONOURABLE FRANK MARROCCO: because the way -- the way it -- it reads to me, and I 4 5 -- I understand what you're saying, but the way it 6 reads to me is that BLT isn't to pay you by redirecting the funds provided by the Town but is to 7 pay you out of their own money. 8 9 MR. PAUL BONWICK: Correct. 10 THE HONOURABLE FRANK MARROCCO: That -11 - that -- that's -- that means to me -- it could mean, 12 and that's why I'm asking you about it -- that they 13 take the cheque, deposit the cheque in their account, and -- assuming you're using cheques -- but they --14 15 they deposit -- the money's deposited in their account, and then they pay you. But -- but it -- it -16 - it -- it -- that's all it says to me. 17 18 MR. PAUL BONWICK: Okay. My 19 interpretation, and the message that was directed to our lawyer, is that that's not the case. When I look 20 21 at --22 MR. WILLIAM MCDOWELL: One -- once 23 again, we've got to be careful of the waiver of 24 privilege issue here, I think. 25 THE HONOURABLE FRANK MARROCCO: Well,

I guess, but -- but -- what was your intention? What 1 -- what do you expect it said? 2 3 MR. PAUL BONWICK: What I ex --THE HONOURABLE FRANK MARROCCO: What 4 5 instru -- what ins -- what do you expect it said? MR. PAUL BONWICK: 6 What I believe it says is, to your point, they're not able to either 7 8 direct the municipality to pay us directly, nor are they able to redirect off their deposit simply to pay 9 us out of the Town's proceeds. But rather, my 10 11 intention was that they would be paying out of their -12 - their portion of the profit. That was what my 13 intention was, and I did not word this, but rather, 14 that was the intention. 15 The idea, simply put, was there was never an intention that the Town of Collingwood would 16 17 pay an additional amount beyond what BLT would 18 traditionally bill in order to compensate Green Leaf. That's the short answer. 19 THE HONOURABLE FRANK MARROCCO: And I 20 -- I just wanted to get your comment about the fact 21 that there's different ways of looking at what that 22 says. I -- I'll let this questioning go on. 23 I -- I 24 think we have your understanding of what you think 25 5(c) says. Go ahead.

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1 MR. PAUL BONWICK: Thank you. 2 CONTINUED BY MR. JOHN MATHER: 3 MR. JOHN MATHER: My initial question 4 5 was, Mr. Barrow's evidence is that after Abby Stec 6 sent the email saying apply 6.5 percent, what Mr. 7 Barrow did was took -- took the budget he prepared and appri -- applied 6.5 percent across the budget. 8 9 Were you aware that that is what BLT 10 did to the budget numbers? 11 MR. PAUL BONWICK: Well, I think, in 12 fairness, if you're going to share Mr. Barrow's 13 testimony, you need to do it in full. I think what Mr. Barrows (sic) indicated was that he took his 14 15 standard profit margin in a scenario like this, which would have ranged from 15 to 20 percent -- he took 16 17 approximately 7 percent off his profit margin. 18 He said he was in and around the -- if 19 I'm not mistaken, and the transcript will show it -eight and eight -- 8 to 8 1/2 percent, added our 6.5 20 percent, which took him up to something that was 21 actually, in his mind, potentially slightly lower than 22 what their traditional markup would be. That's what I 23 24 understood his testimony to be. 25 MR. JOHN MATHER: My -- my question

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was: At the time, did you understand that he had added 1 the 6.5 percent to the budget numbers he provided you? 2 3 MR. PAUL BONWICK: My understanding was that he was taking our fee and making it part of 4 5 his profit margin. 6 MR. JOHN MATHER: If we could go to 7 paragraph 381 of the Foundation Document. 8 9 (BRIEF PAUSE) 10 11 MR. JOHN MATHER: So this reflects 12 that on August 22nd, Mr. Barrow sent the final numbers 13 to Mr. Houghton at the -- 1:39 p.m. Paragraph 384 14 reflects that he sent another version of the numbers 15 again at 2:56 p.m. 16 Do you recall if you had an opportunity or if you did review BLT's budget numbers before they 17 18 were finally submitted to Mr. Houghton? 19 MR. PAUL BONWICK: No. 20 MR. JOHN MATHER: Okay. 21 THE HONOURABLE FRANK MARROCCO: No, you don't recall? No, you didn't review them? 22 23 MR. PAUL BONWICK: No, I did not 24 review them. 25 THE HONOURABLE FRANK MARROCCO: Okay.

167 1 Thank you. 2 3 CONTINUED BY MR. JOHN MATHER: 4 MR. JOHN MATHER: My apologies in the question asked. If we could pull up CJI11327. 5 6 Just so you're aware, Mr. Bonwick, this 7 is the phone record document that we've looked at previously. 8 9 10 (BRIEF PAUSE) 11 12 MR. JOHN MATHER: And if we could go 13 to lines 1018 and 1019. 14 15 (BRIEF PAUSE) 16 17 MR. JOHN MATHER: So, Mr. Houghton, 18 this has been discussed with other witness -- sorry, Mr. Bonwick. I -- my apologies. This has been 19 discussed with other witnesses. This reflects a 20 21 teleconference that occurred on the evening of August 22 22nd, 2012, between yourself, Mr. Houghton, and Mr. 23 Lloyd. 24 Do you recall if, as part of this 25 conversation, anyone discussed the BLT numbers that

168 1 had been delivered to the Town that day? 2 MR. PAUL BONWICK: No. 3 MR. JOHN MATHER: No, you don't recall 4 _ _ 5 MR. PAUL BONWICK: No, I -- thank you. 6 I'm -- I'm going to get better at that. 7 MR. JOHN MATHER: Yeah. 8 MR. PAUL BONWICK: No, I don't recall. 9 MR. JOHN MATHER: If -- if it was discussed. 10 11 MR. PAUL BONWICK: I don't believe it 12 was. 13 MR. JOHN MATHER: What do you recall 14 being discussed on this telephone call? 15 MR. PAUL BONWICK: It's unfortunate that I have to keep referring to an -- and in 16 fairness, the court book is there to help us to try to 17 18 recall. Is that a fair statement? 19 MR. JOHN MATHER: I want to understand what you recall about this phone conversation, and 20 maybe it's the case that you don't recall. 21 22 MR. PAUL BONWICK: I recall Mr. Lloyd, 23 and -- so to answer the question, I don't recall the -24 - the specific time and date. I do recall Mr. Lloyd 25 being quite animated -- if this is the particular

1 call, being quite animated about information he had 2 received from the mayor of Wasaga Beach specific to 3 representations being made related to their multi-use 4 needs.

5 I recall him being very animated about 6 why that's happening on a parallel path when Collingwood is dealing with that, and Mr. Lloyd was 7 under the impression that I had made a representation 8 to Mr. Patterson or to council and that there was now 9 consideration by Mayor Patterson and council to start 10 11 looking at Sprung as an option for their community as 12 well.

And while I don't recall the exact 13 14 wording of the conversation, I just -- in my opinion, 15 and not from a rational perspective, but rather he was -- just seemed to be animated and feel that it had the 16 potential to cause significant delays if Wasaga Beach 17 18 was going to do something based on how he was 19 communicating it. 20 Again, I don't know if this is the call, but I asked him -- I -- I believe I asked him --21

I said, listen. You -- you're kind of all over the map. Put it in an email, and -- and I'll deal with it.

25

MR. JOHN MATHER: If we can pull up

170 paragraph 386 of the Foundation Document. 1 2 3 (BRIEF PAUSE) 4 MR. JOHN MATHER: And we see that on 5 6 the same evening, around 9:30 p.m., Mr. Rick Lloyd sent you an email regarding Cal Patterson. Appreciate 7 you're not certain when, specifically, you had that 8 conversation with Deputy Mayor Lloyd, but is this the 9 email that followed that conversation? 10 11 MR. PAUL BONWICK: This seems to make 12 sense now that I'm looking at the email. 13 MR. JOHN MATHER: He says in this 14 email: 15 "Cal told us that -- I must say that 16 I was rather surprised to hear from 17 your cousin, Wasaga Mayor Cal 18 Patterson, that he had a meeting 19 with us last -- he had a meeting 20 last week with Sprung. Cal told us 21 this when he overheard you speaking 22 about our plans for Monday night and 23 the proposed Sprung building." 24 Do you know what Deputy Mayor Lloyd was 25 referring to when he said that Cal ove -- told us this

171 when he overheard you speaking about plans for Monday 1 night and Sprung buildings? 2 3 4 (BRIEF PAUSE) 5 6 MR. PAUL BONWICK: No. I think Mr. Lloyd is confused. 7 8 MR. JOHN MATHER: Why do you think 9 that? 10 MR. PAUL BONWICK: Firstly, I never 11 made a presentation to Wasaga Beach. I believe evidence would show that Mr. Mim -- I -- I think it's 12 13 Mr. Mills, who is a Sprung building representative, made a representation to Wasaga Beach. 14 15 Mr. Lloyd -- so I think there's two (2) 16 competing things here. I think one (1) is Mr. Lloyd -17 - or, sorry, Mr. Mills made a representation at Wasaga 18 Beach, and -- it says in the record there. So Cal 19 Patterson is a cousin of mine. He very well could have been at my place and heard me chatting about what 20 was going on with Collingwood Council. 21 22 But I think he's confusing the two (2) 23 things. I did not make a representation to Council of 24 the whole for Wasaga Beach. I -- I acknowledge that 25 the mayor of Wasaga Beach at that time was my cousin

and would have had the opportunity to potentially be 1 at my house. Entirely possible that that conversation 2 -- because we would discuss what was going on in 3 Wasaga Beach or Collingwood if we happened to be 4 5 together. 6 MR. JOHN MATHER: Did you disclose to Mr. -- Deputy Mayor Lloyd prior to this point in time 7 that you were -- that Green Leaf was working with BLT? 8 9 MR. PAUL BONWICK: I've thought about that. I don't know that I -- I don't know that I 10 11 formally declared to Deputy Mayor Lloyd that Green 12 Leaf and -- as by extension, that I'm doing work on behalf of BLT. 13 14 That being said, as I questioned in my 15 cross-examination with Mr. Lloyd, there's emails that show me attached to them. You're raising an issue 16 with me about BLT. He -- he's not going to call me 17 18 because ABC dump truck flipped over on Sixth Street 19 and he thinks that it's a good idea that I intervene and try to get it right-sided. 20 21 And so that's why I'm sort of sitting 22 there going -- and was questioning the Deputy Mayor in terms of -- I'm -- I'm confused how you didn't know. 23 24 I respect the fact that I may not have said, Deputy 25 Mayor Lloyd, I am working for B -- or my company -- by

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extension, me -- are working for BLT, and I will be 1 making representations throughout the community on 2 their behalf. 3 That being said, I -- I think I've 4 5 tried to describe it as best I can that I just don't -6 - like, I would be confused how you wouldn't know that I was involved. 7 MR. JOHN MATHER: You asked several 8 questions there on by behalf, so thank you. If we 9 could just --10 11 MR. PAUL BONWICK: Sorry. MR. JOHN MATHER: -- briefly turn to 12 13 paragraph 387. 14 So this is an email, and I propose to 15 ask a brief question about this, and then we can break for lunch, because I think that makes sense. 16 17 This is an email that you then forwar -18 - sorry, you forward Mr. Rick Lloyd's email on to Dave 19 Barrow, Mark Watts, Tom Lloyd, Dave MacNeil, and Ms. Stec, setting out concerns that you've identified and 20 that the Deputy Mayor has identified. 21 22 At the end of your email, you say: 23 "My understanding was that we were 24 attempting to create a model as one 25 (1) team that we could emulate in

174 other jurisdictions, specifically 1 2 Simcoe County and other 3 municipalities." I take it that that's the model you've 4 5 been referring to today throughout your testimony? MR. PAUL BONWICK: 6 Yes. 7 MR. JOHN MATHER: And if we could go to paragraph 39 -- sorry, Mr. Barrow's response. And, 8 sorry, if we can keep scrolling down. There we go. 9 10 Keep scrolling down to the next page. 11 So this is reflecting a further email 12 that you have. So you're -- you -- jou -- it's then 13 reflected that there had been a conversation about this and it had been address, and you respond and say 14 15 that you had excused yourself from a meeting. And 16 then you write: 17 "All that said, I believe it would 18 be beneficial for all concerned to 19 stand down for one (1) week until we 20 get these two (2) put to bed." 21 And when you're saying that, you're 22 referencing the two (2) Collingwood recreation 23 facilities. Is that fair? We can scroll up and see 24 the email if that assists. 25 MR. PAUL BONWICK: In rough language,

that appears to be the case, yes. 1 2 MR. JOHN MATHER: Okay. I take it that as part of the model or the notion that there 3 would be expansion into other municipalities, the plan 4 5 was Collingwood was going to be the first step in that 6 model. 7 MR. PAUL BONWICK: Yes. 8 MR. JOHN MATHER: So the growth of the model would come from successfully completing the 9 Collingwood facilities. 10 11 MR. PAUL BONWICK: It could. 12 MR. JOHN MATHER: At least that was 13 the plan at that point. MR. PAUL BONWICK: 14 It could. Had 15 Collingwood gone in a different direction, then you 16 would have tried to take that model and put it into another community, and again, you would try to carry 17 18 it ac -- across to other markets. 19 MR. JOHN MATHER: I believe this is a good opportunity for a break. 20 21 THE HONOURABLE FRANK MARROCCO: Two 22 o'clock. 23 24 --- Upon recessing at 1:07 p.m. 25 --- Upon resuming at 2:03 p.m.

1 CONTINUED BY MR. JOHN MATHER: 2 3 MR. JOHN MATHER: Please pull up paragraph 323 of the Foundation Document. Mr. 4 Bonwick, this is an ema -- this is describing an email 5 6 you sent to Abby Stec on August 24th, 2012, just before noon, and the subject line is "Terms," and you 7 write: 8 9 "I believe we've been acting in good 10 faith up to this point and we will 11 continue to do so. However, if 12 they're receiving a 25 or 30 percent 13 deposit, we will require our payment 14 at the same time. Two (2) days --15 two (2) days is not relevant in 16 banking terms." 17 And then if 23 scroll down a little bit 18 at -- Ms. Stec then forwards your email to Dave 19 Barrow, and saying: 20 "I have forwarded Paul's response which we feel is reasonable. Please 21 22 let me know if we can sign as is." 23 If you could just scroll up again. Do you recall how you -- why you wrote that they -- that 24 BLT would be receiving a 25 or a 30 percent deposit in 25

this email? 1 2 MR. PAUL BONWICK: It was my understanding, either through Ms. Stec or through Mr. 3 Barrow, that there was something in line of 25 to 50 4 percent that was going to be asked for in terms of a 5 6 deposit. 7 I didn't know exactly how they were planning on breaking that up, but my understanding was 8 that there was going to be, as part of the contract, a 9 substantive deposit of some type required -- or 10 11 requested. 12 MR. JOHN MATHER: And then if you could scroll to paragraph 324. This says that Mr. 13 14 Barrow responded to Abby at 1:28 p.m. 15 "I am waiting reply from Mark but we 16 don't want to be in the position 17 that the City takes three (3) weeks 18 for the deposit and we're obligated 19 to pay -- pay you immediately. I 20 have worked for the City and it's 21 usually -- and usually it's a 22 process." 23 Given what you said before the lunch 24 break, did you respond to Mr. Barrow and make it clear 25 that it was your expectation that BLT would not be

paying Green Leaf from the funds it received from the 1 2 City? 3 I'm sorry. Clarify MR. PAUL BONWICK: that again, please. I was reading. 4 5 MR. JOHN MATHER: Given what you said 6 before the lunch break regarding that your expectation that BLT was going to pay you, not from the funds it 7 received from the City but from its own funds, did you 8 right back to Mr. Barrow and confirm that 9 understanding, that they shouldn't be waiting for the 10 11 City to pay them before they paid Green Leaf? 12 MR. PAUL BONWICK: Perhaps I misspoke 13 or didn't understand. Either way, it was my understanding that BLT was paying the Green Leaf fee 14 15 as part of their compensation. I did not expect them to take money from another project to pay us or 16 personal funds to pay us. I was certainly aware of 17 18 the fact that the funds that would be disbursed to Green Leaf would be as a result of their overall 19 20 contract. 21 Without getting into the semantics of 22 it, simply my understanding was, part of that contract would be they would be paying us out of their proceeds 23 24 in terms of profitability. 25 MR. JOHN MATHER: So the order of

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operations being the Town pays BLT an initial deposit. 1 BLT then can use those funds to pay Green Leaf, 2 however, the funds it use -- it uses are coming out of 3 BLT's profit margin? 4 5 MR. PAUL BONWICK: Correct. 6 MR. JOHN MATHER: Isn't the effect of that that the Town will be inevitably paying BLT some 7 of its profit in advance in order -- despite the fact 8 that BLT hasn't done any work yet? 9 10 MR. PAUL BONWICK: No. Ouite -- no. 11 Quite the opposite. We've heard significant testimony 12 from a cross-section of people that the average 13 margins on typical contracts are in the 15 to 20 percent range depending on the size -- it can be 14 15 anywhere from, I quess, 6 to 25 percent, if you get into the hundred million dollar contracts. 16 17 But it's always understood in any 18 contract when you're being paid, unless you're being 19 paid a hundred percent of it up-front, that the profit is always the -- the last or the sec -- part of the 20 last and the second last payment. So it would be 21 22 naive of anybody or BLT to suggest we're taking our 23 profits first and we'll pay our suppliers at the end. 24 You're putting your deposits on 25 whatever you're ordering in any transaction, and your

180 profitability comes out at the tail end of the 1 contract. Typically a major part of that is -- is a 2 10 percent -- customary is the 10 percent holdback. 3 4 MR. JOHN MATHER: If we can go to TOC204900.1. 5 6 7 (BRIEF PAUSE) 8 9 MR. JOHN MATHER: So if we can scroll down. This is Sunday, August 26, 2012. It's an email 10 11 from Deputy Mayor Lloyd to Mr. Houghton. The email 12 says: 13 "Hey, keep up the good work. I 14 believe that tomorrow we will have 15 the results we hope for. It's all 16 coming together because of you and 17 your leadership. This has been the 18 best few months of Council that I have ever been involved with and 19 20 it's all because of you and your 21 team approach. Get this behind us 22 and look out, what we can do next. 23 LOL." 24 And if you scroll up, you can see that 25 Mr. -- Deputy Mayor Lloyd forwarded this email to you

just a moment later. 1 2 And if we could pull up CJI11327. THE HONOURABLE FRANK MARROCCO: Just 3 before -- do you have any idea why he would forward 4 that email to you, Mr. Bonwick? Did he forward all of 5 6 his emails to you? 7 MR. PAUL BONWICK: I hope not, Your Honour, but I can only speculate on why he would do 8 9 that, and I'm happy to do so. 10 THE HONOURABLE FRANK MARROCCO: No, 11 it's okay. It's a rhetorical question really, but --12 but -- but in a way actually, I -- I'm prepared to 13 receive the speculation. Why is he forwarding it to 14 you? 15 MR. PAUL BONWICK: I'm not sure if this is going to interrupt his line of questioning --16 17 THE HONOURABLE FRANK MARROCCO: Well, 18 I don't want to get on with it for a long time, but --19 MR. PAUL BONWICK: Yeah. 20 THE HONOURABLE FRANK MARROCCO: he's trying to keep Mr. Houghton's spirits up and he 21 forwards the email to you. 22 23 MR. PAUL BONWICK: Yeah. So I can 24 only speculate on why Mr. Lloyd would forward this 25 particular email to me, other than the fact that it

was, I think, understood by those that knew Mr. 1 Houghton personally or those that worked with Mr. 2 Houghton, that he was under a significant amount of 3 pressure, both in terms of Council, in terms of his 4 5 board. 6 I know Mr. Houghton had had sidebar conversations with me. I don't know if he articulated 7 it fully, but I think his board from Collus were 8 9 getting --10 THE HONOURABLE FRANK MARROCCO: Yeah. 11 He mentioned this yesterday. 12 MR. PAUL BONWICK: -- significantly concerned about what he had committed to versus what 13 the Town continued to expect out of him. Ed -- sorry, 14 15 Mr. Houghton to a large extent, I think, worked in isolation of the Municipality through his 16 17 responsibilities with Collus, and so it's not the same 18 level of scrutiny or the same lens that's provided 19 versus a municipality. 20 So this was -- I think he was very stressed out about the lens that was on the lobbying 21 22 that was taking place and the aggressiveness in terms 23 of what people wanted in relationship to this thing, 24 and speculating --25 Ed -- or, sorry, Deputy Mayor Lloyd

knew that Ed and I were friends, and so I can only 1 speculate that he's going -- he's really feeling the 2 pressure and if there's anything you can do to tell 3 him good job or keep treading, that kind of -- that's 4 5 what I would speculate. 6 THE HONOURABLE FRANK MARROCCO: All 7 right. Thank you. 8 CONTINUED BY MR. JOHN MATHER: 9 10 MR. JOHN MATHER: If we could pull up 11 the document I had just referenced. It's the phone 12 call spreadsheet, Mr. Bonwick, and if we could go to lines 1051 and 1052. 13 14 The email we had just looked at from 15 Deputy Mayor Lloyd to Mr. Houghton and then forwarded to you was sent at 11:50 a.m. This reflects a -- what 16 appears to be a teleconference between yourself, Mr. 17 18 Houghton, and Mr. -- Deputy Mayor Lloyd at 11 --19 around 11 a.m. for approximately thirty-one (31) to thirty-three (33) minutes. 20 21 Do you recall having a phone 22 teleconference on the 26th with these two (2) 23 gentlemen? 24 MR. PAUL BONWICK: I don't recall 25 specifically the 26th. I recall to some degree having

a conversation, a three-way conversation, and it was 1 specific to the matter that I just brought to the 2 attention of the judge. 3 4 MR. JOHN MATHER: Could we go to 5 paragraph 465 of the Foundation Document? 6 7 (BRIEF PAUSE) 8 9 MR. JOHN MATHER: So this is just a little bit after the email we had looked at before the 10 11 call log, which is at 11:50. So, at 11:59 a.m., Mr. 12 Houghton forwarded -- forwarded Councillor Dale's West 13 (sic) contact -- contact information to Mr. Bonwick, 14 and -- and then you replied as is set out there. 15 Do you recall if you had requested that Mr. Houghton provide you with Mr. West's contact 16 17 information? 18 MR. PAUL BONWICK: It would have had 19 to have been me that would have requested it. I just can't think that Mr. Houghton would out of the blue 20 21 send me Mr. West's -- or Councillor West's contact 22 information. 23 MR. JOHN MATHER: Do you recall if you 24 spoke to Councillor West either that day or the next 25 before the Council meeting?

185 1 MR. PAUL BONWICK: No, I don't recall. 2 3 (BRIEF PAUSE) 4 5 MR. PAUL BONWICK: I -- I should say, 6 in terms -- expand for a brief moment. In terms of contact information, I'm going to guess that that is 7 Councillor West's cell number. 8 Councillor West and I have known each 9 10 other for many years. I knew his home number. I knew 11 where he lived. His son and my son were very close friends. 12 13 So, the only thing I would have been 14 requesting, I suspect, is the Town's cell number that 15 they would assign to him. 16 17 (BRIEF PAUSE) 18 19 MR. JOHN MATHER: If we can pull up CJI7627. So, this is the intermediary contract 20 between Green Leaf and BLT which we've referenced 21 22 before. 23 In her evidence, Abby Stec mentioned on 24 a few occasions that, it was her view, that it was not 25 appropriate for Green Leaf to be the counterparty to

this contract because the sort of work that was being 1 2 contemplated by this contract and the sort of work that was -- was taking place was what she considered 3 to be Compenso work. 4 5 She said she raised this issue with you 6 and that you advised that the contract was going to be with Green Leaf to avoid a perceived conflict of 7 interest. 8 9 Did you have a conversation or 10 conversations with Ms. Stec along those lines? 11 MR. PAUL BONWICK: We had discussions 12 specific to why Green Leaf. The -- so I'll try to 13 break this off in pieces that I can best respond to. The issue surrounding her raising concerns about this 14 15 is something that Compenso should do versus Green Leaf should do, I do not recall that conversation. 16 17 MR. PAUL BONWICK: I believe when were 18 -- had the opportunity to cross-examination Ms. Stec, 19 as well as Mr. Barrows, as well Mr. Lloyd, Mr. Tom Lloyd, the discussions were centred around developing 20 an alliance, a relationship whereby we would act in 21 22 unison going across the province. 23 I think I've also -- and Ms. Stec had 24 confirmed that I was travelling a great deal and that 25 this didn't fit into the wheelhouse of Compenso, in my

opinion, in terms of the other clients that I had. 1 2 It was also determined that from the day-to-day, the groundwork would be Ms. Stec and that 3 I would be overseeing operations or giving direction 4 5 on larger matters. 6 And so, Green Leaf also has a connotation that is environmentally friendly. 7 Ιt promotes the concept or the overall strategy that we 8 had discussed with BLT and Sprung. 9 10 And so, by definition, it's called 11 Green Leaf Distribution Inc., and so it has the 12 ability to distribute products of an environmental 13 nature. 14 In terms of the historics for Green 15 Leaf, and, again, I think this was brought up in earlier testimony, there really wasn't a lot of 16 17 historic. 18 The company was, for discussion 19 purposes, a year, a year and a half old, or whatever it was, at that point in time, so it's not a case of 20 being able to look back and say, hey, this is really 21 new, we've been doing this for the last ten (10) years 22 23 and why are we heading off in this direction. 24 It's a new company that's trying to 25 find ways to generate revenue. And so, a long-winded

188 answer, I guess, but to my point, Green Leaf, for a 1 number of different reasons, made a good fit as it 2 relates to what we were trying to achieve. 3 MR. JOHN MATHER: So, what Ms. Stec 4 5 specifically said was, at least one (1) of the reasons 6 you provided for proceeding through Green Leaf was to avoid a potential of conflict of interest. 7 8 Was that something you said to Ms. 9 Stec? 10 MR. PAUL BONWICK: No, I don't recall 11 saying that specifically because I had already gone 12 through this exercise in a very detailed manner in the 13 previous months and year. 14 And it was and remains my understanding, based on several different opinions, 15 that my engagement on any matter related to the Town 16 17 of Collingwood does not put a sibling in a conflict 18 position should they be an elected official or -- or 19 working within the commu -- working for the Town. 20 So, I'm not sure why I would say conflict when I know that there is no conflict. 21 22 23 (BRIEF PAUSE) 24 25 MR. JOHN MATHER: Did you have any Ms.

-- conversations with Ms. Stec about whether there 1 might be a perceived conflict? 2 3 4 (BRIEF PAUSE) 5 6 MR. PAUL BONWICK: I think I would have shared with her in the same fashion I did with 7 you earlier that there's sort of two (2) ways to -- to 8 move something forward. 9 10 One (1) is pulling it and you're out 11 front and you're the person engaged and profiled. The 12 second one is helping steer from behind, in which 13 case, you don't receive the same kind of profile. 14 And so, it would be entirely possible 15 that I would have had a conversation with Ms. Stec to suggest that I was going to remain in a less profiled 16 position than she would be in terms of her engagement. 17 18 But, again, I go back to the point I --19 there would be no reason for me to bring up the term 'conflict of interest' because I was fully secure in 20 my position that there is no conflict of interest. 21 22 MR. JOHN MATHER: Can we go to page 2 23 of this document? Scroll down to item 2. So, this 24 sets out the services that Green Leaf has agreed to 25 provide BLT under the contract.

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190 Item A says that Green Leaf will be: 1 2 "...providing to BLT the name and contact information of one (1) or 3 4 more third parties that Green Leaf -- Green Leaf believes would benefit 5 from the services and materials that 6 7 BLT has to offer." 8 And then the second point says: 9 "The third parties that Green Leaf 10 will furnish to BLT will be third 11 parties which to Green Leaf's 12 knowledge and belief have not had 13 prior business relationships or 14 ongoing business relationships or 15 ongoing business discussions with 16 respect to the business deal Green 17 Leaf proposes." 18 You would agree that, when it came to 19 the Town of Collingwood, prior to Green Leaf's involvement, there was ongoing business discussions 20 with respect to the recreation facilities? 21 22 MR. PAUL BONWICK: Yes. 23 MR. JOHN MATHER: And you would agree 24 that, nevertheless, Green Leaf did get paid pursuant to this contract when it came to those recreation 25

facilities? 1 2 MR. PAUL BONWICK: Yes. 3 MR. JOHN MATHER: If we could scroll Sorry, scroll up to the last sub-bullet under 4 down. 5 (e). So, this says: 6 "If the third party and BLT are 7 interested in proceeding with a formal contract whereby BLT will be 8 9 providing materials and/or services 10 to the third party, Green Leaf will 11 assist BLT in formulating the 12 applicable contracts." 13 Do you recall why that was included in 14 this? 15 MR. PAUL BONWICK: No. To give you some background on the document itself, Ms. Stec and I 16 arranged an appointment with -- with our corporate 17 18 lawyer. 19 MR. JOHN MATHER: And I don't want to cut you off. We don't want to hear about 20 conversations that you may or may not have had with 21 Mr. Shaw, so perhaps I can ask you the question in a 22 23 different way. 24 Was it your understanding that one (1) 25 of the things Green Leaf would do would be assist BLT

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in formulating applicable contracts with the Town if 1 it was successful? 2 3 MR. PAUL BONWICK: No. I didn't give it any thought either way. I mean, I think Ms. Stec, 4 5 and I suspect it came from BLT, referenced a standard construction document. I think it's called a CCDC or 6 something to that effect. 7 8 But in terms of incorporating an agreement and the language within an agreement between 9 BLT and the Town of Collingwood, I never expected us 10 11 to be involved in helping structure that language or conditions contained therein. 12 13 MR. JOHN MATHER: If we could go to 14 page 5. Sorry, scroll up. I maybe meant item 5, so 15 keep... No, item 6, so scroll down. 16 So, it says: 17 "BLT hereby agrees that it will 18 treat the following information as 19 strictly confidential whether or not 20 a contract is ultimately entered 21 into between BLT and a third party 22 introduced by Green Leaf. 23 And the information is the names, 24 addresses, contact information of 25 any third party provided to BLT by

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1 Green Leaf and details of any 2 compensation pa -- paid by BLT to Green Leaf." 3 What was your understanding of why the 4 5 contract provided that the details of the compensation 6 paid by BLT to Green Leaf would be confidential? 7 MR. PAUL BONWICK: Again, I would suggest that that's standard operating procedure. 8 I've worked for many different companies over the 9 course of the last fifteen (15) or sixteen (16) years. 10 11 And the compensation that my company receives from 12 another private company is not to be disclosed to the 13 public. 14 MR. JOHN MATHER: Did you have any 15 concerns that this would prevent the Town from deter -- the Town from determining whether or not -- sorry, 16 the To -- prevent the Town from investigating who 17 18 BLT's contractors or consultants were if they decided 19 they wanted to know that information? 20 MR. PAUL BONWICK: No, I'm not sure under any scenario how a customer is empowered beyond 21 22 something like this to investigate who contractors 23 are, who their relationships are with their 24 consultants, what the payments are made to them. 25 I've never been privy to or witnessed a

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scenario where the client says who did you -- I want a 1 complete reconciliation of everything that you paid 2 under the contract that we had and what the amounts 3 were to any particular party. 4 5 It just wouldn't be any -- party of any 6 normal business transaction. 7 MR. JOHN MATHER: Other than standard business practice, did you have any concerns about BLT 8 at any point disclosing to the Town the amount that it 9 would pay or had paid to Green Leaf? 10 11 MR. PAUL BONWICK: No more concern 12 than I would in any other transaction I was involved 13 with. I'm a private citizen. We're supposed to be entitled to some level of privacy in this country. We 14 15 operate a business. We pay our taxes. I did not want Mr. and Mrs. Smith on 16 17 5th and Maple knowing what contractual benefits I'm 18 receiving dealing in the private sector. I mean, I 19 just -- I -- I don't think any company would, nor law firm. 20 21 MR. JOHN MATHER: Did you have a 22 specific concern in this instance that, if that information was something BLT could disclose or would 23 24 disclose, it would lead to a perception that your 25 involvement had influenced the Council's decision, or

more specifically, your sister's? 1 2 3 (BRIEF PAUSE) 4 I'm not sure if 5 MR. PAUL BONWICK: 6 that's a rhetorical question or not. The reality is there are those within the community that, if I'm 7 engaged in any manner -- certainly, during this period 8 of time, if I was engaged in any manner, there was a 9 perceived conflict of interest. 10 11 So, whether you're being paid --12 whether you're working pro bono or whether you're 13 being paid six (6) figures, that's the element of --14 of preconceived notions within a small municipality. 15 MR. JOHN MATHER: If we can go to paragraph 476 of the Foundation Document. 16 17 18 (BRIEF PAUSE) 19 20 MR. JOHN MATHER: So, this paragraph contemplates a meeting that it appears Ms. Stec 21 22 scheduled on the day of the Council meeting to take 23 place at the Green Leaf office at 4:00 p.m. 24 The people involved were Tom Lloyd, 25 from Sprung, Dave MacNeil, from Sprung, Dave Barrow

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1 and Mark Watts. 2 Do you recall if you attended a meeting around 4:00 p.m. with these individuals on the day of 3 the Council meeting? 4 5 6 (BRIEF PAUSE) 7 8 MR. PAUL BONWICK: I couldn't say with all certainty that I was there, but I'm -- if I was in 9 Town, I would have definitely been there. 10 11 MR. JOHN MATHER: Do you have any 12 recollection about the meeting? MR. PAUL BONWICK: 13 No. I'm just 14 looking at the time frame. When you're scheduling a 15 meeting at 4:00 p.m. in our offices which, at that point in time, were located down at the other end of 16 17 the main street, you've effectively got about thirty 18 (30) minutes or forty (40) minutes to have a high 19 level discussion on whatever's going to take place. 20 Council typically started during that time at 5:00 in the evening or in the late -- or in 21 22 the afternoon. So I don't know if that answered your 23 question or not. 24 MR. JOHN MATHER: I think the answer 25 was you don't have a recollection. Is that correct?

1 MR. PAUL BONWICK: No. 2 MR. JOHN MATHER: So if we can go to paragraph 530 of the Foundation Document? 3 4 5 (BRIEF PAUSE) 6 7 MR. JOHN MATHER: This is an email from Mr. -- from yourself to Mr. Houghton, and it's --8 comes at 10:30 p.m. on the day of the Council meeting, 9 and the subject is "Gardhouse." And you say: 10 11 "Please send me a message about 12 trying to sabotage the process and 13 how angry you are when you have 14 time." 15 Do you have a recollection about what you were referring to in this email? 16 17 MR. PAUL BONWICK: Not at all. 18 19 (BRIEF PAUSE) 20 21 MR. JOHN MATHER: Can we go to 22 paragraph 535 of the Foundation Document? 23 So this -- I'm going to walk you 24 through a sequence of events here. So at 3:05 p.m. on 25 August 29th, Dave Barrow sends Ms. Stec an email with

the subject line "city meeting paperwork" and writes: 1 2 "I need the PowerPoint paperwork 3 that was given at the meeting by Ed so we can format it to make sure we 4 have all listed items which he 5 6 included at the meeting. We also need the address of the properties 7 for both pool and arena." 8 9 And the next paragraph, Mr. Barrow 10 follows up with Abby at 3:57 p.m. and says: 11 "Can you get this information. I 12 need it before we send the final numbers." 13 14 At 3:49 p.m., then Ms. Stec emails 15 Mr. Barrow and Mr. Watts and provides them with information about how to access the slide presentation 16 17 through the meeting agenda on the website and provides 18 the addresses that were requested. 19 And then at 5:37 p.m. --20 MR. PAUL BONWICK: I apologize for interrupting. Are we talking about the -- the same 21 day because it looks like Dave Barrow's followed up 22 with Abby Stec -- okay; my apologies -- at 3:50. So I 23 24 thought the first email was 3:57, and then it showed 25 one at 3:49. That was confusing me. It's -- it's

going this way, not this way. 1 2 MR. JOHN MATHER: And fair enough. In any event, it appears that Dave Barrow was looking for 3 information about -- that he needs to put together 4 5 final numbers. Abby Stec, at some point, provides that information. 6 7 If we go to paragraph 537 -- at 8:03 p.m., Dave Barrow sent Ms. Stec four (4) budgets 8 for the Collingwood projects -- two (2) for the pool 9 and two (2) for the arena. For each structure, one 10 11 budget had a line, and it explains what's in there. 12 And if we scroll down, Mr. Barrow 13 writes: "Please see the following pricing." And he also explains how the pricing is laid out. 14 15 And then in the next paragraph, we can see what the total prices were in the budgets that 16 were provided. 17 18 If we can go ahead to paragraph 539. 19 So Mr. Barrow sends budgets to Ms. Stec at 8:03 p.m., and then at 8:34 p.m., you write 20 Mr. Houghton saying: 21 22 "Gross is \$675,000 approx. It may 23 be a bit more." Do you recall if you advised anyone 24 25 prior to Mr. Houghton about what the gross would be on

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1 the BLT contract? 2 MR. PAUL BONWICK: No. 3 MR. JOHN MATHER: Why was Mr. Houghton the first person you advised? 4 5 MR. PAUL BONWICK: Mr. Houghton had 6 raised issue with regards to -- and I don't say in a critical way -- Mr. Houghton had been querying me 7 8 about what role we were playing. I thought I had identified it quite clearly in my disclosure at the 9 10 very start. 11 The conversation, from what I recall, 12 was -- I recall or I thought it was centred around, 13 there was rumours out there in terms of what you're 14 being paid or -- or you're being involved. 15 That's -- I thought that's the way the conversation went. I -- I think I offered to tell him 16 at the time -- according to his evidence, he said he 17 18 didn't want to know or he -- it wasn't his business. 19 So I'm going to suggest as a follow up, when I was notified by Abby once she did her 20 calculation that I forwarded that on to Ed as a follow 21 up to the conversation that I had had with him one 22 23 (1), two (2), three (3) days earlier, whatever the 24 case might be. 25 MR. JOHN MATHER: Appreciating what

Mr. Houghton said in his evidence, do you have a 1 separate specific recollection of offering to tell 2 Mr. Houghton how much Green Leaf was earning? 3 MR. PAUL BONWICK: 4 No. 5 MR. JOHN MATHER: If confidentiality 6 of the fee that Green Leaf was receiving was important to you, why did you report what that fee was to the 7 CAO of the Town? 8 Again, it followed 9 MR. PAUL BONWICK: 10 up on a conversation that had taken place earlier. Ι 11 trusted Mr. Houghton. I considered him a friend. 12 There wasn't this -- none of this 13 environment existed back then. This was a very civil casual kind of environment when not everybody was 14 15 looking over the shoulder, wondering who's out to get who or anything in that regard. 16 17 I obviously felt that based on the 18 issues that he had raised in a earlier conversation 19 that I certainly wasn't trying to hide anything from him in terms of what Green Leaf was going to make on 20 21 the transaction. 22 MR. JOHN MATHER: Did you direct 23 Mr. Houghton to keep this information confidential? 24 MR. PAUL BONWICK: No. I don't see 25 that anywhere in the -- in the email.

MR. JOHN MATHER: It's not in the 1 email. My question is broader than that. Did you, at 2 any point, direct Mr. Houghton to keep the information 3 about what Green Leaf --4 5 MR. PAUL BONWICK: Not that I recall. 6 MR. JOHN MATHER: -- believed 7 confidential? 8 MR. PAUL BONWICK: Not that I recall. I think -- no. Not that I recall. 9 10 MR. JOHN MATHER: Did you disclose the 11 fee that Green Leaf received to anyone else either on 12 Council or staff? 13 MR. PAUL BONWICK: No. 14 15 (BRIEF PAUSE) 16 17 MR. JOHN MATHER: We discussed this 18 earlier this morning but your evidence in part 1 was 19 that from time to time, you would send Mr. Houghton information about the business -- the Green Leaf 20 business or business that you were undertaking to 21 22 entire him to consider joining you in business. 23 Is this an example of you sending Mr. Houghton a piece of information to entice him to 24 25 join you in business?

1 MR. PAUL BONWICK: No. 2 MR. JOHN MATHER: Why is this distinct from other situations? 3 MR. PAUL BONWICK: I've already 4 5 answered that. I gave you an explanation in terms of 6 the call that had taken place the day or two (2) before. The issues he raised -- and for some reason 7 in my mind, I wasn't interested in hiding the fee, or 8 I just sent him a follow up to the conversation. 9 Nothing more than that. 10 11 MR. JOHN MATHER: Did you ever provide 12 Mr. Houghton with any sort of benefit relating to the 13 funds -- sorry -- relating generally to the Sprung 14 structures? 15 MR. PAUL BONWICK: No. 16 MR. JOHN MATHER: Can we to go paragraph -- it's right there -- 540 of the Foundation 17 18 Document. 19 So we see that on August 29th at 8:34 p.m., you email Mr. Houghton regarding the gross 20 of the Green Leaf fee. 21 22 The next morning at 8:56 am, you send 23 an email to Mr. Barrow and Mr. Watts, and you ask --24 ask them to edit, cut, and paste the following --25 so -- and send to Ed ASAP.

204 1 So if we can scroll down. And then you 2 say: 3 "I would also ask that a billing 4 schedule be included with an invoice 5 for the first installment. They will try to have a cheque ready if 6 7 they get it in the next little while." 8 9 And if you scroll down -- actually 10 scroll up. 11 Stopping there, what did you mean by: 12 "They will try to have a cheque 13 ready if they get it in the next 14 little while"? 15 MR. PAUL BONWICK: If I can read the 16 letter. 17 MR. JOHN MATHER: Certainly. 18 19 (BRIEF PAUSE) 20 21 MR. PAUL BONWICK: Scroll down, 22 please. Thank you. 23 24 (BRIEF PAUSE) 25

205 1 MR. PAUL BONWICK: Okay. 2 MR. JOHN MATHER: So if we can scroll back up. 3 4 My question was: What did you mean by, 5 "They will try to have a cheque ready if they get it in the next little while"? 6 7 8 (BRIEF PAUSE) 9 10 MR. PAUL BONWICK: I don't know. 11 MR. JOHN MATHER: Prior to sending 12 this email, had you spoken with anyone at the Town 13 about what the Town needed in order to process the 14 initial deposit cheque for BLT? 15 MR. PAUL BONWICK: I don't know if that came up in part of the conversation. As I said 16 earlier, either myself -- quite likely myself or 17 18 Ms. Stec but likely myself had a discussion. It was 19 my understanding that BLT was going to be asking for a 20 substantive deposit. I think I gave the range of that 21 deposit. 22 In my experience -- and I would likely 23 have shared that -- a contract typically is only as 24 good as the deposit. So I may have communicated that 25 to Mr. Houghton or through Ms. Stec to Mr. Houghton

that if this paperwork can be cleaned up at the time 1 that it's being issued, but beyond that, I don't 2 recall a lot of detail surrounding it. 3 MR. JOHN MATHER: If we could scroll 4 5 down to the bottom of the draft -- I'm going to call 6 it a letter or an email that you prepared. 7 You write: "In keeping with Council's direction 8 9 Monday, we have prepared our 10 construction agreement along with 11 the payment schedule for your 12 authorization. Please let us know if it is convenient to meet at 13 14 12:00 p.m. today to complete this 15 part of the process. Subject to 16 authorizing these documents, our 17 team will begin work on Tuesday." 18 Is what you are -- or is what you're 19 asking BLT to suggest that -- that the Town meet with BLT that day and sign the contract by noon? Was that 20 the suggestion you were -- you were looking to make? 21 22 MR. PAUL BONWICK: I'm sorry. I don't 23 see the date of the letter. 24 MR. JOHN MATHER: So if we can scroll 25 up to the top.

You email Mr. Barrow and Mr. Watts at 1 8:56 a.m., and you say: 2 3 "Please edit, cut, and paste the following. Send to Ed ASAP." 4 5 And then --6 MR. PAUL BONWICK: Thank you. 7 MR. JOHN MATHER: -- down in the -what you've drafted, you write: 8 9 "Please let us know if it's 10 convenient to meet at 12:00 p.m. 11 today to complete this part of the 12 process. Subject to authorizing 13 these documents, our team will being 14 to work on Tuesday." 15 MR. PAUL BONWICK: Okay. I --16 MR. JOHN MATHER: It appears what --17 and correct me if I'm wrong -- sorry. Go ahead. What 18 were you going to say? 19 MR. PAUL BONWICK: My apologies. Ι didn't give you a chance to answer your -- ask your 20 question. I was just going to comment on it. 21 22 MR. JOHN MATHER: Okay. Well, it 23 appears that what is being suggested here is that BLT 24 send this email as soon as possible this morning with 25 a copy of the contract, and in it, propose that they

meet with the Town at 12:00 p.m. to finalize the 1 documents. Was that what you were proposing? 2 3 MR. PAUL BONWICK: That's certainly what is being proposed in the letter in terms of what 4 5 I suggested that they send through to the Town. "Please let us know if it's 6 7 convenient to meet at 12:00 p.m." I think common sense would have to 8 dictate or certainly influence me in terms of I must 9 have known that the BLT team was going to be coming up 10 11 that morning. Somebody must have told me that they're 12 coming up that morning for the purpose of trying to 13 finalize the -- the agreements. 14 What was the date again? I just missed 15 that, and I wanted to write it down. 16 MR. JOHN MATHER: It's -- I believe it's August 30th, but I don't want to --17 18 MR. PAUL BONWICK: Yeah. Thanks. 19 MR. JOHN MATHER: August 30. 20 MR. PAUL BONWICK: Yeah. I just got 21 it down. 22 MR. JOHN MATHER: So you write to them 23 that please send this message, and you would also like 24 billing schedule and an invoice to be included. 25 So if we can go to paragraph 541.

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209 So at 10:13 a.m., it's -- reflects that 1 Dave Barrow sends Mr. Houghton an email with the 2 subject line "Sprung BLT arena and pool project." 3 So Mr. Barrow's email contained the message that we have 4 5 just looked at and attached two (2) documents, one is 6 a payment schedule and one is deposit Collingwood 7 arena and pool. 8 And if we could open up the first 9 attachment which is the CJI7138 1. 10 11 (BRIEF PAUSE) 12 MR. JOHN MATHER: So this is the first 13 14 attachment to Mr. Barrow's email. And if we can 15 scroll down, it's the payment schedule that ultimately becomes part of the contract. 16 17 Did you have any discussions with Mr. 18 Barrow or anyone at BLT about the payment schedule 19 after Council voted on August 27th, 2012? MR. PAUL BONWICK: No. I'm -- I'm 20 confused by the question. If the payment schedule has 21 been put forward to staff -- if staff has included 22 23 that, and Council voted on it, then I'm not sure why 24 there would be any discussion about how the payment 25 terms are laid out. I'm trying to understand why I

would have any discussion if something is already 1 2 approved. 3 MR. JOHN MATHER: So we don't see in the documents the specific payment schedule being 4 presented to Council. Are you aware of the payment 5 6 schedule specifically being presented to Council on 7 August 27th, 2012? 8 MR. PAUL BONWICK: I assumed there was a payment schedule included, but no, I --9 10 MR. JOHN MATHER: That's something you 11 would have expected would have been included with Council's materials? 12 13 MR. PAUL BONWICK: I just assumed 14 that, again, I think I'm likely taking stuff --15 testimony that I've heard in terms of Ms. Leonard, Mr. Lloyd -- Deputy Mayor Lloyd, and Ed -- and Mr. 16 17 Houghton. This seemed to be a topic of issue leading 18 up to the report. And so I just assumed that it was 19 part of the proposal or whatever was prepared for 20 Council. 21 22 (BRIEF PAUSE) 23 24 MR. PAUL BONWICK: So --25 MR. JOHN MATHER: So --

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211 1 MR. PAUL BONWICK: -- to your point, 2 then, no, there -- I don't recall having any conversation with him, because I -- I was working on 3 the pretense that it was -- this had already been 4 5 agreed to. 6 MR. JOHN MATHER: Then we note that the payment schedule provides for a -- a 25 percent 7 8 deposit on the day the contract is signed. 9 If we could then pull up the next 10 attachment, which is the same number, CJI7138, but 11 point 1 instead of underscore 1. 12 13 (BRIEF PAUSE) 14 15 THE COURT OPERATOR: Could you repeat 16 that? 17 MR. JOHN MATHER: CJI7138.1. 18 19 (BRIEF PAUSE) 20 MR. JOHN MATHER: If we can go back to 21 paragraph 541 of the Foundation Document. Thank you. 22 23 It's -- I believe CJI7138 2. 24 25 (BRIEF PAUSE)

MR. JOHN MATHER: So this is the 1 second attachment to Mr. Barrow's email, and it 2 includes an invoice for a 25 percent deposit for the 3 arena and pool projects. 4 5 So when you emailed -- and we can go 6 back, if it assists, but when you emailed Mr. Barrow and Mr. Watts in the morning and said, Can you please 7 send this message, and a payment schedule, and an 8 invoice, is this what you were -- are these two (2) 9 10 attachments what you were referring to? 11 12 (BRIEF PAUSE) 13 14 MR. PAUL BONWICK: Yes. I -- I 15 haven't seen the invoices before, but I assume I'm speaking to attaching invoices. I think that's what I 16 said, attach invoices, or invoice, not invoices, with 17 18 your letter asking to meet at noon. 19 MR. JOHN MATHER: Why at this point in time are you at least -- why are you seeking to 20 21 facilitate a process whereby the Town signs the 22 contract and prepares a cheque that day with respect 23 to the contract? 24 MR. PAUL BONWICK: Two (2) reasons, 25 one (1), until -- in my experience, irrespective of

government, and I think we've heard examples of where 1 things have gone off the rails -- it's a -- it's a 2 much firmer deal once you have a deposit, thereby 3 making a commitment to move in a certain direction. 4 5 And I suspect, to some degree, I want them to take 6 care of Green Leaf as -- as expeditiously as possible. 7 MR. JOHN MATHER: The idea being that in order for Green Leaf to receive its compensation, 8 the Town needs to sign the contract with BLT and 9 provide BLT the first deposit? 10 11 Is that what you're expressing? 12 MR. PAUL BONWICK: Yes. 13 MR. JOHN MATHER: And so it's in your 14 interest that this contract and the deposit be signed 15 as -- as soon as it's feasible? 16 MR. PAUL BONWICK: Anything that's in my client's int -- interest or the people that we're 17 18 working with is typically in my interest -- or in my 19 company's interest, and so the answer would be yes. 20 MR. JOHN MATHER: And it's additionally in your interest because it also triggers 21 22 the obligation for you to rec -- for Green Leaf to 23 receive its payment? 24 MR. PAUL BONWICK: Yes. 25 MR. JOHN MATHER: If we can go to

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1 paragraph 544 of the Foundation Document. 2 3 (BRIEF PAUSE) 4 5 MR. JOHN MATHER: So we see that Mr. 6 Barrow sends to the Town the payment schedule and the invoice at 10:13 a.m. This paragraph reflects that 7 Mr. Barrow sends a copy of the proposed CCDC contract. 8 9 The Foundation Document indicates that this email was sent at 12:20 a.m. We can open up the 10 11 document, if it assists, but that's a typo. Ιt 12 appears that the Mr. Barrow actually sent the contract 13 at 10:28 a.m., so --14 MR. PAUL BONWICK: Of course, that's--MR. JOHN MATHER: Yeah, so about 15 fifteen (15) minutes after sending the payment 16 17 schedule and the invoice. 18 If we can scroll down, then, to 548, 19 paragraph 548. So this reflects, again, that around 10:30, Mr. Houghton then sends John Mascarin of Aird & 20 Berlis a copy of the BLT contract and asking for his 21 22 review. 23 And if we can go to paragraph 549. At 24 10:33 a.m., Mr. Houghton then sends an email to Ms. 25 Leonard and Deputy Mayor Lloyd with the subject line

1 Sprung BLT draw writing: 2 "I just got the agreement, and the 3 twenty-five (25) upfront draw 4 amounts to \$3 million. The cheque will be made out to BLT. I've sent 5 it off to John Mascarin." 6 7 Then if we can go to paragraph 550, at 11:56 a.m., Mayor Cooper emails Marjory Leonard, 8 9 writing: 10 "Deputy mayor is stopping by my 11 office to review the Sprung 12 agreement. Can you provide it to me?" 13 14 And then we see in paragraph 551, that 15 Mr. Mascarin of Aird & Berlis provides his response at 1:08 p.m., in which he provides comments on the 16 17 contract. 18 And then if we go to paragraph 552, we 19 see that the contract is signed on August 30th, 2012. And in paragraph 553, we see that the Town makes its 20 first payment to pay BLT also on August 30th, 2012. 21 22 At the time, were you surprised that 23 the able -- that -- were you surprised that the Town 24 was able to turn around a contract of this size at 25 this pace?

MR. PAUL BONWICK: First of all, I 1 wasn't aware of these number of steps that had taken 2 place as you've just outlined. The -- all I can 3 comment on -- on is I was not aware that there was 4 5 this many steps in the process in terms of turning it 6 around as it relates to processing, signing the contract. 7 8 I can't comment on Mr. Mascarin or when 9 he received that. In terms of processing, the deposit, I think that's -- a municipality, and 10 11 especially smaller municipalities, have the 12 opportunity without a great deal of effort and 13 producing a cheque in any given day. 14 But I think if we reflect on the fact 15 that we've -- the hearing -- Inquiry, sorry, has heard time and time again, that this seemed to be a 16 significant priority for all of Council. And I'm not 17 18 overly surprised, based on the rate of activities 19 leading up to it that this thing would be managed in such a way the day that the contract's supposed to be 20 signed. This is the way it works in the private 21 22 sector all the time. 23 MR. JOHN MATHER: The Inquiry has 24 heard evidence at -- about -- this -- heard evidence 25 about the concerns that have been raised subsequently

relating to the contract, including concerns regarding 1 the payment schedule that was provided for in the 2 contract, concerns relating to the level of detail 3 that was included in the contract. 4 5 Do you have any concerns that in 6 pursuing Green Leaf's financial interests by having the contract signed as soon as possible, you impeded 7 the Town's ability to review the contract or 8 potentially negotiate a -- a different deal? 9 10 MR. PAUL BONWICK: No. 11 MR. JOHN MATHER: Go to paragraph 544 12 of the Foundation Document. 13 14 (BRIEF PAUSE) 15 16 MR. JOHN MATHER: So -- sorry, I must have the -- 554. My apologies. 17 18 19 (BRIEF PAUSE) 20 21 MR. JOHN MATHER: So this email 22 discusses an email that Ms. Stec sent to you -- sorry, 23 this paragraph discusses an email that Ms. Stec sent 24 you at 8:30 a.m., on August 30th, 2012, writing: 25 "If you're okay with this format, I

218 will send it to BLT. I reviewed 1 2 everything and checked the numbers several times." 3 Mr. Bonwick forwarded Ms. Stec's email 4 to Dave Barrow about forty-five (45) minutes later. 5 It's not clear from the evidence what was attached to 6 this email, but it appear -- but in any event, what we 7 8 see is two (2) invoices have been produced to the 9 Inquiry. 10 One (1) of the invoices, if we scroll 11 down to paragraph 555, one (1) of the invoices set out 12 amounts to be paid just for fees and services, and 13 another invoice set out amounts to be paid in the same 14 amount for LEED Consulting project management. 15 Do you know why two (2) invoices were prepared by Green Leaf? 16 17 MR. PAUL BONWICK: Yes. 18 MR. JOHN MATHER: Why was that? 19 MR. PAUL BONWICK: One (1) was prepared in error. 20 21 MR. JOHN MATHER: Can you explain to 22 me that -- how that came about? 23 MR. PAUL BONWICK: From what I recall, 24 to be perfectly clear, there was one (1) invoice, and 25 one (1) invoice only, that dealt with the matter at

219 hand. 1 From what I recall in the initial 2 invoice, it spoke to LEEDS (sic), but if you could 3 4 bring up the invoice, I'd appreciate it, and then I 5 can... MR. JOHN MATHER: The first invoice is 6 7 CJI7241.1. 8 9 (BRIEF PAUSE) 10 MR. PAUL BONWICK: Sorry, go down. 11 12 No, the -- go up. Okay. Can I see the second invoice, please? 13 MR. JOHN MATHER: This one is the same 14 15 document number, but underscore 1. 16 17 (BRIEF PAUSE) 18 19 MR. PAUL BONWICK: Can you scroll 20 down, sorry. 21 22 (BRIEF PAUSE) 23 24 MR. PAUL BONWICK: Great. So it was -25 - it is my understanding that the first invoice that

we seen is the invoice that was paid. 1 2 I believe this was the first invoice that was created internally, and it had fees for serv 3 -- services, LEED's consulting, and project 4 5 management. 6 And upon reflection, I think I was sort of concerned about suggesting that LEED's consulting 7 represented a significant portion of the invoice, 8 rather make it more generic, which is historically how 9 I handle my billings, as I tend to leave them fairly 10 11 broad in terms of consulting services provided. So 12 it's a broad umbrella that deals with the overall fee. 13 Again, one (1) invoice was sent; one 14 (1) invoice was paid. 15 MR. JOHN MATHER: I appreciate that. Do you know it -- how -- how it came to be that the 16 17 first -- we'll call it draft of the invoice, or first version of the invoice identified the fees to be for 18 19 LEED consulting? 20 MR. PAUL BONWICK: No. At my instructions, Ms. Stec would have prepared the 21 22 invoice. So no, I'm not sure how LEED's consulting 23 and project management got in there in terms of 24 description of services and I don't recall the 25 conversation in detail, but I suspect I would have

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looked at it and said broaden the definition in terms 1 of scope of services that are being provided. 2 3 MR. JOHN MATHER: Go to paragraph 556 of the Foundation Document. 4 5 6 (BRIEF PAUSE) 7 MR. JOHN MATHER: So this is ref --8 continues to be in reference to the invoices that Ms. 9 Stec -- oh, sorry, I should correct myself -- the 10 11 invoice that Ms. Stec provided. And in response to 12 the invoice, Mr. Barrow wrote to you on August 30th: 13 "No problem. Plea allow -- please 14 allow a few bankings (sic) days for 15 ours to clear." 16 And then you re -- you responded: 17 "Please call me regarding that 18 request." 19 Do you recall having a phone 20 conversation with Mr. Barrow about the timing of the payment to Green Leaf? 21 22 MR. PAUL BONWICK: No. 23 MR. JOHN MATHER: Okay. 24 25 (BRIEF PAUSE)

I take it as -- as 1 MR. JOHN MATHER: before, your interest at this point in time now that 2 the contra -- the Town has signed the contract and BLT 3 has received a cheque is to get Green Leaf's fee paid 4 5 as -- as soon as it can. 6 MR. PAUL BONWICK: Yes. 7 MR. JOHN MATHER: So if we can go to paragraph 561. 8 9 So this reflects the fact that on August 30th, 2012, BLT recorded two (2) payments to 10 11 Green Leaf for six hundred and sixty-nine thousand 12 dollars (\$669,000) -- oh, sorry, six hundred and 13 sixty-nine six hundred and eighty-one and seventy-nine 14 cents (\$669,681.79). 15 I asked you at the outset questions about what Green Leaf did to earn this money or -- or 16 17 -- well, that's what I asked you. I've one (1) 18 additional question related to that. Mr. Houghton's 19 evidence yesterday was that this project still would have gone ahead and the building still would have been 20 constructed if you and Green Leaf had not been 21 22 involved with BLT. Do you agree with that? 23 MR. PAUL BONWICK: No. 24 MR. JOHN MATHER: Why not? 25 MR. PAUL BONWICK: Well, I'd like to

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justify my own existence and that of my company. 1 2 MR. JOHN MATHER: Fair enough. One (1) of the things you've spoken about today is your --3 your concern or the -- the issue you identified in 4 5 that Green Leaf's fee was to come out of a portion of BLT's profits. 6 What is your response to someone like 7 Marjory Leonard who said in evidence that her concern 8 about Green Leaf getting paid was that it represented 9 a missed opportunity on behalf of the Town to 10 11 negotiate a better price? 12 13 (BRIEF PAUSE) 14 15 MR. PAUL BONWICK: I would provide the following context, that I think this Inquiry fully 16 recognizes by virtue of testimony provided by several 17 18 witnesses. First of all, Ms. Leonard is still an 19 employee of the Town of Collingwood and reports to the 20 CAO and, at the end of the day, Town Council. 21 Secondly, she acknowledged in her testimony that during the period 2010 to 2012, or 22 23 possibly 2014 -- that she was not aware of any 24 negotiations that had taken place once a fixed price 25 had been sent in and agreed to.

1 Lastly, if you -- and I wouldn't say lastly. I think you should also take into 2 consideration that she never, for example, said, I'm 3 not sure which engineering firm you used, but if you 4 5 had of used this one, it could have been less money, 6 and then subsequently, we could have negotiated a lower price. 7 8 To start selecting items in a turnkey operation, whether they be consulting or hard costs, 9 and say, you -- if this wasn't involved or this had of 10 11 been done better or bought for less, we could have 12 negotiated a different price. I go back to the point, it's all in the rearview mirror when these -- when 13 these points are being made, arguably, three (3) to 14 15 seven (7) years later. 16 The most important point, I think, to recognize is in her comments, she clearly indicated 17 18 that it was her understanding during that time that 19 contracts were not negotiated in terms of once a fixed price came in. So I, quite frankly, take exception to 20 her comments and suggest that they're -- they're based 21 22 on her current environment and not the one that was 23 going on then. 24 MR. JOHN MATHER: I now have some 25 questions for you about what use Green Leaf made of

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225 the funds it received from BLT. So if we could open 1 2 Summary Document 2-7, the amended version. 3 4 (BRIEF PAUSE) 5 6 MR. JOHN MATHER: Your Honour, I'm --I'm sensing that we may need a moment to make sure we 7 8 have the correct version up. I'm wondering if we should just take a brief break, and then I will not be 9 10 long. 11 THE HONOURABLE FRANK MARROCCO: Well, 12 I'll just wait outside. 13 14 --- Upon recessing at 3:06 p.m. 15 --- Upon resuming at 3:08 p.m. 16 17 CONTINUED BY MR. JOHN MATHER: 18 MR. JOHN MATHER: So if we could pull 19 up amended Summary Document 2-7. Go to paragraph 3. 20 So Mr. Bonwick, this table that we're about to look at reflects transactions from the Green 21 Leaf bank account for the period of August 31st to 22 23 December 31st, 2012. And if you can see -- you can 24 see at August 30th, there was five thousand dollars 25 (\$5,000) -- five thousand six hundred and seventy-two

dollars (\$5,672) in the bank account, and then you can 1 see that the BLT Construction Services payment comes 2 in following shortly thereafter. 3 If we could just put the table or as 4 5 much of the table on the screen. 6 7 (BRIEF PAUSE) 8 9 MR. JOHN MATHER: Mr. Bonwick, do you 10 have any reason to believe the amounts reflected in 11 this table are inaccurate? 12 MR. PAUL BONWICK: No. 13 MR. JOHN MATHER: I have some 14 questions about that -- about some of the amounts we 15 see here. So the first amount, it shows an aggregate 16 amount that was paid from Green Leaf to Compenso during this time period. And if we go to paragraph 5. 17 18 Paragraph 5 sets out the breakdown of 19 the two hundred and eighty-one thousand four hundred and eighty-six (281,486) figure we saw in -- in the 20 previous table. 21 The first two (2) items we see -- one 22 23 (1) is noted in the cheque memo as a loan repayment 24 for ten thousand dollars (\$10,000). The other one (1) 25 is -- was recorded in the Compenso transactions record

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also as a loan repayment. Do you know what these 1 funds -- what -- what loan these -- these were for? 2 3 MR. PAUL BONWICK: Do I know what the loans were for? 4 5 MR. JOHN MATHER: Do you know what 6 this -- these sums of money were for? 7 MR. PAUL BONWICK: The loans? 8 MR. JOHN MATHER: Yes. MR. PAUL BONWICK: The loans would 9 10 have been from -- sorry, are -- I'm trying to 11 understand this. Is it Compenso -- Compenso's being 12 repaid money that it advanced to Green Leaf in terms 13 of covering its operational costs. 14 MR. JOHN MATHER: Is -- is that what 15 the three -- thirty thousand (30,000) and ten thousand dollars (\$10,000) are for? 16 17 MR. PAUL BONWICK: Yes. 18 MR. JOHN MATHER: Other than these 19 forty thousand dollars (\$40,000), did Compenso loan Green Leaf any other amounts prior to August 31st, 20 21 2012? 22 MR. PAUL BONWICK: If it's in here, I 23 -- I thought so. I was under the impression that 24 Compenso had covered significant costs for Green Leaf 25 as it related to its ongoing operations, wages, rent,

phone, insurance, lease payments. The list goes on 1 and on, but I -- I don't have a detailed accounting of 2 that. 3 MR. JOHN MATHER: Beneath the two (2), 4 5 the thirty thousand (30,000) and the ten thousand 6 dollars (\$10,000), on September 5th, 2012, Green Leaf paid Compenso twenty-five thousand four hundred and 7 twenty-five dollars (\$25,425). 8 9 Do you know what that amount is for? 10 MR. PAUL BONWICK: Can we bring up the 11 document -- would the document reference number help? 12 So CJI9 -- 9110? 13 MR. JOHN MATHER: We can bring it up. 14 MR. PAUL BONWICK: Thanks. 15 MR. JOHN MATHER: And just to explain before we do, the cheque memo'd -- it'll be a cheque 16 17 image, and the memo will be the number eight one six 18 (816), but we can bring it up so you can see it. But 19 just so you --20 MR. PAUL BONWICK: Oh, so it's not -it's -- it's not a paper trail. It's just a copy of 21 the cheque? 22 23 MR. JOHN MATHER: Well, we can pull 24 that up. Will you have any information about these 25 payments other than what the documents reflect?

229 1 MR. PAUL BONWICK: No. You're talking about transactions that took place seven and a half (7 2 1/2) years ago, and multiple transactions. I'd need 3 to -- I think anybody would need to see what the 4 document references are in order to --5 THE HONOURABLE FRANK MARROCCO: 6 I --I'm -- I'm not -- I'm not sure, then, that asking Mr. 7 Bonwick about it would be any better than just looking 8 9 at the ledger and seeing the payments. 10 MR. JOHN MATHER: I'm happy to proceed 11 on that basis. 12 THE HONOURABLE FRANK MARROCCO: Thank 13 you. 14 CONTINUED BY MR. JOHN MATHER: 15 16 MR. JOHN MATHER: And Mr. Bonwick, I 17 don't intend to ask you about every single entry. The 18 next one I do want to ask you about is we see that on 19 September 11th, 2012, Green Leaf pays Compenso eightytwo thousand dollars (\$82,000), give or take, and then 20 on October 2nd, 2012, Green Leaf pays Compenso a 21 hundred and thirteen thousand dollars (\$113,000). 22 23 Based on the information before you, do 24 you have any knowledge about what those payments were for? 2.5

MR. PAUL BONWICK: Not unless I look 1 at the reference numbers. I think there was a 2 dividend pulled. I think there was loan repayments. 3 There was consulting fees from Compenso to Green Leaf. 4 5 There was a multitude of transactions, and that's why 6 I would have to look at the -- the number in order to understand what the amount's for. 7 8 9 (BRIEF PAUSE) 10 11 MR. JOHN MATHER: Do you expect that 12 that sort of information would be reflected in Green 13 Leaf or Compenso's general ledger? 14 MR. PAUL BONWICK: I didn't prepare 15 the general ledger. My bookkeeper, or I guess at the end of the day, the accountant would prepare the 16 general ledger, so I'd have to look at it. You're 17 18 asking about specific amounts. Let me pull the one 19 you just mentioned, eighty-two thousand three hundred and eighty-two dollars (\$82,382), cheque memo eight 20 seventeen (817), dated September the 11th, 2012. 21 22 I do not have the ability to reflect on 23 that transaction seven (7) years and six (6) weeks ago 24 and go, this is what that transaction was for. Ι 25 would need to pull up whatever information the

bookkeeper or the accountant has provided and then 1 reconcile it accordingly. 2 3 MR. JOHN MATHER: So is it fair to say that without additional information than what you've 4 5 seen, you can't speak to what the eighty-two thousand 6 (82,000) or a hundred and thirteen thousand dollar 7 (\$113,000) payments were for? 8 MR. PAUL BONWICK: Correct. Generally 9 speaking, there was loan repayments, there was some 10 expensive repayments, there was some consulting fees, 11 but in terms of drawing a correlation between the 12 document reference number or -- sorry, the cheque 13 number and the loan amount, I would need to reconcile 14 that against some paperwork. 15 MR. JOHN MATHER: Moving on, we see that there -- in October and November, there is 16 payments of six thousand a hundred and two dollars 17 18 (\$6,102) each month. In December the payment is seven 19 seven nine seven (7,797). 20 I can take you there, but we see that the payments of six thousand one hundred and two 21 dollars (\$6,102) continue on a monthly basis into 22 23 2013, from Green Leaf to Compenso. 24 Do you know, based on what I've told 25 you, what that -- those amounts are for?

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MR. PAUL BONWICK: I believe it's an 1 ongoing consulting fee that Compenso was charging 2 Green Leaf in support of other initiatives that it had 3 under way, but again I would want to verify that 4 5 through an invoice, but when you start seeing 6 consistent amounts -- sixty-one hundred and two dollars (\$6,102), sixty-one hundred and two dollars 7 (\$6,102), seventy-seven ninety-seven (7,797), that 8 9 could have included expenses that I may have had on top of the consulting arrangement between Compenso and 10 11 Green Leaf. 12 MR. JOHN MATHER: But during this 13 period of time, Gre -- Compenso is providing consulting services to Green Leaf. Is that --14 15 MR. PAUL BONWICK: Correct. 16 MR. JOHN MATHER: And was it your 17 recollection that Compenso received a monthly payment 18 in exchange for those services? 19 MR. PAUL BONWICK: Again, I'd have to -- Mr. Mather, I'd have to go back through. There is 20 also -- Green Leaf paid rent, the lease itself was in 21 Compenso's name, for the suite of offices that we had 22 23 down the street. So they would have been paying rent, 24 they would have been paying a portion of the common 25 area expenses, they would have been paying a portion

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of the utility bills, a portion of the equipment 1 rentals. You understand where I'm going with the 2 3 list. 4 There would have been a lot of costs 5 incorporated in one (1) number there that would have 6 potentially averaged out monthly, so again, I don't know whether that's a consulting fee --7 8 If you -- maybe if you bring up 9 CJI0009116. 10 MR. JOHN MATHER: All right. If we 11 can pull up that document. 12 13 (BRIEF PAUSE) 14 15 MR. PAUL BONWICK: Okay. That doesn't -- oh, can you scroll down? Okay. No. I see what 16 you're -- yeah, sorry about that. I understand what 17 18 you're saying now. 19 MR. JOHN MATHER: And as I understand it, Mr. Bonwick, you've produced everything you had in 20 your possession to the Inquiry with respect to Green 21 Leaf and Compenso accounts and transactions. 22 Is that 23 correct? 24 MR. PAUL BONWICK: Correct. 25 MR. JOHN MATHER: And I take it from

what you're saying, is you're not in a position to 1 provide us any more information than what is reflected 2 in the documents you -- you've produced? 3 MR. PAUL BONWICK: Correct. Again, 4 5 unless you show me invoices. Then I can try to give 6 you explanations. 7 MR. JOHN MATHER: A few more questions. If we could go back to paragraph 3 of 8 amended -- of Summary Document 2-7. 9 10 Ms. Stec's evidence is that the two 11 thousand five-o-five (2,505) (sic) figure that is to 12 S-Tec Consulting was a payment for her salary as well 13 as expenses. 14 Is that your understanding? MR. PAUL BONWICK: 15 Did you say two thousand (2,000) or twenty-seven thousand (27,000)? 16 17 MR. JOHN MATHER: I should have said 18 twenty-seven five-o-five (27,505). MR. PAUL BONWICK: So -- can I ask you 19 a couple of questions about this? 20 21 MR. JOHN MATHER: My question is simply --22 23 MR. PAUL BONWICK: I -- I -- I don't 24 know. 25 MR. JOHN MATHER: -- Ms. Stec's

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evidence was that that was for her salary and 1 expenses. Do you have any reason to believe that's 2 not true? 3 MR. PAUL BONWICK: No. I'm wondering 4 5 if the withdrawals are a cumulative total, so they 6 would be -- because that's a general ledger, so it's a cumulative total. It's not one (1) transaction. That 7 was my question. 8 9 MR. JOHN MATHER: It is a cumulative 10 total. 11 MR. PAUL BONWICK: Yes. So -- yeah. 12 That -- I would have no reason to -- to question Ms. -- I think that would be accurate. 13 14 MR. JOHN MATHER: So if we could go to 15 paragraph 6. 16 17 (BRIEF PAUSE) 18 19 MR. JOHN MATHER: This is a similar chart that sets out Green -- transactions from the 20 Green Leaf account from January 1st to December 31st, 21 22 2013. 23 And what we see in these -- well, start 24 with this. What we see in these financial records is 25 that in 2013 both Green Leaf and Compenso advanced

sums of money to Georgian Manor. Green Leaf advanced 1 a hundred and forty-thousand dollars (\$140,000), 2 Compenso advanced fifty thousand dollars (\$50,000), 3 but also paid eighty-three thousand dollars (\$83,000) 4 5 directly to the Receiver General of Canada on behalf 6 of Georgian Manor. 7 We also see then substantial amounts of money coming back to both Green Leaf and Compenso 8 following those advances. 9 10 Given that high level overview, and I 11 can show you some more information, do you know what 12 I'm talking about? 13 MR. PAUL BONWICK: Yes. 14 MR. JOHN MATHER: What arrangements 15 did you -- did Green Leaf and Compenso have with Georgian Manor in 2013 that saw advances of money and 16 17 then subsequent repayments? 18 MR. PAUL BONWICK: Your Honor, I'm 19 happy to -- I have no issue whatsoever in sharing that information with you. It is not relevant, in my 20 opinion, to the proceeds (sic) before you -- Inquiry 21 22 before you. 23 It deals with another company that 24 continues to operate in Collingwood, and so having a discussion about what their situation was and how we 2.5

participated in that, there is no link in any manner 1 of speaking to this Inquiry, and what we're going to 2 start doing is talking about the financial situation 3 of a -- of a company that we supported through some 4 5 financing. THE HONOURABLE FRANK MARROCCO: 6 So 7 you're --MR. PAUL BONWICK: I'm concerned about 8 9 _ _ 10 THE HONOURABLE FRANK MARROCCO: You're 11 telling me you supported Georgian Manor through some 12 financing? 13 MR. PAUL BONWICK: Right. 14 THE HONOURABLE FRANK MARROCCO: Do you 15 want to -- do -- do you feel the need to go further 16 than that? 17 MR. JOHN MATHER: I'm satisfied with 18 that. 19 THE HONOURABLE FRANK MARROCCO: Just 20 leave it at that then. 21 MR. PAUL BONWICK: Thank you. 22 THE HONOURABLE FRANK MARROCCO: But 23 I'm basing that ruling on your statement to me that it 24 has nothing whatsoever to do with this Inquiry. 25 MR. PAUL BONWICK: 100 percent

accurate, that statement, sir. The reason I bring it 1 up is details surrounding that particular business, 2 which is still a going concern in the Municipality. 3 4 CONTINUED BY MR. JOHN MATHER: 5 6 MR. JOHN MATHER: Stepping back from the figures in Summary Document 2-7, Mr. Bonwick, and 7 we can take it off the screen, did you or any of your 8 9 businesses make any payments to anyone on Council or staff in relation to the Sprung buildings? 10 11 MR. PAUL BONWICK: No. 12 MR. JOHN MATHER: Did you or any of 13 your businesses provide any other form of benefit to anyone on Council or staff in relation to the Sprung 14 15 buildings? 16 MR. PAUL BONWICK: No. 17 MR. JOHN MATHER: If we can pull up 18 paragraph 620 of the Foundation Document. 19 20 (BRIEF PAUSE) 21 22 MR. JOHN MATHER: This paragraph 23 reflects an email exchange between yourself and Deputy 24 Mayor Lloyd. Deputy Mayor Lloyd forwards an email from Councillor West asking if there was connection 25

with Paul Bonwick that he hadn't heard about, and your 1 2 response is: "LOL. Not that I'm aware of. 3 Т don't think he works in Town much 4 5 anymore, but I did hear he's running 6 for the Liberals again." 7 Do you recall why you responded to Ms. -- Deputy Mayor Lloyd's email like that? 8 I would answer that 9 MR. PAUL BONWICK: in two (2) ways. Firstly, it's obviously an attempt 10 11 at humour, and secondly, when you're sharing those 12 kinds of comic emails, you never anticipated them 13 being read in the public forum seven (7) years later. 14 So to answer your question, it's -it's meant to be a joke, and obviously was - I'm not 15 running for the Liberals again. Well, it's -- it's 16 17 humour. 18 MR. JOHN MATHER: The Inquiry has 19 heard evidence about questions that were posed to members of Council and members of staff about whether 20 or not you had any involvement or any relationship to 21 Sprung or the Sprung structures after the contract was 22 23 signed and after Council had voted. 24 At any point in time in the -- let's 25 say the three (3) or four (4) months after the

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240 contract was signed, did anyone on Council or staff 1 approach you and ask you directly whether or not you 2 had been involved, that you recall? 3 MR. PAUL BONWICK: 4 No. 5 MR. JOHN MATHER: If we can pull up 6 paragraph 863 of the Foundation Document? 7 8 (BRIEF PAUSE) 9 10 MR. JOHN MATHER: This reflects that 11 on March 8th, 2013, the CBC published an article 12 titled "Collingwood Mayor's brother paid by casino, 13 power companies." The article reported on -- reported that the OPP were investigating complaints of 14 15 potential conflict of interest, including yourself, and noted that two (2) Collingwood citizens had 16 complained to the police that they fear some members 17 18 of Council are being improperly influenced by Bonwick 19 and are failing to disclose their close relationships with him. 20 21 At this point in time when there is 22 national media coverage about your relationships with members of Council, did that change your mind about 23 24 the advisability of not disclosing your involvement 25 with Sprung or BLT back in the summer of 2012?

MR. PAUL BONWICK: I don't think it 1 necessarily would have changed anything in terms of 2 the disclosure side. The -- I can give you some 3 context to this CBC story that you're questioning me 4 5 on. There was clearly a group of people --6 7 I say a group. It had to be at least two (2) by the sounds of this article, and I suspect a few more than 8 that, that were politically very -- that had 9 10 significant issue with me and the relationships that I 11 had with numerous members of Council, and the fact 12 that I conduct the type of business that I do in this 13 community. 14 These people were clearly of a camp 15 that wanted something else, and when I say something else, it's evident that it was a \$35 million multi-use 16 recreational facility. I suspect that allegations 17 18 were going to be made and the media engaged 19 irrespective of what happened. I think I alluded -- or I didn't 20 allude, I informed you -- when I received notice of 21 22 the OPP investigation, it came in the form of a phone 23 call from a reporter. 24 I was up in the James Bay area 25 snowmobiling and quite literally standing on my seat,

trying to get reception, and I had been informed by 1 the reporter that -- can't recall in detail the 2 conversation, but that there was a OPP investigation 3 under way, that it related to a multitude of issues, 4 5 primarily anything that I had been involved with over 6 the course of the last number of years. What -- and then the reporter started 7 to break things out and sort of say the rumour is that 8 9 you were paid this much money in the transaction for the 50 percent sale of Collus, or were you paid money. 10 11 Again, I don't recall the exact 12 conversation, but the reporter clearly had a lot of 13 background in terms of any of my involvement on any projects over a period of a number of years in the 14 15 Town of Collingwood. 16 Curious in terms of how the reporter knew this before I did, or had been notified by family 17 18 or friends or anybody, the OPP to say the least. Ι 19 snowmobiled back to our original point and made contact with a lawyer to determine what was going on; 20 21 reached out to --22 MR. JOHN MATHER: I don't mean to 23 interrupt you, Mr. Bonwick, but I just need to --24 MR. PAUL BONWICK: All right. 25 MR. JOHN MATHER: -- advise you again

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243 that we do not want to hear about conversations you 1 2 may or may not have had with a lawyer. 3 MR. PAUL BONWICK: Okay. 4 THE HONOURABLE FRANK MARROCCO: It's 5 not a question of being disinterested. Those are 6 private conversations. You don't have to disclose 7 them to anybody. 8 MR. PAUL BONWICK: I thought everybody was nodding off. 9 10 THE HONOURABLE FRANK MARROCCO: And 11 the --12 MR. WILLIAM MCDOWELL: This lawyer I'd 13 be keen to hear about it, but... THE HONOURABLE FRANK MARROCCO: 14 No. 15 And so... 16 MR. PAUL BONWICK: Anyways, I'm just trying to give you the history. It was evident that 17 18 whoever made the allegations -- I'll shorten this up 19 considerably. 20 Whoever or whichever group made the allegations made the allegations to the Ontario 21 Provincial Police at exactly the same time or within a 22 23 day of reaching out to CBC. 24 With all due respect to the CBC 25 reporter and the -- and CBC, running a -- no other

national media was taking a vested interest in this 1 2 thing. 3 To have CBC start questioning a consultant about -- or a reporter for CBC having 4 questioned somebody of my capacity about ca --5 6 casinos, power companies, buildings, there -- there was other points that were raised in it, it became 7 clear to me right away that this is a strategic effort 8 in order to address a situation that obvious some 9 people felt very disgruntled about. 10 11 12 CONTINUED BY MR. JOHN MATHER: 13 MR. JOHN MATHER: When did you first 14 learn that John Scott might appear as a witness at the 15 Inquiry? 16 17 (BRIEF PAUSE) 18 19 MR. PAUL BONWICK: I thought that was a fly on the screen, sorry. It was the cursor going 20 21 across it. I just went like that. I wasn't waving 22 you off, Mr. Mather. 23 MR. JOHN MATHER: I didn't take it 24 that way. 25 MR. PAUL BONWICK: Sorry. When I

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245 learned Mr. Scott was going to be an expert witness 1 was when Mr. Chenoweth -- I think Mr. Chenoweth asked 2 His Honour for approval for that, if I understood 3 properly. I think that's in and around the time. 4 5 MR. JOHN MATHER: So, at a point in 6 time when Mr. Chenoweth raised the possibility to His Honour at the public hearing? 7 8 MR. PAUL BONWICK: Correct. 9 10 (BRIEF PAUSE) 11 12 MR. JOHN MATHER: Have you had any 13 discussions with anyone about Mr. Scott or his report 14 as it relates to the Inquiry? 15 MR. PAUL BONWICK: Yes. 16 MR. JOHN MATHER: Who have you spoken 17 with? 18 MR. PAUL BONWICK: Some of the lawyers 19 in the room. 20 MR. JOHN MATHER: Have you spoken with any of the participants, the individuals, about Mr. 21 Scott or his report? 22 23 MR. PAUL BONWICK: No. Are you 24 including Mr. Chenoweth as...? 25 MR. JOHN MATHER: I'm including Mr.

1 Chenoweth's client, Mr. Houghton. 2 MR. PAUL BONWICK: No. 3 MR. JOHN MATHER: What is your relationship with Brian Dempsey? 4 5 MR. PAUL BONWICK: I've known Brian 6 for a number of years, consider him a friend. 7 MR. JOHN MATHER: Were you aware prior to last Friday that Mr. Dempsey had -- was the person 8 who had reached out to Mr. Scott and inquired whether 9 he'd be available to be an expert at the Inquiry? 10 11 MR. PAUL BONWICK: I'm not sure about 12 the exact -- the exact timing of that. Mr. Dempsey 13 was in the audience one day when Mr. Chenoweth was 14 speaking to him. 15 And I don't know if that's the time he referenced Mr. Scott or not. I'm not sure. But Mr. 16 17 Dempsey had told me in the hallway that he had 18 referenced Mr. Scott at one point. 19 MR. JOHN MATHER: Was that before or after Mr. Chenoweth had spoken to His Honour about 20 whether or not he could proceed with Mr. Scott as a 21 22 witness? 23 MR. PAUL BONWICK: I think it was 24 after. I think it was the day -- I think he was there 25 the day it was happening.

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1 MR. JOHN MATHER: What conversations did you have with Mr. Dempsey about Mr. Scott? 2 3 MR. PAUL BONWICK: Not so much about Mr. Scott. The -- in my assessment of the situation, 4 and based on the limited discussion I had had with Mr. 5 6 Dempsey, was the intention was to find somebody that was not related in any manner of speaking to the 7 transaction or had relationship with any of the 8 parties. 9 10 In fairness, Mr. Dempsey is friends 11 with Mr. Marron. He's friends with the mayor. He knows Mr. Houghton. He knows me. He's been an active 12 13 businessperson in the community for thirty-five (35) 14 years. 15 I think quite easily he could have provided testimony that would have been helpful to the 16 17 Inquiry. But, at the end of the day, based on those 18 relationships, I would submit that that wasn't 19 necessarily a good move. 20 So, I think Mr. Dempsey, based on conversation with Mr. Chenoweth, recommended Mr. 21 Scott, who he has known for quite some time and would 22 be able to provide, for lack of better description, a 23 24 person's experiences that have been in the trenches or 25 experiencing these kinds of contracts and bonds and

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1 things of that regard, so. 2 MR. JOHN MATHER: I just want to make sure I understand you correctly. Did you have a 3 conversation with Mr. Dempsey about identifying 4 someone along the lines you discussed someone who had 5 6 experience but was also independent from --7 MR. PAUL BONWICK: No. He had told me about Mr. Scott I believe is how the conversation 8 went. And I had told him that he would have made an 9 ideal witness, or expert witness I guess is what you 10 11 would call them now. 12 I have stayed out of the entire matter. 13 So, no, I didn't reference Mr. Scott. Mr. Chenoweth, 14 I believe, had a conversation with Mr. Dempsey, as I 15 understand the events. And Mr. Dempsey recommended 16 Mr. Scott. 17 MR. JOHN MATHER: It's our 18 understanding that Mr. Scott's report was circulated 19 to the participants in the morning of October 8th, 20 2019. 21 Do you know if you reviewed or received 22 a copy of the report prior to that, or any version of 23 it? 24 MR. PAUL BONWICK: No. And --25 THE HONOURABLE FRANK MARROCCO: No,

you don't know, or you didn't receive it? 1 2 MR. PAUL BONWICK: No, I did not receive a copy of the report prior to October the 8th. 3 4 CONTINUED BY MR. JOHN MATHER: 5 6 MR. JOHN MATHER: Have you ever had a 7 conversation with Mr. Scott directly? 8 MR. PAUL BONWICK: Yes. I knew Mr. Scott, or had met Mr. Scott fifteen (15) or sixteen 9 (16) years ago, so I'd had an interaction with Mr. 10 11 Dempsey. 12 MR. JOHN MATHER: Can you describe 13 that interaction? 14 MR. PAUL BONWICK: Not in any great 15 detail. We were at a bar. And then I think we went 16 back to Mr. Dempsey's house. 17 MR. JOHN MATHER: And when was this 18 interaction? 19 THE HONOURABLE FRANK MARROCCO: You 20 said fifteen (15) or sixteen (16) years ago? 21 MR. PAUL BONWICK: I think I was in 22 office at the time, so. 23 24 CONTINUED BY MR. JOHN MATHER: 25 MR. JOHN MATHER: I was just trying to

250 clarify if that was the fifteen (15) or sixteen (16) 1 2 year --3 MR. PAUL BONWICK: Right. I -- I was in office at the time. 4 5 MR. JOHN MATHER: Okay. So, that was 6 a while ago? 7 MR. PAUL BONWICK: Right. 8 MR. JOHN MATHER: Did you speak to Mr. Scott about his report or anything relating to his 9 10 report before he testified? 11 MR. PAUL BONWICK: No. 12 MR. JOHN MATHER: Those are my 13 questions. THE HONOURABLE FRANK MARROCCO: Thank 14 15 you. Mr. Chenoweth...? 16 Thank you, MR. FREDERICK CHENOWETH: 17 Your Honour. 18 THE HONOURABLE FRANK MARROCCO: All 19 right. Go ahead. 20 MR. FREDERICK CHENOWETH: Thank you. I thought I'd improved in that respect, but we'll 21 leave that up for debate. 22 23 THE HONOURABLE FRANK MARROCCO: And if 24 you noticed, Mr. Chenoweth, you weren't the only 25 person who had difficulty with document numbers from

time to time, so you're not alone. 1 2 MR. FREDERICK CHENOWETH: Indeed. Indeed. Thank you, Your Honour. 3 4 CROSS-EXAMINATION BY MR. FREDERICK CHENOWETH: 5 6 MR. FREDERICK CHENOWETH: In any 7 event, you obviously are aware of the fact that your sister was elected to Collingwood Council in or about 8 October, November 2010. 9 10 MR. PAUL BONWICK: Re-elected, yes. 11 MR. FREDERICK CHENOWETH: Thank you. 12 Elected as mayor maybe would be a better phrase? 13 MR. PAUL BONWICK: Yes. 14 MR. FREDERICK CHENOWETH: Thank you. 15 And you would have followed that -- that election campaign obviously with some interest? 16 17 MR. PAUL BONWICK: Yes. 18 MR. FREDERICK CHENOWETH: Thank you. 19 And we have certainly heard this in your questions, 20 but I don't know that we've heard it in your testimony. 21 22 Can you give me a sense of what you 23 understood -- well, what you interpreted the mandate 24 that -- that her Council of which she was mayor had in 2010? 2.5

MR. PAUL BONWICK: By virtue of her 1 election, the election of return of several 2 councillors that were not sitting on the previous 3 Council, I believe that they were elected on a 4 5 platform of being fiscally -- taking fiscally --6 fiscal restraint approach to the finances of the community, that they would view the services that 7 8 staff were providing with the intent of trying to make them co -- more -- more cost effective. 9 10 I would say just the overreaching -- or 11 over the umbrella would be it was based on becoming 12 much more fiscally prudent. 13 She -- they -- she ran at a time where 14 the previous Council -- municipal staff continued to 15 expand and expand. Consultants were hired for any number of different reasons. 16 17 We've heard some here in terms of parks 18 and rec needs; it was not limited to that. Lawyers 19 were engaged. I'm not criticizing that, but, you know, they had historically a local law firm that 20 would provide counsel for Council as -- on an as-need 21 22 basis. 23 Council had moved to having a lawyer 24 sitting in on every Council meeting. It was -- Mr. 25 Longo I think was the lawyer at the time. There had

been some very costly reports commissioned. There had 1 been a lot of legal fights take place during the 2 previous term in terms of the municipality and the 3 private sector. 4 5 So, I think they just, generally 6 speaking, ran on a platform where let's get this house in order financially and look at things in a -- in a 7 more prudent manner. 8 9 MR. FREDERICK CHENOWETH: Thank you. 10 As I understand it -- and I'm interested in the period 11 from about April 2012 through September of 2012. 12 Through the course of that period of time, do I take 13 it you continue to be employed by PowerStream? 14 MR. PAUL BONWICK: Yes. 15 MR. FREDERICK CHENOWETH: All right. And what was your general undertaking for PowerStream 16 during that period of time? 17 18 MR. PAUL BONWICK: There was a lot of 19 issues that were being addressed during that period of time. The details were being finalized in terms of 20 the approval through the OEB preparation of documents, 21 22 making sure that they clearly articulated what had 23 been approved. And this is beyond the lawyers' 24 representations. 25 There was significant work underway in

terms of launching the new brand. I think it's 1 important for His Honour to understand that launching 2 the new brand was not specific to letting the people 3 of Collingwood know what had transpired. 4 It was our position -- when I say, "Our 5 6 position," my position and PowerStream's position, that the brand -- the rebranding exercise had the 7 opportunity to create a tremendous amount of 8 9 excitement throughout the region. 10 And those were some of the target 11 markets that we were looking at in terms of the growth 12 opportunities for the LDC, which leads you to the next 13 point that was significantly focussed on during that 14 period of time. 15 And that was making other LDCs throughout the CHEC group and beyond aware of what had 16 17 transpired and what the growth opportunities were. 18 So, there was a lot on the go during that period of 19 time. 20 MR. FREDERICK CHENOWETH: Yes. And during that period of time, I understand that Mr. 21 Houghton was CEO and President of Collus, and then 22 23 Collus PowerStream? 24 MR. PAUL BONWICK: Amongst other 25 things, Mr. Houghton was the CEO and president of

1 Collus Powerstream. 2 MR. FREDERICK CHENOWETH: You had mentioned a number of things that -- that Collus 3 Powerstream and Collus had on the go during that 4 5 period of time including the conclusion of the 6 transaction for the sale of 50 percent of their shares on the 31st of July of 2012. 7 Did those matters lead to interaction 8 9 between yourself and Mr. Houghton? 10 MR. PAUL BONWICK: I would say on a --11 more than on a daily basis. 12 MR. FREDERICK CHENOWETH: Thank you. 13 And was there any other matters in the Town of Collingwood during the period I mentioned which was 14 15 April to September 2012 that you were involved, in which Mr. Houghton was involved that might necessitate 16 17 contact between yourself and Mr. Houghton during that 18 period of time? 19 MR. PAUL BONWICK: It's hard for me to pin down the exact dates in time. But moving beyond 20 those exact dates, there was several matters that I 21 22 was either involved with or assisting with. 23 I believe at that point in time I 24 continued to act as an agent or work with Amaizeingly 25 Green products. I think it's been discussed here more

1 as the ethanol plant. 2 The -- we were working on a bottle-neck situation at the end of the main street. I was 3 familiar with the two (2) affected property owners the 4 5 Town of Collingwood identified early on in its 6 transportation plan to address a bottle neck that had been at the end of the main street. Part of the 7 8 challenge with that was the zero lot line for what was the former Mt. View Hotel. So I was involved in 9 trying to work between two (2) land developers. That 10 11 building had been condemned. 12 I was also setting up -- or helping set 13 up meetings with Mr. Houghton. The funding parameters 14 for the program through Ministry of Transportation had 15 changed, and they no longer had funds in order to deal with connection points for bottle necks. And so there 16 17 was a significant -- oops, sorry -- there was a 18 significant amount of work under way at that point in 19 time. 20 21 (BRIEF PAUSE) 22 23 MR. PAUL BONWICK: What else was I... 24 25 (BRIEF PAUSE)

I think this came 1 MR. PAUL BONWICK: out in part 1, but councillors or staff would 2 sometimes reach out to me in order to help facilitate 3 meetings. 4 5 If anything like that transpired, I 6 would give Mr. Houghton a call and let him know that so and so was -- asked for a meeting and wanted to 7 talk about helping facilitate meetings. I'm talking 8 about at the provincial level or the Federal level 9 and, more specifically, with cabinet ministers. I did 10 11 that on a regular basis, and I did it for 12 municipalities throughout the region, both in Simcoe 13 and Grey County. So needless to say, there -- there 14 was a lot on the go. 15 MR. FREDERICK CHENOWETH: Was there any other clubs or philanthropic organizations during 16 17 the period of time I've mentioned that would have --18 in which yourself and Mr. Houghton had mutual 19 involvement that would have necessitated contact between you? 20 21 MR. PAUL BONWICK: Yes. Mr. Houghton is also -- or was an avid snowmobiler. We sat on the 22 23 fund-raising committee for the Osprey Snow Hawks. 24 The -- we run an annual event where we do a dinner, a 25 silent auction, a live auction. Ed is a part of the

fund-raising committee. I chair or co-chair the fund-1 raising committee. The snowmobile organization 2 changed back in and around that time in terms of how 3 the funding model worked. 4 That being said, we kept up with the --5 the fund-raising, and we do it today. Rather than 6 direct the funds now towards to the snowmobile club, 7 we continue to raise the money and put it back into 8 9 the community. 10 Ed was -- and certainly during this 11 time was an integral part of that organization with 12 his ability to -- to touch up area of businesses as 13 well as bring his -- all his muscle to the plate in 14 terms of refunding. 15 We've given thousands of dollars to the local General Marine Hospital. We gave \$10,000 to the 16 Markdale Hospital. We've given, oh, one hundred and 17 18 fifty thousand dollars (\$150,000) to Grey Highlands in 19 terms of support for a new building as part as Parkland dedication. We just gave \$3,000 to -- or 20 \$5,000 to Owen Sound for the new MRI machine that 21 they're buying. 22 23 So there was a lot of activity on that. 24 There -- there's certainly activity on that front. As 25 you can appreciate the -- the fund-raisers take a long

time to get coordinated with all the things that go on 1 2 in there. 3 MR. FREDERICK CHENOWETH: Very good. Thank you. I was interested, Mr. Bonwick. Your 4 5 sister, the mayor, had indicated that she did not know 6 about your involvement with Sprung BLT until 2018 when she saw certain newspaper reports with respect to an 7 affidavit of the OPP that was circulated. 8 9 Inquiry counsel was good enough to take you to paragraph 863. Could we just pull it up for a 10 11 second, please? Foundation Document number 2? And --12 MR. GEORGE MARRON: Could I just 13 interject for a moment. I don't believe that that was the evidence that was put before the Inquiry as to --14 15 THE HONOURABLE FRANK MARROCCO: Т thought -- I thought it was in relation to a phone 16 call or -- is that --17 18 MR. GEORGE MARRON: That's right. 19 Yeah. Thank you. 20 THE HONOURABLE FRANK MARROCCO: Phone call from Mr. Houghton. 21 22 MR. GEORGE MARRON: Yeah. Thank you. 23 MR. FREDERICK CHENOWETH: Oh. Oh, 24 very good. And that was in -- I may have misstated it 25 then, Your Honour. As I understand that was 2018.

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260 THE HONOURABLE FRANK MARROCCO: 1 Yes. 2 MR. FREDERICK CHENOWETH: Thank you. 3 THE HONOURABLE FRANK MARROCCO: That was what I remember the evidence to be. 4 5 MR. FREDERICK CHENOWETH: Very good. 6 If I have misstated it, I apologize. 7 CONTINUED BY MR. FREDERICK CHENOWETH: 8 9 MR. FREDERICK CHENOWETH: In any 10 event, I think arose as a result of the -- of the publication of the affidavit, I believe, but it may 11 12 have been a call from Mr. Houghton. I don't dispute that. 13 14 In any event, obviously this is with 15 respect to the publication of an article by CBC in March of 2013 in which there were certain -- the 16 17 article noted certain complaints or concerns about 18 potential conflict of interest, et cetera, including 19 Paul Bonwick, et cetera, et cetera. 20 And I take it, this wasn't the only matter in or about 2012, 2013, 2014 that would have 21 raised those kinds of concerns. I take it there 22 23 was -- there was questions asked by -- by Mr. Cadieux. 24 There was -- there was an active blog 25 by a gentleman named Steve Berman who was, in essence,

stirring some concerns about certain conflicts of 1 2 interest that may have involved you. Is that accurate to say that it was 3 a -- it was a -- to some extent, it -- a difficult 4 5 time through 2013, 2014, and certain parts of 2012 6 with respect to issues that were being raised at that 7 time? 8 MR. PAUL BONWICK: Looking back, I don't know that -- from my perspective that 2012, 9 there wasn't a lot of concerns being brought to my 10 11 desk during 2012. I think in 2013 -- and -- and 12 that's not say that Collingwood Council or members of 13 staff were not receiving criticism on a regular basis. Those were not necessarily flushed out over to me. 14 15 But I would say it would be absolutely 16 accurate to say that as of 2013 once the CBC article 17 ran that that sort of mushroomed everything into a --18 and the announcement of a -- in March of 2013, the 19 article reported the launch of an OPP investigation as 20 well. 21 MR. FREDERICK CHENOWETH: And these 22 would have been things that, I take it, these pressing 23 of staff and councillors with respect to alleged 24 conflicts of interest and the article from CBC, these 25 are clearly matters that would have come to the

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attention of -- of the mayor -- Mayor Cooper? 1 2 MR. PAUL BONWICK: You have to put that question to Mayor Cooper. 3 MR. FREDERICK CHENOWETH: 4 Okay. 5 Could -- could she have avoided the prospect of those 6 things coming to her attention? 7 I -- I put it to you that there was a -- a good deal of matters in the press, matters that 8 were being put to Council, matters that were being put 9 to councillors that raised concerns, and I have cited 10 11 a few examples of that: Steve Berman, Mr. Cadieux, 12 the CBC article. 13 I -- I take it it's fairly obvious that 14 these matters would have come to the attention of --15 of Mayor Cooper. Is that not fair? 16 MR. PAUL BONWICK: If that's your 17 statement, then I'll accept it as fair. I'm not going 18 to comment on what members of Council took or didn't 19 take from communications or correspondence or media coverage that was transpiring during that period of 20 21 time. 22 MR. FREDERICK CHENOWETH: Very good. 23 Thank you. Can you tell me -- during that period of 24 time -- and I guess we're talking specifically 25 2013/2014 -- did Mayor Cooper ever come to you and

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inquire as to whether or not you had any involvement 1 in Sprung BLT and the sale of the two (2) fabric roofs 2 for the Town of Collingwood? 3 4 MR. PAUL BONWICK: No. 5 MR. FREDERICK CHENOWETH: All right. 6 Do you have any idea why she didn't, given the articles that were circulating at that time? 7 THE HONOURABLE FRANK MARROCCO: 8 Ι 9 really -- I really have some difficulty with how Mr. Bonwick would know what's in the mayor's head. He 10 11 might have a guess, but how would he know? 12 OBJ MR. GEORGE MARRON: Your Honour, I 13 might comment. I -- I let the first area of question be put, but I do -- I raise objection, as Your Honour 14 15 as noted, with -- with this line of questioning. 16 THE HONOURABLE FRANK MARROCCO: Yeah. 17 I -- I --18 MR. FREDERICK CHENOWETH: I'm prepared 19 to move on, Your Honour. 20 THE HONOURABLE FRANK MARROCCO: Thank you, Mr. Chenoweth. 21 22 MR. FREDERICK CHENOWETH: I have the 23 answers I need. 24 CONTINUED BY MR. FREDERICK CHENOWETH: 2.5

1 MR. FREDERICK CHENOWETH: In anv event, Inquiry counsel took you to some documents 2 relating to -- to Dave Barrow about the budgets that 3 were provided to you by Mr. Houghton. 4 5 And could we look at paragraph 363. 6 This would have been preliminary budgets provided 7 by -- by Sprung BLT to -- to the Town on July 16th. Do I take it that this is... 8 9 10 (BRIEF PAUSE) 11 12 MR. FREDERICK CHENOWETH: Do I take it 13 that Mr. Barrow eventually replied and advised of why there was a difference in the preliminary budgets and 14 15 the budgets that were eventually given? 16 MR. PAUL BONWICK: Yes. 17 MR. FREDERICK CHENOWETH: All right. 18 Thank you. And again, you -- you may not know what's 19 in people's heads, but would it be a fair assumption that when Mr. Houghton sent you those budgets earlier 20 on on the 21st that he did so in order for you to 21 22 press Mr. Barrow to ensure that numbers that might 23 come out from Sprung BLT would be as modest as they 24 could be? 25 MR. PAUL BONWICK: Yes.

1 MR. FREDERICK CHENOWETH: Thank you. Those are all my questions, Your Honour. 2 Thank you very much. 3 THE HONOURABLE FRANK MARROCCO: 4 5 Mr. Chenoweth. Mr. Marron? 6 7 CROSS-EXAMINATION BY MR. GEORGE MARRON: 8 MR. GEORGE MARRON: I will turn on my 9 microphone. Thank you. I'm going to be very brief, 10 Mr. Bonwick. 11 There was -- there was some indication 12 in -- in reference to -- well, your characterization 13 or at least it -- it seemed to me that there was an 14 attempt to characterize you as an advisor to your 15 sister. I mean, this is a brother/sister family 16 relationship. You indicated in the first phase of the 17 18 Inquiry that there were times when you provided 19 unsolicited information to your sister. That was part of your nature, given the position that she occupied 20 at that time, and given your history with government, 21 both municipal and federal government experience. 22 23 I guess I'm saying, did you -- did you 24 consider yourself at any time being an advisor? 25

266 1 (BRIEF PAUSE) 2 3 MR. GEORGE MARRON: Like, I can expand 4 on that. 5 MR. PAUL BONWICK: Well, if -- if you 6 would. 7 MR. GEORGE MARRON: Well --If -- if you would. 8 MR. PAUL BONWICK: MR. GEORGE MARRON: -- well, you're 9 having discussions with your sister, and she might 10 11 raise an issue with you, and that -- that could be done in a specific way, or it could be done in a 12 13 general way, where it's a family gathering, or -- I 14 mean, were there are instances when -- when she would 15 have called you in 2012 and asked you for something specific by way of advice? 16 17 18 (BRIEF PAUSE) 19 20 MR. PAUL BONWICK: So without identifying or getting the phone records out, and 21 going on this date, it clearly happened, or on that 22 23 date, I would say this -- up until this hearing got 24 underway and limited our interaction, my sister and I 25 were close within the family.

We were dealing with some -- some 1 personal issues in the family with my dad, and so we 2 had lots of interaction back and forth. And the 3 interactions were not necessarily focused in terms of 4 what has kind of been identified here is a formal 5 6 advisory role, but rather, you're -- you're driving to the nursing home, you're going over to the hospital, 7 you're -- you're at some family function, whatever the 8 9 case might be. 10 And -- and there was lots and lots of 11 that. And so there was ample opportunity for casual 12 conversation on any issue. 13 Sandra knows -- Ms. Cooper knows my history in terms of politics, and the type of quy that 14 15 -- that I am in terms of approach. She would use me as a sounding board from time to time, or how would 16 17 you approach this, or how would you approach that. But it wasn't -- it wasn't a structured 18 19 relationship in terms of the mayor and me as an advisor. It was -- I don't want that thinking -- or 20 anybody thinking that it was just a -- a kind of a 21 22 formal relationship where I was the advisor, and she 23 was the mayor. It was a family relationship, where, 24 you know, I suspect more often than not, my dad gave 25 her advice that was unwelcomed as well.

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268 1 MR. GEORGE MARRON: Are -- are you --I -- I recall -- and I reviewed some time ago, but 2 this -- this was information and evidence which you 3 provided in Phase 1 of the hearing, the Inquiry 4 5 hearing. 6 MR. PAUL BONWICK: Correct. 7 MR. GEORGE MARRON: Yes? 8 MR. PAUL BONWICK: And I'm agreeing with you. 9 10 MR. GEORGE MARRON: And -- and 11 specifically as concerns the dismissal of Kim Wingrove 12 as the CAO, this -- this was a decision that was made 13 by Council. 14 Are you aware of that? 15 MR. PAUL BONWICK: Yes. I didn't hear a question, sorry. 16 17 MR. GEORGE MARRON: Okay. And it was 18 a decision that was made by Council in camera, because 19 it involved a personnel matter? 20 21 (BRIEF PAUSE) 22 23 MR. GEORGE MARRON: It -- it was a 24 decision made by Council, which was a personnel 25 matter, so it was an in-camera decision?

1 MR. PAUL BONWICK: Okay. 2 MR. GEORGE MARRON: And this -- this was your sister's first term as mayor? 3 4 MR. PAUL BONWICK: Yes. MR. GEORGE MARRON: And -- and it did 5 6 -- did you believe or feel that she was more than amply challenged in that position as mayor? 7 8 MR. PAUL BONWICK: I'm not sure I understand the -- I -- I apologize. I'm not sure I 9 10 understand the question. 11 MR. GEORGE MARRON: Well --12 MR. PAUL BONWICK: When you say, "Was 13 she amply challenged, " what -- I'm -- I'm not understanding -- perhaps you could provide a little 14 15 bit more background. 16 MR. GEORGE MARRON: Well, I'm probably 17 prepared to leave it at that. 18 But did you feel that at all times she 19 was equal to the task, or did you feel that -- that the tasks could be a little overwhelming as concerns 20 her ability to comprehend what was required by way of 21 a response? 22 23 MR. PAUL BONWICK: Yes, I would say, 24 unless you have a incredible self-cent -- self-25 importance or arrogance, in any elected office, there

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are times where you're feeling overwhelmed, or 1 wrestling with any particular issue that might be 2 close, or near and dear to your heart. 3 And so Sandra is anything but arrogant 4 5 and self-centred. She wore things on in her heart 6 (sic), and sometimes they affected her in ways that I'm sure would have been overwhelming. 7 8 MR. GEORGE MARRON: We -- we were told in the Inquiry, in the -- in the first part of the 9 judicial Inquiry, that in -- I believe it was April of 10 11 2011, that Ms. Wingrove and Mayor Cooper sat down and 12 -- for an assessment or an evaluation of the then CAO 13 Kim Wingrove's performance. 14 And the performance review, as conducted by your sister, was recorded in writing, and 15 16 it was provided as an exhibit to the Inquiry. It was a -- a performance review that was favourable in the 17 18 sense that her -- the mayor's assessment of Kim 19 Wingrove was that she was doing a satisfactory job. And then we were told that on December 20 5, 2011, there was an in camera session of Council, 21 22 dealing with a personnel matter, and that Ms. Almas 23 withdrew from the meeting. And once again, the -- the 24 personnel matter had to deal with Kim Wingrove, the 25 CAO at the time.

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1 And we were presented with an email that was directed to Mayor Cooper, and copied to you, 2 and the email was sent by the Deputy Mayor Lloyd. 3 That was some time in -- I believe it was April, or 4 5 perhaps a little earlier than that, but March or April 6 of 2012, expressing his frustration. And you -- or that was reviewed with you earlier this morning, by 7 Commission counsel. 8 9 So I put it to you, you -- given those circumstances, was your sister, Sandra Cooper, the 10 mayor, she express any concern, or did you observe 11 12 that -- having some difficulty with this issue, 13 terminating -- or which resulted in the termination of 14 the CAO? 15 Were you aware of anything like that? 16 MR. PAUL BONWICK: So -- so Mr. Marron, two (2) things. I -- I don't recall 17 18 specifically Ms. Cooper in terms of her dealings in 19 camera with the matter specific to Ms. Wingrove. 20 That being said, I -- I think it provides the backdrop for certainly then, and in some 21 cases, now in communities across the Province, how 22 23 smaller communities work. 24 I would -- I would argue that putting 25 the mayor as an individual in the rule of performing

an annual review for a chief administrative officer 1 with a university education and significant background 2 versus an elected official that people obviously have 3 confidence and trust in, but respectfully, came from 4 5 the service industry, and does not have any core 6 competencies within the human resource world based -other than her own experience, it -- it's not a 7 situation that you would allow to take place in the --8 9 or that you would think would take place in the 10 private sector. 11 And so those kinds of things, I'm sure 12 would have been stressful for her to deal with. 13 Couple that with -- with her approach in terms of mayor, based on my observation, she was sort of a --14 15 she was a very kind, giving, person. Her sense of community is -- is strong as any of -- I've ever seen. 16 17 She's not a confrontational person that 18 would be educated or have the experience to point out 19 inconsistencies in terms of professional conduct versus doing a great job. 20 And so I don't know if that answered 21 22 your question or not, but I think when you start 23 talking about how somebody performs their job, you 24 need to take a few extra minutes and describe the 25 person and -- and the environment, and it's -- you're

1 being put in an untenable situation when you're acting 2 -- asking elec -- elected officials to do those kinds 3 of jobs, in my opinion.

MR. GEORGE MARRON: I believe that 4 5 there's some evidence and -- that the HR individual or 6 the individual in the Town -- employee involved in the 7 human relations or the HR position, as it's referred to -- that there was no HR representative or that it -8 9 - that if there were, there was an absence for 10 whatever reason -- health-wise, perhaps -- but there's some recollection that I have, and -- and that's just 11 12 a recollection I have on that, Your Honour, so. 13 I won't put any question in -- to you 14 on that regard, Mr. -- Mr. Bonwick. So those are my 15 questions. Thank you. 16 THE HONOURABLE FRANK MARROCCO: Thank 17 you, Mr. Marron. 18 Mr. Trudell, Mr. Neubauer? 19 CROSS-EXAMINATION BY MR. BILL TRUDELL: 20 21 MR. BILL TRUDELL: Thank you. I just 22 want to clarify a couple of things, Mr. Bonwick. So I 23 want to go back to that first meeting with -- with the 24 gentleman from BLT, first time that you met. And --25 and I think that you've said basically, that that

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really was an informative, exploratory meeting. 1 2 And I think, probably, what you kind of did was you -- to borrow a phrase that you used in a 3 du -- in a different setting -- you told them about 4 5 your background and -- impressive background in terms 6 of being involved in politics and municipal government, business in the area. 7 8 And so, not in a -- a bragging way or 9 an arrogant way, but you informed Mr. Barrow and Mr. 10 Watts about your background and your business contacts 11 and connections in the Collingwood community, right? 12 MR. PAUL BONWICK: Yes, and beyond. 13 MR. BILL TRUDELL: And beyond. And so -- and what you did, then, was -- and -- and I 14 15 understand it that the sequence was that Sprung had sort of introduced you to BLT, and then a meeting took 16 place. And I think what you said in -- in helping us 17 18 with your role here is you kind of set out the various 19 points, and I think you had about four (4) of them. One (1) would have been delivering on a contract 20 expeditiously. Another one (1) might be being 21 concerned about environmental issues. 22 23 You set that out in an informative way 24 for BLT in terms of what would be necessary to make 25 the product attractive and the contract attractive to

Town -- to the Town. Is that fair? 1 MR. PAUL BONWICK: Accurate. 2 3 MR. BILL TRUDELL: And -- and you are there not just sort of giving an educational 4 5 conference, you are there talking about what needs to 6 be done. And -- and then by the time the -- the 7 meeting is over, Mr. Barrow talked about a handshake, 8 but it's fair to say that the -- the two (2) groups had decided that you might be able to work together, 9 which led to a contract down the line. 10 11 MR. PAUL BONWICK: At least that, yes. 12 MR. BILL TRUDELL: Okay. And the 13 things that you said needed to be done in relation to 14 being --15 THE HONOURABLE FRANK MARROCCO: Just a 16 second. 17 MR. BILL TRUDELL: I'm sorry. 18 MR. PAUL BONWICK: I'm not sure who 19 I'm supposed to look at. 20 THE HONOURABLE FRANK MARROCCO: Oh, well, why don't you look at Mr. Trudell. I -- I --21 22 MR. PAUL BONWICK: -- at you. 23 THE HONOURABLE FRANK MARROCCO: 24 yeah, no, I won't be offended by that. 25 MR. PAUL BONWICK: Okay, thank you.

276 Sorry for the interruption. 1 2 MR. BILL TRUDELL: I -- I was going to tell him to look --3 THE HONOURABLE FRANK MARROCCO: Oh, I 4 5 know. Between the two (2) of us, nothing would get 6 done at all, but okay, look at Mr. Trudell. 7 8 CONTINUED BY MR. BILL TRUDELL: 9 MR. BILL TRUDELL: Okay. What you 10 were saying is these are the things that need to be 11 done to potentially successfully help the -- the Town 12 with their needs and deliver the contract, right? 13 MR. PAUL BONWICK: Completely 14 accurate. 15 MR. BILL TRUDELL: Okay. And as I was saying, it's not -- it wasn't just an educational 16 session. You were really offering, given your 17 18 experience and background, that you might be able to 19 work together with BLT to help deliver this successful 20 contract. 21 MR. PAUL BONWICK: Yes. 22 MR. BILL TRUDELL: All right. And so 23 -- and eventually, that's what happened. And the 24 contract was delivered, and of course, that's why you 25 referred to it as a success fee that was eventually

negotiated. The contract -- you presented the 1 contract and -- and offered to do what eventually you 2 did, right? 3 4 MR. PAUL BONWICK: Yes. 5 MR. BILL TRUDELL: So -- and one (1) 6 of the other things that was discussed at this meeting was this was a sort of a new product. And as I 7 understand it, the discussion came up that this could 8 be a model not just in Collingwood, but for future 9 contracts throughout Ontario that you would work 10 11 together will BLT and Sprung. Fair enough? 12 MR. PAUL BONWICK: We talked about 13 Ontario and the Atlantic provinces. 14 MR. BILL TRUDELL: Right. So this 15 meeting was not only a meeting to perhaps engage your services and your help in opening doors that BLT 16 17 couldn't open, but perhaps with future contracts. And 18 let me just kind of quote something that you said. 19 You would be speaking to people in the community and Councillors about the product and then 20 how to expedite it. I think that was the general 21 22 thrust of what needed to be done and what you would be 23 doing. 24 MR. PAUL BONWICK: Yes. 25 MR. BILL TRUDELL: Okay. And so as we

move forward, we see -- and I'm not going to take the 1 Inquiry's time looking at them, but we see a number of 2 emails and -- primarily from Abby Stec -- who becomes 3 the liaison, as you're doing all kinds of other things 4 5 -- about facilitating, if I can use that phrase, the contract. Is that fair? Let me give you an example 6 or a couple of examples. 7 8 In other words, sorry, an example might be getting the numbers so that they be -- could be 9 passed on. The -- the discussions about the early 10 11 draw and what it was going to be. The discussion 12 about getting material together on August 27th for the 13 meeting. And I think there was a -- even a meeting 14 that Abby Stec organized on the same day as the Elvis 15 Festival. 16 So as a result of the... 17 18 (BRIEF PAUSE) 19 20 MR. BILL TRUDELL: I don't know what I 21 would do without Mr. Neubauer. As a result of the 22 agreement, basically, these conversations and emails 23 and assistance continued right through to the 24 successful awarding of the contract, right? 25 MR. PAUL BONWICK: Yes.

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1 MR. BILL TRUDELL: And then beyond, in 2 terms of signing the contract and that immediate turnaround of securing the cheque, that first draw, 3 which was in your interest and BLT's interest; and you 4 5 continued -- or through Ms. Stec to help in that 6 regard. 7 MR. PAUL BONWICK: Yes. 8 MR. BILL TRUDELL: Okay. And of course, you had indicated early in the meeting, and of 9 course this would be one (1) of the attractive 10 11 features that you would offer because these -- these 12 doors Mr. Barrow wouldn't know how to open. It was 13 obvious that there was contact with representatives of the Town, for instance mis -- Mr. Houghton. You can 14 15 see that on the emails, right? MR. PAUL BONWICK: Yeah. I -- I -- I 16 get confused in terms of the term 'opening doors'. 17 18 And I'm thinking that that is a general term used to 19 generalize something that I think is much more valuable than simply opening a door. And I tried to 20 parlay -- or, explain that to Council, and I think 21 22 they very respectfully heard that. 23 Having worked in the region in and out 24 of politics for twenty-five (25) years, you've 25 developed trusted relationships in the elected and

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non-elected arenas right across Simcoe, Grey County 1 and -- and -- and beyond that. 2 3 And so, it's not a case of simply opening a door and saying Mr. Houghton speak with Mr. 4 Barrow or Mr. Edwards or Mr. Hull or Mr. -- these are 5 6 people that have developed confidence or trust in 7 things that you say. 8 And so, I -- I may be going a little 9 bit beyond, but it's -- it's that reputational sort of 10 approach that allows you to convey those kinds of 11 messages. 12 MR. BILL TRUDELL: I didn't mean to be 13 narrow or critical in terms of that term of phrase. I think what I -- I probably was trying to get at is --14 15 is this. 16 Remember when you were asked the question about why you didn't sort of tell your sister 17 18 about your involvement? You said, Look, I have 19 confidence in -- in people engaging with -- with me because of what I've accomplished, and I don't want 20 them thinking that, you know, my sister helps. 21 22 And so, that's really what I'm talking 23 about. You're -- you have the experience, the 24 contacts in the -- in the community, in the business 25 community, especially in relation to municipalities

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and -- and government, that was put on the table as a 1 2 potential help? 3 MR. PAUL BONWICK: Yes. 4 MR. BILL TRUDELL: Thank you. 5 6 (BRIEF PAUSE) 7 8 MR. BILL TRUDELL: And, of course, you fulfilled that because you did speak to members of the 9 community and you did speak to various councillors to 10 11 -- to introduce the product and convince people or 12 inform them of the -- the potential of this product, and then how it could be and then move it ahead 13 14 expeditiously, that's exactly what you did? 15 MR. PAUL BONWICK: Yes. 16 17 (BRIEF PAUSE) 18 19 MR. BILL TRUDELL: And at one point in your evidence you used the word 'advocate'. And 20 that's a word that we're kind of familiar with. Would 21 you agree that that might be a good description of --22 of what you did in terms of helping BLT and Sprung and 23 24 the Town in terms of moving this contract forward? 25 MR. PAUL BONWICK: To some agree, an

advocate. I would submit that you're -- you're 1 advocating a certain position based on history and 2 where you think a reasonable course of action might 3 take people. 4 5 And so, in that particular regard, I'd 6 be prepared to agree to the -- the approach of advo -advocacy. 7 8 MR. BILL TRUDELL: Just to highlight something, I hope we have the documents, could we pull 9 up Foundation Document 358, paragraph 359? 10 11 12 (BRIEF PAUSE) 13 14 MR. BILL TRUDELL: So, this is an 15 example, 358, of the continuing contact and assistance that, for instance, Abby Stec was giving in relation 16 to the numbers, right? 17 18 MR. PAUL BONWICK: Yes. 19 MR. BILL TRUDELL: And then, I think, 361. 20 21 22 (BRIEF PAUSE) 23 24 MR. BILL TRUDELL: And -- and here's 25 again some information being provided to review the --

283 the original numbers. And so, I don't want to take 1 2 time. 3 This is just an example of the ongoing assistance that Green Leaf through Abby Stec and you 4 5 were providing to BLT with connections to the Town 6 here, Mr. Houghton, who is the -- the CAO, right? 7 MR. PAUL BONWICK: Yes. 8 9 (BRIEF PAUSE) 10 11 MR. BILL TRUDELL: And also, I think, 12 and I don't know where it is, but Ms. Stec shared with 13 BLT information as to the scope of the work that 14 Collingwood would -- would want this project? 15 MR. PAUL BONWICK: Yes. 16 MR. BILL TRUDELL: Can I have your 17 indulgence, Your Honour? 18 THE HONOURABLE FRANK MARROCCO: Yes. 19 20 (BRIEF PAUSE) 21 22 MR. BILL TRUDELL: Thank you very 23 much. Those are my questions. 24 THE HONOURABLE FRANK MARROCCO: Thank 25 you. Mr. McDowell...?

1 MR. WILLIAM MCDOWELL: The way that we had divided our labour, Mr. Breedon and I, was that 2 Mr. Breedon was going to examine this witness. He is 3 in Hamilton today and unable to get back, so I wonder 4 if we could stand this down until tomorrow morning. 5 He tells me he'll be about an hour. 6 7 THE HONOURABLE FRANK MARROCCO: Well, it's -- it's very -- it's regrettable, but -- becau --8 but I -- I'm not certain we would have completed all 9 10 of the evidence today anyway if he was an hour. Ι probably would have stopped about -- about 5:00 or so, 11 12 so I would have stopped somewhere in the course of his 13 cross-examination. 14 Mr. Bonwick has a -- has a statement 15 that he's -- he's making as part of our procedure, and then any re-examination. So, I am inclined to adjourn 16 tomorrow until nine o'clock. Is that --17 18 MR. WILLIAM MCDOWELL: Right. And I -19 - I --20 THE HONOURABLE FRANK MARROCCO: Nobody's protesting, so. 21 22 MR. WILLIAM MCDOWELL: Yeah. 23 MR. FREDERICK CHENOWETH: Your Honour, 24 I just had -- I just had one (1) inquiry. There was 25 reference made to an affidavit of Mr. MacNeil, I think

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285 it was, that was being put on the --1 2 THE HONOURABLE FRANK MARROCCO: An affidavit of service --3 4 MR. FREDERICK CHENOWETH: An affidavit 5 of service, we were told, yes. THE HONOURABLE FRANK MARROCCO: 6 -- or attempted service. 7 8 MR. FREDERICK CHENOWETH: We were told, yes. I'm just -- I -- I just raise the question 9 10 in my mind as to whether or not there was another 11 witness to follow this witness, but... 12 THE HONOURABLE FRANK MARROCCO: Not --13 not as -- not as presently advised. But it just explains the efforts that were made with respect to 14 15 that witness. 16 MR. FREDERICK CHENOWETH: Very good. 17 THE HONOURABLE FRANK MARROCCO: So, 18 Mr. McDowell, you were going to say, and Mr. Bonwick 19 was --20 MR. WILLIAM MCDOWELL: Well -- well, just to apologize to my -- to my colleagues, and --21 and to you, but this has gone a lot faster, frankly, 22 23 than we had foreseen. 24 THE HONOURABLE FRANK MARROCCO: Well, 25 okay.

286 1 MR. WILLIAM MCDOWELL: Not to jinx it, 2 but... 3 THE HONOURABLE FRANK MARROCCO: Okay. 4 Mr. Bonwick, you were going -- did you want to -- or tomorrow at nine o'clock. Is that satisfactory? 5 MR. PAUL BONWICK: Yes. 6 7 THE HONOURABLE FRANK MARROCCO: Everybody, I'll see you tomorrow at 9:00. 8 9 10 (WITNESS RETIRES) 11 12 --- Upon adjourning at 4:27 p.m. 13 14 15 Certified Correct, 16 17 18 19 Wendy Woodworth, Ms. 20 21 22 23 24 25

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