

TOWN OF COLLINGWOOD JUDICIAL INQUIRY

Before:

Associate Chief Justice Frank Marrocco

Held at:

Collingwood Town Hall Council Chambers 97 Hurontario Street Collingwood, Ontario

June 28th, 2019



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17 Frederick Chenoweth ) For Edwin Houghton
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19 William McDowell (np) ) For Town of Collingwood
20 Ryan Breedon
                          )
21
22 Patrick Gajos (np) ) For Collus PowerStream
23
                          ) Corporation
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		3	3
1	TABLE OF CONTENTS		
2		PAGE NO.	
3	List of Exhibits	4	
4			
5	KELVIN MALCOLM LLOYD, Sworn		
6	Examination-in-Chief by Ms. Kate McGrann	5	
7	Cross-examination by Mr. Paul Bonwick	41	
8	Cross-examination by Mr. Ryan Breedon	55	
9	Cross-examination by Mr. Tim Fryer	61	
10	Cross-examination by Mr. Frederick Chenoweth	62	
11			
12			
13			
14			
15			
16			
17			
18			
19			
20	Certificate of Transcript	92	
21			
22			
23			
24			
25			

_		,		
				4
1		List of Exhibits		
2	Exhibit No.	Description	Page No.	
3	403	TOC0192461		
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
1				

5 --- Upon commencing at 9:03 a.m. 2 3 KEVIN MALCOLM LLOYD, Sworn EXAMINATION-IN-CHIEF BY MS. KATE MCGRANN: 5 6 MS. KATE MCGRANN: Yes, thank you. Good morning, Mr. Lloyd. 8 MR. KEVIN LLOYD: Good morning. 9 MS. KATE MCGRANN: You were a member of the Collingwood Town Council for the 2010 to 2014 10 11 Council term? 12 Is that right? 13 That's correct. MR. KEVIN LLOYD: 14 MS. KATE MCGRANN: And you were also a 15 number for the 2014 to 2018 Council term? 16 MR. KEVIN LLOYD: That is correct. 17 MS. KATE MCGRANN: I'm going to ask 18 you some questions about the information that you cal 19 -- you recall receiving as a member of Council about the payment that the Town would be receiving in exchange for 50 percent of the shares of Collus. 21 22 MR. KEVIN LLOYD: All right. 23 MS. KATE MCGRANN: But before we turn 24 to those questions, I just wanted to discuss a -- a timeline that you have provided a copy of the -- a

Transcript Date June 28, 2019 6 copy of which you have provided the Inquiry. 2 Could we pull up CJI2, please. 3 (BRIEF PAUSE) 5 6 MS. KATE MCGRANN: Just scroll down so 7 you can see the -- the title. This is a copy of a timeline prepared by Ian Chadwick that's been provided to the Inquiry. 10 If you could scroll down to the bottom 11 of the second page, so we could just take a look at the -- the date. Keep going. 12 The -- the copy that we're looking at 13 here is dated September 27th, 2018. I understand that 14 15 you had a copy of a timeline like this dated, I think, 16 September 8th, 2018. 17 Is that correct? 18 MR. KEVIN LLOYD: I believe so. 19 MS. KATE MCGRANN: When did you receive a -- a copy of the Mr. Chadwick's timeline? 21 MR. KEVIN LLOYD: Oh, my goodness. Ιt 22 would be back in when it was produced. October, 23 likely.

MS. KATE MCGRANN: And -- and why did

24

25

you receive a copy of it?

- 1 MR. KEVIN LLOYD: Because he offered
- 2 it to me for my usage.
- 3 MS. KATE MCGRANN: Did you review the
- 4 timeline when you received it?
- 5 MR. KEVIN LLOYD: Yes, I did.
- 6 MS. KATE MCGRANN: And did you review
- 7 it in advance of giving your evidence today?
- MR. KEVIN LLOYD: No, I have not.
- 9 MS. KATE MCGRANN: Turning to the
- 10 question of the information that you received as a
- 11 member of Town Council with respect to the -- what the
- 12 Town would be receiving in exchange for its shares in
- 13 Collus, when do you first recall receiving an
- 14 explanation about the financial offers that the Town
- 15 had received in response to its request for proposals
- 16 in respect to the Collus Power shares?
- 17 MR. KEVIN LLOYD: Okay. If you could
- 18 bring up the slide from the December 5th presentation
- 19 on the breakdown of the offers from the four (4)
- 20 proponents?
- 21 MS. KATE MCGRANN: So I will bring up
- 22 those slides, but before we do that, my question is
- 23 when you first recall receiving an explanation?
- 24 MR. KEVIN LLOYD: That's when.
- 25 MS. KATE MCGRANN: So it was at the

- 1 December 5th Council meeting?
- 2 MR. KEVIN LLOYD: Yes.
- MS. KATE MCGRANN: Okay. So could we
- 4 please turn to ALE5133.2.
- 5 And as we're pulling those slides up,
- 6 what do you recall from your attendance at that
- 7 meeting?
- 8 MR. KEVIN LLOYD: At that meeting?
- 9 MS. KATE MCGRANN: Yes.
- 10 MR. KEVIN LLOYD: The 5th meeting?
- 11 Well, the 5th meeting was -- was the evaluation of the
- 12 results of the RFP, and that meeting had a brief
- 13 overview at the beginning, and then it went into a
- 14 complete coverage of the scores by the -- the RFP --
- 15 the RFP proponents that were based on the various
- 16 questions that were asked them to cover, and their
- 17 scores were -- their scores were all recorded in -- in
- 18 that presentation.
- 19 MS. KATE MCGRANN: Do you recall who--
- 20 MR. KEVIN LLOYD: Plus, there was this
- 21 -- the other -- plus, there was the financial aspect
- 22 on it as well.
- 23 MS. KATE MCGRANN: Do you recall who
- 24 gave the presentation?
- MR. KEVIN LLOYD: That presentation

- 1 was made by -- Mr. Houghton was there. Mr. Rockx was
- 2 there, Mr. Rockx from KPMG. And I think that's about
- 3 it, prim -- primarily those two (2).
- 4 MS. KATE MCGRANN: Okay. And is it
- 5 your recollection --
- 6 MR. KEVIN LLOYD: The mayor -- the
- 7 mayor introduced, I believe.
- 8 MS. KATE MCGRANN: Okay. Is it your
- 9 recollection that most Mr. -- both Mr. Houghton and
- 10 Mr. Rockx gave the presentation?
- 11 MR. KEVIN LLOYD: I believe so, yeah.
- 12 MS. KATE MCGRANN: Could we turn to
- 13 slide 15 of this presentation, please. Scroll down a
- 14 little bit. So I'm trying to get the whole thing in
- 15 one (1) page. Perfect.
- 16 Do you remember any discussion about
- 17 this slide at that meeting?
- 18 MR. KEVIN LLOYD: In -- in detail, no,
- 19 I don't. I mean, there would have been discussion on
- 20 that slide, absolutely, but not in detail, no.
- 21 MS. KATE MCGRANN: Do you remember who
- 22 -- who would have spoken about this slide as between
- 23 Mr. Houghton and Mr. Rockx?
- 24 MR. KEVIN LLOYD: I think that was Mr.
- 25 Houghton, I believe. I'm not sure. I -- I'm not a

- 1 hundred percent convinced, at least.
- 2 MS. KATE MCGRANN: Specific -- do you
- 3 remember -- what can you tell us about what you
- 4 understood about the offers as a result of the
- 5 presentation you received at that meeting?
- 6 MR. KEVIN LLOYD: What I understood?
- 7 MS. KATE MCGRANN: M-hm.
- 8 MR. KEVIN LLOYD: Well, basically,
- 9 it's here, in that the highest bidder was, of course,
- 10 Hydro One, at fifteen point nine-nine (15.99), and
- 11 PowerStream was second at 15.010 million, but the
- 12 breakdowns in what they were offering in their -- in
- 13 their submissions slightly diff -- differed, all of
- 14 them.
- The only one that was going to return a
- 16 full capitalization dollars was -- was PowerStream, as
- 17 you get to see here. They were putting a hundred
- 18 percent of it back, at 3 -- 5.3 million, which was an
- 19 estimate at that time, by the way. We -- we need to
- 20 remember that that was an estimate, whereas the other
- 21 three (3) were taking in the recapitalization and
- 22 splitting it between themselves and the -- the
- 23 remainder to the -- to us -- Collus.
- 24 MS. KATE MCGRANN: Do you remember any
- 25 discussion at that meeting about what the

- 1 recapitalization of dividend was or what it consisted
- 2 of?
- 3 MR. KEVIN LLOYD: The recap?
- 4 MS. KATE MCGRANN: Yes.
- 5 MR. KEVIN LLOYD: The recap, well, if
- 6 you -- if -- if you go back, Collus traditionally kept
- 7 their -- their debt equity level very low, but the
- 8 industry standard is usually around 60/40 debt to
- 9 equity, and when this -- these deals came through,
- 10 there would have to be a re-evaluation of the debt
- 11 equity position. Therefore, when they re-evaluated to
- 12 find out what the new debt equity position would be,
- 13 it would come out to those numbers.
- 14 MS. KATE MCGRANN: Okay. And do you
- 15 remember that being discussed at that meeting?
- MR. KEVIN LLOYD: Not specifically,
- 17 no, but I -- I -- I can't say that it wasn't, that it
- 18 was -- you know, I -- it was a very in-depth
- 19 discussion from -- from Council and -- and the
- 20 presenters.
- 21 MS. KATE MCGRANN: I understand that
- 22 this was a long time ago, so I --
- MR. KEVIN LLOYD: Yeah, eight (8)
- 24 years.
- 25 MS. KATE MCGRANN: -- have to ask the

- 1 question. Do you specifically remember anything --
- 2 any questions being asked or any explanations given
- 3 about the information on this slide of the December
- 4 5th meeting?
- 5 MR. KEVIN LLOYD: Specific questions
- 6 from Councillors, no, no.
- 7 MS. KATE MCGRANN: Or specific
- 8 explanations given about --
- 9 MR. KEVIN LLOYD: They --
- 10 MS. KATE MCGRANN: -- the information?
- 11 MR. KEVIN LLOYD: They explained the -
- 12 the slide pretty thoroughly to us. It was -- it was
- 13 -- it's pretty straightforward actually to -- to read
- 14 that and have it presented to you and explained to you
- 15 what the circumstance and what the outcome was.
- MS. KATE MCGRANN: And when I look at
- 17 this slide, I see total cash consideration to the Town
- 18 and I see information about the recapitalization and
- 19 the promissory note.
- MR. KEVIN LLOYD: Right.
- 21 MS. KATE MCGRANN: I don't see
- 22 information about the financial offer --
- MR. KEVIN LLOYD: That's the
- 24 difference --
- 25 MS. KATE MCGRANN: -- specifically

- 1 with respect to the --
- 2 MR. KEVIN LLOYD: That's the
- 3 difference between the total and -- and the deductions
- 4 of the --
- 5 MS. KATE MCGRANN: So first of all,
- 6 this -- this is something that we -- that we often run
- 7 into. You've got to let me finish my question --
- 8 MR. KEVIN LLOYD: Oh, sorry.
- 9 MS. KATE MCGRANN: -- before you
- 10 answer.
- MR. KEVIN LLOYD: Sorry.
- 12 MS. KATE MCGRANN: And that way the
- 13 transcript will be clear.
- MR. KEVIN LLOYD: M-hm.
- MS. KATE MCGRANN: I don't see an --
- 16 an explanation of -- of the cash that is being offered
- 17 or the -- the money that's being offered specifically
- 18 with respect to the shares. I understand your answer
- 19 to be you've got to subtract something from something
- 20 else, so please go ahead.
- 21 MR. KEVIN LLOYD: Yeah. Let's take
- 22 PowerStream for example. If you take the 15.0
- 23 million, subtract the 175 and the five three, what do
- 24 you get? Eight Million.
- 25 MS. KATE MCGRANN: You remember that

- 1 being explained to Council at the -
- 2 MR. KEVIN LLOYD: Yeah.
- 3 MS. KATE MCGRANN: -- December 5th
- 4 meeting?
- 5 MR. KEVIN LLOYD: Yeah.
- 6 MS. KATE MCGRANN: Who -- who
- 7 explained that?
- MR. KEVIN LLOYD: Whoever was
- 9 presenting at the time. It could have been Mr.
- 10 Houghton.
- MS. KATE MCGRANN: Do you remember --
- 12 do you remember how that concept was explained to
- 13 Council?
- 14 MR. KEVIN LLOYD: The way I explained
- 15 it. That's what I recall.
- 16 MS. KATE MCGRANN: Do you remember how
- 17 much time was spent on the discussion about the -- the
- 18 financial component of the responses to the RFP at
- 19 this meeting?
- 20 MR. KEVIN LLOYD: The time on -- quite
- 21 a bit actually, because it was a very important
- 22 portion, although it was only 30 percent of the -- the
- 23 actual RFP.
- MS. KATE MCGRANN: Can you help me
- 25 understand what you mean by quite a bit of time? Five

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(5) minutes, twenty (20) minutes?
                  MR. KEVIN LLOYD: I can't remember
 2
   whether it was five (5) minutes -- it would be in
   excess of twenty (20) minutes, I would suspect. This
 5
   is an --
 6
                  MS. KATE MCGRANN: More than --
                  MR. KEVIN LLOYD: -- important --
                  MS. KATE MCGRANN: -- twenty (2)
   minutes?
 9
10
                  MR. KEVIN LLOYD: I would -- I would
11
   suspect it was. My best recollection was, quite a
12
   discussion.
13
                  MS. KATE MCGRANN: Okay. Could we
14 turn to Slide 19 of this presentation, please?
15
16
                          (BRIEF PAUSE)
17
18
                  MS. KATE MCGRANN: So Slide 19 is set
19
   out in a -- a question and answer format. The
20
   question is:
21
                     "We would like to negotiate the
22
                     offer from the 50 percent of shares,
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up from 7.3 million to 8 million.

to increase their offer up to 8

Besides this, PowerStream has agreed

23

24

2.5

- 1 million. This represents a 10
- percent increase."
- And it goes on. Do you recall whether
- 4 the increased offer -- well, there is an explanation
- 5 given about whether this increased offer was included
- 6 in the slide that we had just looked at or whether it
- 7 was over and above --
- 8 MR. KEVIN LLOYD: I believe it was.
- 9 MS. KATE MCGRANN: You believe what
- 10 was, sir?
- 11 MR. KEVIN LLOYD: That the 8 million
- 12 was included in that slide.
- MS. KATE MCGRANN: Do you remember
- 14 whether an explanation was given at the December 5th
- 15 meeting about whether the 8 million was --
- MR. KEVIN LLOYD: No. I --
- MS. KATE MCGRANN: -- included in --
- MR. KEVIN LLOYD: -- don't.
- 19 MS. KATE MCGRANN: Okay. I really
- 20 need you to try to --
- MR. KEVIN LLOYD: Yeah.
- 22 MS. KATE MCGRANN: -- let me finish my
- 23 question.
- MR. KEVIN LLOYD: Sorry.
- MS. KATE MCGRANN: It's difficult, I

- 1 understand. So, just so that it's clear for the
- 2 transcript, my question for you was, do you recall
- 3 whether there was an explanation given at the December
- 4 5th meeting about whether this increased offer of 8
- 5 million was included in the slide that set out the
- 6 financial offers or not.
- 7 I think your answer was that you don't
- 8 remember?
- 9 MR. KEVIN LLOYD: I don't recall. Can
- 10 you hear me? I'm sorry.
- 11 MS. KATE MCGRANN: I can. You're
- 12 doing well with the microphone. If we could look at
- 13 paragraph 425 of the Foundation Document.
- 14 And while that's coming up, do you
- 15 recall at the December 5th meeting whether there was a
- 16 discussion about whether the Town could have received
- 17 either a recapitalization dividend or repayment of the
- 18 \$1.7 million loan separate and apart from the sale of
- 19 its shares, just as a standalone proposition?
- MR. KEVIN LLOYD: No, no.
- 21 MS. KATE MCGRANN: Stepping away from
- 22 the December 5th meeting for a moment, do you recall--
- 23 THE HONOURABLE FRANK MARROCCO: Excuse
- 24 me, Mr. Lloyd, you said no. Did you mean no, you
- 25 can't recall, or no, there was no discussion?

1 MR. KEVIN LLOYD: I'm -- sir, I'm --

2 I'm pretty sure there was no discussion.

- 4 CONTINUED BY MS. KATE MCGRANN:
- 5 MS. KATE MCGRANN: That's okay.
- 6 Stepping away from the December 5th meeting for a
- 7 second and speaking generally, do you recall if there
- 8 was ever a discussion with Council about the notion
- 9 that either recapitalization dividend or repayment of
- 10 the \$1.7 million promissory note could be achieved
- 11 without a sale of some or all of the shares?
- MR. KEVIN LLOYD: There may have been
- 13 in future meetings. There may have been. I cannot
- 14 recall explicitly.
- 15 MS. KATE MCGRANN: I would ask --
- MR. KEVIN LLOYD: It's --
- MS. KATE MCGRANN: -- that paragraph -
- 18 oh, sorry. Please go ahead.
- 19 MR. KEVIN LLOYD: Sorry. Kind of --
- 20 it's kind of understood that you could do those
- 21 separately from the deal, I mean, if you understood
- 22 what was happening within the industry and -- and
- 23 recap activities that -- that take place. I mean, you
- 24 could have done it at any time, but that wasn't
- 25 basically what this process was about.

- 1 MS. KATE MCGRANN: If we look at
- 2 paragraph 425 of the Foundation Document, which is
- 3 being shown on the screen in front of you, I brought
- 4 you to this just to -- to close off our understanding
- 5 of what happened at that meeting.
- 6 So, it's our understanding that at the
- 7 December 5th meeting, Council carried a motion to
- 8 direct the Collus Board to continue negotiations with
- 9 PowerStream -- so just to close that off.
- 10 Do you recall, when was the next time
- 11 that Council was provided with information about what
- 12 the Town would be receiving for the sale of 50 percent
- 13 of its shares?
- 14 MR. KEVIN LLOYD: The next time we had
- 15 a meeting?
- 16 MS. KATE MCGRANN: The next time that
- 17 -- that you remember an explanation or information
- 18 being provided to Council about --
- 19 MR. KEVIN LLOYD: Would be -- I would
- 20 venture to -- to guess it would be the next meeting,
- 21 the January 16th meeting, I believe.
- MS. KATE MCGRANN: Okay. All right.
- 23 Do you recall attending that meeting?
- MR. KEVIN LLOYD: Yes.
- MS. KATE MCGRANN: Can you tell me

- 1 what you remember about attending that meeting in
- 2 terms of what was explained to Council about what it
- 3 would be receiving for the sale of its shares?
- 4 MR. KEVIN LLOYD: What we would be
- 5 receiving for the sale of the shares?
- MS. KATE MCGRANN: Yeah.
- 7 MR. KEVIN LLOYD: We were receiving \$8
- 8 million for the sale of the shares, 50 percent.
- 9 MS. KATE MCGRANN: Okay. And -- and
- 10 what else as part of the Transaction -- what other
- 11 financial considerations would the Town be receiving
- 12 as part of the Transaction?
- 13 MR. KEVIN LLOYD: Would be the -- that
- 14 would be the recapitalization, which, remember, was an
- 15 estimate at that time. I think it was estimated
- 16 between 5.1 and 5.3 million, somewhere in there, but
- 17 that was purely an estimate, not based on the final
- 18 figures, and the 1.71 loan.
- 19 MS. KATE MCGRANN: Do you remember who
- 20 gave that information at that meeting? Who was the
- 21 source of that information?
- MR. KEVIN LLOYD: January 16th, can
- 23 you bring up -- I think it was January 16th -- January
- 24 16th was --
- 25 MR. FREDERICK CHENOWETH: I wonder if

- 1 we could assist the witness by bringing up the minutes
- 2 which may --
- MR. KEVIN LLOYD: I think Mr. Clark, I
- 4 believe.

- 6 CONTINUED BY MS. KATE MCGRANN:
- 7 MS. KATE MCGRANN: I -- I will be
- 8 bringing up the documents and using them as a -- as a
- 9 point of reference, but my first question is simply
- 10 what do you remember about attending the meeting.
- 11 MR. KEVIN LLOYD: It was Mr. Clark, I
- 12 believe. That was a major meeting, the 23rd of --
- MS. KATE MCGRANN: And before we turn
- 14 to the slides, which we will do, I just want to have
- 15 an understanding of what you -- what you remember
- 16 being discussed at that meeting.
- So, can you -- can you tell me, do you
- 18 remember how long Mr. Clark discussed the financial
- 19 components of -- of the Transaction?
- MR. KEVIN LLOYD: Very thoroughly,
- 21 very thoroughly, a long time.
- MS. KATE MCGRANN: Can you help me
- 23 understand what you mean by a long time?
- 24 MR. KEVIN LLOYD: Well, it -- it was a
- 25 meeting where Mr. Clark presented -- presented the

- 1 reasons why we were not just dealing with Collus sale
- 2 but for tax purposes that we were talking about CUS,
- 3 Collingwood Utility Services, would be sold, and that
- 4 was to -- to reduce the tax implications.
- 5 And then he went through the 8. -- the
- 6 \$8 million and he went through the recap and brought
- 7 us up to date on pretty well everything that was
- 8 taking place.
- 9 It was -- it was quite a substant -- I
- 10 can't say specifically whether it was an hour or two
- 11 hours, but it was substantial.
- MS. KATE MCGRANN: Okay, and
- 13 specifically, I understand if you don't remember, but
- 14 I'm going to ask. Specifically, do you remember about
- 15 how much time was spent discussing the financial
- 16 component of the -- of the transaction?
- 17 MR. KEVIN LLOYD: Well that was prior
- 18 to, I think, the share discussion and the shareholder
- 19 discussion. It -- it would be an hour, at least, I
- 20 would think.
- 21 MS. KATE MCGRANN: You spent an hour
- 22 discussing the financial component?
- 23 MR. KEVIN LLOYD: I would -- I would
- 24 expect, I'm not -- I can't -- you can't hold me to the
- 25 hour, I -- I can't remember whether it was an hour or

- 1 an hour and a half. But some time.
- MS. KATE MCGRANN: I don't want you to
- 3 guess. If you don't remember, you can just let us
- 4 know. But I understand you --
- 5 MR. KEVIN LLOYD: I can't remember
- 6 specifically how long it was. It was quite some time.
- 7 MS. KATE MCGRANN: With respect to the
- 8 fact that the recapitalization dividend was an
- 9 estimate at that point in time, do you remember why
- 10 that was?
- 11 MR. KEVIN LLOYD: Yes. That was an
- 12 estimate because I believe the -- the final -- well,
- 13 we didn't have the final figures for 2011.
- 14 MS. KATE MCGRANN: Final figures for
- 15 what?
- 16 MR. KEVIN LLOYD: The Town, for Collus
- 17 PowerStream, or Collus at that time.
- 18 MS. KATE MCGRANN: Could we turn to
- 19 TOC531801?
- 20 MR. KEVIN LLOYD: There we are.
- 21 MS. KATE MCGRANN: So this black,
- 22 grey, and orange slide is the cover page of the slide
- 23 that was -- the slide presentation that was given at
- 24 that meeting.
- 25 If you can scroll down a little bit,

- 1 you can see that it's -- it indicates that it was a
- 2 presentation the Town of Collingwood Council by Ron
- 3 Clark, dated January 16th, 2012.
- What was your understanding of Mr.
- 5 Clark's role in the transaction?
- 6 MR. KEVIN LLOYD: Mr. Clark? He was
- 7 our -- he was our legal representation.
- MS. KATE MCGRANN: Who's legal
- 9 representation?
- MR. KEVIN LLOYD: The Town's.
- 11 MS. KATE MCGRANN: If we could turn to
- 12 page 2?
- MR. KEVIN LLOYD: Oh, yes. Yes.
- 14 MS. KATE MCGRANN: This is just an
- 15 overview of the -- of the contents of the slide
- 16 presentation to orient you.
- 17 I'll ask that we turn to page 7 -- or
- 18 6, please. Keep scrolling.
- 19 This is where the -- the financial
- 20 information begins at point 2 here. You see that it
- 21 says PowerStream pays 8 million for 50 percent of the
- 22 shares?
- MR. KEVIN LLOYD: M-hm.
- 24 MS. KATE MCGRANN: There's a point
- 25 here about a \$5.2 million dividend, estimated dividend

- 1 arising from debt injection by PowerStream or a third
- 2 party through Collus and up to Town.
- 3 Do you remember any discussion at this
- 4 meeting about the source of the debt that would fund
- 5 the 5.2 million?
- 6 MR. KEVIN LLOYD: No. Not that I
- 7 recall.
- 8 MS. KATE MCGRANN: You've explained to
- 9 us that it was explained to you that the 5.2 million
- 10 was an estimate. Were you given any information or
- 11 explanation about a range within which the final
- 12 number could fall?
- MR. KEVIN LLOYD: My recollect -- yes,
- 14 I believe so. It was somewhere between 5.1 and 5.3
- 15 million at that stage, I believe.
- 16 MS. KATE MCGRANN: And beyond the fact
- 17 that you were waiting for the final figures from
- 18 Collus, do you recall any more detail being explained
- 19 about when the final information would be coming or
- 20 what potential impact it could have on the quantum of
- 21 the dividend?
- MR. KEVIN LLOYD: I'm not sure whether
- 23 it was at this meeting, but there was at some point
- 24 Mr. Clark, I believe, pointed out that it wouldn't --
- 25 it would be after closing and the final --the final

- 1 numbers would be -- would be realized.
- 2 And we had the year-end from 2011, I
- 3 believe, for Collus.
- 4 MS. KATE MCGRANN: Once again,
- 5 stepping away from the January 16th meeting and -- and
- 6 just going to your recollection generally, do you
- 7 recall at any point being involved in a discussion at
- 8 Council about what the source of the debt that would
- 9 fund the \$5.2 million recap dividend would be? Who --
- 10 who the Town would -- who the money would be borrowed
- 11 from. Do you ever recall being involved in a
- 12 discussion about that?
- MR. KEVIN LLOYD: No, who would we
- 14 borrow it from? No.
- MS. KATE MCGRANN: Do you recall,
- 16 similarly, stepping away from the January 16th
- 17 meeting, do you ever recall being involved in a
- 18 discussion or receiving any information about whether
- 19 there were different implications attached from
- 20 different potential borrowers for that recap dividend?
- 21 MR. KEVIN LLOYD: No, I don't know who
- 22 Collus -- I was not aware of who Collus would be
- 23 taking that -- borrowing that money from.
- 24 MS. KATE MCGRANN: Could we go down to
- 25 slide 15 within this presentation, please?

- 1 THE HONOURABLE FRANK MARROCCO: While
- 2 they're -- while they're doing that, Mr. Lloyd --
- 3 MR. KEVIN LLOYD: Yes, sir.
- 4 THE HONOURABLE FRANK MARROCCO: --
- 5 were -- what were you told about why you were waiting
- 6 for the final financial statements from 2011? Was it
- 7 explained -- was there any discussion of what it was -
- 8 I don't mean this as a criticism of what took place,
- 9 I'm just trying to understand.
- MR. KEVIN LLOYD: M-hm.
- 11 THE HONOURABLE FRANK MARROCCO: Was
- 12 there any discussion about what in those statements
- 13 would affect the calculation of the dividend and
- 14 whether it was the lower number or the higher number?
- 15 MR. KEVIN LLOYD: It -- it would
- 16 depend on -- it -- any discussion, did you ask me?
- 17 THE HONOURABLE FRANK MARROCCO: Yes,
- 18 because you were told -- you're told it's not fixed,
- 19 you're told it's --
- MR. KEVIN LLOYD: Yes.
- THE HONOURABLE FRANK MARROCCO: And so
- 22 were you -- was there any discussion about what could
- 23 vary, what would -- what variance would affect the
- 24 dividend? A variance in what?
- MR. KEVIN LLOYD: Well --

- 1 THE HONOURABLE FRANK MARROCCO: That's
- 2 -- that's what I was trying to understand.
- 3 MR. KEVIN LLOYD: What you're saying
- 4 to say. Yes.
- 5 I can't recall any discussion
- 6 specifically on that until much later, when actually
- 7 the numbers came in and I think -- well, I'm sure that
- 8 the -- the actual receipt was 4.3 million.
- 9 THE HONOURABLE FRANK MARROCCO: Yes, I
- 10 know that.
- 11 MR. KEVIN LLOYD: Because of the
- 12 reduction in -- they had a good year, so it was a good
- 13 thing and a bad thing.
- 14 THE HONOURABLE FRANK MARROCCO: Okay.
- 15 MR. KEVIN LLOYD: It's reduced in --
- 16 in the amount of money we received back.
- 17 But Collus --
- 18 THE HONOURABLE FRANK MARROCCO: You
- 19 were told that, but you were told that at a later
- 20 date?
- 21 MR. KEVIN LLOYD: A lot later date,
- 22 yes.
- THE HONOURABLE FRANK MARROCCO: Right.
- MR. KEVIN LLOYD: Yes.
- 25

- 1 CONTINUED BY MS. KATE MCGRANN:
- MS. KATE MCGRANN: So looking at this
- 3 slide, which is titled "Outstanding Issues", point
- 4 number 2 is the source of financing a 5.2 and 1.7
- 5 million, and we've discussed that.
- 6 The other item on here I wanted to ask
- 7 you about is point number 4, calculation of
- 8 recapitalization dividend methodology.
- 9 Do you remember any discussion about
- 10 the approach to calculating the recapitalization
- 11 dividend being an outstanding issue, what was
- 12 outstanding about it and when it could be expected to
- 13 -- to be resolved?
- 14 MR. KEVIN LLOYD: I actually don't
- 15 remember too much about that now. I can't recall that
- 16 now.
- 17 MS. KATE MCGRANN: Other than what
- 18 we've discussed, do you recall any other information
- 19 being given to you at this meeting about the financial
- 20 implications for the Town of the share sale?
- MR. KEVIN LLOYD: Not -- not in
- 22 addition to what we would have -- you know, we've
- 23 discussed.
- 24 MS. KATE MCGRANN: Okay. Based on the
- 25 evidence that the Inquiry receives, it appears that

- 1 the next time the Town is given information about the
- 2 financial aspects of the transaction is at the January
- 3 23rd meeting, which was a public meeting.
- 4 Do you recall receiving any information
- 5 about the financial aspects of the transaction in-
- 6 between this meeting, January 16th, and the January
- 7 23rd meeting?
- MR. KEVIN LLOYD: No.
- 9 MS. KATE MCGRANN: Okay. So I'm going
- 10 to ask that ALE1644 be brought up. This is a copy of
- 11 staff report CAO2012-01 in respect of the transaction.
- 12 It will just take a second to show up on your screen.
- 13 Could you scroll down a little bit just
- 14 so we can take a look at the recommendation?
- 15 I'm happy to let you take a look at
- 16 this document. Do you recall receiving a copy of this
- 17 staff report?
- MR. KEVIN LLOYD: M-hm.
- 19 MS. KATE MCGRANN: Do you recall if
- 20 you received it before or at the meeting?
- 21 MR. KEVIN LLOYD: That was a public
- 22 meeting, we would have received it before.
- 23 MS. KATE MCGRANN: Okay. I'm reacting
- 24 to the fact that you said "would have", would have
- 25 received it before. Do you recall receiving it

- 1 before?
- 2 MR. KEVIN LLOYD: Yes.
- 3 MS. KATE MCGRANN: And is this a
- 4 document that you would have reviewed before you
- 5 attended the meeting?
- 6 MR. KEVIN LLOYD: Yes, we always
- 7 reviewed our -- our documents.
- 8 MS. KATE MCGRANN: If we could turn to
- 9 page 4 of this document, please. Scroll down. Keep
- 10 going. This is the -- the paragraph that I'd like to
- 11 look at.
- 12 So, heading number 4, "Effect on Town
- 13 finances," here we see an explanation that the Town of
- 14 Collingwood will receive cash and other considerations
- 15 valued at approximately 15 million. And then there's
- 16 an explanation of -- of the transfer tax.
- Do you recall whether there was any
- 18 discussion or whether anyone had any questions about
- 19 this component of the staff report either before or at
- 20 the January 23rd meeting?
- MR. KEVIN LLOYD: No.
- MS. KATE MCGRANN: And again, no, you
- 23 don't recall or, no, there was no discussion or
- 24 questions?
- 25 MR. KEVIN LLOYD: I don't believe

- 1 there was. I don't -- I -- no, I don't believe there
- 2 was. It's -- it's pretty straightforward. I mean,
- 3 we'd gone through it all before.
- 4 MS. KATE MCGRANN: Okay.
- 5 MR. KEVIN LLOYD: I mean, we all knew
- 6 what the 15 million -- approximate 15 million
- 7 comprised of.

8

9 (BRIEF PAUSE)

10

- 11 MS. KATE MCGRANN: Bear with me for
- 12 one (1) second. I'm looking for a document reference.
- MR. KEVIN LLOYD: Okay.

14

15 (BRIEF PAUSE)

- MS. KATE MCGRANN: Could we pull up
- 18 KPM2403, please? While that's coming up, do you
- 19 recall whether there was a presentation of that staff
- 20 report made at the January 23rd meeting?
- MR. KEVIN LLOYD: No, I don't. I
- 22 don't recall is being presented.
- MS. KATE MCGRANN: Can you just close
- 24 the yellow box that's... And scroll down a little
- 25 bit. So, just so that you can -- we can orient

- 1 ourselves, this is the side presentation that we
- 2 understand was made at the January 23rd, 2012,
- 3 meeting.
- 4 Do you recall receiving this slide
- 5 presentation?
- 6 MR. KEVIN LLOYD: Yes.
- 7 MS. KATE MCGRANN: Okay. If we could
- 8 scroll down to look at slide 2 for a moment. I'll
- 9 give you an opportunity to review the agenda that's --
- 10 that's set out on slide 2 before we turn to my
- 11 specific questions. Could you scroll down so Mr.
- 12 Lloyd can read the whole thing? Perfect. Thank you.
- Could we turn to slide 14, please?

14

15 (BRIEF PAUSE)

- MS. KATE MCGRANN: So, this is the
- 18 slide that discusses the financial situation to the
- 19 Town. Do you recall who discussed the information on
- 20 this slide on the January 23rd meeting?
- 21 MR. KEVIN LLOYD: Mr. Houghton, I
- 22 believe.
- MS. KATE MCGRANN: And what can you
- 24 tell us about what he discussed about the information
- 25 on this slide or the financial consideration more

```
generally at that meeting?
 2
                  MR. KEVIN LLOYD: I don't recall, no.
 3
                          (BRIEF PAUSE)
 5
 6
                  MS. KATE MCGRANN: The next document
   that I'm going to take you to is an email -- an email
   chain involving Mr. Houghton and the councillors from
   July 28th, 2012, in which he reports back to you on
   nearing final numbers for the financial consideration.
10
11
                  But before we go there, do you recall
   receiving any other information about the financial
13
   consideration to the Town between the January 23rd
14
   meeting that we're talking about right here and the
15
   end of July when the transaction closed?
16
                  MR. KEVIN LLOYD: Not to my
17
   recollection, no.
18
                  MS. KATE MCGRANN: Could we look at
19
   TOC192461, please?
20
21
                          (BRIEF PAUSE)
22
23
                  MS. KATE MCGRANN: And could we start
24 at the bottom of this email chain? So, this is an
25 email from Mr. Houghton to Town councillors dated July
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35
   29th, 2012. He writes:
 2
                      "If all goes well Monday and Tuesday
 3
                      morning, the transaction between
                      Collus Power and PowerStream will
 5
                      take place late Tuesday afternoon."
 6
                   He goes on to explain that -- I will
 7
    just read it.
 8
                      "In Councillor Cunningham's terms,
 9
                      we will be delivering two (2)
10
                      suitcases of money, one (1) suitcase
                      with 8 million from PowerStream and
11
12
                      one (1) from Collus Power with
13
                      approximately 4 million."
14
                   He explains in brackets:
15
                      "The recapitalization dividend
16
                      calculation is being completed
17
                      tomorrow. As you know, the Town of
18
                      Collingwood will still hold the
19
                      promissory note in the amount of
                      $1.71 million."
20
21
                   If we can scroll up. Mr. Chadwick
22
    responds with a joke and then says:
23
                      "Wait, that's 12 million. I thought
24
                      the total was 15 million."
2.5
                   He asks, "What happened to the rest."
```

		36
1	And if we coul	d scroll up. Mr. Houghton responds:
2		"The estimates we discussed with
3		Council are based on two hundred and
4		ten 2010 financials and were
5		between 14 and 15 million.
6		The totals I noted are just under 15
7		if you include the promissory note
8		which Council has requested to not
9		be monetised at this time.
10		The good news for Collus is we have
11		reduced our regulated liability by
12		almost 1 million since December
13		31st, 2010, and that helps at the
14		balance sheet but reduces the
15		recapitalization dividend by 1 to 2
16		million."
17		He goes on to say:
18		"There will also be a true up once
19		we've completed the 2012 financials
20		up to July 31st. The totals also
21		exclude the transaction costs."
22		First of all, do you remember receiving
23	these emails?	
24		MR. KEVIN LLOYD: Yes.
25		MS. KATE MCGRANN: Do you remember

- 1 when Council was advised that the estimates for the
- 2 total financial consideration would be between 14 and
- 3 15 million?

4

5 (BRIEF PAUSE)

- 7 MR. KEVIN LLOYD: Between 14 and 15
- 8 million?
- 9 MS. KATE MCGRANN: Yes.
- 10 MR. KEVIN LLOYD: Well, that -- that
- 11 had been -- I can recall one (1) way of doing that,
- 12 but the -- there were estimates all the way along up
- 13 until this final point, so it could have varied at any
- 14 time between, you know, as I mentioned before, the 15
- 15 million, around the 15 million mark.
- MS. KATE MCGRANN: Okay. Do you
- 17 remember being advised that -- that the estimates for
- 18 the consideration could be between 14 and 15 million?
- 19 MR. KEVIN LLOYD: Not specifically,
- 20 no.
- 21 MS. KATE MCGRANN: Do you recall what
- 22 your reaction was when -- when you were told what the
- 23 total financial consideration was going to be in this
- 24 email?
- 25 MR. KEVIN LLOYD: Reaction?

- 1 MS. KATE MCGRANN: Yes.
- 2 MR. KEVIN LLOYD: My reaction was --
- 3 was positive. I mean, it's a lot of money.
- 4 MS. KATE MCGRANN: Did you have any --
- 5 did you have any reaction to learning that Council or
- 6 the Town would be receiving just under 14 million as
- 7 opposed to something closer to 15 million?
- 8 MR. KEVIN LLOYD: No. I explained
- 9 why.
- 10 MS. KATE MCGRANN: With respect to the
- 11 explanation, what did you understand the impact of
- 12 reducing regulated liability by almost \$1 million was?
- 13 Could you help me understand what you understood in
- 14 terms of why requ -- reducing regulated liability by a
- 15 million would result in the reduction of a
- 16 recapitalization dividend by 1 to \$2 million?
- MR. KEVIN LLOYD: Because you --
- 18 you've incre -- by -- because you re -- by -- okay,
- 19 hold on.
- 20
- 21 (BRIEF PAUSE)
- 22
- MR. KEVIN LLOYD: It's almost sort of
- 24 a reverse effect. The more you re -- the more you
- 25 reduce it, the less you get back as a dividend.

- 1 MS. KATE MCGRANN: And -- and was --
- 2 MR. KEVIN LLOYD: The higher your debt
- 3 ratio, the more dividend you would receive back.
- 4 MS. KATE MCGRANN: Were the mechanics
- 5 of that transaction that you just explained to me
- 6 explained to Council?
- 7 MR. KEVIN LLOYD: Here? No.
- 8 MS. KATE MCGRANN: At any point in
- 9 time.
- 10 MR. KEVIN LLOYD: In the email.
- MS. KATE MCGRANN: No, I understand
- 12 that. But I'm ste -- stepping away from the email for
- 13 a second. The impact of the reduction of regulated
- 14 liability on the dividend and how that worked, was
- 15 that ever explained to Council? Do you recall?
- 16 MR. KEVIN LLOYD: I don't recall.
- 17 MS. KATE MCGRANN: Other than this
- 18 email chain, what information do you recall of Council
- 19 receiving about the total financial consideration that
- 20 was ultimately paid?
- 21 MR. KEVIN LLOYD: I don't recall.
- MS. KATE MCGRANN: No.
- 23 MR. KEVIN LLOYD: Other than this,
- 24 this was just a -- something Ed sent, and it was
- 25 tongue and cheek and giving us a little heads-up. It

4.0

- 1 was the final figures.
- MS. KATE MCGRANN: Was there --
- 3 MR. KEVIN LLOYD: Not the final
- 4 figures. The final figures were to come, but --
- 5 MS. KATE MCGRANN: Close to the --
- 6 MR. KEVIN LLOYD: -- close.
- 7 MS. KATE MCGRANN: -- final figures?
- MR. KEVIN LLOYD: Close, yes.
- 9 MS. KATE MCGRANN: Do you recall if a
- 10 report was made to Council when the final figures were
- 11 -- were finalized?
- 12
- 13 (BRIEF PAUSE)
- 14
- MR. KEVIN LLOYD: I believe so, but I
- 16 can't recall when. But I know the final figures were
- 17 released to Council.
- 18 MS. KATE MCGRANN: Okay. Leaving
- 19 aside the -- the date of the report, what can you tell
- 20 us about what you remember the contents being? Who --
- 21 who made the presentation and what was Council told?
- MR. KEVIN LLOYD: I don't recall.
- MS. KATE MCGRANN: Those are my
- 24 questions.
- 25 THE HONOURABLE FRANK MARROCCO:

- 1 Mr. Bonwick, I understand you have a commitment this
- 2 afternoon, so would -- you can go now. You can ask
- 3 your questions now.
- 4 Yes. Wherever -- wherever you're
- 5 comfortable from asking the questions. Just that way
- 6 we'll be sure that you get your questions in if there
- 7 should be some unexpected delay.
- 8 MR. PAUL BONWICK: Thank you,
- 9 Your Honour. I suspect I will only be a few moments.
- 10 THE HONOURABLE FRANK MARROCCO: All
- 11 right.
- MR. PAUL BONWICK: But thank you for
- 13 the consideration, and I appreciate that.

- 15 CROSS-EXAMINATION BY MR. PAUL BONWICK:
- 16 MR. PAUL BONWICK: Good morning,
- 17 Mr. Lloyd. My name's Paul Bonwick, and I'm a
- 18 participant at the Inquiry.
- MR. KEVIN LLOYD: Right.
- 20 MR. PAUL BONWICK: Thanks very much
- 21 for attending this morning. Mr. Lloyd, it's been
- 22 stated that you served on Council from 2010 to 2018.
- 23 Correct?
- MR. KEVIN LLOYD: Right.
- MR. PAUL BONWICK: Could you maybe

- 1 walk back in time and give us a little background in
- 2 terms of your career, your work history, your -- just
- 3 service to the community, and different aspects?
- 4 MR. KEVIN LLOYD: Yes. I -- I studied
- 5 marketing and business, and I entered the advertising
- 6 industry in 1971 and worked in it until 19- -- I think
- 7 I left about 1994. I was vice-president of
- 8 McCann-Erickson in Toronto, an international agency.
- 9 I opened up my own communications company in -- in
- 10 1986 or '87; operated that until 1993.
- 11 When I moved to Collingwood, we had a
- 12 chalet here. We moved to Collingwood 'cause we loved
- 13 it, and I opened up a business here -- a wine and beer
- 14 business and operated that for 15 years. I was a
- 15 member of the Optimist Club; served as a president of
- 16 the Optimist Club for two (2) years -- or two (2)
- 17 terms. Pardon me. And sold my business about eight
- 18 (8) years ago. And I'm -- I'm now working in another
- 19 industry. So I'm not giving up.
- 20 MR. PAUL BONWICK: Excuse me for one
- 21 (1) second. I just forgot my pen.
- MR. KEVIN LLOYD: So that's my
- 23 background, if that's enough.
- 24 THE HONOURABLE FRANK MARROCCO: I'm
- 25 not giving -- I'm not giving up either.

1 MR. KEVIN LLOYD: I think I'm crazy

- 2 sometimes too, but --
- 3 MR. PAUL BONWICK: The more often --
- 4 MR. KEVIN LLOYD: -- I like to work.
- 5 I like work.
- 6 MR. PAUL BONWICK: The more often you
- 7 retire, the busier you get --
- MR. KEVIN LLOYD: Yeah, true.

- 10 CONTINUED BY MR. PAUL BONWICK:
- 11 MR. PAUL BONWICK: So thank you for
- 12 that. Mr. Lloyd, are you aware of the fact that I
- 13 served on Council as well as served as the member of
- 14 Parliament for Simcoe-Grey?
- MR. KEVIN LLOYD: Yes, I am.
- 16 MR. PAUL BONWICK: Are you aware of
- 17 the fact that I was the president and owner of
- 18 Compenso Communications?
- MR. KEVIN LLOYD: Yes, I am.
- MR. PAUL BONWICK: Are you aware of
- 21 the fact that during the past 15 years or certainly
- 22 the period leading up to 2018 that my company
- 23 represented several -- several companies, corporate
- 24 entities throughout the region, including PowerStream?
- MR. KEVIN LLOYD: Not specifically who

- 1 you represented but yes. You -- that was your
- 2 company. It was a consulting company, I believe.
- MR. PAUL BONWICK: Councillor Lloyd,
- 4 at any time during the period you served on Council,
- 5 did you ever find me to be pressuring you in any way
- 6 to vote in a particular direction?
- 7 MR. KEVIN LLOYD: Never.
- 8 MR. PAUL BONWICK: Did you ever find
- 9 me, through my representations on various companies,
- 10 to be pursuing an interest that would be otherwise in
- 11 the best interest of the community?
- MR. KEVIN LLOYD: Never.
- MR. PAUL BONWICK: I'd like to bring
- 14 up TCO -- sorry, yeah -- TOC0531801.

15

16 (BRIEF PAUSE)

- 18 MR. PAUL BONWICK: Just before we go
- 19 to that, I think -- would you agree with me that it's
- 20 safe to say that this was one of the most significant
- 21 transactions that was dealt with during your time on
- 22 Council?
- MR. KEVIN LLOYD: Absolutely.
- MR. PAUL BONWICK: Would it be
- 25 reasonable to state, based on the size of the

- 1 transaction, that Council, councillors would have
- 2 taken serious and significant interest in the matter?
- 3 MR. KEVIN LLOYD: Absolutely.
- 4 MR. PAUL BONWICK: Would it therefore
- 5 be reasonable to suggest that -- while you can't speak
- 6 on individual -- behalf of individual councillors --
- 7 based on your understanding that individual
- 8 councillors paid very close attention to any of the
- 9 presentations that were made related to this matter?
- 10 MR. KEVIN LLOYD: Absolutely.
- 11 MR. PAUL BONWICK: If we could scroll
- 12 down, please. I wanted to get to the financial
- 13 portion, please. Sorry, stop there. My apology.
- 14 We've heard evidence that this process
- 15 began sometime -- consideration for the process began
- 16 sometime after the election in 2010. You were
- 17 obviously campaigning during that point in time.
- Do you recall a major part of the
- 19 campaign on behalf of the mayor as well as other
- 20 councillors talking about shifting the priorities
- 21 or -- I should rephrase this -- being a significant
- 22 concern about the financial state of the community?
- 23 MR. KEVIN LLOYD: Yes. It was one of
- 24 my platforms as well.
- MR. PAUL BONWICK: Do you recall there

- 1 being significant concern during that -- that election
- 2 campaign related to spending on lawyers, consultants,
- 3 the fact that much of the spending, from a political
- 4 perspective, was a major consideration?
- 5 MR. KEVIN LLOYD: Spending was a major
- 6 consideration.
- 7 THE HONOURABLE FRANK MARROCCO: Yeah,
- 8 yeah. Go ahead. Please finish your answer.
- 9 MR. KEVIN LLOYD: Spending was a major
- 10 consideration, but it wasn't just specific to lawyers
- 11 or in consultants and that sort of thing. But they
- 12 were -- they were a consideration as well.
- 13 THE HONOURABLE FRANK MARROCCO:
- 14 Mr. Lloyd's here for a limited purpose. So --
- MR. PAUL BONWICK: I was trying to get
- 16 into his understanding.
- 17 THE HONOURABLE FRANK MARROCCO: I am
- 18 trying to give you some leeway, but he's here for a
- 19 limited purpose.
- 20 MR. PAUL BONWICK: Thank you.
- 21
- 22 CONTINUED BY MR. PAUL BONWICK:
- MR. PAUL BONWICK: Sir, the process
- 24 appears to have started during the 2010 --
- MR. KEVIN LLOYD: M-hm.

- 1 MR. PAUL BONWICK: -- election cycle.
- 2 There appeared to be more direction given in 2011
- 3 specific to the transaction and the process related to
- 4 the transaction. Is that your understanding?
- 5 MR. KEVIN LLOYD: Yes.
- 6 MR. PAUL BONWICK: Was your
- 7 understanding that the need for this transaction was
- 8 predicated on changes within the industry, the ability
- 9 for Collus to modernize and deliver better service, or
- 10 do you have other recollection of what was the driving
- 11 force behind the transaction?
- 12 MR. KEVIN LLOYD: That -- that was
- 13 primarily the drive -- one of the major driving forces
- 14 was the direction that the government was proceeding
- 15 to reduce the LDCs in the province and also to
- 16 increase the -- the efficiency and -- and the -- the
- 17 service and distribution to our -- our valued
- 18 customers.
- MR. PAUL BONWICK: Thank you.
- MR. KEVIN LLOYD: Absolutely.
- 21 MR. PAUL BONWICK: Can you -- sorry, I
- 22 didn't mean to over speak -- can you scroll down to
- 23 the financial portion, please.
- 24
- 25 (BRIEF PAUSE)

- 1 MR. PAUL BONWICK: There. Thank you.
- 2 Now, we've heard from some witnesses from our former
- 3 CAO to our current city clerk to several lawyers,
- 4 consultants that have been attached to the file. And
- 5 there appears from some of the testimony that they
- 6 felt there was maybe some confusion in the eyes of
- 7 Council as it related to the financial aspects of this
- 8 transaction.
- 9 So you've stated already that it is
- 10 your opinion that individual councillors during the
- 11 period of time paid very close attention to this
- 12 particular file based on the size of the transaction.
- 13 I understood you correctly?
- MR. KEVIN LLOYD: You did.
- MR. PAUL BONWICK: Mr. Lloyd, is there
- 16 any other possible scenario you could envision based
- 17 on how this is laid out that PowerStream is paying
- 18 \$8 million for 50 percent of the shares?
- 19 MR. KEVIN LLOYD: That's what they're
- 20 paying. That's what they paid. Eight million for
- 21 50 percent of the shares.
- MR. PAUL BONWICK: Was there any
- 23 confusion on your part or that of members of Council
- 24 that you can recall that you were going to be
- 25 receiving your \$1.7 million loan that you had in place

- 1 with Collus?
- 2 MR. KEVIN LLOYD: Excuse me. Repeat
- 3 that?
- 4 MR. PAUL BONWICK: Was there any
- 5 confusion on your part that as part of the global
- 6 payment that you were going to receive that you were
- 7 going to receive payment for the \$1.7 million loan
- 8 you -- Council had provided to Collus some number of
- 9 years ago?
- 10 MR. KEVIN LLOYD: Yes. We were going
- 11 to -- that was part of the original...
- 12 MR. PAUL BONWICK: And so it's
- 13 reasonable to state that recognizing you've described
- 14 this dividend had to be calculated post-transaction
- 15 that the remaining balance was going to be out of the
- 16 recapitalization of the dividend. Is that your
- 17 understanding?
- MR. KEVIN LLOYD: Absolutely, yes.
- 19 MR. PAUL BONWICK: Could you --
- 20 anybody have been confused about that in any manner,
- 21 based on what you've seen and based on your
- 22 experiences then?
- THE HONOURABLE FRANK MARROCCO: Well,
- 24 I think -- I appreciate the witness may want to answer
- 25 that question. I think he can express whether he was

- 1 confused or not.
- MR. PAUL BONWICK: Fair enough.
- 3 THE HONOURABLE FRANK MARROCCO: It's a
- 4 little hard for him to get into the heads of others
- 5 and -- but in any event.
- 6 MR. PAUL BONWICK: I do appreciate
- 7 that, Your Honour, and having sat around Council
- 8 myself I know that there's a lot of dialogue that
- 9 takes place between Councillors when they say "I don't
- 10 understand, I'm confused", no, this makes perfect
- 11 sense and that's a general -- that's general
- 12 experience when you're sitting around the Council
- 13 table and that's the context in which I was asking the
- 14 question.
- 15 THE HONOURABLE FRANK MARROCCO: So
- 16 you're asking him whether there was any confusion
- 17 expressed to him that he's aware of, right?
- MR. PAUL BONWICK: Yes.
- 19 MR. KEVIN LLOYD: Not that I recall.
- 20
- 21 CONTINUED BY MR. PAUL BONWICK:
- 22 MR. PAUL BONWICK: During the various
- 23 meetings, both in camera and public, related to this
- 24 matter, did the Mayor ever restrict debate or restrict
- 25 any questions from member of Council?

- 1 MR. KEVIN LLOYD: No.
- 2 MR. PAUL BONWICK: Is it therefore
- 3 accurate to say that there was a complete open process
- 4 in terms of any individual councillor to ask any
- 5 questions they wanted related to this matter, should
- 6 they have any confusion?
- 7 MR. KEVIN LLOYD: Absolutely.
- 8 MR. PAUL BONWICK: The evidence has
- 9 shown that when the vote was taken it was a unanimous
- 10 vote that particular evening, 8-0.
- MR. KEVIN LLOYD: Yes.
- MR. PAUL BONWICK: Do you recall
- 13 anybody raising any concerns related to the
- 14 transaction at the -- during that process leading up
- 15 to that vote?
- MR. KEVIN LLOYD: Related to the
- 17 financial aspects.
- 18 MR. PAUL BONWICK: Related to the
- 19 financial.
- 20 THE HONOURABLE FRANK MARROCCO: The
- 21 witness's evidence is restricted --
- MR. PAUL BONWICK: Right.
- 23 THE HONOURABLE FRANK MARROCCO: -- to
- 24 his -- whether there was confusion about the finances.
- 25 And he's been pretty clear on that, but go ahead.

- 1 CONTINUED BY MR. PAUL BONWICK:
- 2 MR. PAUL BONWICK: Do you recall the
- 3 evening of the vote anybody raising any concerns
- 4 regarding the financial aspects of the transaction?
- 5 MR. KEVIN LLOYD: No, I do not. No.
- 6 MR. PAUL BONWICK: We've heard
- 7 evidence from you and others that Mr. Houghton, as
- 8 well as Mr. Clark, were part of the presentation or
- 9 the presenters that evening.
- 10 Did you have full confidence in --
- 11 MR. KEVIN LLOYD: Excuse me. Which
- 12 evening?
- MR. PAUL BONWICK: Sorry, the -- the
- 14 Council meeting where you were presented initially
- 15 with the KPMG report or the Collus report related to
- 16 the transactions and the comparisons.
- 17 At any time did you ever doubt that Mr.
- 18 Houghton was presenting in a manner that would be
- 19 anything other than in the best interests of Collus or
- 20 the community?
- 21 MR. KEVIN LLOYD: Ever doubt it? No.
- 22 THE HONOURABLE FRANK MARROCCO: You
- 23 appreciate that the witness is here on a restricted
- 24 basis. And you are expanding that and I don't want
- 25 that to happen. I thought I was pretty clear that I -

- 1 this witness's evidence is restricted.
- MR. PAUL BONWICK: I understood that,
- 3 sir, and I may have misunderstood. I understood we
- 4 were seeking clarity for what he understood to be the
- 5 situation regarding presentations that were made --
- THE HONOURABLE FRANK MARROCCO:
- 7 Concerning the financial aspects of this transaction
- 8 to rebut the suggestion that there was confusion.

- 10 CONTINUED BY MR. PAUL BONWICK:
- MR. PAUL BONWICK: I'll close out, Mr.
- 12 Lloyd, with at the close of the transaction was there
- 13 any confusion on your part in respect to how the funds
- 14 were being delivered to the Town of Collingwood, and
- 15 were they consistent with the presentations that had
- 16 taken place before that?
- MR. KEVIN LLOYD: Yes.
- MR. PAUL BONWICK: That ends my
- 19 questions, Your Honour.
- 20 THE HONOURABLE FRANK MARROCCO: I -- I
- 21 -- when you said "yes", I think the question was was
- 22 there any -- was your question whether there was any
- 23 confusion?
- MR. PAUL BONWICK: Correct.
- 25 MR. FREDERICK CHENOWETH: It was two

- 1 (2) questions asked.
- 2 MR. PAUL BONWICK: Two (2) questions
- 3 in there.
- 4 MR. FREDERICK CHENOWETH: It was two
- 5 (2) questions and he answered the last --
- 6 THE HONOURABLE FRANK MARROCCO: Just -
- 7 Mr. Chenoweth, let me deal with Mr. Bonwick. You
- 8 can ask questions to follow if there's some confusion.
- 9 I wanted to make sure that -- that the
- 10 witness's answer "yes" -- did you want to ask the
- 11 question again?
- MR. PAUL BONWICK: I will.

- 14 CONTINUED BY MR. PAUL BONWICK:
- 15 MR. PAUL BONWICK: There was two (2)
- 16 questions in there, Mr. Lloyd. Was there any
- 17 confusion on your part, at the close of the
- 18 transaction, with the funds that were delivered?
- MR. KEVIN LLOYD: No.
- 20 MR. PAUL BONWICK: Was the amount that
- 21 was delivered consistent with the earlier
- 22 presentations that you had received as a member of
- 23 Council?
- MR. KEVIN LLOYD: Yes. Yes.
- MR. PAUL BONWICK: That ends my

- 1 questions, Your Honour.
- THE HONOURABLE FRANK MARROCCO: Thank
- 3 you.
- 4 Mr. Chenoweth, sorry to take you out of
- 5 the order, but I -- I did want to let Mr. Bonwick go
- 6 first in case we were delayed, so.
- 7 MR. FREDERICK CHENOWETH: I wonder if
- 8 the Town, in the usual order, is prior to me?
- 9 THE HONOURABLE FRANK MARROCCO: Mr.
- 10 Breedon, go ahead.
- 11
- 12 CROSS-EXAMINATION BY MR. RYAN BREEDON:
- MR. RYAN BREEDON: Mr. Lloyd, we've
- 14 met. My name is Ryan Breedon, I'm counsel for the
- 15 Town.
- I just had a couple questions about one
- 17 (1) of the documents that Ms. McGrann took you to,
- 18 because I -- I wanted to clarify what your evidence
- 19 was.
- 20 Can we look at ALE5133.2, please? And
- 21 turn to slide 15.
- 22 So sir, this was the presentation that
- 23 was made on December 5th, 2011. And am I correct that
- 24 this is the only time that the financial aspects of
- 25 the other bids were discussed with Council?

- 1 MR. KEVIN LLOYD: Of the four (4)
- 2 bidders? Yes, I believe so.
- 3 MR. RYAN BREEDON: Right. Because at
- 4 this meeting the decision is made to stay with
- 5 PowerStream and then the subsequent presentations just
- 6 deal with the PowerStream bid, right?
- 7 MR. KEVIN LLOYD: Yes, later on, yes.
- 8 MR. RYAN BREEDON: And -- and you're -
- 9 and you weren't provided with copies of the actual
- 10 bids?
- 11 MR. KEVIN LLOYD: The actual bids?
- 12 MR. RYAN BREEDON: Right, like the
- 13 actual bids from the different --
- 14 MR. KEVIN LLOYD: The RFPs you mean,
- 15 the actual, physical responses? No.
- MR. RYAN BREEDON: Correct. Okay.
- 17 So this is the only information that
- 18 you had about what each of the four (4) bidders was
- 19 proposing?
- MR. KEVIN LLOYD: Right.
- 21 MR. RYAN BREEDON: Okay. And I think
- 22 you testified that the way that you understood that
- 23 the power -- PowerStream was offering \$8 million for
- 24 the shares was by subtracting 5.3 and 1.71 from the
- 25 15.010?

- 1 MR. KEVIN LLOYD: That's not the only
- 2 way. I mean, we were -- we were told in this
- 3 presentation, and throughout the rest, is that there
- 4 was \$8 million.
- 5 MR. RYAN BREEDON: Okay.
- 6 MR. KEVIN LLOYD: I think if you -- if
- 7 you look at this to determine, because I was asked, I
- 8 believe, there's no \$8 million in here or any other
- 9 figures, but if you take the 10, the 15 and subtract
- 10 the -- the 7, or add the 7, you get 8 -- you get 15.
- MR. RYAN BREEDON: Right.
- 12 MR. KEVIN LLOYD: So my -- my
- 13 understanding would be that the 8 million was included
- 14 in this.
- MR. RYAN BREEDON: All right. And so
- 16 that -- that was what I didn't really understand, I
- 17 think, from your -- the evidence that you gave in
- 18 response to Ms. McGrann's questions.
- 19 Was that -- that sort of math exercise
- 20 that you walked through something that was done at
- 21 this meeting, or did they tell you that -- when you
- 22 were looking at this spreadsheet, that PowerStream was
- 23 offering \$8 million for the shares?
- 24 MR. KEVIN LLOYD: I don't recall that,
- 25 sorry. No.

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1 MR. RYAN BREEDON: Do you know what
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- 2 Hydro One was offering for the shares --
- 3 MR. KEVIN LLOYD: -- added it up.
- 4 MR. RYAN BREEDON: So -- well, we --
- we can do the math, but did anybody tell you during
- 6 this meeting what Hydro One was offering for 50
- 7 percent of the shares of the utility?
- MR. KEVIN LLOYD: I can't recall.
- 9 MR. RYAN BREEDON: Okay. If you do
- 10 the math here, it works out to something like \$11
- 11 million. Did they tell you that?
- MR. KEVIN LLOYD: I can't recall.
- MR. RYAN BREEDON: Okay. The actual
- 14 Hydro One bid for 50 percent of the shares of the
- 15 utility was \$13.6 million. Are you aware of that?
- MR. KEVIN LLOYD: Shares?
- MR. RYAN BREEDON: Yes.
- 18 MR. KEVIN LLOYD: Yeah, it would have
- 19 been discussed, I'm sure.
- MR. RYAN BREEDON: Well -- well, was
- 21 it discussed?
- 22 MR. KEVIN LLOYD: Here? I can't
- 23 recall.
- 24 MR. RYAN BREEDON: Was it ever
- 25 discussed?

1 MR. KEVIN LLOYD: I believe it would

- 2 have been, yes.
- MR. RYAN BREEDON: When?
- 4 MR. KEVIN LLOYD: I don't know, I
- 5 can't recall.
- 6 MR. RYAN BREEDON: Well, isn't that a
- 7 discussion that you would recall? I mean, if -- if
- 8 the question is should we take \$13.6 million or \$8
- 9 million for the shares, that's a significant
- 10 difference and that, I would have thought, would have
- 11 prompted a fairly vigorous discussion.
- 12 MR. KEVIN LLOYD: No, but when you
- 13 look at the -- look at the totals at the bottom,
- 14 you're 900,000 difference, only \$900,000 difference.
- 15 MR. RYAN BREEDON: And if the
- 16 different was --
- MR. KEVIN LLOYD: It wasn't based --
- 18 the 30 percent of this process was based on the
- 19 financial. Hydro One did not match up to the 70
- 20 percent criteria at all.
- 21 MR. RYAN BREEDON: So -- so my
- 22 question was did you know, did Council know before
- 23 approving this transaction, that Hydro One had offered
- 24 \$13.6 million for the shares?
- MR. KEVIN LLOYD: Specifically, I

- 1 can't recall.
- MR. RYAN BREEDON: Okay. Do you think
- 3 that that's something that Council should have known?
- 4 MR. KEVIN LLOYD: In the -- in the
- 5 overall scheme of things with the -- the bottom lines,
- 6 no, I don't think so.
- 7 MR. RYAN BREEDON: All right, thank
- 8 you. Those are my questions.
- 9 MR. KEVIN LLOYD: We're looking at
- 10 total figures.
- MR. RYAN BREEDON: Sorry?
- 12 MR. KEVIN LLOYD: Looking at total
- 13 figures.
- MR. RYAN BREEDON: Thank you.
- MR. KEVIN LLOYD: You're welcome.
- MR. RYAN BREEDON: Those are my
- 17 questions.
- 18 THE HONOURABLE FRANK MARROCCO: All
- 19 right, we'll take the morning break now, otherwise
- 20 we'd -- you'd no sooner get started then we'd stop.
- 21 MR. FREDERICK CHENOWETH: Thank you,
- 22 Your Honour.
- 23
- 24 --- Upon recessing at 10:01 a.m.
- 25 --- Upon resuming at 10:12 a.m.

1

- THE HONOURABLE FRANK MARROCCO: Mr.
- 3 Chenoweth?
- 4 MR. FREDERICK CHENOWETH: I think Mr.
- 5 -- I think it's agreed that Mr. Fryer would go before
- 6 me, Your Honour.
- 7 THE HONOURABLE FRANK MARROCCO: It's -
- 8 it's like a test every day to see if I -- what --
- 9 all right, if I can get the order straight. Mr.
- 10 Fryer, go ahead.
- 11 MR. TIM FRYER: Thank you, Justice
- 12 Marrocco. And this will just take a second, so no
- 13 disrespect by not approaching. I -- I don't think
- 14 it'll take much --
- 15 THE HONOURABLE FRANK MARROCCO: That's
- 16 fine. That's fine.
- 17 MR. TIM FRYER: -- clarify.

- 19 CROSS-EXAMINATION BY MR. TIM FRYER:
- 20 MR. TIM FRYER: So, I just was going
- 21 to say to Mr. Lloyd that, as a matter of record, my
- 22 name is Tim Fryer and I'm representing myself in these
- 23 proceedings.
- I just wanted to ask for clarification,
- 25 did you ever ask me any questions of -- in regards to

- 1 the financial aspects of the transaction?
- 2 MR. KEVIN LLOYD: No.
- 3 MR. TIM FRYER: Thank you. Those are
- 4 my questions, Your Honour.
- 5 THE HONOURABLE FRANK MARROCCO: Okay.
- 6 Thank you. Okay.
- 7 MR. FREDERICK CHENOWETH: Thank you,
- 8 Your Honour.
- 9 THE HONOURABLE FRANK MARROCCO: Mr.
- 10 Chenoweth?
- 11 MR. FREDERICK CHENOWETH: Thank you,
- 12 Sir.
- 13
- 14 CROSS-EXAMINATION BY MR. FREDERICK CHENOWETH:
- MR. FREDERICK CHENOWETH: Mr. Lloyd,
- 16 my name is Fred Chenoweth. I represent Mr. Houghton,
- 17 who's a participant in these proceedings. I will take
- 18 you shortly to the December 5th meetings and meetings
- 19 after that.
- 20 But, as I understand it, there were
- 21 three (3) meetings that you would have attended as a
- 22 councillor prior to the December 5th meeting relating
- 23 to this matter. Those would have been on June 27th,
- 24 October 3rd, and November 17th of 2011, three (3)
- 25 previous meetings prior to December 5th?

- 1 MR. KEVIN LLOYD: Yes.
- 2 MR. FREDERICK CHENOWETH: All right.
- 3 And during the course of those meetings were you kept
- 4 up to date or did you feel as a councillor that you
- 5 were being kept up to date with respect to the
- 6 progress being made with respect to developing a
- 7 concept for the sale of some of the shares of Collus -
- 8 of the Collus Power company?
- 9 MR. KEVIN LLOYD: I do, yes.
- 10 MR. FREDERICK CHENOWETH: And were you
- 11 comfortable with what you learned through the course
- 12 of those three (3) meetings?
- MR. KEVIN LLOYD: Yes. Yes.
- 14 MR. FREDERICK CHENOWETH: Do you feel
- 15 that what you'd learned was a fulsome explanation of
- 16 the exploration that was being done by the STT team
- 17 and by the Board of Power Corporation?
- 18 MR. KEVIN LLOYD: Yes, I do. Yeah.
- MR. FREDERICK CHENOWETH: And you
- 20 obviously attended the meeting of December 5th --
- MR. KEVIN LLOYD: Yes.
- 22 MR. FREDERICK CHENOWETH: -- with
- 23 respect to these matters?
- 24 MR. KEVIN LLOYD: Yes. Yes.
- MR. FREDERICK CHENOWETH: And I note

- 1 that there's a couple of references -- and -- and I'll
- 2 do this very quickly. I don't want to take a lot of
- 3 time with it. But I notice -- if you could bring up
- 4 the -- the appropriate slide presentation with respect
- 5 to this, which is ALE5133-0002. Thank you very much.
- And if we could go to the third slide
- 7 with respect to these matters. Again, very quickly,
- 8 did you understand -- this appears to be a
- 9 presentation with respect to the evaluation criteria
- 10 relating to evaluating the bids that had come in.
- 11 And you can look at this and read it
- 12 but did you feel that, as a councillor, you'd been
- 13 given full information with respect to the criteria on
- 14 which the bids would be valued?
- 15 MR. KEVIN LLOYD: Yes. Yes.
- 16 MR. FREDERICK CHENOWETH: And this --
- 17 this appears to be the -- the second time you had been
- 18 given this bid criteria in that you were given it also
- 19 in an October 3rd meeting. Do you recall that?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: So, you
- 22 would have understood clearly that the -- the bidding
- 23 process involved 30 percent for the evaluation of your
- 24 -- the financial offering of the bidders and 70
- 25 percent with respect to the non-financial aspects of

- 1 the bid?
- 2 MR. KEVIN LLOYD: Yes.
- 3 MR. FREDERICK CHENOWETH: Thank you.
- 4 And you understood that -- looking at quickly slide 4,
- 5 you understood that there had been an STT team
- 6 involved --
- 7 THE HONOURABLE FRANK MARROCCO: Well -
- 8 well, I -- I believe Mr. Lloyd's evidence is
- 9 restricted to the financial aspects of the bid. I'd
- 10 be shocked if he wasn't aware that there was a
- 11 Strategic Partnership Task Team struck to -- to deal
- 12 with this matter.
- But can we please -- I'm not trying to
- 14 -- I -- I'd like to give you the opportunity to lead
- 15 up to what you want to get to, but we are restricting
- 16 his evidence to whe -- whether there was confusion
- 17 concerning the financial presentation.
- 18 MR. FREDERICK CHENOWETH: I understand.
- 19 Thank you, Your Honour.
- 20
- 21 CONTINUED BY MR. FREDERICK CHENOWETH:
- MR. FREDERICK CHENOWETH: And that was
- 23 intended to be nothing more than a buildup. But in
- 24 any event, if we look at what I believe to be slide 16
- 25 of this presentation. Go down to the bottom of that

- 1 slide, if you would, please. Lower, please. Thank
- 2 you very much.
- 3 And you indicated that -- was it your
- 4 evidence, and just clarify for me, that this slide
- 5 presentation was given by Mr. Rockx at that time?
- 6 MR. KEVIN LLOYD: I believe so.
- 7 MR. FREDERICK CHENOWETH: Thank you.
- 8 And I note that there's a note at the bottom of -- of
- 9 this page, based on \$8 million for 50 percent of the
- 10 equity, the premium that PowerStream was paying was
- 11 one point six zero (1.60) times book.
- 12 Did you understand from that that
- 13 Collus Power was paying \$8 million for 50 percent --
- 14 I'm sorry, that PowerStream was paying \$8 million for
- 15 50 percent of the shares of Collus Power?
- MR. KEVIN LLOYD: Yes.
- 17 MR. FREDERICK CHENOWETH: And
- 18 certainly, this was reviewed in the slide presentation
- 19 that was before you during the course of that December
- 20 5th, 2011, presentation. That was in the slide
- 21 presentation. And you would have seen that in the
- 22 presentation?
- MR. KEVIN LLOYD: Yes.
- 24 MR. FREDERICK CHENOWETH: All right.
- 25 And I take it that's something that -- can you tell me

- 1 whether that's something Mr. Rockx made clear to you
- 2 through the course of the presentation, i.e., the \$8
- 3 million for 50 percent of the shares?
- 4 MR. KEVIN LLOYD: Yeah, it was made
- 5 very clear to -- to Council throughout, yeah, the
- 6 presentation.
- 7 MR. FREDERICK CHENOWETH: And I notice
- 8 that there's a further reference to that at slide 19.
- 9 Could we move to that, if we could? Under, "Further
- 10 clarification, " PowerStream has agreed to increase
- 11 their offer from 7.3 million to \$8 million.
- 12 Did you understand that from what you
- 13 saw of the slides in the December 5th meeting and from
- 14 what you heard during the course of Mr. Rockx's
- 15 presentation?
- MR. KEVIN LLOYD: Yes.
- 17 MR. FREDERICK CHENOWETH: So, you
- 18 understood they had actually increased their -- their
- 19 bid for the shares from 7.3 to \$8 million?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: And so, the
- 22 amount they were going to get for the shares was \$8
- 23 million?
- 24 MR. KEVIN LLOYD: Fifty percent shares
- 25 was \$8 million.

- 1 MR. FREDERICK CHENOWETH: Thank you.
- 2 And just looking at slide 15 for a moment, if we
- 3 could, please.

4

5 (BRIEF PAUSE)

- 7 MR. FREDERICK CHENOWETH: Thank you.
- 8 I note that there appears to be a discussion about the
- 9 recapitalization. And you indicated in your evidence
- 10 to Inquiry counsel that there was some discussions
- 11 about the recapitalization in the meeting of December
- 12 5th?
- 13 MR. KEVIN LLOYD: I believe so.
- 14 MR. FREDERICK CHENOWETH: Thank you.
- 15 And you indicated that you had understood that Collus
- 16 Power, not Collus PowerStream, not PowerStream, but
- 17 Collus Power, had kept their debt to equity ratio low.
- 18 Is that -- was that your understanding?
- 19 You're have -- going to have to say
- 20 'yes' or 'no' for the record. Did you understand that
- 21 Collus kept their debt --
- MR. KEVIN LLOYD: Collus kept their
- 23 debt -- yes.
- MR. FREDERICK CHENOWETH: -- very low?
- MR. KEVIN LLOYD: Yes.

- 1 MR. FREDERICK CHENOWETH: All right.
- 2 And did you understand that there was -- when
- 3 discussing the recapitalization, did you understand
- 4 that there was an opportunity to increase the debt in
- 5 the Collus company as they approached this
- 6 transaction?
- 7 MR. KEVIN LLOYD: Yes.
- 8 MR. FREDERICK CHENOWETH: All right.
- 9 And did you understand that increasing that debt to
- 10 equity ratio -- and it seems to indicate here to a
- 11 60/40 debt to equity ratio. Did you understand that
- 12 that would lead to the opportunity for a dividend from
- 13 the power company to the Town?
- MR. KEVIN LLOYD: Yes.
- 15 MR. FREDERICK CHENOWETH: All right.
- 16 So, is it fair to say that you had a pretty good
- 17 understanding as a result of those presentations on
- 18 December 5th that there was an opportunity as a result
- 19 of the recapitalization -- or changing the debt to
- 20 equity ratio there was an opportunity for a dividend
- 21 to the Town?
- MR. KEVIN LLOYD: Yes.
- 23 MR. FREDERICK CHENOWETH: And -- and I
- 24 also understand that there was a promissary note which
- 25 continued to be outstanding by Collus Power to the

- 1 Town?
- 2 MR. KEVIN LLOYD: Yes.
- 3 MR. FREDERICK CHENOWETH: And that's
- 4 the -- and that's indicated in the slide, promissary
- 5 note 1.7 million payout?
- 6 MR. KEVIN LLOYD: Yes.
- 7 MR. FREDERICK CHENOWETH: Correct?
- 8 MR. KEVIN LLOYD: Yes, correct.
- 9 MR. FREDERICK CHENOWETH: All right.
- 10 So, you understood that there was an opportunity for a
- 11 payout of that promissary note?
- MR. KEVIN LLOYD: Yes.
- 13 MR. FREDERICK CHENOWETH: And I think
- 14 you indicated in your evidence to Inquiry counsel that
- 15 -- that that \$1.7 million could be paid by Power back
- 16 to the Town whether or not there was a share sale
- 17 transaction?
- MR. KEVIN LLOYD: Yes.
- 19 MR. FREDERICK CHENOWETH: You
- 20 understand that as a result of this presentation you
- 21 got on December --
- 22 MR. KEVIN LLOYD: It -- it had been an
- 23 ongoing loan.
- MR. FREDERICK CHENOWETH: It had been
- 25 ongoing?

- 1 MR. KEVIN LLOYD: Yes.
- 2 MR. FREDERICK CHENOWETH: So, you kind
- 3 of understood that as a result of being on Council and
- 4 -- and absorbing that information at other meetings up
- 5 to and including December 5th?
- 6 MR. KEVIN LLOYD: (NO AUDIBLE
- 7 RESPONSE).
- 8 MR. FREDERICK CHENOWETH: All right.
- 9 MR. KEVIN LLOYD: Sorry, yes.
- 10 MR. FREDERICK CHENOWETH: This --
- 11 MR. KEVIN LLOYD: I'm not talking loud
- 12 enough. Yes.
- MR. FREDERICK CHENOWETH: Thank you.
- 14 And this opportunity for a recapitalization, did you
- 15 or did you not understand that that opportunity was
- 16 available whether or not the shares were sold?
- 17 MR. KEVIN LLOYD: Yes.
- 18 MR. FREDERICK CHENOWETH: You
- 19 understood it was available, that opportunity to get
- 20 that dividend?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: All right.
- 23 In any event of whether the shares were sold?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: Thank you.

- 1 And you had understood that as a result of the
- 2 December 5th presentation. Is that right?
- MR. KEVIN LLOYD: Partially, yes.
- 4 Yeah.
- 5 MR. FREDERICK CHENOWETH: Did you
- 6 understand it from other discussions or Council
- 7 meetings or -- you say "partially."
- MR. KEVIN LLOYD: I -- I can't recall.
- 9 Can't recall. But I understood that that was just
- 10 a -- you know, because of the situation with Collus
- 11 keeping their debt to equity ratio low for certain
- 12 strategic and -- and marketing or business reasons or
- 13 some -- that if at any time they wanted to go up to
- 14 the standard of 60/40 or the -- or the level of 60/40,
- 15 they were able to. But they decide -- they had made
- 16 the decision over the years not to.
- 17 MR. FREDERICK CHENOWETH: Good. And
- 18 you understood that to be the history of the
- 19 corporation.
- MR. KEVIN LLOYD: Yes.
- 21 MR. FREDERICK CHENOWETH: Yes. So you
- 22 understood that there was really three (3) envelopes
- 23 of money that were coming to the -- to the Town that
- 24 were going to come during the course of this
- 25 transaction?

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1 MR. KEVIN LLOYD: Potentially.
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- 2 Potentially three (3) envelopes.
- 3 MR. FREDERICK CHENOWETH: All right.
- 4 And those three (3) envelopes were what, sir?
- 5 MR. KEVIN LLOYD: Eight million for
- 6 the 50 percent shares; the 5.3 or approximate, that
- 7 was an estimate; and the 1.7.
- 8 Sorry. There would be the 8 million
- 9 for the share sale. It would be the 5.3, as is
- 10 indicated here, for the recapitalization; and the 1.7
- 11 for the loan.
- 12 MR. FREDERICK CHENOWETH: And there
- 13 was a further review of these matters, I understand,
- 14 at the January 16th meeting of Council?
- 15 MR. KEVIN LLOYD: Pardon? Repeat
- 16 that, please?
- 17 MR. FREDERICK CHENOWETH: The further
- 18 review of the status of the transaction at the
- 19 January 16th meeting of Council?
- MR. KEVIN LLOYD: Yes.
- 21 MR. FREDERICK CHENOWETH: All right.
- 22 And could we pull up the minutes of that meeting.
- 23 And just before we move to that if we
- 24 could, with respect to the recapitalization that you
- 25 were told of in the December 5th meeting, you

- 1 understood that the numbers that were being given to
- 2 you with respect to the recapitalization -- the
- 3 potential dividend from that -- those were approximate
- 4 numbers.
- 5 MR. KEVIN LLOYD: Yes.
- 6 MR. FREDERICK CHENOWETH: All right.
- 7 And did you understand that the numbers that were
- 8 given to you at that time -- were they based on -- on
- 9 what? The 2010 financial statements?
- 10 MR. KEVIN LLOYD: I believe so, yes.
- 11 MR. FREDERICK CHENOWETH: All right.
- 12 Thank you. And did you understand that those numbers
- 13 might change by the time of the closing of the
- 14 transaction as a result of subsequent financial
- 15 statements?
- MR. KEVIN LLOYD: Yes, yes.
- 17 MR. FREDERICK CHENOWETH: So that you
- 18 would have understood that when the 2011 financials
- 19 came in, that had the potential to change the amount
- 20 of the dividend at the time it was receive from the
- 21 capitalization.
- MR. KEVIN LLOYD: Yes.
- 23 MR. FREDERICK CHENOWETH: All right.
- 24 And that in fact occurred.
- 25 MR. KEVIN LLOYD: Yes, it did.

- 1 MR. FREDERICK CHENOWETH: And --
- 2 MR. KEVIN LLOYD: Email.
- 3 MR. FREDERICK CHENOWETH: Thank you.
- 4 And that email was a July 29th email between
- 5 Mr. Houghton and the councillors at the Town?
- 6 MR. KEVIN LLOYD: Yes.
- 7 MR. FREDERICK CHENOWETH: All right.
- 8 And did you feel that you had received an adequate
- 9 explanation as to both the good news and the bad news
- 10 with respect to the adjustments resulting from the
- 11 2011 financials coming in?
- 12 MR. KEVIN LLOYD: From that email?
- MR. FREDERICK CHENOWETH: Yes.
- 14 MR. KEVIN LLOYD: No, no. It was
- 15 pretty top line. Didn't get into any detail, so...
- MR. FREDERICK CHENOWETH: All right.
- 17 Thank you. But you were comfortable that the
- 18 information you were given with respect to the
- 19 adjustment in the recap was appropriate?
- 20 MR. KEVIN LLOYD: I would have no
- 21 reason to -- to think it wasn't.
- MR. FREDERICK CHENOWETH: Good. So
- 23 let's go to the minutes of January 16th if we could,
- 24 and if we could pull up CJI9079, and we go down to the
- 25 bottom of that.

1 (BRIEF PAUSE)

- 3 MR. FREDERICK CHENOWETH: There was an
- 4 indication again -- I'm sorry. I wanted to go to the
- 5 bottom of the first page. Thank you very much.
- I noticed the minutes state that there
- 7 would be 8 million from PowerStream, and you were at
- 8 the meeting. What did you understand the 8 million
- 9 from PowerStream was for?
- 10 MR. KEVIN LLOYD: Fifty percent share.
- 11 MR. FREDERICK CHENOWETH: All right.
- 12 And there was a further amount of \$7 million, and did
- 13 you understand what \$7 million was made up of?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: What did you
- 16 understand it was made up of?
- 17 MR. KEVIN LLOYD: It was made through
- 18 the 5 and the 1.7.
- 19 MR. FREDERICK CHENOWETH: And what was
- 20 the 3.5?
- 21 MR. KEVIN LLOYD: Three point five?
- MR. FREDERICK CHENOWETH: Five point
- 23 three. I'm sorry.
- MR. KEVIN LLOYD: That was the
- 25 recapitalization.

- 1 MR. FREDERICK CHENOWETH: One point
- 2 seven?
- 3 MR. KEVIN LLOYD: Was the loan.
- 4 MR. FREDERICK CHENOWETH: All right.
- 5 MR. KEVIN LLOYD: The outstanding loan
- 6 ongoing.
- 7 MR. FREDERICK CHENOWETH: Clearly by
- 8 the time of the second presentation given to Council
- 9 on January 16th following the December 5th
- 10 presentation, this was pretty clear in your mind.
- MR. KEVIN LLOYD: Oh, absolutely.
- 12 Yes.
- 13 MR. FREDERICK CHENOWETH: And in --
- 14 your own -- I just like to get your own observation.
- 15 Would there be -- have been any reason for any of the
- 16 other councillors who would have attended those
- 17 December 5th meetings and the January 16th meetings to
- 18 have been confused about the 8 million and the 1.7 and
- 19 the 5.3 and those various packages?
- MR. KEVIN LLOYD: I can't speak for --
- 21 I can't --
- THE HONOURABLE FRANK MARROCCO: Well,
- 23 I don't know -- just a minute, just a minute. Sorry.
- MR. FREDERICK CHENOWETH: Well, I --
- 25 T --

- 1 THE HONOURABLE FRANK MARROCCO: I
- 2 really don't know how he can -- something that might
- 3 be perfectly clear to Mr. Lloyd -- he can say how it
- 4 affected him. How does he know? He can say that
- 5 nothing struck him as confusing, but you can't get
- 6 inside the mind of the other people.
- 7 MR. FREDERICK CHENOWETH: Well, I can
- 8 ask him about the nature of the presentation he
- 9 received --
- 10 THE HONOURABLE FRANK MARROCCO: Yes.
- 11 MR. FREDERICK CHENOWETH: -- and
- 12 whether he might have anticipated any confusion
- 13 arising in other minds.
- 14 THE HONOURABLE FRANK MARROCCO: Yes.
- MR. FREDERICK CHENOWETH: And that was
- 16 my question, Your Honour.
- 17 THE HONOURABLE FRANK MARROCCO: Oh,
- 18 sorry.
- 19 MR. FREDERICK CHENOWETH: Thank you.
- 20 THE HONOURABLE FRANK MARROCCO: Go
- 21 ahead.
- 22
- 23 CONTINUED BY MR. FREDERICK CHENOWETH:
- 24 MR. FREDERICK CHENOWETH: From the
- 25 nature of the presentation you receive both visually

- 1 on the 5th of December and the 16th of January and
- 2 orally from the presentations that you were given,
- 3 would you have anticipated any confusion in the minds
- 4 of other councillors about the three (3) packages?
- 5 MR. KEVIN LLOYD: I can --
- THE HONOURABLE FRANK MARROCCO: Well,
- 7 go ahead and answer.
- MR. KEVIN LLOYD: Well, yeah, yeah.
- 9 THE HONOURABLE FRANK MARROCCO: He's
- 10 going to keep asking it over and over again.
- MR. KEVIN LLOYD: Yeah.
- 12 THE HONOURABLE FRANK MARROCCO: We'll
- 13 be here till September of --
- 14 MR. KEVIN LLOYD: I -- I cannot -- I
- 15 can't honestly speak for confusion in other people's
- 16 minds. I -- I can only speak for myself, and I had no
- 17 confusion.
- 18 MR. FREDERICK CHENOWETH: Very well.
- 19 THE HONOURABLE FRANK MARROCCO: That
- 20 answer I understand, Mr. Chenoweth.
- 21 MR. FREDERICK CHENOWETH: There you
- 22 go.
- 23
- 24 CONTINUED BY MR. FREDERICK CHENOWETH:
- MR. FREDERICK CHENOWETH: In any

- 1 event, we've already been over this and I won't spend
- 2 much time on it. But there was a slide presentation
- 3 given by, I take it, Ron Clark at the January 16th
- 4 meeting? Correct?
- 5 MR. KEVIN LLOYD: Correct.
- 6 MR. FREDERICK CHENOWETH: All right.
- 7 And I notice it's -- could you bring up that slide
- 8 presentation if you would, please, and that's
- 9 TOC0531801.

10

11 (BRIEF PAUSE)

- MR. FREDERICK CHENOWETH: And
- 14 Mr. Bonwick took you to certain parts of this. But
- 15 you remember this being a presentation that Mr. Clark
- 16 made at that time?
- MR. KEVIN LLOYD: Yes, I do.
- 18 MR. FREDERICK CHENOWETH: All right.
- 19 And you knew he was a lawyer acting on this
- 20 transaction?
- 21 MR. KEVIN LLOYD: I knew Mr. -- yes.
- 22 He was our lawyer.
- MR. FREDERICK CHENOWETH: All right.
- 24 MR. KEVIN LLOYD: One (1) of them.
- MR. FREDERICK CHENOWETH: And if we

- 1 could just go to slide 3. It's titled "Why the Sale
- 2 of Shares of CUS Rather than Collus Directly".
- 3 Did you understand that as things had
- 4 transpired and for various tax reasons, the holding
- 5 company, Collus, it's -- 50 percent of its shares were
- 6 being sold rather than the shares of the Power
- 7 company?
- 8 MR. KEVIN LLOYD: You're talking about
- 9 Collus Utility Services, 50 percent?
- 10 MR. FREDERICK CHENOWETH: Yes.
- MR. KEVIN LLOYD: Yes.
- 12 MR. FREDERICK CHENOWETH: All right.
- 13 And did you understand the reasons why
- 14 that was necessary?
- MR. KEVIN LLOYD: For tax purposes it
- 16 was, yes, it was made clear.
- 17 MR. FREDERICK CHENOWETH: Thank you.
- 18 All right.
- 19 And did you understand that as a result
- 20 of selling what I'll describe as -- as the holding
- 21 company and it's -- and it's shares, or 50 percent of
- 22 its shares, that Collus Solutions would be going to
- 23 the purchaser, along with an inactive company, Collus
- 24 Energy?
- MR. KEVIN LLOYD: Yes.

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1 MR. FREDERICK CHENOWETH: All right.
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- 2 And there was no confusion about that,
- 3 certainly in your mind in any event?
- 4 MR. KEVIN LLOYD: No
- 5 MR. FREDERICK CHENOWETH: Very good.
- And it's interesting to note, looking
- 7 at page 6 of the -- of the matter, looking at the
- 8 bottom of that page in particular, at the matters
- 9 titled "Item 2", it was -- again, the -- the -- if you
- 10 just move to the top of the next page, we had an A, a
- 11 B, and a C.
- 12 And again, if we can try and get them
- 13 all in the same -- all on the screen at the same time,
- 14 just scroll down a little bit. I think down is the
- 15 other way, but in any event. Try and bring in the
- 16 last part of the -- of the fifth page and the first
- 17 part of the sixth page, that's fine. You had it
- 18 there. Up again. Thank you very much. Going up,
- 19 ever so slightly. There, thank you. All right.
- 20 So again, this appears to be the
- 21 presentation that was shown to you visually at the
- 22 time of the January 16th meeting. And did Mr. Clark
- 23 take you through 2A, B, and C orally at the time of
- 24 that presentation?
- MR. KEVIN LLOYD: I believe so. I --

- 1 MR. FREDERICK CHENOWETH: Thank you.
- 2 And again, did that describe the three
- 3 packages of money that were going to be received or
- 4 could be received during the course of this
- 5 transaction?
- 6 MR. KEVIN LLOYD: Absolutely. It was
- 7 consistent with every presentation that we'd had on
- 8 the -- on the funding.
- 9 MR. FREDERICK CHENOWETH: Again, those
- 10 three packages were?
- MR. KEVIN LLOYD: The 8 million for 50
- 12 percent share --
- 13 MR. FREDERICK CHENOWETH: Yes.
- 14 MR. KEVIN LLOYD: -- of CUS, at this
- 15 point, because it had changed from Collus.
- And the estimated 5.2 million for the
- 17 recapitalization and the 1.71 for the promissory note.
- 18 MR. FREDERICK CHENOWETH: All right.
- 19 So there was no confusion in your mind
- 20 as to what could be received as a result of this
- 21 transaction?
- MR. KEVIN LLOYD: No.
- MR. FREDERICK CHENOWETH: I'll not ask
- 24 my secondary question in that respect.
- 25 And looking at page 8 or slide 8,

- 1 looking at item 4 and we'll see if we can get all of
- 2 item 4 on the -- on the matter. You understood that
- 3 there would be a necessity for a MAD application and a
- 4 review of this transaction by the Ontario Energy
- 5 Board?
- 6 MR. KEVIN LLOYD: Yes. Yeah.
- 7 MR. FREDERICK CHENOWETH: You
- 8 understood the transaction was conditional on that?
- 9 MR. KEVIN LLOYD: Yes. Yeah.
- 10 MR. FREDERICK CHENOWETH: All right.
- 11 And you would have understood that as a
- 12 result of the --
- 13 MR. KEVIN LLOYD: Previous.
- 14 MR. FREDERICK CHENOWETH: -- of -- you
- 15 would have understood that from what Clark told you at
- 16 the meeting. The lawyer. What the lawyer told you,
- 17 correct?
- 18 MR. KEVIN LLOYD: Yes. And it was --
- 19 and it was covered in -- I believe in other meetings.
- 20 MR. FREDERICK CHENOWETH: Thank you.
- 21 And I -- I'm just looking at 4E. Did
- 22 you understand that Infrastructure Ontario was one of
- 23 the potential sources, in fact I think they eventually
- 24 were the source of the money that was going to be used
- 25 to -- to get a loan to recapitalize Collus Power?

- 1 MR. KEVIN LLOYD: I -- don't recall.
- 2 MR. FREDERICK CHENOWETH: All right.
- 3 MR. KEVIN LLOYD: Sorry.
- 4 MR. FREDERICK CHENOWETH: But -- but
- 5 did you understand that one of the things that had to
- 6 be accomplished before the transaction could -- could
- 7 close, in particular before the recap could take place
- 8 and the dividend could be paid, that they had to find
- 9 the Town -- or Collus Power had to find somebody to --
- 10 to borrow the money from?
- MR. KEVIN LLOYD: Yes.
- 12 MR. FREDERICK CHENOWETH: And you
- 13 understood that?
- MR. KEVIN LLOYD: Yes.
- MR. FREDERICK CHENOWETH: And you
- 16 understood that as a result of this presentation?
- 17 MR. KEVIN LLOYD: I -- I can't recall
- 18 whether or not I did, no. Sorry.
- 19 MR. FREDERICK CHENOWETH: All right.
- 20 But -- but as some juncture prior to voting on this
- 21 matter on January 23rd, and -- and putting in the
- 22 bylaw, you understood that it was going to be
- 23 necessary to find a lender so that the dividend to the
- 24 Town could be made?
- MR. KEVIN LLOYD: Absolutely, or it

- 1 wouldn't be made.
- MR. FREDERICK CHENOWETH: Thank you.
- 3 And looking at slide 11, I'll be brief
- 4 with respect to these matters. And Mr. Clark being
- 5 the lawyer, it looks like he took you through the
- 6 shareholder's agreement. Is that the case?
- 7 MR. KEVIN LLOYD: Yes.
- 8 MR. FREDERICK CHENOWETH: And he took
- 9 you through the guiding principles with respect to
- 10 that shareholder's agreement?
- MR. KEVIN LLOYD: He did.
- MR. FREDERICK CHENOWETH: And turning
- 13 over to 12, if we could, please, to slide 12.
- 14 And Mr. Clark would have explained to
- 15 you the makeup of the Board of Directors of the --
- 16 THE HONOURABLE FRANK MARROCCO: What
- 17 does this have to do with Mr. Lloyd's understanding of
- 18 the financial underpinnings of this transaction?
- 19 MR. FREDERICK CHENOWETH: Very -- very
- 20 little, Your Honour.
- 21 THE HONOURABLE FRANK MARROCCO:
- 22 Exactly.
- MR. FREDERICK CHENOWETH: Except that
- 24 it's -- I might have thought that it's useful to get--
- THE HONOURABLE FRANK MARROCCO: No.

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1
                  MR. FREDERICK CHENOWETH: Very good,
   sir, thank you.
 3
   CONTINUED BY MR. FREDERICK CHENOWETH:
 5
                  MR. FREDERICK CHENOWETH: And just to
   look quickly at slide 15. And it spoke then about
   outstanding issues and obviously one of the issues
   outstanding was the source of the financing of the --
   of the recap amount and sourcing the funds to pay pack
   the promissory note.
10
11
                  And again, I think you've already told
   me that you understood that that financing had to be
13
   obtained before those two (2) packages could be paid
14 to the Town?
15
                  MR. KEVIN LLOYD:
                                      Yes.
16
17
                      (BRIEF PAUSE)
18
19
                  MR. FREDERICK CHENOWETH: Do you
   regard the presentations that you received on December
20
    5th and January 16th as fulsome explanations of -- of
21
22
   the financial aspect of this coming transaction? In
23
   other words, did you feel --
24
                  MR. KEVIN LLOYD: To the best --
2.5
                  MR. FREDERICK CHENOWETH: -- it had
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- 1 been properly explained to you?
- MR. KEVIN LLOYD: To the best of my
- 3 recollection, yes.
- 4 MR. FREDERICK CHENOWETH: Very good.
- 5 And I understand that there was two (2) public
- 6 meetings with respect to this matter that followed
- 7 thereafter.
- 8 MR. KEVIN LLOYD: Two (2) public
- 9 meetings, yes.
- 10 MR. FREDERICK CHENOWETH: Well,
- 11 there'd been one in November, I guess --
- MR. KEVIN LLOYD: Yes.
- 13 MR. FREDERICK CHENOWETH: -- correct,
- 14 November 22nd? And there was a -- another public
- 15 meeting, a televised meeting of Council, on January
- 16 23rd.
- 17 MR. KEVIN LLOYD: Right.
- 18 MR. FREDERICK CHENOWETH: All right.
- 19 And did you feel that -- that at the January 23rd
- 20 meeting, with the presentation of the slides that
- 21 you'd been earlier taken to, that a fulsome
- 22 explanation of the financial aspects of this matter
- 23 were given to the public and to Council on January
- 24 23rd?
- MR. KEVIN LLOYD: That was Mr. Bentz

- 1 and Ed and -- and -- yes, yes, yeah.
- MR. FREDERICK CHENOWETH: All right,
- 3 thank you. And I take it as a result of that you were
- 4 -- you were comfortable voting for the bylaw that was
- 5 put before Council on January 23rd?
- 6 MR. KEVIN LLOYD: Absolutely.
- 7 MR. FREDERICK CHENOWETH: Those are my
- 8 questions, Your Honour. Thank you.
- 9 THE HONOURABLE FRANK MARROCCO: Thank
- 10 you, Mr. Chenoweth.
- 11 Mr. Marron...?
- 12 MR. GEORGE MARRON: I have no
- 13 questions, Your Honour.
- MS. KATE MCGRANN: No further
- 15 questions, Your Honour.
- THE HONOURABLE FRANK MARROCCO: Mr.
- 17 Lloyd, thank you very much.
- 18
- 19 (WITNESS STANDS DOWN)
- 20
- 21 THE HONOURABLE FRANK MARROCCO: So
- 22 that basically, I think, completes the evidence in
- 23 Phase 1, and I want to thank all of you for your
- 24 cooperation and putting up with sitting at nine
- 25 o'clock and going till 6:00 in the evening and without

- 1 protesting -- well, there was some protests from one
- 2 (1) -- one (1) representative but the protests were
- 3 muted and I appreciate that -- all of you didn't have
- 4 to cooperate to that extent.
- 5 We did finish within the time frame of
- 6 June 28th, which means that the balance of the Inquiry
- 7 will look, I think, like this.
- 8 There'll be a draft of Foundation
- 9 Document Number 2 dealing with the application of
- 10 funds in -- in August. Same process as before. We'll
- 11 get all of the comments of the participants in Phase 2
- 12 about that document and then we'll produce a final
- 13 copy of the document, put on the website.
- 14 Witnesses -- Phase 2 witnesses start
- 15 September 9th and we will, as you can appreciate, sit
- 16 as we have to, to try to get through that in a
- 17 reasonable period of time. My expectation is we'll be
- 18 more -- not as long as this.
- 19 Closing submissions, August 30 -- for
- 20 Phase 1, in writing. August 31st is the deadline for
- 21 those submissions.
- Obviously, we won't be evaluating the
- 23 whole thing until we're -- we complete the thing, so
- 24 that's the deadline but if somebody thinks of
- 25 something after the fact, let us know and we'll try to

- 1 accommodate.
- 2 Part 3 is the policy phase, will come
- 3 right -- come shortly after Part 2. Part 3 involves
- 4 really the Town and the Commission and deals with
- 5 policy issues. Doesn't deal with either the sale or
- 6 the application of the funds from the sale. It's --
- 7 as is typical in these sorts of inquiries, it's a
- 8 policy-driven exercise, shouldn't take that long, and
- 9 it's more in the nature of receiving presentations.
- 10 It's not adversarial the way this is, and so it will
- 11 be -- it will be shorter.
- I think that basically is everything.
- 13 And thank you all. See you on September 9th.
- 14 MR. FREDERICK CHENOWETH: Just one --
- 15 one -- one quick question, Your Honour. You mentioned
- 16 FD-1 sometime in August, and I know that's -- that's
- 17 the -- this would be the draft of -- I'm sorry, FD-2.
- 18 THE HONOURABLE FRANK MARROCCO: Yes.
- 19 MR. FREDERICK CHENOWETH: This would
- 20 be the draft. Again the -- the date for that is
- 21 obviously difficult to call, but do we have any sense
- 22 of whether that might be received early in August or--
- THE HONOURABLE FRANK MARROCCO: Well,
- 24 certainly -- certainly by the middle, I would think,
- 25 so that everybody has a couple of weeks to read it

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 1 over and consult with their client and -- and let us
 2 know whatever they decide they want to let us know.
                  MR. FREDERICK CHENOWETH: Thank you,
 3
 4 Your Honour.
 5
                  THE HONOURABLE FRANK MARROCCO: Thank
 6 you all.
 7
 8 --- Upon adjourning at 10:51 a.m.
10 Certified Correct,
11
12
13
14
15 Wendy Woodworth, Ms.
16
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INQUIK	I LE COLLINGWO	000 00-20-2013	Page 95	01 113
\$	1.71 20:18	175 13:23	41:22	65 : 4
\$1 38:12	56:24	17th 62:24	43:22	84:1,2
\$1.7 17:18	83:17	19 15:14,18	2019 1:23	4.3 28:8
18:10	10 16:1	42:6 67:8	22nd 88:14	403 4:3
48:25	57 : 9	1971 42:6	23rd 21:12	41 3:7
49:7	10:01 60:24		30:3,7	
70:15	10:12 60:25	1986 42:10	31:20	425 17:13
\$1.71 35:20	10:51 92:8	1993 42:10	32:20	19:2
\$11 58:10		1994 42:7	33:2,20	4E 84:21
\$13.6 58:15	11 86:3		34:13	
59:8,24	12 35:23	2	85:21	5
\$2 38:16	86:13	2 9:3 15:8	88:16,19, 24 89:5	5 3:6
	14 33:13	24:12,20		15:1,3 76:18
\$5.2 24:25 26:9	36:5	29:4	27th 6:14 62:23	
	37:2,7,18	33:8,10 35:9		5.1 20:16 25:14
\$7 76:12,13	38:6	36:15	28th 1:23	
\$8 20:7	15 9:13	42:16	34:9 90:6	5.2 25:5,9
22:6	26:25 31:15	54:1,2,5,	29th 35:1	29:4 83:16
48:18 56:23	32:6	15 82:9	75:4	
57:4,8,23	35:24	87 : 13	2A 82:23	5.3 10:18 20:16
59:8	36:5,6	88:5,8		25:14
66:9,13,1	37:3,7,14	90:9,11,1 4 91:3	3	56:24
4	,15,18		3 10:18,21	73:6 , 9
67:2,11,1	38:7	20 15:1,4	62:21,24	77:19
9,22,25	42:14 43:21	2010 5:10	63:12 72:22	50 5:21
\$900,000	55:21	36:4,13	73:2,4	15 : 22
59:14	57:9,10	41:22	79:4 81:1	19:12
	68:2 87:6	45:16 46:24	91:2,3	20:8
1	15.0 13:22	74:9	3.5 76:20	24:21
1 9:15	15.010	2011 23:13	30 14:22	48:18,21 58:6,14
32:12 35:10,12	10:11	26:2 27:6	59:18	66:9,13,1
36:12,15	56:25	47:2	64:23	5 67:3
37:11	15.99 10:10	55 : 23	90:19	73 : 6
38:16		62 : 24	31st	81:5,9,21
42:21	16 65:24	66:20	36:13,20	83:11
55 : 17	16th 19:21	74:18	90:20	55 3:8
80:24	20:22,23,	75:11	3rd 62:24	5th 7:18
89:23 90:2,20	24 24:3 26:5,16	2012 24:3	64:19	8:1,10,11
·	30:6	33:2 34:9		12:4 14:3
1.60 66:11	73:14,19	35:1 36:19	4	16:14
1.7 29:4	75:23		4 3:3 7:19	17:4,15,2
70:5	77:9,17	2014 5.10 15	29:7	2 18:6 19:7
73:7 , 10	79:1 80:3	5:10,15	31:9,12	55 : 23
76:18 77:18	82:22	2018 5:15	35:13 56:1,18	62:18,22,
. ± ∪	87:21	6:14,16	00.1,10	,
	i	i l		

INQUIR	I TE COLLINGWO	000 00-20-2013	raye 94	01 113
25 63:20		56:9,11,1	agreement	52:3 58:5
66:20	9	3,15	86:6 , 10	anyone
67 : 13	9:03 5:1	58:13	ahead 13:20	31:18
68:12	900,000	actually	18:18	
69:18	59:14	12:13	46:8	anything 12:1
71:5 72:2	92 3:20	14:21	51 : 25	52:19
73:25		28:6	55 : 10	
77:9,17	97 1:19	29:14	61:10	apart 17:18
79:1	9th 90:15	67 : 18	78 : 21	apology
87:21	91:13	add 57:10	79 : 7	45:13
6		added 58:3	ALE1644	APPEARANCES
6 24:18	A		30:10	2:1
82:7	a.m 5:1	addition 29:22	ALE5133.2	appeared
	60:24 , 25	29:22	8:4 55:20	47:2
6:00 89:25	92:8	adequate	ALE5133-000	
60/40 11:8	ability	75 : 8	2 64:5	appears
69:11	47 : 8	adjourning		29:25 46:24
72:14	able 72:15	92:8	Alectra 2:7	46:24
61 3:9		adjustment	already	64:8,17
60 2.10	absolutely	75:19	48:9 80:1	68:8
62 3:10	9:20		87 : 11	82:20
	44:23	adjustments	am 43:15,19	
7	45:3,10	75 : 10	46:17	application
7 24:17	47:20	advance 7:7	55:23	84:3 90:9
57:10	49:18 51:7	adversarial		91:6
7.3 15:23	77:11	91:10	amount	appreciate
67:11,19	83:6		28:16	41:13
70 59:19	85 : 25	advertising	35:19 54:20	49:24
64:24	89:6	42:5	54:20 67:22	50:6
		advised	74:19	52:23
8	absorbing	37:1,17	76:12	90:3,15
8 11:23	71:4	affect	87:9	approach
15:23,25	accommodate	27:13 , 23		29:10
16:11,15	91:1	affected	answer	approached
17:4 22:5	accomplishe	78:4	13:10,18 15:19	69 : 5
24:21	d 85:6		17:7 46:8	approaching
35:11	accurate	afternoon	49:24	61:13
42:18	51:3	35:5 41:2	54:10	
57:10 , 13		agency 42:8	79:7,20	appropriate
73:8	achieved	agenda 33:9	·	64:4
76:7 , 8	18:10	_	answered	75:19
77:18	acting	ago 11:22	54:5	approving
83:11,25	80:19	42:18 49:9	anticipated	59:23
8-0 51:10	activities		78 : 12	approximate
87 42:10	18:23	agreed	79 : 3	32:6 73:6
		15:24	anybody	74:3
8th 6:16	actual 14:23	61:5	49:20	
		67:10	51 : 13	approximate
	28:8			ly 31:15

11,6011	T IC CODDINGWO		1 age 33	<u> </u>
35:13	71:16,19	behind	bids 55:25	26:14
arising	aware 26:22	47:11	56:10,11,	85 : 10
25:1	43:12,16,	believe	13	borrowed
78:13	20 50:17	6:18	64:10,14	26:10
aside 40:19	58:15	9:7,11,25	bit 9:14	borrowers
	65:10	16:8,9	14:21,25	26:20
aspect 8:21	away 17:21	19:21	23:25	
87 : 22	18:6	21:4,12	30:13	borrowing
aspects	26:5,16	23:12	32 : 25	26:23
30:2,5	39:12	25:14,15,	82:14	bottom 6:10
42:3 48:7	33.12	24 26:3	black 23:21	34:24
51:17	В	31:25		59:13
52:4 53:7		32:1	Board 19:8	60 : 5
55:24	background	33:22	63:17	65 : 25
62:1	42:1,23	40:15	84:5	66:8
64:25	bad 28:13	44:2 56:2	86:15	75 : 25
65:9	75 : 9	57:8 59:1	Bonwick	76:5 82:8
88:22	Bain 2:8	65:8,24	2:11 3:7	box 32:24
assist 21:1	balance	66:6	41:1,8,12	1 1
Associate	36:14	68:13	,15,16,17	brackets 35:14
1:7 2:4	49:15	74:10	,20,25	
	90:6	82 : 25 84 : 19	42:20	break 60:19
attached			43:3,6,10	breakdown
26:19	based 8:15	Belinda 2:8	,11,16,20	7:19
48:4	20:17	Bentz 88:25	44:3,8,13	breakdowns
attendance	29:24	Besides	,18,24 45:4,11,2	10:12
8:6	36:3 44:25	15:24	5	
attended	45:7		46:15,20,	Breedon
31:5	48:12,16	best 15:11	22,23	2:20 3:8
62:21	49:21	44:11	47:1,6,19	55:10,12, 13,14
63:20	59:17,18	52:19	,21	56:3,8,12
77:16	66:9 74:8	87 : 24 88 : 2	48:1,15,2	,16,21
attending	basically		2	57:5,11,1
19:23	10:8	better 47:9	49:4,12,1	5
20:1	18:25	beyond	9	58:1,4,9,
21:10	89:22	25 : 16	50:2,6,18	13,17,20,
41:21	91:12	bid 56:6	,21,22	24
attention	basis 52:24	58:14	51:2,8,12	59:3,6,15
45:8		64:18	,18,22	,21
48:11	Bear 32:11	65 : 1,9	52:1,2,6,	60:2,7,11
AUDIBLE	beer 42:13	67 : 19	13 53:2,10,1	,14,16
71:6	beginning	bidder 10:9	1,18,24	brief 6:4
	8:13		54:2,7,12	8:12
August		bidders	,14,15,20	15:16
90:10,19,	begins	56:2,18 64:24	,25 55:5	32 : 9,15
20	24:20		80:14	33:15
91:16,22	behalf	bidding	book 66:11	34:4,21
available	45:6,19	64:22		37:5
			borrow	38:21

40:13	CAO 48:3	47:8	21,24,25	24:5
44:16	CAO2012-01	changing	80:6,13,1	clear 13:13
47:25	30:11	69:19	8,23,25	17:1
68:5 76:1			81:10,12,	51:25
80:11	capitalizat	cheek 39:25	17 82:1,5	52:25
86:3	ion 10:16	Chenoweth	83:1,9,13	67:1,5
87:17	74:21	2:17 3:10	,18,23	77:10
bring	career 42:2	20:25	84:7,10,1	78:3
_		53:25	4,20	81:16
7:18,21	carried	54:4,7	85:2,4,12	81:10
20:23	19:7	55 : 4,7	,15,19	clearly
44:13	case 55:6	60:21	86:2,8,12	64:22
64:3 80:7	86:6	61:3,4	,19,23	77:7
82:15		62:7,10,1	87:1,4,5,	clerk 48:3
bringing	cash 12:17	1,14,15,1	19,25	
21:1,8	13:16	6	88:4,10,1	client 92:1
brought	31:14	63:2,10,1	3,18	close
19:3 22:6	cause 42:12	4,19,22,2	89:2,7,10	19:4,9
30:10	certain	5	91:14,19	32:23
	72:11	64:16 , 21	92:3	40:5,6,8
buildup	80:14	65:3,18,2		45 : 8
65:23		1,22	Chief 1:7	48:11
busier 43:7	certainly	66:7,17,2	circumstanc	53:11,12
	43:21	4	e 12 : 15	54 : 17
business	66:18	67:7,17,2	city 48:3	85 : 7
42:5,13,1	82 : 3	1	- 1	
4,17	91:24	68:1,7,14	CJI2 6:2	closed
72:12		00.1,/,14		34 : 15
	Certificate	2.4	CJI9079	
bylaw 85:22	Certificate 3:20	,24 69:1 8 15	CJI9079 75:24	
bylaw 85:22	3:20	69:1,8,15	75:24	closer 38:7
-	3:20 Certified	69:1,8,15 ,23	75:24 clarificati	<pre>closer 38:7 closing</pre>
-	3:20	69:1,8,15 ,23 70:3,7,9,	75:24 clarificati on 61:24	<pre>closer 38:7 closing 25:25</pre>
89:4 	3:20 Certified	69:1,8,15 ,23 70:3,7,9, 13,19,24	75:24 clarificati	<pre>closer 38:7 closing 25:25 74:13</pre>
89:4 C cal 5:18	3:20 Certified 92:10	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10	75:24 clarificati on 61:24	<pre>closer 38:7 closing 25:25 74:13 90:19</pre>
89:4 C cal 5:18 calculated	3:20 Certified 92:10 Chadwick 6:8 35:21	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22	75:24 clarificati on 61:24 67:10	<pre>closer 38:7 closing 25:25 74:13 90:19 Club</pre>
89:4 C cal 5:18	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25	75:24 clarificati on 61:24 67:10 clarify	<pre>closer 38:7 closing 25:25 74:13 90:19</pre>
89:4 C cal 5:18 calculated	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2	75:24 clarificati on 61:24 67:10 clarify 55:18	<pre>closer 38:7 closing 25:25 74:13 90:19 Club</pre>
89:4 C cal 5:18 calculated 49:14	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4	<pre>closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood</pre>
89:4 C cal 5:18 calculated 49:14 calculating 29:10	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity	<pre>closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20</pre>
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4	<pre>closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10</pre>
89:4 C cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark	<pre>closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16</pre>
89:4 Calculated 49:14 calculating 29:10 calculation 27:13 29:7	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2
89:4 C cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7,	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18
89:4 C cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18 change	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera 50:23	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1 5,19,22	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8 80:3,15	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22 5:21
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera 50:23 campaign	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18 change	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1 5,19,22 77:1,4,7,	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8 80:3,15 82:22	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22 5:21 7:13,16
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera 50:23 campaign 45:19 46:2	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18 change 74:13,19	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1 5,19,22 77:1,4,7, 13,24	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8 80:3,15 82:22 84:15	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22 5:21 7:13,16 10:23
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera 50:23 campaign 45:19 46:2 campaigning	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18 change 74:13,19 changed 83:15	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1 5,19,22 77:1,4,7, 13,24 78:7,11,1	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8 80:3,15 82:22 84:15 86:4,14	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22 5:21 7:13,16
89:4 Cal 5:18 calculated 49:14 calculating 29:10 calculation 27:13 29:7 35:16 camera 50:23 campaign 45:19 46:2	3:20 Certified 92:10 Chadwick 6:8 35:21 Chadwick's 6:20 chain 34:8,24 39:18 chalet 42:12 Chambers 1:18 change 74:13,19 changed	69:1,8,15 ,23 70:3,7,9, 13,19,24 71:2,8,10 ,13,18,22 ,25 72:5,17,2 1 73:3,12,1 7,21 74:6,11,1 7,23 75:1,3,7, 13,16,22 76:3,11,1 5,19,22 77:1,4,7, 13,24 78:7,11,1 5,19,23,2	75:24 clarificati on 61:24 67:10 clarify 55:18 61:17 66:4 clarity 53:4 Clark 21:3,11,1 8,25 24:3,6 25:24 52:8 80:3,15 82:22 84:15	closer 38:7 closing 25:25 74:13 90:19 Club 42:15,16 Collingwood 1:2,17,20 2:19 5:10 22:3 24:2 31:14 35:18 42:11,12 53:14 Collus 2:22 5:21 7:13,16 10:23 11:6 19:8

25:2,18 26:3,22 28:17 35:4,12 36:10 47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 17,21,22 28:23 44:9 49:20 50:1,10 77:18 42:9 42:9 43:22 44:2 63:8 69:5,13 81:5,7,21 48:6,23 49:5 50:16 51:6,24	<pre>context 50:13 continue 19:8 continued 18:4 21:6 29:1 43:10</pre>	88:13 92:10 correctly 48:13 costs 36:21
28:17 35:4,12 36:10 47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, company 42:9 42:9 43:22 44:2 63:8 69:5,13 81:5,7,21 48:6,23 49:5 50:16	continue 19:8 continued 18:4 21:6 29:1	correctly 48:13 costs 36:21
35:4,12 36:10 47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 20mpany 42:9 77:18 confusing 78:5 confusion 48:6,23 49:5 50:16	19:8 continued 18:4 21:6 29:1	48:13 costs 36:21
35:4,12 36:10 47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 20mparisons 77:18 confusing 78:5 confusion 48:6,23 49:5 50:16	19:8 continued 18:4 21:6 29:1	48:13 costs 36:21
36:10 47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 43:22 44:2 63:8 69:5,13 81:5,7,21 48:6,23 49:5 50:16	continued 18:4 21:6 29:1	costs 36:21
47:9 49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 44:2 63:8 69:5,13 81:5,7,21 48:6,23 49:5 50:16	18:4 21:6 29:1	
49:1,8 52:15,19 63:7,8 66:13,15 68:15,16, 69:5,13 81:5,7,21 48:6,23 49:5 50:16	29:1	
52:15,19 63:7,8 66:13,15 68:15,16, 81:5,7,21 48:6,23 49:5 50:16		Council
63:7,8 66:13,15 68:15,16, comparisons 50:16	43:10	1:18
66:13,15 68:15,16, comparisons 50:16		5:10,11,1
68:15,16, comparisons 50:16	46:22	5,19 7:11
	50:21	8:1 11:19
,,, '	52 : 1	14:1,13
69:5,25 Compenso 53:8,13,2	53:10	18:8
72:10 43:18 3 54:8,17	54 : 14	19:7,11,1
81.2.5.9. 65:16	65 : 21	8 20:2
22.23 complete 78:12	69 : 25	24:2 26:8
83.15 8:14 51:3 79:3,15,1	78 : 23	36:3,8
84:25 90:23 7 82:2	79:24	37:1 38:5
85:9 completed 83:19	87 : 4	39:6,15,1
35.16	convinced	8
36.19	10:1	40:10,17,
41:5		21 /11.22
	Cooper 2:13	43:13
	cooperate	44:4,22
89:4 component 37:2,18,2 3 39:19	90:4	45:1
		40 5 00
17:14 22:16,22 41:13	cooperation	49:8
25:19 31:19 45:15	89:24	50:7,12,2
32:18 components 46:4,6,10	copies 56:9	5 52:14
72:23 components ,12 ,12	copy 5:25	54:23
75:11 considerati	6:1,7,13,	55 : 25
87:22 comprised ons 20:11	15,20,25	59 : 22
32:7 31:14	30:10,16	60:3 67:5
5:1 concept consisted	90:13	71:3 72:6
14:12		73:14,19
comments 63:7	corporate	77:8
90:11 concern 53.15	43:23	88:15 , 23
Commission 45 00 55.15	corporation	89:5
91:4	2:8,23	
do:1 83:7	63 : 17	councillor
concerning consult	72:19	35:8 44:3
33:7 92:1	correct	51:4
communicati 65:17 consultants		62 : 22
ons 42:9 concerns 46:2,11	5:13,16	63 : 4
43:18 51:13 48:4	6:17 41:23	64 : 12
		councillors
community 52:3	53:24	12:6
community 52:3 consulting	nn•') J	1
community 42:3 conditional 44:2	55 : 23	34:8 , 25
community 42:3 44:11 solution at the second	56:16	·
community 52:3 consulting 42:3 conditional 44:2 44:11 84:8 contents	56:16 70:7,8	34:8,25 45:1,6,8, 20 48:10
community 52:3 consulting 42:3 conditional 44:2 44:11 84:8 contents	56:16	45:1,6,8,

	I IC COHHINGWO		1 age 30	0 =
77:16	customers	55:23	57:7	discussion
79:4	47:18	62:18,22,	developing	9:16,19
counsel	cycle 47:1	25 63:20	63 : 6	10:25
2:3,5,11,		66:19		11:19
15 55:14		67 : 13	dialogue	14:17
68:10	date 6:12	68:11	50:8	15 : 12
70:14		69:18	diff 10:13	17:16,25
couple	22:7 28:20,21	70:21	differed	18:2,8
55:16	40:19	71:5 72:2	10:13	22:18,19
64:1	63:4,5	73:25		25:3
91:25	91:20	77:9,17	difference	26:7,12,1
		79:1	12:24	8
course 10:9	dated	87:20	13:3	27:7,12,1
63:3,11	6:14,15	decide	59:10,14	6,22 28:5
66:19	24:3	72 : 15	different	29:9
67:2,14	34:25	92:2	26:19,20	31:18,23
72:24	day 61:8	decision	42:3	59:7,11 68:8
83:4	deadline	56 : 4	56:13	
cover 8:16	90:20,24	72:16	59:16	discussions
23:22		deductions	difficult	68:10
coverage	deal 18:21	13:3	16:25	72:6
8:14	54:7 56:6		91:21	disrespect
covered	65:11 91:5	delay 41:7	direct 19:8	61:13
84:19		delayed		distributio
	dealing	55 : 6	direction	n 47:17
crazy 43:1	22:1 90:9	deliver	44:6	
criteria	deals 11:9	47:9	47:2,14	dividend
59:20	91:4		Directly	11:1
64:9,13,1	dealt 44:21	delivered	81:2	17:17 18:9 23:8
8		53:14	Directors	24:25
criticism	debate	54:18,21	86 : 15	24.23 25 : 21
27:8	50:24	delivering	discuss	26:9,20
Cross-	debt	35:9	5:24	27:13,24
examinati	11:7,8,10	depend		29:8,11
	,12	27 : 16	discussed	35 : 15
on 3:7,8,9,1	25:1,4	describe	11:15 21:16,18	36:15
0 41:15	26:8 39:2	81:20	29:5,18,2	38:16,25
55:12	68:17,21,	83:2	3	39:3,14
61:19	23		33:19,24	49:14,16
62:14	69:4,9,11	described	36:2	69:12,20
	,19 72:11	49:13	55 : 25	71:20
Cunningham'	December	Description	58:19,21,	74:3,20
s 35:8	7:18 8:1	4 : 2	25	85:8,23
current	12:3 14:3	detail	discusses	document
48:3	16:14	9:18,20	33:18	17:13
cus 22:2	17:3,15,2	25:18		19:2
81:2	2 18:6	75 : 15	discussing	30:16
83:14	19:7	determine	22:15,22	31:4,9
	36:12		69:3	32:12
1	1			

34:6	eight 11:23	25 : 10	-in-Chief	88:1
90:9,12,1	13:24	73:7	3:6 5:5	explains
3	42:17	estimated	example	35 : 14
documents	48:20	20:15	13 : 22	explanation
21:8 31:7	73:5	24:25	Except	7:14,23
55 : 17	either	83:16	86:23	13:16
dollars	17:17	estimates		16:4,14
10:16	18:9	36:2	excess 15:4	17:3
	31:19	37:1,12,1	exchange	19:17
done 18:24	42:25	7	5:21 7:12	25:11
57:20	91:5	,	exclude	31:13,16
63:16	election	evaluating		38:11
doubt	45:16	64:10	36:21	63:15
52:17 , 21	46:1 47:1	90:22	Excuse	75:9
draft 90:8		evaluation	17 : 23	88:22
91:17,20	else 13:20	8:11	42:20	
-	20:10	64:9 , 23	49:2	explanation
drive 47:13	email	evening	52 : 11	s 12:2,8
driving	34:7,24,2	51:10	exercise	87:21
47:10,13	5 37:24	52:3,9,12	57 : 19	explicitly
-	39:10,12,	89:25	91 : 8	18:14
during 43:21	18			exploration
	75:2,4,12	event 50:5	Exhibit 4:2	63:16
44:4,21 45:17	emails	65:24	Exhibits	
46:1,24	36:23	71:23	3:3 4:1	express
48:10		80:1	expanding	49:25
50:22	Energy	82:3 , 15	52:24	expressed
51:14	81:24	eventually		50:17
58:5 63:3	84:4	84:23	expect	extent 90:4
66:19	entered	everybody	22:24	
67:14	42:5	91:25	expectation	eyes 48:6
72:24	entities		90:17	
83:4	43:24	everything	expected	F
00.1		22:7	29:12	fact 23:8
E	envelopes	91:12		25:16
earlier	72:22	evidence	experience	30:24
54:21	73:2,4	7:7 29:25	50:12	43:12,17,
88:21	envision	45:14	experiences	21 46:3
	48:16	51:8,21	49:22	74:24
early 91:22	equity	52:7 53:1	explain	84:23
Ed 39:24	11:7,9,11	55 : 18	35:6	90:25
89:1	,12 66:10	57 : 17		fair 50:2
Edwin 2:17	68:17	65:8,16	explained	69:16
EGWIN Z:1/	69:10,11,	66:4 68:9	12:11,14	
effect	20 72:11	70:14	14:1,7,12	fairly
31:12		89:22	,14 20:2	59:11
38:24	estimate	Exactly	25:8,9,18 27:7 38:8	fall 25:12
efficiency	10:19,20	86:22	27:7 38:8 39:5,6,15	FD-1 91:16
47:16	20:15,17	Examination	86:14	
	23:9,12	Eramina CIOII	00.14	FD-2 91:17

INQUIRY	re COLLINGWOO	שי <u>ט טיס טיס טיס טיס</u>	Page 100	OI 113
feel	27:6	47:13	60:21	,19,23
63:4,14	29:19	forgot	61 : 4	87:1,4,5,
64:12	30:2,5	42:21	62:7,11,1	19 , 25
75 : 8	33:18,25		4,15	88:4,10,1
87 : 23	34:10,12	format	63:2,10,1	3,18
88:19	37:2 , 23	15:19	4,19,22,2	89:2 , 7
felt 48:6	39:19	former 48:2	5	91:14,19
	45:12,22	Foundation	64:16,21	92:3
fifteen	47:23	17:13	65:3,18,2	front 19:3
10:10	48:7	19:2 90:8	1,22	
fifth 82:16	51:17,19		66:7,17,2	Fryer 2:15 3:9
Fifty 67:24	52:4 53:7	frame 90:5	4	
76:10	55:24	Frank 1:7	67:7,17,2	61:5,10,1 1,17,19,2
	59:19	17:23	1	0,22 62:3
figures	62:1	27:1,4,11	68:1,7,14	
20:18	64:24	,17,21	,24	full 10:16
23:13,14	65:9,17	28:1,9,14	69:1,8,15	52:10
25:17	74:9,14	,18,23	, 23	64:13
40:1,4,7,	86:18	40:25	70:3,7,9,	fulsome
10,16	87:22	41:10	13,19,24	63 : 15
57:9	88:22	42:24	71:2,8,10	87:21
60:10,13	financials	46:7,13,1	,13,18,22	88:21
file	36:4,19	7 49:23	, 25	fund 25:4
48:4,12	74:18	50:3,15	72:5,17,2 1	26:9
final 20:17	75:11	51:20,23	73:3,12,1	
23:12,13,	financing	52:22	73:3,12,1	funding
14	29:4	53:6,20	74:6,11,1	83:8
25:11,17,	87:8 , 12	54:6	7,23	funds 53:13
19,25	fine 61:16	55:2,9	75:1,3,7,	54 : 18
27:6	82:17	60:18	13,16,22	87 : 9
34:10		61:2,7,15	76:3,11,1	90:10
37:13	finish 13:7	62:5,9 65:7	5,19,22	91:6
40:1,3,4,	16:22	65: / 77:22	77:1,4,7,	future
7,10,16	46:8 90:5	78:1,10,1	13,24	18:13
90:12	first	4,17,20	78:7 , 11 , 1	-
finalized	7:13,23	79:6,9,12	5,19,23,2	
40:11	13:5 21:9	,19	4	Gajos 2:22
	36:22	86:16,21,	79:18,21,	_
finances	55:6 76:5	25	24,25	general
31:13	82:16	89:9,16,2	80:6,13,1	50:11
51:24	Fisher 2:9	1	8,23,25	generally
financial		91:18,23	81:10,12,	18:7 26:6
7:14 8:21	five 13:23	92:5	17 82:1,5	34:1
12:22	14:25		83:1,9,13	George 2:13
14:18	15:3	Fred 62:16	,18,23	89:12
17:6	76:21,22	Frederick	84:7,10,1	
20:11	fixed 27:18	2:17 3:10	4,20	given
21:18	force 47:11	20:25	85:2,4,12	12:2,8
22:15,22		53 : 25	, 15 , 19	16:5,14
24:19	forces	54:4 55:7	86:2,8,12	17:3

INQUIN	i ie eollinowe	OB 00 20 2019	rage ror	01 113
23:23	hear 17:10	28:1,9,14	58:2,6,14	29:20
25:10	heard 45:14	,18,23	59:19,23	important
29:19	48:2 52:6	40:25		14:21
30:1 47:2	67:14	41:10	I	15 : 7
64:13,18		42:24	i.e 67:2	
66:5	Heather 2:9	46:7,13,1		inactive
74:1,8	Held 1:16	7 49:23	Ian 6:8	81:23
75:18	halm 14.04	50:3,15	I'd 31:10	include
77:8 79:2	help 14:24	51:20,23	44:13	36 : 7
80:3	21:22	52 : 22	65:9,14	included
88:23	38:13	53:6,20	I'll 24:17	16:5,12,1
giving 7:7	helps 36:13	54:6	33:8	7 17:5
39:25	he's 46:18	55 : 2 , 9	53:11	57 : 13
42:19,25	50:17	60:18	64:1	
·	51:25	61:2,7,15	81:20	including
global 49:5	79:9	62 : 5 , 9	83:23	43:24
gone 32:3		65 : 7	86:3	71:5
goodness	higher	77:22		incre 38:18
6:21	27:14	78:1,10,1	I'm 5:17	
	39:2	4,17,20	9:14,25	increase
government	highest	79:6,9,12	17:10	15:25
47:14	10:9	, 19	18:1,2	16:2
grey 23:22	history	86:16,21,	22:14,24	47:16
	42:2	25	25:22	67:10
guess 19:20 23:3	72:18	89:9,16,2	27:9 28:7	69 : 4
		1	30:9,15,2	increased
88:11	hold 22:24	91:18,23	3 32:12	16:4,5
guiding	35:18	92 : 5	34:7	17:4
86:9	38:19	Houghton	39:12	67 : 18
	holding	2:17	41:17	increasing
<u> </u>	81:4,20	9:1,9,23,	42:18,19,	69:9
half 23:1	honestly	25 14:10	24,25	
Hall 1:17	79:15	33:21	43:1	in-depth
Hall 1.17		34:8,25	50:10	11:18
happen	Honour 41:9	36:1	55:14	indicate
52 : 25	50:7	52:7,18	58:19 61:22	69:10
happened	53:19	62 : 16	65:13	indicated
19:5	55:1	75 : 5	66:14	66:3
35 : 25	60:22	hour	71:11	68 : 9 , 15
	61:6	22:10,19,	76:4,23	70:4,14
happy 30:15	62:4,8	21,25	84:21	73 : 10
hard 50:4	65:19	23:1	91:17	indicates
having 50:7	78:16			24:1
heading	86:20 89:8,13,1	hours 22:11	impact	
neading 31:12	5 91:15	hundred	25:20	indication
	92:4	10:1,17	38:11	76:4
heads 50:4		36:3	39:13	individual
heads-up	HONOURABLE	Hurontario	implication	45:6 , 7
39:25	17:23	1:19	s 22:4	48:10
	27:1,4,11		26:19	51 : 4
	,17,21	Hydro 10:10		

INQUIRI	TE COLLINGWOO	00 20 2017	rage 102	01 113
industry	interests	1:3	,18,21	6,19
11:8	52 : 19	July	24:8,11,1	19:14,19,
18:22	internation	34:9,15,2	4,24	24
42:6,19	al 42:8	5 36:20	25:8,16	20:4,7,13
47:8		75:4	26:4,15,2	, 22
information	introduced		4	21:3,11,2
5:18 7:10	9:7	juncture	29:1,2,17	
12:3,10,1	involved	85:20	, 24	22:17,23
8,22	26:7,11,1	June 1:23	30:9,19,2	
19:11,17	7 64:23	62:23	3	6 , 20
20:20,21	65 : 6	90:6	31:3,8,22	
24:20	involves	Justice 1:7	32:4,11,1	·
25:10,19	91:3	61:11	7,23	25:6,13,2
26:18			33:7,17,2	
29:18	involving	K	3	26:13,21
30:1,4	34:8	<u>Kate 2:3</u>	34:6,18,2	
33:19,24	isn't 59:6	3:6	3 36:25 37:9,16,2	5,20,25 28:3,11,1
34:12	issue 29:11	5:5,6,9,1	1	5,21,24
39:18		4,17,23	38:1,4,10	· ·
56:17	issues 29:3	6:6,19,24	39:1,4,8,	
64:13	87:7 91:5	7:3,6,9,2	11,17,22	1
71:4	item 29:6	1,25	40:2,5,7,	
75:18	82:9	8:3,9,19,	9,18,23	,25
Infrastruct	84:1,2	23	89 : 14	32:5,13,2
ure 84:22	it'll 61:14	9:4,8,12,	KELVIN 3:5	1 33:6,21
initially		21	KELVIN 3.3	34:2,16
52:14		10:2,7,24	KEVIN	36:24
	January	11:4,14,2	5:3,8,13,	37:7,10,1
injection 25:1	19:21	1,25	16,22	9 , 25
23:1	20:22,23	12:7,10,1	6:18,21	38:2,8,17
inquiries	24:3	6,21,25	7:1,5,8,1	, 23
91:7	26:5,16	13:5,9,12	7,24 8:2,8,10,	39:2,7,10
Inquiry 1:3	30:2,6	,15,25 14:3,6,11	20,25	,16,21,23
2:3,4	31:20	· · ·	9:6,11,18	40:3,6,8,
6:1,9	32:20	,16,24 15:6,8,13	,24	15,22
29:25	33:2,20	,18	10:6,8	41:19,24 42:4,22
41:18	34:13	16:9,13,1	11:3,5,16	43:1,4,8,
68:10	73:14,19	7,19,22,2	,23	15,19,25
70:14	75:23	5	12:5,9,11	44:7,12,2
90:6	77:9,17	17:11,21	,20,23	3
inside 78:6	79:1 80:3	18:4,5,15	13:2,8,11	45:3,10,2
intended	82:22 85:21	, 17	,14,21	3
65:23	87:21	19:1,16,2	14:2,5,8,	46:5,9,25
	88:15,19,	2 , 25	14,20	47:5,12,2
interest	23 89:5	20:6,9,19	15:2,7,10	0
44:10,11		21:6,7,13	16:8,11,1	48:14,19
45:2	John 2:4	,22	6,18,21,2	49:2,10,1
interesting	joke 35:22	22:12,21	4 17:9,20	8 50:19
82:6	JUDICIAL	23:2,7,14	18:1,12,1	51:1,7,11
i				

_					
	, 16	84:6,9,13	40:18	13:2,8,11	43:1,4,8,
	52:5,11,2	, 18	leeway	,14,21	12,15,19,
	1 53:17	85:1,3,11	46:18	14:2,5,8,	25
	54:19,24	,14,17,25	40:10	14,20	44:3,7,12
	56:1,7,11	86:7,11	legal	15:2,7,10	
	,14,20	87:15,24	24:7,8	16:8,11,1	· ·
	57:1,6,12	88:2,8,12	lender	6,18,21,2	
	,24	,17,25	85:23	4	46:5,9,25
	58:3,8,12	89 : 6		17:9,20,2	
	,16,18,22	1	less 38:25	4	0
	59:1,4,12	knew 32:5	let's 13:21	18:1,12,1	48:14,15,
	,17,25	80:19,21	75 : 23	6,19	19
	60:4,9,12	known 60:3	level 11:7	19:14,19,	49:2,10,1
	,15 62 : 2	KPM2403	72:14	24	8 50:19
	63:1,9,13	32:18	/2:14	20:4,7,13	
	,18,21,24		liability	,22	, 16
	64:15,20	KPMG 9:2	36:11	21:3,11,2	
	65 : 2	52:15	38:12,14	0,24	1
	66:6,16,2		39:14	22:17,23	53:12 , 17
	3	L	likely 6:23	23:5,11,1	
	67:4,16,2	laid 48:17	_	6,20	24 55:13
	0,24	last 54:5	limited	24:6,10,1	56:1,7,11
	68:13,22,	82:16	46:14,19	3,23	,14,20
	25		line 75:15	25:6,13,2	57:1,6,12
	69:7,14,2	late 35:5	lines 60:5	2	, 24
	2	later		26:13,21	58:3,8,12
	70:2,6,8,	28:6,19,2	List 3:3	27:2,3,10	, 16 , 18 , 22
	12,18,22	1 56:7	4:1	,15,20,25	59:1,4,12
	71:1,6,9,	lawyer	little 9:14	28:3,11,1	, 17 , 25
	11,17,21,	80:19,22	23 : 25	5,21,24	60:4,9,12
	24	84:16	30:13	29:14,21	,15 61:21
	72:3,8,20	86:5	32:24	30:8,18,2	62:2 , 15
	73:1,5,15		39:25	1	63:1,9,13
	, 20	lawyers	42:1 50:4	31:2,6,21	,18,21,24
	74:5,10,1	46:2,10	82:14	, 25	64:15,20
	6,22,25	48:3	86:20	32:5,13,2	65:2
	75:2,6,12	LDCs 47:15	Lloyd 3:5	1	66:6,16,2
	,14,20	lead 65:14	5:3,7,8,1	33:6,12,2	
	76:10,14,	69:12	3,16,22	1 34:2,16	67:4,16,2
	17,21,24		6:18,21	36:24	0,24
	77:3,5,11	leading	7:1,5,8,1	37:7,10,1	
	, 20	43:22	7,24	9 , 25	25
	79:5,8,11	51:14	8:2,8,10,	38:2,8,17	
	, 14	learned	20,25	,23	2
	80:5,17,2	63:11,15	9:6,11,18	39:2,7,10	
	1,24	learning	,24	,16,21,23	
	81:8,11,1	38:5	10:6,8	40:3,6,8,	71:1,6,9,
	5,25		11:3,5,16	15,22	11,17,21,
	82:4,25	least 10:1	,23	41:17,19,	24
	83:6,11,1	22:19	12:5,9,11	21,24	72:3,8,20
	4,22	Leaving	,20,23	42:4,22	73:1,5,15
		1			

11120111	I TE COLLINGWO	00 20 2013	rage 104	01 113
,20	loved 42:12	78:1,10,1	McGrann 2:3	3 36:25
74:5,10,1	low 11:7	4,17,20	3:6	37:9,16,2
6,22,25	68:17,24	79:6 , 9 , 12	5:5,6,9,1	1
75:2,6,12	72:11	, 19	4,17,23	38:1,4,10
,14,20		86:16,21,	6:6,19,24	39:1,4,8,
76:10,14,	lower 27:14	25	7:3,6,9,2	11,17,22
17,21,24	66:1	89:9,16,2	1 , 25	40:2,5,7,
77:3,5,11		1	8:3,9,19,	9,18,23
,20 78:3	M	91:18,23	23	55 : 17
79:5,8,11	MAD 84:3	92 : 5	9:4,8,12,	89:14
,14	major 21:12	Marron 2:13	21	McGrann's
80:5,17,2	45:18	89:11 , 12	10:2,7,24	57 : 18
1,24	46:4,5,9	match 59:19	11:4,14,2	mean 9:19
81:8,11,1	47:13		1 , 25	14.05
5,25		math 57:19	12:7,10,1	17:24
82:4,25	makeup	58:5 , 10	6,21,25	10.01.02
83:6,11,1	86:15	Mather 2:4	13:5,9,12	21:23
4,22	MALCOLM 3:5		,15,25	27:8
84:6,9,13	5:3	matter	14:3,6,11	32:2,5
,18	manner	45:2,9	,16,24	20-2
85:1,3,11	49:20	50:24	15:6,8,13	47:22
,14,17,25	52:18	51:5	,18	F C 1 4
86:7,11		61:21 62:23	16:9,13,1	57:2 59:7
87:15,24 88:2,8,12	mark 37:15	65 : 12	7,19,22,2 5	
,17,25	marketing	82:7 84:2		means 90:6
89:6,17	42:5	85:21	17:11,21 18:4,5,15	mechanics
	72:12	88:6,22	,17	39:4
Lloyd's	Marrocco		19:1,16,2	meeting
46:14	1:7 17:23	matters	2,25	8:1,7,8,1
65:8	27:1,4,11	63:23	20:6,9,19	0,11,12
86:17	,17,21	64:7	21:6,7,13	
loan 17:18	28:1,9,14	73:13	,22	10:5,25
20:18	,18,23	82:8 86:4	22:12,21	11:15
48:25	40:25	may	23:2,7,14	12:4
49:7	41:10	18:12 , 13	,18,21	14:4,19
70:23	42:24	21:2	24:8,11,1	16:15
73:11	46:7,13,1	49:24	4,24	17:4,15,2
77:3,5	7 49:23	53:3	25:8,16	2 18:6
84:25	50:3,15	maybe 41:25	26:4,15,2	19:5,7,15
long 11:22	51:20,23	48:6	4	,20,21,23
21:18,21,	52:22	mayor 9:6,7	29:1,2,17	
23 23:6	53:6,20	45:19	,24	21:10,12,
90:18	54:6	50:24	30:9,19,2	
91:8	55:2,9		3	23:24
lot 28:21	60:18	McCann-	31:3,8,22	
38:3 50:8	61:2,7,12	Erickson	32:4,11,1	26:5,17
64:2	,15	42:8	7,23	29:19
	62:5,9	McDowell	33:7,17,2	
loud 71:11	65:7 77:22	2:19	3	20,22
	11.22		34:6,18,2	31:5,20
	1			

1112011(1	TC COHHINOWOO	JD 00 20 2019		01 110
32:20	46:25	79:3 , 16		62 : 24
33:3,20	Michael 2:7	minute	N	88:11,14
34:1,14		77:23	name's	np
52:14	microphone		41:17	2:7,8,9,1
56:4	17:12	minutes	nature	9,22
57 : 21	middle	15:1,3,4,	78:8,25	3,12
58:6	91:24	9 21:1	91:9	
62 : 22	million	73:22		
63:20	10:11,18	75:23	necessary	observation
64:19	13:23,24	76:6	81:14	77:14
67:13	15:23	misundersto	85 : 23	obtained
68:11	16:1,11,1	od 53 : 3	necessity	87:13
73:14,19,	5 17:5,18	modernize	84:3	obviously
22,25	18:10	47:9	negotiate	45 : 17
76:8 80:4	20:8,16		15:21	63:20
82:22	22:6	moment		87.7
84:16	24:21,25	17:22	negotiation	90:22
88:15,20	25:5,9,15	33:8 68:2	s 19:8	91 : 21
meetings	26:9 28:8	moments	news 36:10	
18:13	29:5	41:9	75 : 9	occurred
50:23	31:15	Monday 35:2	nine 89:24	74:24
62:18,21,	32:6	_		o'clock
25	35:11,13,	monetised	nine-nine	89:25
63:3,12	20,23,24	36:9	10:10	October
71:4 72:7	36:5,12,1	money 13:17	non-	6 : 22
77:17	6	26:10,23	financial	62:24
84:19	37:3,8,15	28:16	64:25	64:19
88:6,9	, 18	35:10	note 12:19	offer 12:22
member	38:6,7,12	38:3	18:10	15:22,25
5:9,19	,15,16	72:23	35:19	16:4,5
7:11	48:18,20,	83:3	36:7	17:4
42:15	25 49:7	84:24	63:25	67:11
43:13	56 : 23	85:10	66:8 68:8	
50:25	57:4,8,13	morning	69:24	offered 7:1
54:22	,23	5:7,8	70:5,11	13:16,17
members	58:11,15	35 : 3	82:6	59:23
48:23	59:8,9,24	41:16,21	83 : 17	offering
	66:9,13,1	60:19	87 : 10	10:12
mentioned	4	motion 19:7	noted 36:6	56 : 23
37:14	67:3,11,1		noted 56:6	57 : 23
91:15	9,23,25	move 67:9	nothing	58:2 , 6
met 55:14	70:5,15	73:23	65 : 23	64:24
methodology	73:5,8	82:10	78 : 5	offers
29:8	76:7,8,12	moved	notice 64:3	7:14,19
	,13 77:18	42:11,12	67:7 80:7	10:4 17:6
M-hm 10:7	83:11,16	muted 90:3	noticed	
13:14	mind 77:10		76:6	oh 6:21
24:23	78:6 82:3	myself 50:8		13:8 18:18
27:10	83:19	61:22	notion 18:8	24:13
30:18	minds 78:13	79:16	November	Z4:13

77:11	Optimist	23:22	42:20	pays 24:21
78:17	42:15,16	24:12,17	43:3,6,10	pen 42:21
okay 7:17	orally 79:2	31:9 66:9	,11,16,20	_
8:3 9:4,8	82:23	76:5	44:3,8,13	people 78:6
11:14		82:7,8,10	,18,24	people's
15:13	orange	,16,17	45:4,11,2	79:15
16:19	23:22	83:25	5	percent
18:5	order	paid 39:20	46:15,20,	5:21
19:22	55 : 5,8	45:8	22,23	10:1,18
20:9	61:9	48:11,20	47:1,6,19	14:22
22:12	orient	70:15	, 21	15 : 22
28:14	24:16	85:8	48:1,15,2	16:2
29:24	32:25	87 : 13	2 49:4,12,1	19:12
30:9,23	original	paragraph	9	20:8
32:4,13	49:11	17:13	50:2,6,18	24:21
33:7		18:17	,21,22	48:18,21
37:16	others 50:4	19:2	51:2,8,12	58:7 , 14
38:18	52 : 7	31:10	,18,22	59:18,20
40:18	otherwise	Pardon	52:1,2,6,	64:23,25
56:16,21	44:10	42 : 17	13	66:9,13,1
57:5	60:19	73:15	53:2,10,1	5 67:3,24
58:9,13	ourselves		1,18,24	73:6
60:2 62:5,6	33:1	Parliament	54:2,12,1	76:10
		43:14	4,15,20,2	81:5,9,21
ongoing	outcome	partially	5	83:12
70:23,25	12:15	72:3,7	PAUSE 6:4	perfect
77:6	outstanding	participant	15:16	9:15
Ontario	29:3,11,1	41:18	32:9,15	33:12
1:20	2 69:25	62 : 17	33 : 15	50:10
84:4,22	77:5	participant	34:4,21	perfectly
open 51:3	87:7,8	s 90:11	37 : 5	78:3
_	overall		38:21	period
opened 42:9,13	60:5	particular	40:13	43:22
42:9,13	overview	44:6	44:16	44:4
operated	8:13	48:12	47 : 25	48:11
42:10,14	24:15	51:10	68:5 76:1	90:17
opinion	owner 43:17	82:8 85:7	80:11	perspective
48:10	Owner 43.17	Partnership	87 : 17	46:4
opportunity	P	65 : 11	pay 87:9	
33:9	_	party 25:2	paying	phase 89:23
65:14	pack 87:9	past 43:21	48:17,20	90:11,14,
69:4,12,1	packages	_	66:10,13,	20 91:2
8,20	77:19	Patrick	14	physical
70:10	79:4	2:22		56:15
71:14,15,	83:3,10	Paul 2:11	<pre>payment 5:20</pre>	platforms
19	87:13	3 : 7	49:6,7	45:24
opposed	page 3:2	41:8,12,1	•	please 6:2
38:7	4:2 6:11	5,16,17,2	payout	8:4 9:13
	9:15	0,25	70:5,11	0.4 9.13

13:20	positive	prepared	14:9	produced
15:14	38:3	6 : 8	52 : 18	6:22
18:18	nessible		president	
24:18	possible	presentatio	42:15	<pre>progress 63:6</pre>
26:25	48:16	n 7:18	43:17	63:6
31:9	post-	8:18,24,2	43.17	promissary
32:18	transacti	5 9:10,13	pressuring	69:24
33:13	on 49:14	10:5	44:5	70:4,11
34:19	potential	15:14	pretty	promissory
45:12 , 13	25:20	23:23	12:12,13	12:19
46:8	26:20	24:2,16 26:25	18:2 22:7	18:10
47:23	74:3,19	32:19	32 : 2	35 : 19
55:20	84:23		51 : 25	36 : 7
65:13		33:1,5 40:21	52 : 25	83 : 17
66:1 68:3	Potentially	52:8	69:16	87 : 10
73:16	73:1,2	55 : 22	75 : 15	
80:8	power 7:16	57 : 3	77:10	prompted
86:13	35:4 , 12	64:4,9		59:11
plus	56:23	65:17,25	previous 62:25	properly
8:20,21	63:8 , 17	66:5,18,2	84:13	88:1
	66:13 , 15	0,21,22		proponents
point 10:10	68:16 , 17	67:2,6,15	prim 9:3	7:20 8:15
21:9 23:9	69:13 , 25	70:20	primarily	
24:20,24	70:15	70:20	9:3 47:13	proposals
25:23	81:6	77:8,10		7:15
26:7	84:25	78:8,25	principles	proposing
29:3,7	85:9	80:2,8,15	86:9	56 : 19
37:13	PowerStream	82:21,24	prior 22:17	proposition
39:8	2:22	83:7	55 : 8	17:19
45:17 66:11	10:11,16	85 : 16	62:22 , 25	
76:21,22	13:22	88:20	85 : 20	protesting
77:1	15 : 24		priorities	90:1
83:15	19:9	presentatio	45:20	protests
	23:17	ns 45:9	proceeding	90:1,2
pointed	24:21	53:5,15	47:14	provided
25:24	25 : 1	54:22	-	5 : 25
policy	35:4 , 11	56 : 5 69:17	proceedings	6:1,8
91:2,5	43:24		61 : 23	19:11,18
policy-	48:17	79:2 87:20	62 : 17	49:8 56:9
driven	56:5,6,23	91:9	process	
91:8	57 : 22		18 : 25	<pre>province 47:15</pre>
	66:10,14	presented	45:14 , 15	4/:15
political	67 : 10	12:14	46:23	public
46:3	68 : 16	21:25	47 : 3	30:3,21
portion	76:7 , 9	32:22	51:3,14	50 : 23
14:22	predicated	52 : 14	59 : 18	88:5,8,14
45:13	47:8	presenters	64:23	, 23
47:23		11:20	90:10	pull 6:2
	premium	52 : 9	produce	32:17
position	66:10	presenting	90:12	73 : 22
11:11,12		bresenting	J∪•±∠	

INQUIRY	re COLLINGWOO	00-28-2019	Page 108	of 113
75 : 24	8,16	45 : 5	85:7 87:9	7:12,13,2
pulling 8:5	55:1,16	49:13	recapitaliz	2 10.12
-	57:18	90:17	ation	20:3,5,7,
purchaser	60:8,17	reasons	10:21	11 26:18
81:23	61:25	22:1	11:1	30:4,16,2
purely	62 : 4	72:12	12 : 18	5 33:4
20:17	89:8,13,1	81:4,13	17 : 17	34:12
purpose	5	rebut 53:8	18:9	36:22
46:14,19	quick 91:15		20:14	38:6
purposes	quickly	recall 5:19	23:8	39:19 48:25
22:2	64:2,7	7:13,23	29:8,10	91:9
81:15	65:4 87:6	8:6,19,23	35 : 15	
	quite	14:15 16:3	36 : 15	recessing
pursuing	14:20,25	17:2,9,15	38:16	60:24
44:10	15:11	,22,25	49:16	recognizing
putting	22:9 23:6	18:7,14	68:9,11	49:13
10:17		19:10,23	69:3,19 71:14	recollect
85:21	R	25:7,18		25 : 13
89:24	raising	26:7,11,1	73:10,24 74:2	
	51:13	5,17 28:5	74:2 76:25	recollectio
Q	52:3	29:15,18	83:17	n 9:5,9
quantum		30:4,16,1		15:11 26:6
25:20	range 25:11	9 , 25	recapitaliz	34:17
question	rather	31:17,23	e 84:25	47:10
7:10,22	81:2,6	32:19,22	receipt	88:3
12:1 13:7	ratio 39:3	33:4,19	28:8	
15:19 , 20	68:17	34:2,11	receive	recommendat
16:23	69:10,11,	37:11,21	6:20,25	ion 30:14
17:2 21:9	20 72:11	39:15,16,	31:14	record
49:25	re 38:18,24	18,21	39:3	61:21
50:14		40:9,16,2 2	49:6,7	68 : 20
53:21,22	reacting	45:18,25	74:20	recorded
54:11	30:23	48:24	78:25	8:17
59:8,22	reaction	50:19	received	reduce 22:4
78:16 83:24	37:22,25	51 : 12	7:4,10,15	38:25
91:15	38:2,5	52:2	10:5	47 : 15
	realized	57:24	17:16	
questions	26:1	58:8,12,2	28:16	reduced 28:15
5:18,24	really	3 59:5,7	30:20,22,	36:11
8:16	16:19	60:1	25 54:22	
12:2,5	57:16	64:19	75:8 78:9	reduces
31:18,24 33:11	72:22	72:8,9	83:3,4,20	36:14
40:24	78:2 91:4	85:1 , 17	87:20	reducing
41:3,5,6		recap	91:22	38:12 , 14
50:25	reason	11:3,5	receives	reduction
51:5	75:21 77:15	18:23	29:25	28:12
53:19		22:6	receiving	38 : 15
54:1,2,5,	reasonable	26:9,20	5:19 , 20	39:13
	44:25	75:19		
i				ı

INQUINI	TE COUDINGWOO	00-20-2019	rage 109	01 113
re-	12:1	representin	result 10:4	Ryan 2:20
evaluated	13:25	g 61:22	38:15	3:8
11:11	14:11,12,	represents	69:17 , 18	55:12,13,
	16 15:2	16:1	70:20	14
re-	16:13	10:1	71:3 72:1	56:3,8,12
evaluatio	17:8	request	74:14	,16,21
n 11:10	19:17	7:15	81 : 19	57:5,11,1
reference	20:1,14,1	requested	83 : 20	5
21:9	9	36:8	84 : 12	58:1,4,9,
32:12	21:10,15,		85 : 16	13,17,20,
67 : 8	18	resolved	89 : 3	24
	22:13,14,	29:13		59:3,6,15
references	25	respect	resulting	,21
64:1	23:3,5,9	7:11,16	75:10	60:2,7,11
regard	25:3	13:1,18	results	,14,16
87:20	29:9,15	23:7	8:12	, 11, 10
	36:22,25	30:11		
regarding	37:17	38:10	resuming	S
52:4 53:5	40:20		60 : 25	safe 44:20
regards	80:15	53:13	retire 43:7	sale 17:18
61:25		63:5,6,23	return	18:11
region	repayment	64:4,7,9,		19:12
43:24	17:17	13,25	10:15	20:3,5,8
43.24	18:9	73:24	reverse	22:1
regu 38:14	Repeat 49:2	74:2	38:24	29:20
regulated	73:15	75:10,18	review	63:7
36:11		83:24	7:3,6	70:16
38:12,14	rephrase	86:4,9	33:9	73:9 81:1
39:13	45 : 21	88:6	73:13,18	91:5,6
	report	responds	84:4	·
related	30:11,17	35:22		Sandra 2:13
45:9 46:2	31:19	36:1	reviewed	sat 50:7
47:3 48:7	32 : 20	response	31:4,7	
50:23	40:10,19	-	66:18	saw 67:13
51:5,13,1	52 : 15	7:15	RFP	scenario
6,18		57:18	8:12,14,1	48:16
52:15	reports	71:7	5	scheme 60:5
relating	34:9	responses	14:18,23	screme oo.s
62:22	represent	14:18		scores
64:10	62:16	56:15	RFPs 56:14	8:14,17
	representat	rest 35:25	Rockx	screen 19:3
released	_	57:3	9:1,2,10,	30:12
40:17	ion		23 66:5	82 : 13
remainder	24:7,9	restrict	67 : 1	
10:23	representat	50:24		scroll
momaining	ions 44:9	restricted	Rockx's	6:6,10
remaining 49:15	representat	51 : 21	67:14	9:13
49:10		52:23	role 24:5	23:25
remember	ive 90:2	53:1 65:9	Ron 24:2	30:13
9:16,21	represented		80:3	31:9
10:3,20,2	43:23	restricting		32:24
4 11:15	44:1	65:15	run 13:6	33:8,11

INQUIRY	re COLLINGWOO)D 06-28-2019	Page IIU	OI 113
35:21	service	65 : 10	23:22,23	47:21
36:1	42:3	shorter	24:15	52 : 13
45:11	47:9,17	91:11	26:25	55 : 4
47:22	·	91:11	29:3	57 : 25
82:14	Services	shortly	33:4,8,10	60:11
	22:3 81:9	62:18	,13,18,20	66:14
scrolling	seven 77:2	91:3	,25 55:21	71:9 73:8
24:18	several	shown 19:3	64:4,6	76:4,23
second 6:11	43:23	51:9	65:4,24	77:23
10:11	48:3	82:21	66:1,4,18	
18:7			,20 67:8	85:3,18
30:12	share 22:18	significant	68:2 70:4	91:17
32:12	29:20	44:20	80:2,7	
39:13	70:16	45:2,21	81:1	sort 38:23
42:21	73:9	46:1 59:9	83:25	46:11
61:12	76:10	Simcoe-Grey	86:3,13	57 : 19
64:17	83:12	43:14	87:6	sorts 91:7
77:8	shareholder			
secondary	22:18	similarly	slides 7:22	
83:24		26:16	8:5 21:14	20:21 25:4 26:8
	shareholder	simply 21:9	67 : 13	29:4 20:0
seeking	's	sir 16:10	88:20	84:24
53:4	86:6,10	18:1 27:3	slightly	87:8
seems 69:10	shares 5:21	46:23	10:13	0/:0
	7:12,16	53:3	82:19	sources
seen 49:21	13:18	55 : 22	sold 22:3	84:23
66:21	15 : 22	62:12	42:17	sourcing
selling	17:19	73:4 87:2	71:16,23	87:9
81:20	18:11		81:6	- 45.5
sense 50:11	19:13	sit 90:15		speak 45:5 47:22
91:21	20:3,5,8	sitting	Solutions	
	24:22	50:12	81:22	77:20
sent 39:24	48:18,21	89:24	somebody	79:15,16
separate	56:24	situation	85:9	speaking
17:18	57 : 23	33:18	90:24	18:7
separately	58:2,7,14	53:5	sometime	specific
18:21	,16	72:10	45:15,16	10:2
	59:9,24		91:16	12:5,7
September	63 : 7	six 66:11		33 : 11
6:14,16	66:15	sixth 82:17	somewhere	46:10
79:13	67:3,19,2	size 44:25	20:16	47:3
90:15	2,24	48:12	25:14	specificall
91:13	71:16,23		sooner	y 11:16
serious	73:6	slide 7:18	60 : 20	12:1,25
45:2	81:2,5,6,	9:13,17,2	sorry	13:17
served	21,22	0,22	13:8,11	22:10,13,
41:22	sheet 36:14	12:3,12,1	16:24	14 23:6
42:15	shifting	7	17:10	28:6
43:13	45:20	15:14,18	18:18,19	37 : 19
44:4		16:6,12	44:14	43:25
	shocked	17:5	45:13	10.20

59 : 25	ste 39:12	suitcase	51 : 4	there's
spend 80:1	stepping	35:10	test 61:8	24:24
spending	17:21	suitcases	testified	31:15
46:2,3,5,	18:6	35:10	56:22	50:8 54:8
9	26:5,16	sure 9:25		57:8 64:1
	39:12	18:2	testimony	66:8 67:8
spent 14:17	stop 45:13	25:22	48:5	they're
22:15,21	60:20	28:7 41:6	thank 5:6	27 : 2
splitting		54:9	33:12	48:19
10:22	straight	58:19	41:8,12	third 25:1
spoke 87:6	61:9		43:11	64:6
_	straightfor	suspect	46:20	
spoken 9:22	ward	15:4,11	47:19	thoroughly
spreadsheet	12:13	41:9	48:1 55:2	12:12
57 : 22	32:2	Sworn 3:5	60:7,14,2	21:20,21
staff	strategic	5 : 3	1 61:11	throughout
30:11,17	65:11		62:3,6,7,	43:24
31:19	72:12	T	11 64:5	57:3 67:5
32:19		table 3:1	65:3,19	till 79:13
	Street 1:19	50:13	66:1,7	89:25
stage 25:15	struck	taking	68:1,7,14	Tim 3:9
standalone	65:11	10:21	71:13,25	61:11,17,
17:19	78 : 5	22:8	74:12	19,20,22
standard	STT 63:16	26:23	75:3 , 17	62:3
11:8	65 : 5		76:5 78:19	
72:14	studied	talking	78:19 81:17	timeline
STANDS	42:4	22:2	82:18,19	5:25
89:19		34:14	83:1	6:8,15,20
	submissions	45:20 71:11	84:20	7:4
start 34:23	10:13	81:8	86:2 87:2	Timothy
90:14	90:19,21		89:3,8,9,	2:15
started	subsequent	Task 65:11	17,23	title 6:7
46:24	56 : 5	tax 22:2,4	91 : 13	titled 29:3
60:20	74:14	31:16	92 : 3,5	81:1 82:9
state 44:25	substant	81:4,15	Thanks	
45:22	22:9	TCO 44:14	41:20	TOC0192461
49:13				4:3
76:6	substantial 22:11	team 63:16	themselves	TOC0531801
stated	22:11	65:5,11	10:22	44:14
41:22	subtract	televised	thereafter	80:9
48:9	13:19,23	88:15	88 : 7	TOC192461
	57:9	ten 36:4	there'd	34:19
statements	subtracting		88:11	
27:6,12	56 : 24	term 5.11 15		TOC531801
74:9,15	suggest	5:11,15	therefore	23:19
status	45:5	terms 20:2	11:11 45:4 51:2	today 7:7
73:18		35:8		tomorrow
stay 56:4	suggestion	38:14	There'll	35:17
	53:8	42:2,17	90:8	

Page	112	\circ f	113
rage		\circ	\perp \perp \cup

INQUIRI	TE COLLINGWOO	00-20-2019	Page 112	01 113
tongue	21:19	35:2,5	71:15	usual 55:8
39:25	22:16	turn 5:23	72 : 6	usually
top 75:15	24:5	8:4 9:12	73:13	11:8
82:10	30:2,5,11	15 : 14	74:7,12	
	34:15	21:13	76:8,13,1	Utilities
Toronto	35 : 3	23:18	6 79:20	2:7
42:8	36:21	24:11,17	81:3,13,1	utility
total 12:17	39:5 45:1	31:8	9 84:22	22:3
13:3	47:3,4,7,	33:10,13	85:5 88:5	58:7 , 15
35:24	11	55:21	understandi	81:9
37:2 , 23	48:8,12	turning 7:9	ng 19:4,6	
39:19	51:14	86:12	21:15	
60:10,12	52:4		24:4 45:7	valued
totals	53:7,12	twenty	46:16	31 : 15
36:6,20	54:18	15:1,4,8	47:4,7	47 : 17
59:13	59:23	typical	49:17	64:14
	62:1 69:6	91:7	57 : 13	
Town 1:2,17	70:17		68:18	variance
2:19	72:25		69 : 17	27:23,24
5:10,20	73:18	ultimately	86:17	varied
7:11,12,1 4 12:17	74:14 80:20	39:20	understood	37:13
17:16	83:5,21		10:4,6	various
19:12	84:4,8	unanimous	18:20,21	8:15 44:9
20:11	85:6	51:9	38:13	50 : 22
23:16	86:18	underpinnin	48:13	77:19
24:2 25:2	87:22	gs 86:18	53:2,3,4	81:4
26:10		understand	56 : 22	vary 27:23
29:20	transaction	6:14	64:22	_
30:1	s 44:21	11:21	65:4,5	venture
31:12,13	52:16	13:18	67 : 18	19:20
33:19	transcript	14:25	68 : 15	vice-
34:13,25	3:20	17 : 1	70:10	president
35:17	13:13	21:23	71:3,19	42 : 7
38:6	17 : 2	22:13	72:1,9,18	vigorous
53:14	transfer	23:4 27:9	, 22	59:11
55:8,15	31 : 16	28:2 33:2	74:1,18	
69:13,21		38:11,13	84:2,8,11	visually
70:1,16	transpired 81:4	39:11	, 15	78:25
72:23		41:1	85:13,16,	82:21
75 : 5	true 36:18	50:10	22 87:12	vote 44:6
85:9,24	43:8	57:16	unexpected	51:9,10,1
87:14	try 16:20	62 : 20	41:7	5 52:3
91:4	82:12,15	64:8	Upon 5:1	voting
Town's	90:16,25	65 : 18	60:24,25	85 : 20
24:10	trying 9:14	66:12	92:8	89:4
traditional	27:9 28:2	67:12		
ly 11:6	46:15,18	68:20	usage 7:2	W
_	65:13	69:2,3,9,	useful	Wait 35:23
transaction		11,24	86:24	
20:10,12	Tuesday	70:20		waiting
i l				Ī

INQUIRY	re COLLINGWOO	D 06-28-2019	Page 113	of 113
25:17	41:4	20:25		
27:5	whether	55 : 7		
walk 42:1	15:3	Woodworth		
	16:3,5,6,	92:15		
walked	14,15			
57:20	17:3,4,15	work 42:2		
wasn't	,16	43:4,5		
11:17	22:10,25	worked		
18:24	25:22	39:14		
46:10	26:18	42:6		
59:17	27:14	working		
65:10	31:17,18	42:18		
75:21	32:19	works 58:10		
Watson 2:7	49:25			
website	50:16	writes 35:1		
90:13	51:24	writing		
we'd 32:3	53:22	90:20		
60:20	65:16 67:1			
83:7	70:16	<u> </u>		
	71:16,23	year-end		
weeks 91:25	78:12	26:2		
welcome	85 : 18	yellow		
60:15	91:22	32:24		
we'll 41:6	Whoever	you've		
60:19	14:8	13:7,19		
79:12	whole 9:14	25:8		
84:1	33:12	38:18		
90:10,12,	90:23	48:9		
17,25		49:13,21		
Wendy 92:15	who's 24:8	87 : 11		
we're 6:13	62:17			
8:5 34:14	William	Z		
60:9	2:19	zero 66:11		
90:23	wine 42:13			
we've	witness			
29:5,18,2	21:1			
2 36:19	49:24			
45:14	52:23			
48:2 52:6	89:19			
55:13	witnesses			
80:1	48:2			
whatever	90:14			
92:2	witness's			
whe 65:16	51:21			
whereas	53:1			
10:20	54:10			
	wonder			
wherever				