



“When You Talk - We Listen!”



TOWN OF COLLINGWOOD

JUDICIAL INQUIRY

Before:

Associate Chief Justice Frank Marrocco

Held at:

Collingwood Town Hall

Council Chambers

97 Hurontario Street

Collingwood, Ontario

April 24th, 2019

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APPEARANCES

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John Mather) Associate Inquiry
) Counsel
Michael Watson) Alectra Utilities
Belina Bain) Corporation
(No Counsel)) For Paul Bonwick
George Marron) For Sandra Cooper
(No Counsel)) For Timothy Fryer
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Patrick Gajos (np)) For Collus PowerStram
) Corporation

1	TABLE OF CONTENTS	
2		PAGE NO.
3	List of Exhibits	4
4		
5	SANDRA COOPER, Previously Sworn	
6	Continued Examination-in-chief	
7	by Ms. Kate McGrann	6
8		
9		
10		
11		
12		
13		
14	Certificate of Transcript	
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

List of Exhibits		
Exhibit No.	Description	Page No.
40	CBB0000155	
41	TOCO034312	
42	TOC0037580	
43	TOCO041125	
44	TOC0041126	
45	TOC0038100	
46	TOC0038162	
47	CPS0006996_001	
48	TOC0038162	
49	TOC0038169	
50	ALE0000071	
51	CPS0002000	
52	ALE0000135	
53	ALE0000136	
54	TOC0518063	
55	ALE0000160	
56	ALE0000159	
57	TOC0048811	
58	TOC0048812	
59	Summary Doc 1-3	
60	TOC-0518191	
61	CPS0002342	
62	CJI0010437	

LIST OF EXHIBITS (cont'd)		
Exhibit No.	Description	Page No.
63	CPS0002407	
64	ALE0005133.0003	
65	ALE0000852	
66	TOC0069485	
67	TOC0069486	
68	TOC0512149	
69	CPS0009063_00001	
70	ALE0002075	
71	ALE0002084	
72	ALE0002230	
13		
14		
15		
16		
17		
18		
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1 --- Upon commencing at 10:01 a.m.

2

3 THE REGISTRAR: You understand you're
4 still under oath?

5 MS. SANDRA COOPER: Yes, I understand.

6

7 SANDRA COOPER, Previously Sworn

8

9 MS. KATE MCGRANN: Just one (1) matter
10 of housekeeping before we get back to Ms. Cooper's
11 evidence. Yesterday, you may recall that in calling
12 up a paragraph from chapter 1 of foundation document
13 1, there was a paragraph number mismatch. Chapter 1
14 has been updated in the court book to reflect the copy
15 that you all have. So Exhibit 1 remains as is. The
16 paragraph numbers that were off in chapter 1 have been
17 corrected, so references that have been made to the
18 foundation document so far as Exhibit 1 will continue
19 to be correct, and we will continue to refer to
20 Exhibit 1 as we go forward.

21

22 CONTINUED EXAMINATION-IN-CHIEF BY MS. KATE MCGRANN:

23 MS. KATE MCGRANN: Good morning, Ms.
24 Cooper.

25 MS. SANDRA COOPER: Good morning, Ms.

1 McGrann. Good morning, Your Honour.

2 MS. KATE MCGRANN: At the end of the
3 day yesterday, we were discussing who had received and
4 had the opportunity to review the option analysis that
5 KPMG had completed. Just for the sake of reference,
6 I'm going to ask that that document be shown on the
7 screen. And it's at KPM1032.

8

9 (BRIEF PAUSE)

10

11 MS. KATE MCGRANN: So this is a set of
12 slides KPMG disclosed, Collingwood utility services
13 review of options, May 24th, 2011.

14 You've discussed with us your
15 recollection of having a copy of this document. You
16 mentioned that you thought that maybe Mike Edwards has
17 a -- had a copy by virtue of the fact that he sat on
18 one (1) of the boards.

19 Just to clarify that, I'm going to ask
20 that a -- another document be shown to you, CBB155.

21

22 (BRIEF PAUSE)

23

24 MS. KATE MCGRANN: This is a chart of
25 the -- the various Collus entities and the board

1 members during material time. When we look at the
2 Collus Power Corp., the yellow square in the bottom
3 left-hand corner, we see that the board members were
4 identified as Dean Muncaster, yourself, and David
5 McFadden. Does that accord with your recollection?

6 MS. SANDRA COOPER: Yes.

7 MS. KATE MCGRANN: And then we see
8 that Mike Edwards sat on the board of Collingwood
9 Utility Services?

10 MS. SANDRA COOPER: Yes.

11 MS. KATE MCGRANN: And that appears to
12 be the only Collus entity board that he sat on. Does
13 this help you recall whether he would have received a
14 copy of the KPMG slides about the options analysis?

15

16 (BRIEF PAUSE)

17

18 MS. SANDRA COOPER: I believe that the
19 directors from the utility services had received the
20 KPMG document as shown.

21 MS. KATE MCGRANN: What do you recall
22 about them receiving it?

23 MS. SANDRA COOPER: A presentation
24 would have been -- had been made to the board.

25 MS. KATE MCGRANN: A presentation by

1 who?

2 MS. SANDRA COOPER: It would have --
3 it was KPMG, had been -- had their name to the
4 document, had put their document to -- together. And
5 it would have been -- sorry, it -- it was Mr. Houghton
6 and KPMG. I don't recall who exactly.

7 MS. KATE MCGRANN: Do you recall Mr.
8 Houghton and a KPMG representative giving a joint
9 presentation of the KPMG slides to the Collingwood
10 Utility Services Board?

11 MS. SANDRA COOPER: That is my
12 recollection.

13 MS. KATE MCGRANN: Do you remember
14 when that presentation took place?

15

16 (BRIEF PAUSE)

17

18 MS. SANDRA COOPER: I don't recall the
19 exact date. I believe the dates are in the foundation
20 document, and that it would have been some time when -
21 - after it had been compiled.

22 MS. KATE MCGRANN: I'd ask you to --
23 we'll provide you with a copy of the foundation
24 document. And I think that there's a copy there, but
25 I'll ask you take a look at it on the morning break,

1 and then maybe you can advise us where you say the
2 dates are identified in this document.

3

4 (BRIEF PAUSE)

5

6 MS. KATE MCGRANN: Other than this
7 presentation to the Collingwood Utility Services Board
8 that you remember, to your recollection, was that KPMG
9 presentation shared with anyone else?

10 MS. SANDRA COOPER: Not that I recall.

11 MS. KATE MCGRANN: And I just have to
12 make a correction. If we could scroll down a little
13 bit, I can see that Mike Edwards also had a seat on
14 the Collus Solutions court board. If that changes
15 anything that you've said so far, I first of all
16 apologize for not bringing that to your attention, and
17 please let me know.

18 MS. SANDRA COOPER: No, that's fine.

19 MS. KATE MCGRANN: Turning now to the
20 Council meeting of June 27th, 2011, I'm going to turn
21 your attention to paragraph 210 of the foundation
22 document. We will start with 209, and then move to
23 210.

24

25 (BRIEF PAUSE)

1 MS. KATE MCGRANN: Paragraph 209
2 describes that on June 27th, 2011, Mr. Houghton made
3 an in camera presentation to Collingwood Town Council
4 about a study Collus was doing to investigate
5 strategic opportunities. It was -- Council was
6 advised that a detailed report would be provided to
7 Council once the study was complete.

8 Do you recall Mr. Houghton making this
9 in camera presentation to Council on June 27th, 2011?

10 MS. SANDRA COOPER: Yes, I do recall,
11 as other staff there also.

12 MS. KATE MCGRANN: What do you recall
13 of this presentation?

14 MS. SANDRA COOPER: There was a
15 presentation made by Mr. Houghton regarding strategic
16 opportunities, and there was a discussion from members
17 of Council -- excuse me. And I don't recall who said
18 what from that June 27th, 2011 in camera meeting.
19 However, there -- there was discussion about that in
20 the in camera meeting at that time.

21 MS. KATE MCGRANN: I'm going to ask
22 you a couple more questions about your recollection of
23 that meeting, but per -- first, I'd like to turn your
24 attention to paragraph 210, which discusses an email
25 exchange before the meeting. You're not copied on

1 this email exchange, but it's described here, where it
2 says -- in the hours leading up to the meeting, Mr.
3 Houghton sent an email to Mr. Bonwick, writing:

4 "Sounds like Mike is trying to
5 hijack the process. He wants to
6 speak to Council without Collus."

7 Mr. Bonwick responds:

8 "Can't. Has a responsibility to
9 Collus. You should let Sandra know
10 that clearly and now."

11 This to me looks like it's a reference
12 to Mike Edwards. I realize you're not copied on this.
13 Do you have an idea of who the Mike discussed here
14 could be?

15 MS. SANDRA COOPER: I couldn't confirm
16 that.

17 MS. KATE MCGRANN: Do you recall a
18 discussion with either Mr. Houghton or Mr. Bonwick on
19 June 27th about anyone wanting to speak to Council
20 without Collus at that meeting?

21 MS. SANDRA COOPER: No, I do not
22 recall that, and again, I was not copied on this
23 email. I was not aware of it all.

24

25 (BRIEF PAUSE)

1

2 MS. KATE MCGRANN: At this point in
3 time, I believe that you have seen a report that KPMG
4 has made to Collus about its valuation and ownership
5 options. Is that correct?

6 MS. SANDRA COOPER: Yes.

7 MS. KATE MCGRANN: And you've been
8 part of a group that made a decision that that -- the
9 fact of that analysis would not be disclosed to
10 Council?

11 MS. SANDRA COOPER: At that time.

12 MS. KATE MCGRANN: Did you ask
13 yourself whether being in possession of information
14 about work being done for Collus in the Town without
15 telling Council put you in a difficult position with
16 respect to the duties you owed as mayor?

17 MS. SANDRA COOPER: I felt that duty
18 as a director on the Collus board was my focus, and
19 certainly in oversight as mayor as well, and I was
20 comfortable that the information would come to Council
21 at some point in time.

22 MS. KATE MCGRANN: And by "the
23 information," do you mean the information resulting
24 from KPMG's work on the valuation and options
25 analysis?

1 MS. SANDRA COOPER: Yes.

2

3 (BRIEF PAUSE)

4

5 MS. KATE MCGRANN: Did you speak with
6 anyone about the thoughts you just described to us?

7 MS. SANDRA COOPER: I don't recall
8 that.

9

10 (BRIEF PAUSE)

11

12 MS. KATE MCGRANN: Looking down at
13 paragraphs 211 and 212 of the foundation document,
14 these paragraphs describe the slide presentation that
15 Mr. Houghton gave to Council, discuss the fact that
16 the slide presentation talked about the purpose of the
17 review to ensure that the municipality was receiving
18 the most value for its dollar. I -- discussing the
19 current context of the electricity sector, the
20 potential push for LDC consolidation and political
21 risk doing -- due to concerns about the electricity
22 cost, increasing regulatory complexity, and then the
23 presentation identified four (4) options.

24 1. Maintaining current ownership or
25 the status quo.

1 2. Selling the entire ownership in
2 Collus.

3 3. Selling part of the Town's
4 ownership, or;

5 4. A strategic partnership where the
6 Town would receive cash and either retain a partial
7 ownership interest in Collus or become a minority
8 owner of the acquiring partner. And the presentation
9 recommends the strategic partnership option.

10 So with that background, do you recall
11 if Mr. Houghton or anyone else in the in camera
12 portion of the meeting, advised Council that KPMG had
13 been retained to assess the Town's ownership options?

14 MS. SANDRA COOPER: I don't recall if
15 it was identified specifically that KPMG had a -- done
16 a -- provided a report. However, the presentation --
17 there were options that were made. And as I'd
18 mentioned yesterday, that many times, strategic
19 partnership was in -- was referenced.

20 MS. KATE MCGRANN: I'm sorry, many
21 times strategic partnership was referenced when?

22 MS. SANDRA COOPER: In conversation to
23 Council.

24 MS. KATE MCGRANN: Okay, conversation
25 as between Council and whom?

1 MS. SANDRA COOPER: Mr. Houghton.

2 MS. KATE MCGRANN: Okay. And when did
3 those conversations take place?

4 MS. SANDRA COOPER: During the
5 meetings, the meetings of Council.

6 MS. KATE MCGRANN: But you're --
7 you're pointing at the page on the screen, which is --

8 MS. SANDRA COOPER: I am.

9 MS. KATE MCGRANN: -- describing the
10 June 27th, 2011 meeting. Are you --

11 MS. SANDRA COOPER: Yes.

12 MS. KATE MCGRANN: -- are you meaning
13 that Mr. Houghton referenced strategic partnerships
14 many times in his presentations to Council at this
15 meeting?

16 MS. SANDRA COOPER: Strategic
17 partnership over a period of time, not only specific
18 to this particular meeting, but ongoing, looking at
19 strategic partnership.

20 MS. KATE MCGRANN: Okay, I understand
21 you to be saying that Mr. Houghton mentioned strategic
22 partnerships in his discussions with Council at
23 Council meetings, both at the June 27th meeting and
24 other meetings. Is that right?

25 MS. SANDRA COOPER: Yes.

1 MS. KATE MCGRANN: Okay. What other
2 meetings are you referring to?

3 MS. SANDRA COOPER: It would be other
4 in camera Council meetings or other Council meetings.
5 I'll be more broad.

6 MS. KATE MCGRANN: Do you specifically
7 remember Mr. Houghton talking about a strategic
8 partnership at any Council meeting prior to the June
9 27th, 2011 meeting?

10 MS. SANDRA COOPER: I -- I know that
11 as I just mentioned, strategic partnership was
12 mentioned along -- from June on speaking with Council,
13 and also at our board meetings, the strategic
14 partnership -- excuse me -- and so do I recall a
15 specific time? I don't recall specifics, because it
16 was something that was repeated. Prior to this, I
17 don't recall.

18

19 (BRIEF PAUSE)

20

21 MS. KATE MCGRANN: Could we please
22 display CPS4397 on the screen?

23

24 (BRIEF PAUSE)

25

1 MS. KATE MCGRANN: This is a copy of
2 the slides that we understand were presented at the
3 June 27th, 2011 in camera meeting. It says on the
4 first slide, "Confidential review of options."

5 Was it your recollection that -- that
6 this presentation was presented on a confidential
7 basis?

8 MS. SANDRA COOPER: Yes.

9 MS. KATE MCGRANN: Do you remember in
10 -- what was your understanding of why this was being
11 presented on a confidential basis?

12 MS. SANDRA COOPER: There was -- there
13 -- there was or could be sensitive material within the
14 presentation and that's noted as confidential.

15 MS. KATE MCGRANN: If we could go to
16 the second slide and scroll all the way down to the
17 bottom.

18

19 (BRIEF PAUSE)

20

21 MS. KATE MCGRANN: And scroll down to
22 the third slide, please.

23

24 (BRIEF PAUSE)

25

1 MS. KATE MCGRANN: So on this summary
2 of the report structure, in the last paragraph, you
3 can see that it says:

4 "In the second part of this report,
5 we review three (3) options and the
6 issues that influenced these
7 options. We then conclude with a
8 summary of the advantages and
9 disadvantages of the status quo
10 option, the sale option, and the
11 preferred option, which is the
12 strategic partnership option. We
13 compare this to the KPMG report."

14 First of all, the KPMG report resented
15 four options (4). This report presents three (3). Do
16 you recall how the decision was made to present three
17 (3) options in this presentation to Council?

18 MS. SANDRA COOPER: I don't recall. I
19 did not craft the presentation, so I -- I don't
20 recall. I don't know that one.

21 MS. KATE MCGRANN: This presentation
22 identifies the strategic partnership option as the
23 preferred option.

24 Do you know who was involved in
25 identifying the strategic partnership option as the

1 preferred option?

2 MS. SANDRA COOPER: There was
3 discussion at -- at the board, the Collus board, and
4 looking at various opportunities in strategic
5 partnership. I can't identify exactly which board
6 member or director had referenced, however, that -- it
7 -- it was discussed at the Board meetings, the
8 preferred was a strategic partnership, and -- and
9 Council was -- was aware of that in -- in this
10 presentation.

11 MS. KATE MCGRANN: Just to be clear,
12 when you say it was discussed at the Board, are you
13 referring to the Collus Power Board or a different
14 board?

15 MS. SANDRA COOPER: It'd be the Collus
16 Board.

17 MS. KATE MCGRANN: Can you take a look
18 at CBB155 again, please?

19

20 (BRIEF PAUSE)

21

22 MS. KATE MCGRANN: Which of these
23 boards was involved in the discussion you're -- you're
24 telling us about?

25 MS. SANDRA COOPER: Going back to 2010

1 or '11, I'm recalling that it would be the Collingwood
2 Utility Services Board.

3 MS. KATE MCGRANN: Do you recall if
4 the discussion that you are telling us about took
5 place before or after receipt of the KPMG slides about
6 their options analysis?

7 MS. SANDRA COOPER: I don't recall
8 that.

9 MS. KATE MCGRANN: Do you recall if
10 the decision to identify the strategic partnership as
11 a -- as the preferred option took place before or
12 after receipt of the KPMG options analysis?

13 MS. SANDRA COOPER: I can't be sure
14 when -- when exactly it was introduced.

15 MS. KATE MCGRANN: When we reviewed
16 the KPMG options analysis, we saw that KPMG analysed
17 four (4) options. That's status quo, full sale -- my
18 paraphrasing -- minority sale, and majority sale.
19 KPMG did not make any comments about the concept of
20 the strategic partnership.

21 Do you know if KPMG was asked to assess
22 a strategic partnership as an option for the Town with
23 respect to Collus Power?

24 MS. SANDRA COOPER: I would say that -
25 - could you flip to the last slide -- slide please,

1 the --

2 MS. KATE MCGRANN: The June 27th?

3 MS. SANDRA COOPER: Yes.

4 MS. KATE MCGRANN: Yes. CPS4397.

5 Could we please make the -- the organization chart we
6 were just looking at, CBB155 the next exhibit?

7 THE HONOURABLE FRANK MARROCCO: Yes.

8 THE REGISTRAR: Exhibit 40, Your
9 Honour.

10 MS. SANDRA COOPER: So then the next,
11 please.

12

13 CONTINUED BY MS. KATE MCGRANN:

14 MS. KATE MCGRANN: The last slide we
15 were looking at was Slide No. 3 --

16 MS. SANDRA COOPER: Option and
17 preferred option, which was strategic partnership.

18 I'm sorry. The discussion was, what
19 I recall, was the -- the sale option. There was no
20 appetite for a sale option.

21 MS. KATE MCGRANN: Are you referring
22 to the 100 percent sale?

23 MS. SANDRA COOPER: Yes.

24 MS. KATE MCGRANN: Okay. I'm trying
25 to understand whether -- whether KPMG was asked to

1 assess the strategic partnership option, which Council
2 is being advised here is the preferred option.

3 MS. SANDRA COOPER: I believe they
4 did, and it was the -- yeah, I believe they did.

5 MS. KATE MCGRANN: You believe that
6 KPMG was asked to assess that option?

7 MS. SANDRA COOPER: Yes.

8 MS. KATE MCGRANN: Okay. Can you tell
9 me what you remember about that?

10 MS. SANDRA COOPER: That they were
11 asked to look at strategic partnerships and what that
12 would -- would look like.

13 MS. KATE MCGRANN: When do you recall
14 that request being made of KPMG?

15 MS. SANDRA COOPER: I don't recall the
16 exact date but certainly at a Board meeting there
17 would have -- there was discussion, and varia --
18 looking at various options.

19 MS. KATE MCGRANN: Would you expect
20 that discussion to be reflected in the minutes of that
21 Board meeting?

22 MS. SANDRA COOPER: I'm not a minute-
23 taker, so what the minutes reflect would be approved
24 by the Board, and I -- I didn't see any concerns of
25 that detail, whether it was in -- in those minutes or

1 not.

2 MS. KATE MCGRANN: With respect to the
3 minutes of the -- the Collus Power Board, my
4 understanding is that draft minutes would be
5 circulated after a given meeting for everyone to
6 review and comment on. Is that correct?

7 MS. SANDRA COOPER: Yes.

8 MS. KATE MCGRANN: And then the
9 minutes would be approved at a subsequent meeting?

10 MS. SANDRA COOPER: Correct.

11 MS. KATE MCGRANN: What did approving
12 minutes mean to you?

13 MS. SANDRA COOPER: Approving the
14 minutes as they are in the Council Chambers as well by
15 the Clerk, the minutes are a reflection of what would
16 be discussed at -- at that particular meeting.

17 MS. KATE MCGRANN: Was the purpose of
18 providing draft minutes to attendees at the meeting to
19 allow them to review and advise if they thought
20 anything was incorrect or missing from the minutes?

21 MS. SANDRA COOPER: Yes.

22 MS. KATE MCGRANN: Was it your
23 expectation that you and other attendees at the
24 meeting would review the draft minutes and advise if
25 anything was missing or incorrect?

1 MS. SANDRA COOPER: Well, I can't
2 speak for the others, but myself, most times I had an
3 opportunity, and there were other times, fewer, that
4 there were a lot of other things happening that I was
5 attending to and may not have looked at the draft
6 minutes.

7 MS. KATE MCGRANN: Was it your
8 expectation that when minutes of meetings were
9 approved, everyone was agreeing that those minutes
10 were accurate and complete?

11 MS. SANDRA COOPER: Yes.

12 MS. KATE MCGRANN: If you had the
13 opportunity to review the Foundation Document on a
14 break, for example, do you think it would assist you
15 in recalling when the Board meeting took place in
16 which the Board discussed instructing KPMG to look
17 specifically at a strategic partnership option?

18 MS. SANDRA COOPER: I would have to
19 leaf through and look for a -- a meeting date and --
20 and read the minutes.

21 MS. KATE MCGRANN: Do you think it
22 would be of assistance though? Do you think it might
23 help you?

24 MS. SANDRA COOPER: Perhaps.

25 MS. KATE MCGRANN: Do you recall how

1 KPMG and was instructed to look at the strategic
2 partnership option? Was it by telephone or in an
3 email?

4 MS. SANDRA COOPER: With the Board?
5 Are you referring to with the Board, this
6 presentation, KPMG presentation to the Board? Would
7 you please clarify?

8 MS. KATE MCGRANN: Sure. So we have
9 looked at the KPMG retainer which set out what the
10 Collus Power Board had retained KPMG to do. We've
11 looked at the resulting KPMG slides on the options
12 analysis. We assume that they assessed four (4)
13 options: full sale; status quo; minority sale; and
14 majority sale. I assume that there's no discussion of
15 a strategic partnership option.

16 I have asked you, was KPMG asked to
17 look at a strategic partnership option? I -- I think
18 that you have said that you recall that the Board
19 discussed asking them to look at it. I'm trying to
20 understand whether that request was made of KPMG. I'd
21 like to know what you remember about how that request
22 was made of KPMG.

23 MS. SANDRA COOPER: I believe that
24 request, and that would have been directed from the
25 Board to Mr. Houghton, and then on to KPMG.

1 MS. KATE MCGRANN: I'm reacting to
2 your use of the phrase "would have." Do you remember
3 the Board directing Mr. Houghton to ask KPMG to look
4 at a strategic partnership option?

5 MS. SANDRA COOPER: I believe we --
6 the Board gave those instructions.

7 MS. KATE MCGRANN: Do you recall
8 receiving a report from KPMG advising of its
9 assessment of the strategic partnership option?

10 MS. SANDRA COOPER: Yes.

11 MS. KATE MCGRANN: Can you tell me how
12 you received that report?

13 MS. SANDRA COOPER: It would have been
14 -- I received the report in hard copy, and generally
15 it was practice that we -- each Board member had a
16 binder with a hard copy of the information and the
17 electronic also.

18 MS. KATE MCGRANN: Do you remember if
19 this KPMG work product came in the form of slides or a
20 letter?

21 MS. SANDRA COOPER: It was in slides.

22 MS. KATE MCGRANN: Do you remember if
23 those slides were delivered before the report on the
24 options analysis that discuss the four (4) options we
25 have been talking about or afterwards?

1 MS. SANDRA COOPER: I don't recall if
2 it was before or after.

3 MS. KATE MCGRANN: Do you still have a
4 copy of the slides today?

5 MS. SANDRA COOPER: Anything that I
6 have is from the Foundation Document. I turned in
7 everything to the Commission and so I have -- I have
8 nothing other than the Foundation Documents.

9 MS. KATE MCGRANN: Okay. My
10 understanding is that you received two (2) sets of
11 slides from KPMG, the set that we have looked at that
12 discusses the four (4) options we've already talked
13 about and a separate set of slides that addresses the
14 strategic partnership option.

15 Do you know if KPMG was asked to
16 provide the Board of Collus Power or Council with
17 advice about which of those options should be the
18 preferred option for the Town?

19 MS. SANDRA COOPER: It was my
20 understanding that the Board was looking at all
21 options in the beginning and then would -- then would
22 -- that was reduced to the appetite of -- of the Board
23 and what was felt best for the Town.

24 MS. KATE MCGRANN: Do you know if KPMG
25 was asked to provide a recommendation to the Board out

1 of which of the five (5) options, the four (4) on the
2 slide deck that we've seen, the one (1) on the slide
3 deck you're telling us about this morning, which of
4 those five (5) options in its view would be the best
5 option or the preferred option for the Town?

6 MS. SANDRA COOPER: KPMG provided the
7 options and the discussion and the -- the view of the
8 directors, the Board, them having instructed KPMG,
9 we're not looking at full sale option, so we're
10 looking at -- we're looking at other opportunities,
11 strategic partnerships.

12 MS. KATE MCGRANN: Okay. Other than
13 the Board instructing KPMG that the full sale was not
14 an option that the Board would look at, was KPMG asked
15 to give its opinion to the Board or the Town as to
16 which of the options would be the best or the
17 preferred option for the Town?

18 MS. SANDRA COOPER: It's my
19 understanding that KPMG provided all options in the
20 discussion, then came to the Board and -- and the
21 appetite there in -- in a particular area, which would
22 have been the strategic partnership option.

23 MS. KATE MCGRANN: Was it the case
24 that the -- the Board selected the strategic
25 partnership option as the preferred option?

1 MS. SANDRA COOPER: Yes.

2 MS. KATE MCGRANN: Do you remember why
3 it was selected as the preferred option?

4 MS. SANDRA COOPER: It was a part --
5 well, partnership, and working with your partner and
6 that both partners benefit from -- from that
7 relationship.

8 MS. KATE MCGRANN: Do you remember any
9 discussions with the Board about how control would be
10 allotted between the partners?

11 MS. SANDRA COOPER: It would be set
12 out in an agreement that would be acceptable for both
13 partners, and it was felt by the Board and by Council
14 that anything below a 50 percent would not be of
15 interest. It was not something that they would --
16 they were interested in. So the 50 percent was a good
17 partnership.

18 MS. KATE MCGRANN: We have talked
19 about who was provided with copies of the KPMG slides
20 that discuss the four (4) options. I would now like
21 to know who was given the opportunity to review the
22 KPMG slides. We've discussed -- talked about the
23 strategic partnership option.

24 Do you remember if those slides were
25 shared with Council?

1 MS. SANDRA COOPER: I don't recall the
2 KPMG report coming to Council.

3 MS. KATE MCGRANN: Do you remember why
4 the KPMG strategic partnership report was not shared
5 with Council?

6 MS. SANDRA COOPER: No, I don't recall
7 if there was a reason given.

8 MS. KATE MCGRANN: If we could go to
9 Slide 24 in the slide presentation. And actually if
10 we could skip down to Slide 25. A couple of questions
11 about the points on this slide.

12 The first point says that timing is
13 critical considering the upcoming election, possible
14 provincial policy changes, upcoming Town budget
15 deliberations, and current value.

16 Do you remember any discussion about
17 the items in this bullet point at the June 27th, 2011,
18 meeting?

19 MS. SANDRA COOPER: I don't recall
20 specific discussion on -- on that first bullet,
21 however, there -- there were questions that I'm not --
22 specifically be able to say what they were. There was
23 some discussion, the -- the point being made, budget
24 policy and election and current value and being in
25 control of our own destiny were topics that were of

1 interest for Council.

2 MS. KATE MCGRANN: If we could look up
3 to the slide above this for a moment. This slide
4 identifies the next steps that are being presented to
5 Council. It describes an exercise to identify and
6 investigate potential parties interested in the
7 opportunity surrounding the strategic partnership
8 option.

9 Do you remember that being discussed
10 with Council at this meeting?

11 MS. SANDRA COOPER: If it's in the
12 slides, it would have been discussed.

13 MS. KATE MCGRANN: Do you remember a
14 discussion at this meeting?

15 MS. SANDRA COOPER: What I do recall
16 is that Mr. Houghton was -- would be determining if
17 there was a -- an interest out there in the energy
18 field.

19 MS. KATE MCGRANN: Do you recall if he
20 discussed what steps he would take to determine the
21 level of interest, if any?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: What do you
24 remember about that?

25 MS. SANDRA COOPER: That there should

1 be a -- a focused team tasked to move forward with --
2 with the initiative of a strategic partner.

3 MS. KATE MCGRANN: And are you
4 referring to the team that's discussed at Point 3 of
5 this slide?

6 MS. SANDRA COOPER: Yes.

7 MS. KATE MCGRANN: Do you remember
8 whose idea it was to form this team?

9 MS. SANDRA COOPER: Attempting to
10 recall back to that time, it -- if I recall it, that
11 it would have been Mr. Houghton. He had a team
12 approach.

13 MS. KATE MCGRANN: Okay. So it was
14 Mr. Houghton's idea to form this team?

15 MS. SANDRA COOPER: Yes.

16 MS. KATE MCGRANN: Do you remember who
17 picked the members of this team?

18 MS. SANDRA COOPER: Who selected the
19 members of the team -- I know we were in agreement on
20 who was on the team, and who selected them, I -- I
21 don't recall. We also brought in Mr. Doug Garbutt on
22 the -- the task team as well, I believe.

23 MS. KATE MCGRANN: When you say we
24 were in agreement about the members of the team, who
25 are you referring to?

1 MS. SANDRA COOPER: Council. They
2 were provided with this -- with the slide and it was
3 then acceptable that there be a -- another Council
4 representative as well as the mayor automatically to
5 be there, sitting with the team.

6 MS. KATE MCGRANN: Okay. Looking at
7 Points 4 and 5, these points discuss preparing a
8 request for proposal for the end of August and calling
9 the RFP for the end of October 2011.

10 Do you remember -- what did you
11 understand the purpose of the RFP was as of June 27th,
12 2011?

13 MS. SANDRA COOPER: The request for
14 proposal, from what I understood it to be, was to
15 confirm interested -- there was some interest out
16 there. We knew that, that there had been some
17 interest, and then in going forward with an RFP is a -
18 - a formal approach to seeing whether there was a fit
19 with -- with any tenders that came in.

20 MS. KATE MCGRANN: When you say we
21 knew that there had been some interest, what did you
22 know as at June 27th, 2011, about interest in a
23 potential strategic partnership option?

24 MS. SANDRA COOPER: As -- as a Board
25 member, that looking for opportunities of interest in

1 the electricity market in general and then there was
2 also a meeting after the team was established. There
3 was also -- there were, I'll -- I'll say road trips
4 with Mr. Muncaster and Mr. Houghton reaching out to
5 various LDCs, and then from there it was important
6 that an RFP be sent.

7 MS. KATE MCGRANN: At this point, on
8 June 27th, when the strategic partnership option is
9 being presented to Council as the preferred option, to
10 your knowledge had anyone expressed an interest in a
11 strategic partnership of Collus Power at this point in
12 time?

13 MS. SANDRA COOPER: I don't recall.
14 That would've been laid out in an RFP. I don't recall
15 if it was prior to -- to that preparation.

16 MS. KATE MCGRANN: When you say that
17 would've been laid out in an RFP, do you mean that
18 prior expressions of interest would be laid out in the
19 RFP?

20 MS. SANDRA COOPER: No. Strategic
21 partnerships.

22 MS. KATE MCGRANN: Like the parameters
23 of what Collus Power was looking for in a strategic
24 partner?

25 MS. SANDRA COOPER: Yes.

1 MS. KATE MCGRANN: If you scroll down
2 to the last slide one (1) more time. Second bullet
3 point here says "confidentiality is critical to ensure
4 that the greatest value is fully recognized."

5 Do you remember what you understood
6 that point to meaning during this in camera meeting in
7 June 27th, 2011?

8 MS. SANDRA COOPER: My clear
9 understanding of it was that it was a confidential
10 presentation and to ensure greatest value it was
11 confidential, and I would not be sharing that
12 information with others.

13 MS. KATE MCGRANN: The slide above
14 that we just looked at had described a series of next
15 steps that included Mr. Houghton generating interest,
16 a task team being formed, an RFP being issued. Was it
17 your understanding that those next steps were also to
18 be kept confidential?

19 MS. SANDRA COOPER: The next steps
20 would be, in my view, kept confidential.

21 MS. KATE MCGRANN: Could we make this
22 set of slides the next exhibit, please?

23 THE HONOURABLE FRANK MARROCCO: Yes.

24 THE REGISTRAR: Exhibit 41, Your
25 Honour.

1

2 CONTINUED BY MS. KATE MCGRANN:

3 MS. KATE MCGRANN: Turning to document
4 TOC516351, these are the minutes of the June 27th,
5 2011 in camera meeting.

6 These minutes don't record Council
7 coming to a consensus with respect to the next steps
8 or giving any directions or coming to any agreement
9 about whether or not the next steps should be enacted.

10 What do you remember about any
11 decisions or agreements that Council made with respect
12 to the next steps that Mr. Houghton presented to them?

13 MS. SANDRA COOPER: So in -- in my
14 recollection, from June 27th, 2011 Council meeting,
15 the in camera portion that Council gave blessing to Ed
16 to move forward with, looking at opportunities with --
17 with what -- what's out there in the -- in the market.
18 And again, still all in camera information.

19 MS. KATE MCGRANN: Is there a
20 difference between Council giving a blessing, as
21 you've described, as compared to Council giving a
22 direction or coming to an agreement?

23 MS. SANDRA COOPER: What I recall from
24 -- so generally, I'll say for procedure-wise, I do
25 count the support of the clerk for any directions,

1 minutes, motions, both on camera and behind closed
2 doors, in camera, working with the clerk on -- on that
3 particular area.

4 And I -- that's -- that's what I would
5 make my assumptions on.

6 MS. KATE MCGRANN: I'm not sure that I
7 follow your answer. I want to understand if the
8 blessing that you described -- maybe the best way to
9 do it is this.

10 What did the -- what did Council giving
11 its blessing look like? What do you remember about
12 how that was communicated?

13 MS. SANDRA COOPER: That -- giving --
14 and I've seen the minutes recently, from June 27th,
15 2011, that there isn't a reference. However, Council
16 was very interested in -- in this opportunity and
17 asked Ed to further pursue it. Houghton. Mr.
18 Houghton.

19 MS. KATE MCGRANN: How did Council
20 communicate that request to Mr. Houghton?

21 MS. SANDRA COOPER: Verbally, in
22 camera, tend -- tended to be more forthcoming with
23 some conversations or discussions that you may not
24 have in -- in -- in any topic in open session.

25 And so there would have been a

1 discussion and certainly that Mr. Houghton was to move
2 ahead. There was the appetite by Council.

3 MS. KATE MCGRANN: You said there
4 would've been a discussion. I want to understand what
5 you do recall of this meeting. Do you recall how
6 Council communicated to each other and to others at
7 the meeting, that this was the direction that Mr.
8 Houghton should follow? Was a vote taken?

9 MS. SANDRA COOPER: I don't recall.

10 MS. KATE MCGRANN: Do you recall who -
11 - who communicated to Mr. Houghton that he should
12 follow the steps proposed in that slide?

13 MS. SANDRA COOPER: I believe from the
14 discussion of Members of Council in that in camera
15 meeting from June 27th, 2011, that the direction was
16 moving towards clear, not written, but certainly
17 verbally to move forward and pursue further interest
18 in -- in this -- in the Collus topic, and had there
19 been anything or a member of Council strongly opposing
20 to any of this, I certainly would've had some
21 recollection.

22 MS. KATE MCGRANN: And you've said
23 that Council wanted Mr. Houghton to pursue further
24 interest in the strategic partnership. Do you recall
25 whether -- not in the minutes, but do you remember

1 whether Council gave Mr. Houghton instruction or
2 direction to proceed with the RFP process?

3 MS. SANDRA COOPER: Yes, that Council
4 felt comfortable with that.

5 MS. KATE MCGRANN: Do you know why
6 that communication from Council to Mr. Houghton is not
7 reflected in the minutes?

8 MS. SANDRA COOPER: No, I do not know
9 why.

10 MS. KATE MCGRANN: I'd like to turn
11 now from the June 27th, 2011 meeting to the topic of
12 Mr. Bonwick's work for PowerStream.

13 I'd like to start by pulling up ALE135.
14 This is an e-mail from Mr. Bonwick to Brian Bentz,
15 with a copy to Sandra DiPonio. The subject is Mayor
16 Cooper letter and there is an attachment PowerStream
17 letter. You are not copied on this e-mail.

18 In this e-mail Mr. Bonwick writes:

19 "Hi Brian, here's a draft letter as
20 per our discussion. Please review
21 and let me know if the content is
22 satisfactory. Thanks."

23 As I said, you're not copied on this e-
24 mail. Were you aware at May 18th, 2011 that Mr.
25 Bonwick was sending Mr. Bentz a draft letter from you?

1 MS. SANDRA COOPER: No.

2 MS. KATE MCGRANN: Could we please
3 mark this e-mail as the next exhibit?

4 THE HONOURABLE FRANK MARROCCO: Yes.

5 THE REGISTRAR: Exhibit 41, Your
6 Honour.

7

8 CONTINUED BY MS. KATE MCGRANN:

9 MS. KATE MCGRANN: The attachment
10 here, the PowerStream letter, is found at ALE 136.

11 I'm going to ask you to direct our
12 court operator to scroll up and down so you have an
13 opportunity to review this document.

14 MS. SANDRA COOPER: Okay. Thank you.

15 MR. FREDERICK CHENOWETH: Can we go to
16 the top so I might see the date, Your Honour?

17 THE HONOURABLE FRANK MARROCCO: Yes.

18 MS. KATE MCGRANN: Do you recall if --

19 MR. WILLIAM MCDOWELL: Excuse me,
20 there's obviously -- I don't see a date on it. Do you
21 want the date of the e-mail?

22 THE HONOURABLE FRANK MARROCCO: That
23 would be helpful.

24 MS. KATE MCGRANN: May 18th, 2011.

25 MR. FREDERICK CHENOWETH: Thank you.

1 MS. KATE MCGRANN: This site is -- the
2 e-mail is ALE0000135, the attachment is ALE0000136.

3 MR. FREDERICK CHENOWETH: Thank you, I
4 have it.

5

6 CONTINUED BY MS. KATE MCGRANN:

7 MS. KATE MCGRANN: Ms. Cooper, have
8 you at any time during the period between May 18th and
9 June 2nd, 2011, did you see this draft letter?

10 MS. SANDRA COOPER: I did see a
11 letter, I didn't see the word "draft" on it, but I did
12 see a letter.

13 MS. KATE MCGRANN: In what context did
14 you see the letter?

15 MS. SANDRA COOPER: Paul Bonwick had
16 said that he would be providing some services for
17 PowerStream and he felt that it would be in a good
18 light, in my terms, to put a letter together and
19 provide to Mr. Bentz, who I didn't know.

20 And so the letter was provided to me, I
21 thought it was a good letter and it made -- made sense
22 for -- for me.

23 MS. KATE MCGRANN: Why did Mr. Bonwick
24 first tell you that he may be doing some work for
25 PowerStream?

1 MS. SANDRA COOPER: It would have been
2 around that time.

3 MS. KATE MCGRANN: Around May 18th,
4 2011?

5 MS. SANDRA COOPER: Yes.

6 MS. KATE MCGRANN: What do you recall
7 him telling you about the work he may be doing for
8 PowerStream?

9 MS. SANDRA COOPER: I don't recall a
10 detail. However, he did bring to my attention that he
11 would be providing some services for PowerStream and -
12 - and that providing the letter I haven't -- a review
13 at it and I was very comfortable with -- with what the
14 body of the -- the letter had stated. I agreed.

15 MS. KATE MCGRANN: Looking at the
16 letter -- actually -- looking at the letter. The
17 first paragraph says "my brother, Paul Bonwick,
18 recently brought to my attention that he had submitted
19 a proposal to provide services to PowerStream."

20 Did he tell you anything about the
21 proposal that he had submitted?

22 MS. SANDRA COOPER: No.

23 MS. KATE MCGRANN: Did he show you a
24 copy of it?

25 MS. SANDRA COOPER: No.

1 MS. KATE MCGRANN: Did you ask to see
2 a copy of it?

3 MS. SANDRA COOPER: No.

4 MS. KATE MCGRANN: Do you remember why
5 you didn't ask to review a copy of the proposal?

6 MS. SANDRA COOPER: At this point in
7 time it was bringing to my attention that he would be
8 proposal -- proposing to work with PowerStream and
9 that to -- to let Mr. Bentz know that we were related.

10 However, I'll say in spite of that or
11 due to that fact, sending a notice that still any work
12 would be based on ability and not due to
13 relationships, as it was noted in the letter.

14 MS. KATE MCGRANN: Okay, and we're
15 going to -- we will walk through the letter and you'll
16 have an opportunity to speak to all of the contents.

17 What I want to understand right now is
18 do you remember why you didn't ask to see a copy of
19 the proposal that you're writing to Mr. Bentz about?

20 MS. SANDRA COOPER: I didn't feel that
21 it was -- it was my business to -- to -- to read
22 through a proposal between Mr. Bentz and Paul Bonwick.

23 MS. KATE MCGRANN: Looking at the
24 next paragraph, the letter goes on to state,

25 "Paul has described the potential

1 services his company will be
2 providing."

3 What did he describe to you about the
4 potential services his company would be providing?

5 MS. SANDRA COOPER: That it would be
6 public relations.

7 MS. KATE MCGRANN: Did he give you any
8 details about what that meant?

9 MS. SANDRA COOPER: I don't recall
10 details.

11 MS. KATE MCGRANN: Is it the case that
12 he may have provided you details and don't remember
13 that conversation, or is it the case that you don't
14 recall him providing you any details, period?

15 MS. SANDRA COOPER: I don't recall him
16 providing details.

17 MS. KATE MCGRANN: Did he describe any
18 potential services his company would be providing to
19 you, other than public relations?

20 MS. SANDRA COOPER: I don't recall at
21 this point in time.

22 MS. KATE MCGRANN: The letter says
23 that he is described potential services his company
24 will be providing to include, but not limited to,
25 strategic advice in matters related to public

1 relations, and you've mentioned that. Strategic
2 planning, do you remember having any conversations
3 with Mr. Bonwick about strategic planning that he
4 would be doing for PowerStream?

5 MS. SANDRA COOPER: I don't recall
6 that.

7 MS. KATE MCGRANN: The letter says
8 that he's described acquisitions to you. Do remember
9 conversations with Mr. Bonwick about what acquisition-
10 related work he might be doing?

11 MS. SANDRA COOPER: I don't recall
12 that. As I say, I certainly remember the letter and
13 that it -- it made sense to me. And they're going
14 through that.

15 MS. KATE MCGRANN: I just wanted to
16 give you the opportunity to speak to all of the points
17 that are outlined in the letter.

18 Do you recall him describing to you,
19 around this time, any media relations work that he may
20 be doing for PowerStream?

21 MS. SANDRA COOPER: It's hard to think
22 back to May 2011.

23 He likely would've. No, sorry. Wrong
24 terms.

25 Yes, media relations would have been

1 mentioned.

2 MS. KATE MCGRANN: What do you
3 remember him telling you about media relations?

4 MS. SANDRA COOPER: I don't recall a
5 detail of that. But again, I had not seen any
6 proposal.

7 MS. KATE MCGRANN: So I'd like to step
8 back from the May 2011 time period. We've looked at
9 this letter, you're aware that he submitted a
10 proposal. You remember him describing the public
11 relations and media relations work to you.

12 During the period between May 2011 and
13 July 31st, 2012, the date that the PowerStream share
14 sale transaction closed, do you recall receiving any
15 additional information or detail from Mr. Bonwick
16 about the work he was doing for PowerStream?

17 MS. SANDRA COOPER: I don't believe
18 so.

19

20 (BRIEF PAUSE)

21

22 MS. KATE MCGRANN: I'm about to move
23 to a different document, I'm just looking at the time.
24 Did you want to take a break now, or should we
25 continue?

1 THE HONOURABLE FRANK MARROCCO: We'll
2 take 10.

3

4 --- Upon recessing at 11:05 a.m.

5 --- Upon resuming at 11:16 a.m.

6

7 CONTINUED BY MS. KATE MCGRANN:

8 MS. KATE MCGRANN: Ms. Cooper, before
9 the morning break, I had been asking you about a draft
10 letter that was appended to a May 18th, 2011 email.
11 I'd now like to move to May 19th. I'm going to ask
12 that TOC518063 be shown.

13

14 (BRIEF PAUSE)

15

16 MS. KATE MCGRANN: Could you scroll to
17 the bottom of this email chain, please. The -- this
18 email chain starts with an email from Mr. Bonwick. He
19 writes:

20 "Hi Brian. Mayor Cooper called this
21 morning and offered to call Mayor
22 Lehman. If you would still like
23 that to take place, I'm available if
24 you wish to call me at some point
25 this afternoon."

1 If we could scroll up a little bit
2 further, Bentz responds:

3 "Hi Paul. I spoke with Mayor
4 Lehman, and he's agreeable to
5 receiving a call from Mayor Cooper.
6 Thanks, Paul."

7 Scroll up a bit further, and I'll come
8 back to that. Keep going. Mr. Bentz provides Mr.
9 Bonwick with Mayor Lehman's cell phone number. If you
10 scroll up further, you can see Mr. Bonwick forwards
11 this entire email chain to you with a message, "Let's
12 chat first. Cheers, Paul."

13 Scroll all the way up. And that's --
14 that's your email. Do you remember receiving these
15 emails from Mr. Bonwick?

16 MS. SANDRA COOPER: I don't recall the
17 -- if you mind scrolling down, that portion of it,
18 however -- scroll down again, please. Thank you. The
19 -- the next -- number 2.

20

21 (BRIEF PAUSE)

22

23 MS. SANDRA COOPER: I don't -- I don't
24 recall that portion of it. I do -- I do recall that I
25 did speak with Mr. Lehman, Mayor Lehman, sorry, that I

1 did speak with Mayor Lehman.

2 MS. KATE MCGRANN: You recall how the
3 topic of you speaking to Mayor Lehman came up?

4

5 (BRIEF PAUSE)

6

7 MS. SANDRA COOPER: I was -- I knew
8 Mayor Lehman from County of -- Simcoe County Council
9 meetings, that I would see him there, and -- and we
10 may have discussions on various topics relating to the
11 County.

12 So I was looking to speak with Mayor
13 Lehman regarding the -- if there was any outcry, any
14 impacts that he felt when the City of Barrie went from
15 Barrie Hydro to something else that was -- and I was
16 looking for -- to reach out to Mayor Lehman.

17 MS. KATE MCGRANN: You say when --

18 MS. SANDRA COOPER: And --

19 MS. KATE MCGRANN: Sorry. Please go
20 ahead.

21 MS. SANDRA COOPER: And I was -- I was
22 not aware of any details between Mr. Bentz and Mr.
23 Bonwick.

24 MS. KATE MCGRANN: When you say you
25 weren't aware of any details between Mr. Bentz and Mr.

1 Bonwick, what are you -- details are you referring to?

2 MS. SANDRA COOPER: Well, I'm looking
3 at the email here. That's what I'm referring to, the
4 email in front of us.

5 MS. KATE MCGRANN: Okay. If you
6 scroll slowly up, this email from Brian to Paul
7 appears to have been part of an email chain, the
8 entirety of which was forwarded to you. So can you
9 help me understand what you mean when you say you
10 weren't aware of that detail?

11 MS. SANDRA COOPER: I don't know what
12 their conversation was. What I was looking for was
13 Mayor Lehman's contact information, and I just had
14 said, you know, I wanted to speak with Mayor Lehman.
15 I wanted to find out how receptive the City -- the
16 City of Barrie, the residents of Barrie were with the
17 changes, or were there any changes? Was it seamless?
18 Those are all questions that -- for my own comfort
19 that I would like to have a conversation with Mayor
20 Lehman.

21 MS. KATE MCGRANN: Okay. The changes
22 that you're referring to, they're with respect to
23 Barrie Hydro. Is that right?

24 MS. SANDRA COOPER: Yes.

25 MS. KATE MCGRANN: What did Barrie

1 Hydro change into?

2 MS. SANDRA COOPER: Well, Barrie Hydro
3 changed to PowerStream, and I don't know the details
4 of -- of that arrangement, not unlike with the owner,
5 that the Town of Collingwood has now, and when there
6 was an interest there, reaching out to yet another
7 mayor colleague to ask what was the experience they
8 had with any changes and how that impacted the
9 community. And they were general questions.

10 MS. KATE MCGRANN: Okay. My
11 understanding is that at this point in time, you're
12 interested in asking Mayor Lehman how his City
13 experience, transitioning from its own locally owned
14 Hydro company to a PowerStream company?

15 MS. SANDRA COOPER: And not -- yes,
16 and in general terms, not specific to PowerStream, but
17 certainly I -- I would like to know from transitioning
18 to 'A' to 'B', how -- how did -- how was that accepted
19 by the community?

20 MS. KATE MCGRANN: And were you
21 interested in hearing about that because you were
22 thinking about how Collingwood would react to a
23 similar change?

24 MS. SANDRA COOPER: Yes.

25 MS. KATE MCGRANN: You said that you

1 sat on the County Council with Mayor Lehman?

2 MS. SANDRA COOPER: M-hm. Yes.

3 MS. KATE MCGRANN: Why are you going
4 through Paul Bonwick to get Mayor Lehman's contact
5 number?

6 MS. SANDRA COOPER: I thought he would
7 -- I thought he'd probably have his number and his
8 phone number, just as -- that -- Paul Bonwick had been
9 an MP, and -- and Mr. Lehman in the City -- Mayor
10 Lehman in the City of Barrie, that they would have had
11 some -- some contacts at -- at some point in time, and
12 -- and to receive that phone number, and -- and then I
13 made arrangements -- my office made arrangements to
14 meet with Mayor Lehman.

15 MS. KATE MCGRANN: If you scroll back
16 down to the bottom of this email chain, please.

17

18 (BRIEF PAUSE)

19

20 MS. KATE MCGRANN: The first email I
21 this chain is from Mr. Bonwick to Mr. Bentz, and Mr.
22 Bonwick says:

23 "Mayor Cooper called this morning
24 and offered to call Mayor Lehman, if
25 you would still like that to take

1 place."

2 Do you remember having a conversation
3 with Mr. Bonwick about wanting to speak to Mayor
4 Lehman?

5

6 (BRIEF PAUSE)

7

8 MS. SANDRA COOPER: I did -- yes, I
9 did say -- say that I wanted to have a conversation
10 with Mayor -- Mayor Lehman, and -- and do you have his
11 phone number.

12 MS. KATE MCGRANN: Do you remember
13 what Mr. Bonwick responded to that request?

14 MS. SANDRA COOPER: He likely pro --
15 provided a phone number and I don't recall any -- any
16 further of the conversation.

17 MS. KATE MCGRANN: We can see here
18 that he reached out to Mr. Bentz, and Mr. Bentz
19 provided a phone number, which Mr. Bonwick forwarded
20 to you, but do you remember if you explained to Mr.
21 Bonwick why you wanted to speak to Mayor Lehman?

22 MS. SANDRA COOPER: I'm not sure if I
23 got -- got into that -- any sort of detail.

24 MS. KATE MCGRANN: Is it the case that
25 you can't recall whether or not you discussed what you

1 wanted to talk to Mayor Lehman about?

2 MS. SANDRA COOPER: I did not discuss
3 in any detail what my interests were to speak with Mr.
4 -- with Mayor Lehman regarding.

5 MS. KATE MCGRANN: Okay. You didn't
6 discuss in any detail. What -- what did you say?

7 MS. SANDRA COOPER: That I would --
8 I'd like to speak with Mayor Lehman. He's a
9 neighbouring municipality, and I had known that they
10 had gone from 'A' to 'B' with their Hydro -- from
11 Barrie Hydro, and what did the residents think about -
12 - what did the taxpayers think of it? That was my
13 focus, and there was no detail that I would have had
14 with Paul Bonwick.

15 MS. KATE MCGRANN: At this point in
16 time, do you remember if Mr. Bonwick had told you that
17 he may be working for PowerStream yet?

18 MS. SANDRA COOPER: I'm sorry, I don't
19 recall. I'm looking at May 19th, and I've seen
20 various other dates, and -- and I -- I can't be
21 specific on that.

22 MS. KATE MCGRANN: Okay. Do you
23 remember if, when you received this email, you had any
24 questions for Mr. Bonwick, or just in your mind about
25 why he was speaking to Brian Bentz?

1 MS. SANDRA COOPER: No, I didn't --
2 really didn't give it any thought. I would -- my
3 thought was to speak with Mayor Lehman and that he
4 could give me some -- some suggestions of the
5 experience that -- that he had during their -- their
6 time of transition.

7 MS. KATE MCGRANN: Could you scroll up
8 to the top of this email again, please. And down a
9 little bit to the email from Mr. Bonwick.

10 So Mr. Bonwick forwards all of this to
11 you in the evening of May 19th. His message to you
12 is, "Let's chat first." Do you recall if you chatted
13 with Mr. Bonwick before you called Mayor Lehman?

14 MS. SANDRA COOPER: I do not recall.

15 MS. KATE MCGRANN: Do you recall if
16 you did speak to Mayor Lehman as a result of this --
17 or following this email chain?

18 MS. SANDRA COOPER: Yes, I would have.

19 MS. KATE MCGRANN: What do you recall
20 of that conversation?

21 MS. SANDRA COOPER: Well, just as I
22 mentioned earlier, when I spoke with Mayor Lehman,
23 that I wanted to have an understanding of impact to
24 the City of Barrie with the changes in their way of
25 doing business, and going from Barrie Hydro into --

1 into -- from 'A' to 'B', and getting an understanding
2 of how that was impacting the customers.

3 I would, you know, areas that were
4 issues, I -- I was interested in learning about. If
5 there was any opposition to that, was it a smooth
6 transition. Those are the types of questions.

7 MS. KATE MCGRANN: Do you remember
8 what he told you in response to those questions?

9 MS. SANDRA COOPER: Yes, he did tell
10 me -- one (1) thing that he -- that I do recall was
11 that he -- he was not a mayor at that time, but he did
12 serve on Council. And that -- and he said that their
13 transition was fine. There were no -- he felt that
14 there was -- with the Hydro side, that there were no
15 showstoppers, I guess I'll say in my terminology, not
16 his. And he also said that -- that the City of Barrie
17 kept their water department, and that was something
18 that was of interest in the merger, the acquisition.

19 Not knowing details, however, he did
20 say that there was an interest -- an appetite to look
21 at their water department too, and that was a definite
22 no, that they weren't going there.

23 MS. KATE MCGRANN: Okay, so just to
24 make sure I understand. Did told you that PowerStream
25 had been interested in looking at Barrie's water

1 department. Barrie had said that that was not an
2 option for PowerStream and PowerStream continued with
3 hydro in any event?

4 MS. SUSAN STEPHEN: Correct.

5 MS. KATE MCGRANN: As a result of that
6 conversation did you form a belief that Collingwood,
7 if it partnered with PowerStream, may be able to keep
8 its water department out of the deal as well?

9 MS. SUSAN STEPHEN: I hadn't -- I
10 hadn't contemplated that one (1) way or the other at
11 that period in time and until he had mentioned about
12 the water department.

13 MS. KATE MCGRANN: And once he
14 mentioned the Water Department, did you -- did you
15 form any views or -- or have any thoughts about how
16 that might work for Collingwood?

17 MS. SANDRA COOPER: I never -- no, I
18 didn't have thoughts about it. I just thought, well,
19 that's interesting and -- and I thought nothing
20 further, but our focus was on looking at our hydro --
21 electricity, in my mind.

22 MS. KATE MCGRANN: Did you share the
23 information that you received from your discussion
24 with Mr. Lehman with anybody else after it was over?

25 MS. SANDRA COOPER: I don't believe I

1 did.

2 MS. KATE MCGRANN: Did you share it
3 with Council?

4 MS. SANDRA COOPER: No. It was my
5 fact-finding mission. I'd also done -- had contacted,
6 well, as I've mentioned earlier, in last term another
7 mayor colleague about the now owner of the hydro
8 company for Collingwood, and so just doing my own
9 investigative reporting to how -- how was the
10 reception to the residents, and that was my main area
11 to represent, were -- were the people, the
12 constituents, the residents of -- of Collingwood.

13 MS. KATE MCGRANN: But when you say
14 you're doing your own investigative reporting, you
15 didn't report that conversation to anyone, right?

16 MS. SANDRA COOPER: My own --

17 MS. KATE MCGRANN: Right.

18 MS. SANDRA COOPER: For my own
19 comfort.

20 MS. KATE MCGRANN: The call that you
21 just mentioned to another mayor about another company,
22 were you referring to EPCOR and steps that you took
23 during your 2014 to 2018 term as mayor?

24 MS. SANDRA COOPER: Yes.

25 MS. KATE MCGRANN: Okay. Do you

1 recall if you and Mayor Lehman in this conversation
2 had any discussion about Mr. Bonwick and the work he
3 may be doing for PowerStream?

4 MS. SANDRA COOPER: There was no
5 discussion.

6 MS. KATE MCGRANN: On May 31st, 2011,
7 Mr. Bonwick received a draft consulting agreement from
8 PowerStream. You can see that document at ALE160.

9

10 (BRIEF PAUSE)

11

12 MS. KATE MCGRANN: The document is
13 dated June 1st, 2011, and I will ask you once again to
14 instruct our court operator to scroll through the
15 document so you can review it.

16 MS. SANDRA COOPER: Okay.

17

18 (BRIEF PAUSE)

19

20 MS. SANDRA COOPER: Okay.

21

22 (BRIEF PAUSE)

23

24 MS. SANDRA COOPER: Okay.

25

1 (BRIEF PAUSE)

2

3 MS. SANDRA COOPER: Okay.

4

5 (BRIEF PAUSE)

6

7 MS. SANDRA COOPER: Okay.

8

9 (BRIEF PAUSE)

10

11 MS. SANDRA COOPER: Yes.

12

13 (BRIEF PAUSE)

14

15 MS. SANDRA COOPER: Thank you.

16 MS. KATE MCGRANN: Had you seen a copy

17 of this document in or around May 31st, 2011?

18 MS. SANDRA COOPER: No.

19 MS. KATE MCGRANN: Can we mark this

20 document as the next exhibit?

21 THE HONOURABLE FRANK MARROCCO: Yes.

22

23 CONTINUED BY MS. KATE MCGRANN:

24 MS. KATE MCGRANN: And for the sake of

25 completeness, if you could pull up ALE159?

1 (BRIEF PAUSE)

2

3 MS. KATE MCGRANN: This is the May
4 31st email that attached the document that you just
5 looked at. As you can see, you are not copied on it.
6 Do you recall if this email was ever forwarded to you?

7 MS. SANDRA COOPER: Sorry, could you
8 repeat that?

9 MS. KATE MCGRANN: Yes. Was this
10 email ever forwarded to you? Did you ever receive a
11 copy of this email?

12 MS. SANDRA COOPER: No.

13 MS. KATE MCGRANN: Could this email
14 please be marked as the next exhibit?

15 THE HONOURABLE FRANK MARROCCO: Yes.

16

17 CONTINUED BY MS. KATE MCGRANN:

18 MS. KATE MCGRANN: Could we look at
19 TOC48811?

20

21 (BRIEF PAUSE)

22

23 MS. KATE MCGRANN: If you scroll up a
24 little bit, this is a email that Ms. Fuhre sent to
25 Brian Bentz at PowerStream.ca. The subject is

1 "Correspondence from the Office of the Mayor."

2 There's an attachment, "PowerStream," which we'll look
3 at in a second. On June 2nd, 2011, Ms. Fuhre writes:

4 "Dear President Bentz: At the
5 request of Mayor Cooper, I am
6 forwarding you correspondence from
7 the Office of the Mayor for your
8 consideration. She notes that the
9 original letter will be sent via
10 regular mail."

11 Do you recall this email being sent?

12 MS. SANDRA COOPER: I'd have to look
13 at what the letter was.

14 MS. KATE MCGRANN: Okay. Could this
15 email please be marked as the next exhibit?

16 THE HONOURABLE FRANK MARROCCO: Yes,
17 yes.

18

19 CONTINUED BY MS. KATE MCGRANN:

20 MS. KATE MCGRANN: And I believe that
21 the attachment is TOC48812.

22 This is the letter that was attached to
23 that email. It's dated June 2, 2011. It's on your
24 letterhead. I'll ask you to direct the court operator
25 to scroll through so you can review it.

1 MS. SANDRA COOPER: Okay. Scroll
2 down, please.

3

4 (BRIEF PAUSE)

5

6 MS. SANDRA COOPER: Okay. Okay, thank
7 you.

8 MS. KATE MCGRANN: Do you recall
9 asking that this letter be sent to Brian Bentz?

10 MS. SANDRA COOPER: Yes.

11 MS. KATE MCGRANN: Is that your
12 signature?

13 MS. SANDRA COOPER: Yes.

14 MS. KATE MCGRANN: If you could scroll
15 up to the top.

16 Do you recall why you sent this letter
17 on June 2nd, 2011?

18 MS. SANDRA COOPER: Yes. It was a
19 follow-up from a conversation that Paul Bonwick and I
20 had regarding general services that he was going to be
21 providing to our proposal to PowerStream, and so to
22 that conversation he drafted the letter, I read it,
23 and at the time I was comfortable with the body of the
24 letter and sent it to -- to Mr. -- to Mr. Bentz.

25 MS. KATE MCGRANN: When you say that

1 you were comfortable with the body of the letter, do
2 you mean you felt it accurately reflected what you
3 understood about what Mr. Bonwick would be doing?

4 MS. SANDRA COOPER: At that time I
5 felt that it was -- it seemed accurate, and as well
6 knowing, from the body saying "my brother," and
7 knowing that I had reviewed, as I often did, the
8 municipal Conflict of Interest Act to ensure that
9 there was no conflict of interest according to
10 municipal Conflict of Interest Act, and so I felt in
11 that regard that that was fine, that there was no
12 conflict.

13 MS. KATE MCGRANN: So is it the case
14 that you specifically reviewed the municipal Conflict
15 of Interest Act in response Mr. Bonwick asking you to
16 send this letter?

17 MS. SANDRA COOPER: I would -- as I'd
18 mentioned the other day, from time to time I would
19 review the Conflict of Interest Act just to be sure
20 that my understanding was according to the act.

21 MS. KATE MCGRANN: Okay. And did you
22 specifically review the municipal Conflict of Interest
23 Act in response to Mr. Bonwick's communication to you
24 that he may be doing work for PowerStream?

25 MS. SANDRA COOPER: I would have

1 around that time. I don't know what day it would have
2 been but it would have -- yes, around that time.

3 MS. KATE MCGRANN: And was the reason
4 for your review what Mr. Bonwick had told you about
5 the fact that he may be doing work for PowerStream?

6 MS. SANDRA COOPER: Yes, it was to
7 that.

8 MS. KATE MCGRANN: Do you remember how
9 long after you had the meeting with Mr. Bonwick you
10 sent this letter? Was it the next day or was it a
11 couple of days later?

12 MS. SANDRA COOPER: I don't remember
13 exactly. It could have been a couple of days later;
14 could have been the next day.

15 MS. KATE MCGRANN: You sent this
16 letter on June 2nd. We just looked at a May 31st
17 email in which Mr. Bonwick is provided with a draft
18 retainer. You said you hadn't seen the draft
19 retainer. When you set the --

20 MS. SANDRA COOPER: No. I said that I
21 didn't see that it had draft on it.

22 MS. KATE MCGRANN: Oh. Had you seen a
23 copy of the retainer agreement with -- between Mr.
24 Bonwick --

25 MS. SANDRA COOPER: Oh, no.

1 MS. KATE MCGRANN: -- and PowerStream?

2 MS. SANDRA COOPER: No.

3 MS. KATE MCGRANN: Had -- before you
4 sent this letter on June 2nd, did Mr. Bonwick tell you
5 that he had received a copy of the engagement letter
6 from PowerStream?

7 MS. SANDRA COOPER: No.

8 MS. KATE MCGRANN: Do you recall if
9 you made any edits to the draft that Mr. Bonwick put
10 together for you or did you just adopt his language
11 and -- and use it?

12 MS. SANDRA COOPER: I made no changes.

13 MS. KATE MCGRANN: Can we scroll down
14 so we can see the body of the letter? We already
15 talked about the potential services described in your
16 letter.

17 MS. SANDRA COOPER: M-hm.

18 MS. KATE MCGRANN: I'd like to look at
19 the second portion of the second paragraph where it's
20 written:

21 "He has also stated that these
22 responsibilities" --

23 These are responsibilities relating to
24 his work for PowerStream, it looks like.

25 -- "could potentially incorporate

1 advice related to the Town of
2 Collingwood, subject to certain
3 conditions unfolding in the coming
4 months."

5 What were the certain conditions
6 described in your letter?

7 MS. SANDRA COOPER: What I would
8 describe them as, certainly there -- what I would
9 describe them as would be public relations and media
10 relations, subject to certain conditions, I'm not
11 sure.

12 MS. KATE MCGRANN: So -- so this --
13 your letter says that Mr. Bonwick has told you that he
14 could potentially be giving advice related to the Town
15 of Collingwood, subject to certain conditions
16 unfolding in the coming months. That to me reads like
17 he may be giving advice related to the Town of
18 Collingwood if certain things happen in the coming
19 months. Is that what you meant by this letter?

20 MS. SANDRA COOPER: I -- at that -- at
21 that time I didn't read in-depth into it. In my mind,
22 it was referring to the municipal Conflict of Interest
23 Act and that siblings, there was no conflict with
24 siblings, and that with any propositions, any jobs
25 that he would -- job tasks, jobs that Paul Bonwick

1 would have, it wasn't in relation to a family member.
2 It was in relation to whether he -- he can provide --
3 provide the service, not based on relationships. So
4 that was my focus and comfortable that public
5 relations, media relations -- that's how I read in --
6 that's how I read into the -- the letter.

7 MS. KATE MCGRANN: So at the time were
8 you aware of any potential conditions unfolding in the
9 coming months that would result in Mr. Bonwick giving
10 advice about of the -- the Town of Collingwood to
11 PowerStream?

12 MS. SANDRA COOPER: Well, there would
13 be no confidential information that I would provide to
14 him, there would be no conversation with processes of
15 Collus that -- that I would have with him.

16 MS. KATE MCGRANN: I'm just trying to
17 understand what you're talking about in this last
18 sentence of your letter here. Is there anything else
19 you can tell me that would help me understand what
20 you're referring to?

21 MS. SANDRA COOPER: That he could
22 potentially incorporate advice related to the Town of
23 Collingwood, certain -- subject to certain conditions
24 unfolding.

25 MS. KATE MCGRANN: Okay. And do you

1 know what those certain conditions were?

2 MS. SANDRA COOPER: No, not -- I'm not
3 sure what -- what the reference was to specifically.

4 MS. KATE MCGRANN: Do you remember
5 being unsure of what this sentence was about at the
6 time that you signed this letter?

7 MS. SANDRA COOPER: No, not in that
8 portion. I think that more focus for me was there was
9 no conflict of interest in the Conflict of Interest
10 Act. I think that was where I was clearing myself
11 from, that if Paul Bonwick is doing work with
12 PowerStream, then as a that family relationship that
13 is not a conflict of interest, and that's -- that was
14 my thoughts on -- on this letter.

15 MS. KATE MCGRANN: This letter goes on
16 to say:

17 "Should these conditions come into
18 play, Paul has suggested that a
19 meeting be scheduled with relevant
20 parties to more formally clarify
21 Paul's role with PowerStream."

22 What can you tell me about Paul
23 suggesting to you that this meeting be scheduled?

24 MS. SANDRA COOPER: He had suggested
25 that perhaps PowerStream meet with some -- some of the

1 staff with the Town of Collingwood, and myself.

2 MS. KATE MCGRANN: And in what event
3 would that meeting take place, do you remember?

4 MS. SANDRA COOPER: It happened -- it
5 did take place in the town hall. I don't recall the
6 exact date for it but I believe it was -- I would say
7 an introduction or an introductory meeting.

8 MS. KATE MCGRANN: I'm going to
9 suggest to you that the certain conditions that are
10 referred to twice in this letter were the potential
11 sale of Collus Power, the decision to -- to put out an
12 RFP. Is that -- could that be accurate?

13 MS. SANDRA COOPER: That is not
14 something that I took from this. That was not my
15 interpretation.

16 MS. KATE MCGRANN: It's a letter
17 coming from you. You've signed it --

18 MS. SANDRA COOPER: Yes, it is. I see
19 that today.

20 MS. KATE MCGRANN: So I want to
21 understand what you meant when you sent it.

22 MS. SANDRA COOPER: Well, as I said
23 earlier, I was in -- in that particular part of it,
24 certain conditions unfolding, I was looking at the --
25 the conflict, potential conflict areas, and that was -

1 - that was the focus for me and I didn't read anything
2 into that --

3 MS. KATE MCGRANN: With respect to the
4 --

5 MS. SANDRA COOPER: -- meeting --

6 MS. KATE MCGRANN: Oh, I'm sorry.
7 With respect to the meeting that Paul suggested you
8 having, you said he suggested it should be with
9 several members of staff.

10 Do you recall if he identified who he
11 would like at that meeting?

12 MS. SANDRA COOPER: No. I would have
13 -- no.

14 MS. KATE MCGRANN: Do you recall why
15 you couldn't more formally clarify Paul's role with
16 PowerStream on June 2nd?

17 MS. SANDRA COOPER: He would more
18 formally provide --

19 MS. KATE MCGRANN: I'm just looking at
20 the -- the suggestion here. Paul had suggested a
21 meeting be scheduled with relevant parties to more
22 formally clarify Paul's role with PowerStream. Why
23 would you wait to do that?

24 MS. SANDRA COOPER: Well, if he had
25 submitted a proposal, if -- if there was nothing come

1 from it, then there would be no need -- need to meet.
2 However, now that -- going forward if -- if being
3 retained by PowerStream, then a meeting be scheduled,
4 relevant parties, certainly there were some Town staff
5 that were in attendance.

6 MS. KATE MCGRANN: You mentioned
7 earlier that you thought it was a good idea to send
8 this letter to Mr. Bentz.

9 MS. SANDRA COOPER: Yes.

10 MS. KATE MCGRANN: Why did you think
11 it was a good idea?

12 MS. SANDRA COOPER: Because it clear -
13 - in my mind -- further in this -- still this page 1,
14 that looking at -- should you choose to engage
15 Compenso, it should be based on merits of the proposal
16 and unrelated to relationship with me and that of my
17 office. So that's -- again that was a focus for me,
18 to ensure that -- don't make a decision whether to
19 retain Paul Bonwick or not based on me being the
20 mayor. Based -- base it on merit.

21 MS. KATE MCGRANN: Did Mr. Bonwick ask
22 you to send letters like this to other potential
23 clients of his?

24 MS. SANDRA COOPER: No.

25 MS. KATE MCGRANN: Did you ask

1 yourself on June 2nd or at any time afterwards why he
2 was asking you to send this letter to Mr. Bentz?

3 MS. SANDRA COOPER: Yes. He had
4 mentioned about transparency for -- forwarding this --
5 or preparing it and -- and sending it to Mr. Bentz to
6 be clear that we were related, and that that relative
7 -- relationship should not be based on, at least that
8 relationship should not be based whether he be
9 retained or not, and so I -- I think to -- to make
10 that perfectly clear

11 MS. KATE MCGRANN: Can you see how a
12 recipient of this letter would think that you had had
13 a -- a conversation with Mr. Bonwick about work he
14 would be doing related to public relations, strategic
15 planning, acquisition, and media relations?

16 MS. SANDRA COOPER: I can't speak on
17 behalf of someone else and what they would think from
18 it.

19 MS. KATE MCGRANN: Can you see how a
20 plain reading of this letter suggests that Mr. Bonwick
21 described the potential services his company would be
22 providing to include public relations, strategic
23 planning, acquisitions, and media relations?

24 MS. SANDRA COOPER: I'm reading that
25 as it stands out now.

1 MS. KATE MCGRANN: Was this statement
2 in your letter accurate at the time that you signed
3 the letter?

4 MS. SANDRA COOPER: I do not recall
5 that -- public relations and media relations were
6 certainly ones that I -- I felt that that was fine.
7 Acquisitions, I had no idea what that -- what that
8 meant, nor did I ask.

9 MS. KATE MCGRANN: That's what I want
10 to understand is if it was important for you to send
11 this letter to Mr. Bentz, and I think that it was, you
12 did send it, right?

13 MS. SANDRA COOPER: Yes.

14 MS. KATE MCGRANN: You thought it was
15 a good idea to send it?

16 MS. SANDRA COOPER: Yes.

17 MS. KATE MCGRANN: Why didn't you take
18 steps to understand what was written in the letter
19 that you signed?

20 MS. SANDRA COOPER: I had a focus on
21 clarifying the relationship as it -- as related to the
22 Conflict of Interest Act, and that was -- at the time
23 that was my focus on this, that it was whatever work
24 you're doing it has nothing to do with me as Mayor.
25 I'm not your parent, I'm not your spouse and I'm not

1 your child. You're not my child, either way.

2 MS. KATE MCGRANN: If that was the
3 portion of the letter that was important to you, why
4 not simply remove the other parts that you didn't
5 fully understand?

6 MS. SANDRA COOPER: Good question.
7 I can't answer that.

8 MS. KATE MCGRANN: You sent this
9 letter on June 2nd. It looks to us like Mr. Bonwick
10 met with clerk Almas on June 2nd, she appeared and
11 gave some evidence about that meeting.

12 Were you aware that Mr. Bonwick was
13 going to meet with Sara Almas?

14 MS. SANDRA COOPER: I was aware he was
15 going to meet with her. Yes.

16 MS. KATE MCGRANN: How were you aware
17 of that?

18 MS. SANDRA COOPER: He -- Paul Bonwick
19 had mentioned to me that that he was going to be
20 meeting with the clerk.

21 MS. KATE MCGRANN: What did he tell
22 you about why he was going to meet with her?

23 MS. SANDRA COOPER: He didn't get into
24 details.

25 MS. KATE MCGRANN: Was that a usual

1 course of action for him to go and meet with the
2 clerk?

3 MS. SANDRA COOPER: I -- I don't --
4 I'm not aware.

5 MS. KATE MCGRANN: Before we move on
6 from this letter I will just ask that it be marked as
7 the next exhibit.

8 Did it strike you as unusual that he
9 was going to meet with the clerk?

10 MS. SANDRA COOPER: I didn't give it
11 any thought. I know that as a -- previously as a
12 member of Parliament within this riding he would be
13 corresponding with other municipalities, so I didn't
14 get a comfort level to be able to -- I felt -- to come
15 in and speak with the clerk.

16 MS. KATE MCGRANN: So I understand why
17 you thought he had a comfort level, but I'm more
18 wondering were you curious about why he was going to
19 speak to the clerk?

20 MS. SANDRA COOPER: It wasn't my
21 business.

22 MS. KATE MCGRANN: Okay, and that --
23 that may be how you answered the -- the question of
24 curiosity in your mind. But did you ask yourself why
25 is he going to meet with the clerk?

1 MS. SANDRA COOPER: I -- I was of the
2 assumption that it would be to clarify the -- the
3 Conflict of Interest Act.

4 MS. KATE MCGRANN: But you didn't ask
5 him?

6 MS. SANDRA COOPER: I don't recall
7 that and we did not have a follow-up, the clerk and I
8 did not follow up.

9 MS. KATE MCGRANN: And just to be
10 clear, you didn't have a follow-up conversation about
11 the meeting that happened with either Mr. Bonwick or
12 the clerk?

13 MS. SANDRA COOPER: Not that I recall.

14 MS. KATE MCGRANN: Can we please look
15 at paragraph 208 of the Foundation document.

16 This paragraph describes an e-mail from
17 Mr. Bonwick to Brian Bentz, you're not copied on it,
18 it's sent on June 22nd, 2011.

19 In his e-mail, Mr. Bonwick writes "Good
20 morning Brian, Mayor Cooper informed me that she will
21 be having lunch today with Mayor Lehman. Is there a
22 particular method you would like brought forward from
23 Mayor Cooper. Regards."

24 First of all, do you recall having
25 lunch with Mayor Lehman on or around June 22nd, 2011?

1 MS. SANDRA COOPER: We did not have
2 lunch.

3 MS. KATE MCGRANN: Do you recall
4 telling Mr. Bonwick that you would be having lunch
5 with Mayor Lehman in around this time?

6 MS. SANDRA COOPER: I don't recall if
7 I said to him that I would be having lunch with Mayor
8 Lehman.

9 MS. KATE MCGRANN: Is it possible that
10 you told him and you just don't remember today?

11 MS. SANDRA COOPER: I don't remember
12 if I -- I said to Paul Bonwick I was having lunch with
13 anyone that day or not.

14 MS. KATE MCGRANN: Were you aware at
15 the time that Mr. Bonwick was talking to individuals
16 at PowerStream about the things that you were doing
17 during your day?

18 MS. SANDRA COOPER: No.

19 MS. KATE MCGRANN: Were you aware that
20 at this time Mr. Bonwick was offering to have you
21 deliver messages from PowerStream?

22 MS. SANDRA COOPER: No. I was not
23 copied on this e-mail.

24 MS. KATE MCGRANN: At any point before
25 July 31st, 2012, the date of the closing of the share

1 sale transaction, did you have any discussions with
2 Mayor Lehman about the work Mr. Bonwick was doing for
3 PowerStream or his retainer with PowerStream?

4 MS. SANDRA COOPER: No.

5 MS. KATE MCGRANN: Go -- pardon me --
6 to paragraph 207 of the Foundation document.

7 This paragraph describes a -- a couple
8 of things. First of all, it describes an e-mail that
9 Mr. Bonwick sent to Deputy Mayor Lloyd on June 14th,
10 it said "meeting PowerStream 2:30 June 29, 2011".

11 Do you recall knowing that Mr. Bonwick
12 was speaking with Deputy Mayor Lloyd in early June
13 about a meeting with PowerStream on June 29th?

14 MS. SANDRA COOPER: No, I was not
15 aware. I hadn't been copied that e-mail, nor was I
16 aware of that.

17 MS. KATE MCGRANN: If you go to the
18 bottom of this paragraph, it says on June 22nd, 2011,
19 Mayor Cooper's executive assistant invited Mr.
20 Houghton, Deputy Mayor Lloyd, Mr. Muncaster, and CAO,
21 Wingrove to an introductory meeting with Mr. Bentz.

22 Do you remember being involved in
23 scheduling this meeting?

24 MS. SANDRA COOPER: Yes, it would have
25 been my assistant at that time that -- that put

1 everything together.

2 MS. KATE MCGRANN: Whose idea was it
3 to arrange this meeting?

4 MS. SANDRA COOPER: It was -- it was
5 Paul Bonwick's idea to have an introductory meeting.

6 MS. KATE MCGRANN: What was the
7 purpose of the meeting?

8 MS. SANDRA COOPER: An introduction of
9 Mr. Bentz, and also to look at some -- what they were
10 planning to do in the area, and I don't recall
11 specifically, but they did speak about Blue Mountain.

12 MS. KATE MCGRANN: Earlier today we
13 looked at a letter dated June 2nd that you had sent to
14 Mr. Bentz. That letter made reference to a meeting
15 that should take place if certain conditions unfolded.

16 Do you know if this is the meeting that
17 was referred to in that letter?

18 MS. SANDRA COOPER: I can't say one
19 (1) way or another.

20 MS. KATE MCGRANN: Why did you need to
21 receive an introduction to PowerStream at this time?

22 MS. SANDRA COOPER: Well, an
23 introduction, they were going to be in the area and to
24 see face-to-face, and -- and I felt important the CA -
25 - the CAO be in attendance and to have a conversation

1 what -- what they're doing in the area.

2 It was quite common for business
3 interests, not only for Collingwood, but around the
4 Clearview town of Blue Mountains, there would be a
5 meeting set up and then I would learn that it wasn't
6 specific to Collingwood and --

7 MS. KATE MCGRANN: Okay, so I think
8 you said that Mr. Bonwick requested that this meeting
9 be organized. Is that right?

10 MS. SANDRA COOPER: Yes.

11 MS. KATE MCGRANN: Who attended the
12 meeting?

13 MS. SANDRA COOPER: So CAO Wingrove
14 attended the meeting, I believe Dean Muncaster was at
15 the meeting. Mr. Bentz was at the meeting. I know it
16 was in the Council board room, that I do remember.

17 MS. KATE MCGRANN: Okay, and you said
18 that PowerStream was going to be in the area. What
19 was PowerStream going to be doing in the area?

20 MS. SANDRA COOPER: I -- I don't
21 recall specifically. I don't recall specifics.

22 MS. KATE MCGRANN: Okay. Pardon me.

23 Was the work that Mr. Bonwick was going
24 to be doing for PowerStream discussed at this meeting?

25 MS. SANDRA COOPER: I don't recall

1 that, I'm sorry.

2 MS. KATE MCGRANN: Is it the case that
3 you don't remember whether or not it was discussed or
4 you remember that it definitely wasn't discussed?

5 MS. SANDRA COOPER: I don't remember
6 if it was discussed.

7 MS. KATE MCGRANN: It's -- the meeting
8 happens on June 29th. At this point you've directed
9 Collus to get a valuation and an options analysis.

10 Mr. Houghton has advised Council two
11 (2) days earlier that Collus is going to assemble a
12 team of people and take an RFP out to look for a
13 strategic partner.

14 At this meeting, did you consider
15 whether PowerStream may respond to the RFP?

16 MS. SANDRA COOPER: I don't recall if
17 that was the case. I don't recall. I'm sorry, on
18 that.

19 MS. KATE MCGRANN: Okay. I neglected
20 to mention that you've also contacted Mayor Lehman to
21 ask him how the Barrie transition from their LDC to
22 PowerStream went.

23 At this point in time did you consider
24 whether the work that Mr. Bonwick may be doing for
25 PowerStream could involve advice about a response to a

1 Collus Power RFP?

2 MS. SANDRA COOPER: I think my under -
3 - well, my understanding would be in communication,
4 public relations, and in those areas.

5 MS. KATE MCGRANN: Did you think that
6 he would be working on media relations and public
7 communications with respect to a potential Collus
8 Power RFP?

9 MS. SANDRA COOPER: For -- for the
10 Collus RFP?

11 MS. KATE MCGRANN: M-hm.

12 MS. SANDRA COOPER: No.

13 MS. KATE MCGRANN: You didn't think
14 that he would be doing any work on that?

15 MS. SANDRA COOPER: On -- for Collus,
16 no.

17 MS. KATE MCGRANN: How did you come to
18 that conclusion?

19 MS. SANDRA COOPER: I -- I did not see
20 anything with Paul Bonwick's name on any presentations
21 or RFPs or Compenso, I guess I should say.

22 MS. KATE MCGRANN: At any point
23 between June 2nd -- at any point -- at any point
24 between January 1st, 2011 and July 31st, 2012 did you
25 ever ask Mr. Bonwick if he would be assisting

1 PowerStream, or if he had been assisting PowerStream
2 in its response to the Collus RFP?

3 MS. SANDRA COOPER: No, I did not ask
4 that question.

5 MS. KATE MCGRANN: Did you ask him any
6 questions about the work that he was doing for
7 PowerStream?

8 MS. SANDRA COOPER: No, I did not. I
9 was attending Collus board meetings. Many other
10 things that I was involved in, and I did not have a
11 conversation to ask specifically if he was involved in
12 an RFP.

13 MS. KATE MCGRANN: Okay, my question
14 was a bit broader than that.

15 At any point -- try to make the period
16 of time a bit more responsive to the information that
17 you've given us. At any point between the period of
18 time that starts when Mr. Bonwick advises you he may
19 be doing some work for PowerStream, through to July
20 31st, 2012, did you ask him any questions about the
21 work that he was doing for PowerStream?

22 MS. SANDRA COOPER: No.

23 MS. KATE MCGRANN: Why not?

24 MS. SANDRA COOPER: I had a focus on
25 Council in the Board and going through the task force

1 RFP process criterion, that was my -- that was my
2 focus, not to say 'hey how's it going, what are you
3 doing for PowerStream', I -- I did not ask that
4 question.

5 MS. KATE MCGRANN: I understand that
6 you had the focus that you just described to us. How
7 did that focus prevent you from asking Mr. Bonwick any
8 questions about the work that he was doing for
9 PowerStream?

10 MS. SANDRA COOPER: It was, say, I'm -
11 - I wasn't -- I wasn't looking beyond what I felt was
12 important to work with a task team, to look at
13 options, to mark marking criteria, that -- I didn't
14 look beyond that to say what are they doing working
15 here now, or who's working for this company or I -- I
16 didn't consider it at that. That wasn't -- again, my
17 thoughts were to concentrate on the RFP, listening to
18 Board of Directors, listening to the task team and
19 their comments, listening to KPMG, listening to staff.
20 That was -- that's where I had my concentration on.

21 MS. KATE MCGRANN: And after the work
22 of the strategic task team was completed and
23 PowerStream and been selected as the successful
24 respondent, did you ask any questions of Mr. Bonwick
25 about the work he was doing for PowerStream after

1 that?

2 MS. SANDRA COOPER: No.

3 MS. KATE MCGRANN: Why not?

4 MS. SANDRA COOPER: I was confident
5 with our team, with staff, with the KPMG consultant,
6 with others involved in the strategic partnership with
7 PowerStream. I was comfortable with the people
8 involved in it and I did not follow up with -- with
9 Paul Bonwick to ask any questions, outcome or what do
10 you think. I didn't ask opinions, I didn't discuss
11 any of that.

12 MS. KATE MCGRANN: How did your
13 confidence and comfort with the things you just
14 described to us stop you or prevent you from asking
15 Mr. Bonwick about the work he was doing for
16 PowerStream, a company that had been selected to
17 become the Town strategic partner?

18 MS. SANDRA COOPER: I focussed -- my
19 concentration was with the professionals that I had
20 worked with to -- to come to a completion of the
21 partnership.

22 MS. KATE MCGRANN: One (1) final
23 couple of questions in this area. If we could look at
24 paragraph 198 of the Foundation document. This
25 paragraph describes an e-mail from Mr. Bonwick to Mr.

1 Glicksman and Mr. Bentz of PowerStream, sent on June
2 3rd, 2011.

3 Just to help you orient yourself in
4 time, on May 24th, KPMG delivered its draft evaluation
5 and options analysis report, June 3rd Mr. Bonwick
6 sends this e-mail. June 27th, presentation is made by
7 Mr. Houghton to Town Council about the strategic
8 partnership in RFP. June 29th you have the meeting
9 that we've just finished discussing. On June 3rd, Mr.
10 Bonwick ends his e-mail to these gentlemen at
11 PowerStream writing,

12 "As an FYI, I learned that Collus
13 has completed their evaluation using
14 KPMG. This step is in keeping with
15 the timelines discussed several
16 weeks ago."

17 My understanding is that the KPMG work
18 was being kept confidential from Council. Was this
19 KPMG work public knowledge on June 3rd, 2011?

20 MS. SANDRA COOPER: I don't recall at
21 that point in time whether it was or not, and it's
22 something that whenever it would become public then it
23 could be presented, but publicly.

24 However, I mean if it was kept -- it
25 was to be kept confidential, it was confidential in my

1 mind.

2 MS. KATE MCGRANN: Do you know how Mr.
3 Bonwick knew that Collus had completed their
4 evaluation using KPMG as at June 3rd, 2011?

5 MS. SANDRA COOPER: No, I don't. And
6 my name is not attached to that e-mail, but no, I do
7 not.

8 I know that it wasn't me, that's what I
9 do know.

10 MS. KATE MCGRANN: I'm about to move
11 on to a different area. I wonder if you --

12 THE HONOURABLE FRANK MARROCCO: Just
13 keep going.

14

15 CONTINUED BY MS. KATE MCGRANN:

16 MS. KATE MCGRANN: I'd like to ask you
17 some questions now about International Solar Solutions
18 Inc. and solar attic-vents initiative.

19 During the period between I'll call it
20 May and August of 2011 were you aware that Collus was
21 involved in a solar attic vent initiative?

22 MS. SANDRA COOPER: A presentation was
23 made to the Collus Board with the solar vent being
24 displayed at a Board meeting.

25 MS. KATE MCGRANN: I'm going to ask

1 that summary document 1-3 paragraphs 6 to 8 be
2 displayed on the screen.

3

4 (BRIEF PAUSE)

5

6 MS. KATE MCGRANN: Could summary
7 document 1-3 please be marked as the next exhibit.

8 THE HONOURABLE FRANK MARROCCO: Yes.

9

10 CONTINUED BY MS. KATE MCGRANN:

11 MS. KATE MCGRANN: Paragraph 6 here
12 says that on June 10th, 2011, Mr. Houghton brought a
13 model of the solar attic vent to the Collus Power
14 Board meeting. The minutes record that Mr. Houghton
15 described the operation of the vent and told the Board
16 that Collus had an opportunity to be involved with the
17 project.

18 Is this what you're referring to?

19 MS. SANDRA COOPER: Yes.

20 MS. KATE MCGRANN: What do you
21 remember being discussed at that meeting?

22 MS. SANDRA COOPER: Well, as I had
23 said earlier, the solar attic vent was brought to the
24 meeting. They described it -- Houghton described it
25 somewhat. I know the Board was enthusiastic and

1 excited about an interest in having the solar vents
2 installed on residential homes in the Town of
3 Collingwood.

4 MS. KATE MCGRANN: And what were they
5 enthusiastic and excited about?

6 MS. SANDRA COOPER: We thought it was
7 innovative, something different, that could adhere to
8 energy savings.

9 MS. KATE MCGRANN: Do you remember
10 what specifically was being proposed at the time?

11 MS. SANDRA COOPER: Around that time,
12 it was proposed that Collus Power purchase those vents
13 and be able to have them as a model, an encouragement
14 for more -- more and more residents to -- to see what
15 they were all about and perhaps purchase them, and
16 that would certainly reduce energy costs.

17 MS. KATE MCGRANN: Okay. If we could
18 scroll down to paragraph 7 and 8, we can see that at
19 the June 10 meeting you left the meeting before a
20 decision was made.

21 But after you left, the Board agreed
22 that Collus Power would participate in the solar attic
23 project because it showed Collus Power to be a leader
24 with a positive message for the utility and Council to
25 get the message out regarding conservation.

1 Is that consistent with what you
2 remember happening?

3 MS. SANDRA COOPER: Yes.

4 MS. KATE MCGRANN: Scroll down to
5 paragraph 9, please. This paragraph describes an
6 email that Mr. Houghton received from Budd Energy Inc.
7 providing him with information about Nature's Power
8 solar roof vent.

9 Do you recall knowing in July 2011
10 about a company called Budd Energy Inc.?

11 MS. SANDRA COOPER: I was not familiar
12 with Budd Energy Inc. But, however, I was familiar
13 with the president, the owner, the chair of that
14 company as he had done -- had provided some consulting
15 work for Collus some years earlier.

16 MS. KATE MCGRANN: Who is that person?

17 MS. SANDRA COOPER: Peter Budd.

18 MS. KATE MCGRANN: Were you aware at
19 any point during the time that Collus Power was
20 involved in the solar attic roof initiative that Mr.
21 Budd was involved at all?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: What did you know
24 about Mr. Budd's involvement in the -- in the roof
25 vent initiative?

1 MS. SANDRA COOPER: That it was his
2 product.

3 MS. KATE MCGRANN: What did that mean?
4 Did he invent it? Was he marketing it?

5 MS. SANDRA COOPER: He was marketing
6 it, from my understanding.

7 MS. KATE MCGRANN: Where did that
8 understanding come from? How did you come to learn
9 that?

10 MS. SANDRA COOPER: That -- that Peter
11 Bed had this solar vent and -- and it would be of
12 interest for others to -- to buy into it, that it was
13 something that would reduce costs. It was innovative.
14 As was mentioned here, it would put Collus out in the
15 forefront of innovation.

16 MS. KATE MCGRANN: Do remember how you
17 learn that he was involved, that Mr. Budd was involved
18 in this?

19 MS. SANDRA COOPER: I believe it was
20 at one (1) of the -- it was either -- at one (1) of
21 the meetings. I believe that that's -- that's where I
22 understood that Peter Budd was involved, or Budd
23 Energy.

24 MS. KATE MCGRANN: Did he attend one
25 (1) of the meetings? Do you recall if someone

1 mentioned that he was involved?

2 MS. SANDRA COOPER: He was that the
3 solar event. I don't recall if he was at the Board
4 meeting or if -- certainly, it was mentioned that --
5 Peter Budd and -- and that he was author of it.

6 MS. KATE MCGRANN: So the board was
7 enthusiastic and excited about the idea and the -- the
8 conservation elements that it presented. Do you know
9 if -- if any investigation was done to see if there
10 are other products that were similar to this that
11 should also be considered, other solar attic roof
12 vents?

13 MS. SANDRA COOPER: I don't believe
14 there was.

15 MS. KATE MCGRANN: Do you know why --
16 why that investigation wasn't undertaken?

17 MS. SANDRA COOPER: No, I don't.

18 MS. KATE MCGRANN: Other than Mr.
19 Budd, who else did you understand was involved with
20 the solar attic roof vents?

21 MS. SANDRA COOPER: The other was
22 Green Leaf.

23 MS. KATE MCGRANN: Okay. And what was
24 Green Leaf?

25 MS. SANDRA COOPER: That was an --

1 also, an energy conservation environmental company.

2 MS. KATE MCGRANN: What did you
3 understand Green Leaf's role to be with respect to the
4 solar attic vent initiative?

5 MS. SANDRA COOPER: That they were
6 also company that had purchased the solar vents. That
7 was my understanding.

8 MS. KATE MCGRANN: What was their
9 involvement with -- or did they have any involvement
10 with the -- the initiative that Collus Power was
11 involved in?

12 MS. SANDRA COOPER: Well, they were
13 not -- they did not attend the Board meetings;
14 however, they attended the launch event.

15 MS. KATE MCGRANN: Other than
16 attending the launch event, to your knowledge, did
17 they have any involvement in the solar attic
18 initiative? Did they do any work for it?

19 MS. SANDRA COOPER: I'm trying to
20 separate what I know now to what I knew then. So
21 going to what I knew then was that there was also
22 discussion about getting the word out about the solar
23 vent and that -- I believe that it was Green Leaf that
24 was going to be assisting with this but having people
25 in the community, letting residents know about this

1 product.

2 MS. KATE MCGRANN: So, like, a
3 community outreach marketing role kind of thing?

4 MS. SANDRA COOPER: Yes.

5 MS. KATE MCGRANN: Who was affiliated
6 -- or who was associated with Green Leaf? Do you know
7 who owned the company?

8 MS. SANDRA COOPER: My understanding,
9 that it was Ms. Abby Stec that owned the company.

10 MS. KATE MCGRANN: Okay. Were you
11 aware of any other ownership interest in the company?

12 MS. SANDRA COOPER: At that time, I
13 was not.

14 MS. KATE MCGRANN: Did that change
15 over time?

16 MS. SANDRA COOPER: Af -- and I I'm
17 not sure when, sequence, but, yes.

18 MS. KATE MCGRANN: And what changed
19 about your understanding of the ownership of Green
20 Leaf?

21 MS. SANDRA COOPER: That Paul Bonwick
22 was involved.

23 MS. KATE MCGRANN: Do you remember how
24 you came to understand that?

25 MS. SANDRA COOPER: I went on their

1 website.

2 MS. KATE MCGRANN: And he was listed
3 as someone assoc -- how -- what did the website tell
4 you?

5 MS. SANDRA COOPER: At fir -- at
6 first, it was Abby -- Ms. Abby Stec, and it was
7 environmental initiatives that they -- they were --
8 the company was in -- involved with or promoting.

9 I just -- it was just sort of a broad
10 brush that I -- I had a look to see, well, that's who
11 it is, so, okay.

12 MS. KATE MCGRANN: Maybe I
13 misunderstood, but I thought you were saying that you
14 visited the Green Leaf website and -- and you learned
15 that Mr. Bonwick had an ownership interest in the
16 company?

17 MS. SANDRA COOPER: Sometime later, I
18 understood that, not -- not during July of 2011.

19 MS. KATE MCGRANN: Did you later
20 learned that Mr. Bonwick had an ownership interest in
21 Green Leaf as a result of looking at the website?

22 MS. SANDRA COOPER: I had -- yes, I
23 had seen his name there.

24 MS. KATE MCGRANN: Do you remember
25 when you learned this?

1 MS. SANDRA COOPER: It was some --
2 quite some time later, actually.

3 MS. KATE MCGRANN: Could you give us a
4 ballpark figure? Was it months or years later?

5 MS. SANDRA COOPER: It -- it would
6 have been on anyway.

7 MS. KATE MCGRANN: Do you remember why
8 you were looking at the Green Leaf website at the
9 time?

10 MS. SANDRA COOPER: I -- for my own
11 curiosity.

12 MS. KATE MCGRANN: When you saw Mr.
13 Bonwick's name on the website did you speak to him
14 about what you had seen?

15 MS. SANDRA COOPER: No, I did not. I
16 just -- I looked at the website at one (1) time
17 looking and -- and because I had heard of Green Leaf.
18 And then I had seen -- quite some time later. And,
19 no, I -- I did not discuss his business interests, nor
20 my business interests if -- if there were any, or with
21 any of my siblings.

22 MS. KATE MCGRANN: Okay. I'd like to
23 stay focussed, if we can, on -- on Mr. Bonwick. When
24 you discovered that he had an ownership interest in
25 Green Leaf from looking at the website, by that time,

1 were you aware that Green Leaf had been involved in
2 the solar attic roof initiative?

3 MS. SANDRA COOPER: Yes.

4 MS. KATE MCGRANN: Did you wonder to
5 yourself why didn't Mr. Bonwick tell me that he was
6 involved in this initiative that the town's company is
7 running?

8 MS. SANDRA COOPER: At this point in
9 time?

10 MS. KATE MCGRANN: When you discovered
11 that he had ownership interest.

12 MS. SANDRA COOPER: Oh. I didn't
13 expect Paul Bonwick to -- to -- he -- he didn't report
14 -- report to me. I didn't know when his interest was
15 -- came on board.

16 MS. KATE MCGRANN: Did you take any
17 steps to find out?

18 MS. SANDRA COOPER: I did not. I had
19 brief conversations with Ms. Stec. I did -- and I did
20 not have a conversation with -- with Paul Bonwick
21 about it.

22 I had many job tasks, and it -- it was
23 not part of what I felt that all my other duties as
24 described was a part of.

25 MS. KATE MCGRANN: And just for the

1 sake of clarity, when you say you had brief
2 conversations with Ms. Stec, did you ask her any
3 questions about Mr. Bonwick's involvement or role with
4 Green Leaf?

5 MS. SANDRA COOPER: No.

6 MS. KATE MCGRANN: Other than Green
7 Leaf, did you believe anybody else to be involved in
8 the solar attic vent initiative on the attic vent
9 side?

10 MS. SANDRA COOPER: There were -- I'm
11 not sure if I'd say partners. There were others that
12 were involved in the launch, the solar launch in
13 Collingwood. And there were others -- other hydro
14 LDCs that were sponsored, and so I knew that they were
15 involved.

16 MS. KATE MCGRANN: Okay. Who else
17 from -- from that? Who else are you describing there?

18 MS. SANDRA COOPER: So, Orangeville
19 Hydro, Wasaga Beach Hydro, PowerStream. And I believe
20 there was one (1) more because there were a few logos
21 on the -- the bottom of the page, the agenda. And I
22 can't -- I -- I can't recall for sure the others, but
23 those are ones that I -- I do recollect.

24 MS. KATE MCGRANN: The other LDCs that
25 you've listed, what did you understand their

1 involvement in the initiative was?

2 MS. SANDRA COOPER: I understood that
3 it was the -- the same as Collus, that they would
4 purchase so many and have some of their homes in -- in
5 Wasaga Beach and Orangeville and other places, Barrie
6 or that particular area.

7 MS. KATE MCGRANN: If we look at
8 paragraph 28 of summary document 1-3, this paragraph
9 describes Mr. Houghton participated in discussions
10 with PowerStream staff and Mr. Bonwick to approve news
11 releases related to the solar attic vents events.

12 Do you recall that there was an attic
13 event launch in the summer of 2011?

14 MS. SANDRA COOPER: Yes. I just
15 referred to that.

16 MS. KATE MCGRANN: This paragraph
17 summarizes correspondence, including correspondence
18 where Mr. Bonwick said he would get the mayor to sign
19 off on a news release on August 10th.

20 You weren't copied on this email
21 correspondence, but do you recall discussing a news
22 release about the solar attic vents initiative with
23 Mr. Bonwick in August of 2010?

24 MS. SANDRA COOPER: I don't recall
25 that discussion. What I do recall though was a news

1 release.

2 MS. KATE MCGRANN: Do you remember
3 signing off on the news release or if you sign off on
4 it?

5

6 (BRIEF PAUSE)

7

8 MS. SANDRA COOPER: I recall a news
9 release. I don't recall signing off.

10 MS. KATE MCGRANN: Is it possible that
11 you did sign off on it and you just don't remember
12 today?

13

14 (BRIEF PAUSE)

15

16 MS. SANDRA COOPER: I -- I don't
17 recall. As I say -- well, Mr. Houghton prepared, or
18 at least provided me with an agenda for that launch.
19 I was there briefly. And -- so. And there was a news
20 release. I -- I don't recall anything further than
21 that, who provided or -- specifically or me signing
22 off.

23 MS. KATE MCGRANN: The bottom of this
24 paragraph says that members of Council and the
25 strategic task team were all invited to the event by

1 Collus. And it says that you forwarded a copy of your
2 invitation to Mr. Bonwick.

3 Do you remember doing that?

4 MS. SANDRA COOPER: Yes.

5 MS. KATE MCGRANN: Okay, why did you
6 do that?

7

8 (BRIEF PAUSE)

9

10 MS. SANDRA COOPER: I invited him to
11 attend for no specific reason.

12 MS. KATE MCGRANN: You don't remember
13 why you invited him to attend?

14 MS. SANDRA COOPER: No specific
15 reason.

16 MS. KATE MCGRANN: Can we look at
17 paragraph 44 of the foundation document, please?

18

19 (BRIEF PAUSE)

20

21 MS. KATE MCGRANN: Other than
22 forwarding your invitation to the solar attic vent
23 launch to Mr. Bonwick and inviting him to come with
24 you, what discussions, if any, do you recall having
25 with him about the solar attic vent initiative?

1 MS. SANDRA COOPER: It was a great
2 idea. And I -- basically, that was it, that I thought
3 it was a great idea and that certainly was innovative,
4 as far as I was concerned and great idea.

5 MS. KATE MCGRANN: Did he share any of
6 his views with you about it?

7 MS. SANDRA COOPER: Not specific, just
8 probably an agreement.

9 MS. KATE MCGRANN: Do you remember
10 what he said back to you?

11 MS. SANDRA COOPER: No.

12

13 (BRIEF PAUSE)

14

15 MS. KATE MCGRANN: Can you take that
16 off the screen and can we look instead at TOC518191?

17

18 (BRIEF PAUSE)

19

20 MS. KATE MCGRANN: Can you scroll to
21 the bottom of this email chain, please? So this is an
22 August 12th, 2011, email from yourself to Pam Hogg,
23 subject, "Contacts." You write:

24 "Pam, can you provide me with the
25 contacts -- can you provide me the

1 contacts for PowerStream, including
2 Mr. Henderson, next week? Any time
3 is fine. Thank you, Sandra."

4 And then scroll up. Ms. Hogg says,
5 "I'm getting the contacts together for PowerStream for
6 you." And she asks you, "Do you mean all the people
7 that were involved in the solar launch?" Scroll up.

8 You respond, "Yes, please, include all
9 of those folks." And if you could scroll up a little
10 bit further you can see that Ms. Hogg provides you
11 with contact information for Mr. Bentz, Mr. Henderson,
12 Mr. Fagen. Scroll up a bit further.

13 And then you send an email to Ms.

14 Fuhre:

15 "I would like to be able to provide
16 a dollar amount when contacting
17 these folks. They were involved
18 with the solar vent -- event at
19 Creekside, also."

20 Do you remember this email
21 correspondence?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: Could it please be
24 marked as the next exhibit?

25 THE HONOURABLE FRANK MARROCCO: Yes.

1

2 CONTINUED BY MS. KATE MCGRANN:

3

MS. KATE MCGRANN: Why were you
4 reaching out to Ms. Hogg about contact information for
5 people from PowerStream at this time?

6

MS. SANDRA COOPER: Because they were
7 in the mayor's golf tournament, and I wanted to thank
8 them for attending both. It was the -- the same
9 people.

10

MS. KATE MCGRANN: The solar event --
11 event at Creekside, do you recall what that was?

12

MS. SANDRA COOPER: That was the solar
13 event at Creekside as a residential subdivision in
14 Collingwood. And that was happening the same day as
15 the golf fundraiser, charity golf tournament.

16

MS. KATE MCGRANN: At this point in
17 time, it's August 18th, we're going to talk about the
18 strategic task team next, but you've already attended
19 a strategic task team meeting. You've attended a
20 meeting with PowerStream on June 27th that Mr. Bonwick
21 arranged.

22

You've sent a letter to Mr. Bentz
23 acknowledging that Mr. Bonwick is working for
24 PowerStream. At this point in time, do you remember
25 wondering whether PowerStream would be responding to

1 the Collus Power RFP?

2

3

(BRIEF PAUSE)

4

5 MS. SANDRA COOPER: I don't recall --
6 I don't recall at this time. I don't recall back at
7 that time.

8

MS. KATE MCGRANN: You said that the -
9 - these PowerStream folks were attendees at the
10 mayor's golf tournament?

11

MS. SANDRA COOPER: Yes.

12

MS. KATE MCGRANN: Is there any reason
13 that you're asking Ms. Hogg for their contact
14 information?

15

MS. SANDRA COOPER: Yes. All of the
16 attendees, participants in the golf tournament
17 received a thank you from my office and a photo --
18 group photo shot or a link to that.

19

So that would have been the reason that
20 they participated, like, a hundred and how many
21 participants in the golf -- golf tournament that I
22 would be thanking for their participation, and as well
23 as volunteers. I did the same there, thanked them for
24 their assistance.

25

MS. KATE MCGRANN: And why did you ask

1 Ms. Hogg specifically for the PowerStream contact
2 information?

3 MS. SANDRA COOPER: Because they were
4 a hydro company, and I thought she would have their --
5 their contact information. I did not have it.

6 MS. KATE MCGRANN: I'm about to move
7 on to a different topic. Would you like to --

8 THE HONOURABLE FRANK MARROCCO: Why
9 don't we just go for another twenty (20) minutes and
10 then stop for lunch.

11

12 CONTINUED BY MS. KATE MCGRANN:

13 MS. KATE MCGRANN: So I'd like to ask
14 you some questions about the work that you did on the
15 Strategic Partnership Task Team. We've been referring
16 to it as the Strategic Task Team just to shorten the
17 name up a little bit.

18 We saw that you were identified as (1)
19 of the members of that team on the slide from
20 June 27th, 2011. If we could look at paragraph 92 of
21 the Foundation Document -- page 92 of the Foundation
22 Document. My apologies. Look at paragraph 239.

23 It's our understanding that the first
24 meeting of the Strategic Partnership Task Team took
25 place on August 3rd, 2011. Is that consistent with

1 what you remember?

2 MS. SANDRA COOPER: Yes.

3 MS. KATE MCGRANN: Was it your
4 understanding that the discussions of the Strategic
5 Task Team at the Strategic Task Team meetings and
6 otherwise were to be kept confidential?

7 MS. SANDRA COOPER: That was my
8 understanding.

9 MS. KATE MCGRANN: What was the basis
10 for that understanding?

11 MS. SANDRA COOPER: There was
12 sensitive material that couldn't be shared.

13 MS. KATE MCGRANN: Do you remember any
14 discussion at any of the Strategic Task Team meetings
15 about how the information discussed at those meetings
16 should be treated?

17 MS. SANDRA COOPER: The -- they should
18 be treated with confidence.

19 MS. KATE MCGRANN: Do you remember who
20 said that?

21 MS. SANDRA COOPER: I don't recall who
22 exactly said that, but certainly, I took away that the
23 information was to remain confidential.

24 MS. KATE MCGRANN: We'll talk about --
25 the Strategic Task Team had several meetings. I'm

1 going to walk you through them.

2 Do you remember at any point in time
3 whether -- the fact that Mr. Bonwick was working for
4 PowerStream was disclosed to the Strategic Task Team?

5 MS. SANDRA COOPER: I don't recall.

6 MS. KATE MCGRANN: What did you
7 understand the purpose of the Strategic Task Team to
8 be?

9 MS. SANDRA COOPER: Looking at
10 strategic partnership, the RFP would be sent out; that
11 criteria would be reached from that information,
12 criteria, RFP; and that the team would evaluate each
13 of those interested parties.

14 MS. KATE MCGRANN: Do you recall if
15 different individuals on the Strategic Task Team had
16 different roles and responsibilities? Or were you all
17 there to do the same thing?

18 MS. SANDRA COOPER: While we were --
19 we were there to -- for all the same purpose was to
20 review the interested parties and -- and for marking
21 purposes and -- and selection.

22 MS. KATE MCGRANN: When you refer to
23 "marking purposes," are you referring to reviewing and
24 scoring the responses to the RFP?

25 MS. SANDRA COOPER: Yes.

1 MS. KATE MCGRANN: I'm going to ask
2 that you be shown the meeting notes from this meeting
3 at CPS2342.

4

5 (BRIEF PAUSE)

6

7 MS. KATE MCGRANN: I'll ask you to
8 direct the court operator if you would like to take a
9 chance to look at the whole document.

10 MS. SANDRA COOPER: Okay. Continue.

11

12 (BRIEF PAUSE)

13

14 MS. SANDRA COOPER: Yes.

15

16 (BRIEF PAUSE)

17

18 MS. SANDRA COOPER: Please.

19

20 (BRIEF PAUSE)

21

22 MS. SANDRA COOPER: Yes.

23

24 (BRIEF PAUSE)

25

1 MS. KATE MCGRANN: Have you seen these
2 minutes before?

3 MS. SANDRA COOPER: Yes

4 MS. KATE MCGRANN: Would they be
5 marked as the next exhibit?

6 THE HONOURABLE FRANK MARROCCO: Yes.

7

8 CONTINUED BY MS. KATE MCGRANN:

9 MS. KATE MCGRANN: If you could at the
10 bottom of page 1 that is, it was decided that we would
11 not look at further partnership opportunities such as
12 Corix, Fortis, et cetera. Do you remember how that
13 was decided?

14 MS. SANDRA COOPER: It would have been
15 a discussion at the meeting and whether to include
16 them or not and reasons why.

17 MS. KATE MCGRANN: Do you remember
18 anything about that discussion?

19 MS. SANDRA COOPER: I don't recall the
20 details of it. I know there was others -- other LDCs
21 that were mentioned and -- and that for these reasons,
22 we believe that they should not be included.

23 MS. KATE MCGRANN: The next bullet
24 point says:

25 "It was agreed that we are

1 investigating this venture to make
2 Collus stronger through a
3 partnership, not a sale of the
4 utility."

5 Do you see that?

6 MS. SANDRA COOPER: Yes.

7 MS. KATE MCGRANN: What do you
8 remember about that discussion?

9 MS. SANDRA COOPER: It was a strategic
10 partner and not a full-out sale of the utility.

11 That's -- I -- I remember the discussions there.

12 And also that Council would've -- and
13 it's not in any minutes -- but that the June 27th,
14 that there were no strong issues. Although no
15 direction appears to be in any minutes that -- that a
16 strategic partner was what the focus would be for
17 Collus.

18 MS. KATE MCGRANN: Do you know if by
19 this point in time, August 3rd, 2011, the members of
20 the Strategic Task Team have been provided with the
21 options analysis, slides from KPMG that we've seen, or
22 the slides about the strategic partnership from KPMG
23 that you've described?

24 MS. SANDRA COOPER: I believe we have
25 at that point in time prior to -- prior to -- prior to

1 this.

2 MS. KATE MCGRANN: Okay., Do you
3 remember who delivered those to the group?

4 MS. SANDRA COOPER: It would have been
5 staff.

6 MS. KATE MCGRANN: Do you remember how
7 those two (2) sets of slides were delivered to the
8 group?

9 MS. SANDRA COOPER: Likely -- and I'm
10 just -- generally, the way is, it would -- would be
11 electronically, and I just go by that. Because there
12 were times that I had received a binder with a hard
13 copy, and there were other times that in Town Hall
14 that if I received something electronically that
15 either myself or I'd send it over to Ms. Fuhre and --
16 my assistant -- and she would print -- print them out
17 for me.

18 So a lot of times hard -- most times,
19 it was a hard copy package that I'd receive.

20 MS. KATE MCGRANN: Do you remember
21 whether there was a discussion amongst the Strategic
22 Task Team about the analysis KPMG had done on the four
23 options and the analysis it has -- it had done on the
24 strategic partnership option? Do you remember if you
25 discussed KPMG's assessment views?

1 MS. SANDRA COOPER: Well, I do recall
2 KPMG giving -- providing information, and I -- I do
3 recall that the -- looking at who would be -- what we
4 would be looking for in the best -- the best light of
5 a -- a strategic partner, a shared partner. And so
6 KPMG would have provided that presentation.

7 MS. SANDRA COOPER: Okay. So if you
8 scroll up to the top where the list of attendees is
9 set out, there's no one from KPMG listed as attending
10 this meeting.

11 MS. SANDRA COOPER: Okay.

12 MS. KATE MCGRANN: We do see them come
13 to become involved subsequently. Is it possible that
14 you're thinking about a later meeting when you say
15 this?

16 MS. SANDRA COOPER: Yes. I -- I look
17 at dates, and -- and I don't recall specific dates.
18 But absolutely, they were in attendance at many of
19 those Strategic Team meetings.

20 MS. KATE MCGRANN: Okay.

21 MS. SANDRA COOPER: Task Team.

22 MS. KATE MCGRANN: When you talk about
23 KPMG providing advice about who would be a good
24 strategic partner -- I think that's what-- I think
25 that's what you said, but I don't want to misquote

1 you. So if I'm off, please correct me.

2 MS. SANDRA COOPER: Provided
3 information to make a -- an informed decision of who
4 would be the best partner.

5 MS. KATE MCGRANN: Okay. I want to
6 step back one (1) step in the process to where it's
7 being decided that a strategic partner is what you're
8 looking for, as opposed to a buyer for a minority or,
9 you know, majority share in the company.

10 But I want to understand how -- how it
11 came to be that the strategic testing is looking at a
12 strategic partner. We have been talking about the two
13 (2) sets of slides that KPMG had delivered. We're
14 talking about whether or not the Strategic Task Team
15 had received those slides. You said you thought they
16 did.

17 Do you remember if there was a
18 discussion about the KPMG work product analyzing the
19 different options available amongst the members of the
20 Strategic Task Team?

21 MS. SANDRA COOPER: I -- I believe --
22 I believe they did. That was -- that's my
23 understanding looking at that with KPMG.

24 MS. KATE MCGRANN: But what do you
25 remember about the Strategic Task Team's discussions

1 about KPMG's analysis of the four options set out in
2 that one (1) slide deck and the strategic partner
3 option?

4 MS. SANDRA COOPER: I believe the
5 message was for KPMG that nothing less than not a
6 minority purchase or partnership, that would not be
7 acceptable.

8 MS. KATE MCGRANN: When you say "the
9 message was for KPMG," who was the message from?

10 MS. SANDRA COOPER: That Council --
11 the members of Council in their discussion at the
12 presentation there that -- and that others felt that
13 the minority would not be something that Collus would
14 be interested in, nor the Town.

15 MS. KATE MCGRANN: Okay. When you
16 talk about Council and the presentation, are you
17 referring to the June 27th, 2011 in camera meeting
18 where Mr. Houghton made a presentation?

19 MS. SANDRA COOPER: Yes.

20 MS. KATE MCGRANN: Were members of
21 KPMG in attendance at that meeting to your
22 recollection?

23 MS. SANDRA COOPER: No.

24 MS. KATE MCGRANN: How did Council
25 deliver a message to KPMG?

1 MS. SANDRA COOPER: The message would
2 have been from -- a follow-up from the -- the June
3 meeting and that -- that it was the understanding of
4 all the people that were present at that meeting that
5 those were -- those were their thoughts that not a
6 minority, that we're not -- there was not the interest
7 in a minority.

8 So taking that -- that forward, that
9 would have been part of -- part of the -- part of the
10 thought in the -- the follow-up strategic partnership
11 meetings and with KPMG.

12 MS. KATE MCGRANN: Okay. So at the
13 end of the June 27th, 2011 Council meeting, it was
14 understood that Council was not interested in the sale
15 of a minority share in Collus Power and that
16 information was transmitted to KPMG at some later
17 date?

18 MS. SANDRA COOPER: And it was -- it
19 would have been -- it would have been transmitted
20 that, you know, we're not interested in a minority.

21 MS. KATE MCGRANN: Do you remember how
22 that information was provided to KPMG?

23 MS. SANDRA COOPER: Trying to recall
24 to that that it would be at one (1) of our -- our
25 meetings, our -- our partnership -- Strategic

1 Partnership Team Task Force meetings and just the -- a
2 discussion around -- of, you know, where we
3 collectively are not as interested as in a -- a
4 minority partnership.

5 MS. KATE MCGRANN: Okay. Is there --
6 and we're going to go through the subsequent meetings,
7 so maybe that we see something but enough said. That
8 helps with this conversation.

9 Is there anything else you can tell me
10 about what you remember about how it was decided that
11 a strategic partnership would be what was being looked
12 at?

13 MS. SANDRA COOPER: They were looking
14 for similarities of -- in the criteria as -- has
15 explored out, looking at how you can have a
16 partnership that will work to success for both
17 parties. In the 50 percent partnership would
18 certainly for the -- the team moving forward with that
19 found that to be accept -- acceptable.

20 MS. KATE MCGRANN: One (1) other point
21 on this set of minutes that I'd like to ask you about.
22 It's on the second page that:

23 "A discussion ensued as to the right
24 time to inform staff. It was
25 decided that perhaps following the

1 RFP process might be the best time,
2 as it may be too premature now until
3 the next level of interest is
4 determined."

5 I understand this to be saying that a
6 decision was made not to inform Collus Power staff
7 that anything was happening with respect to the RFP
8 until after the RFP was completed. Is that right?

9 MS. SANDRA COOPER: Yes, that is
10 correct.

11 MS. KATE MCGRANN: Can you help me
12 understand why that decision was made?

13 MS. SANDRA COOPER: It was recommended
14 by Mr. Houghton that it -- it was too premature at
15 that point to -- to inform staff because, again, there
16 wasn't that information. Wait till we had everything
17 compiled, and then it could go and Mr. Houghton could
18 go and speak with staff about this strategic
19 partnership, about the -- what was happening.

20 MS. KATE MCGRANN: Okay. So at this
21 point, there's been: a confidential evaluation;
22 options analysis review; an in camera presentation to
23 Council; a strategic test meeting that you understood
24 to be confidential; and a decision made that the staff
25 of Collus Power are not going to be advised about the

1 strategic partnership search until the RFP is done.

2 All of that that looks to me like the
3 only people who know that this is happening at this
4 point are the Collus Power Board, people at KPMG, the
5 members of Council, and the members of the Strategic
6 Task Team. Is that everybody who knew what was going
7 on with respect to the RFP at this point?

8 MS. SANDRA COOPER: I believe at that
9 point in time, yes.

10 MS. KATE MCGRANN: I would be moving
11 to the next Strategic Task Team meeting at this time.

12 THE HONOURABLE FRANK MARROCCO: Take a
13 break for lunch.

14

15 --- Upon recessing at 1:03 p.m.

16 --- Upon resuming at 2:17 p.m.

17

18 THE HONOURABLE FRANK MARROCCO: Go
19 ahead.

20

21 CONTINUED BY MS. KATE MCGRANN:

22 MS. KATE MCGRANN: Good afternoon, Ms.
23 Cooper.

24 MS. SANDRA COOPER: Good afternoon,
25 Ms. McGrann.

1 MS. KATE MCGRANN: Before lunch, we
2 were talking about the first meeting of the Strategic
3 Task Team on August 3rd, 2011. I'd now like to talk
4 to you about the second meeting of the Strategic Task
5 Team, which I believe took place on August 29th, 2011.

6 We'll pull up the minutes, which are at
7 CPS8756_00001. Would you like an opportunity to
8 review these minutes on the screen before I start my
9 questions with you?

10 MS. SANDRA COOPER: That would be
11 great. Yes, please.

12 MS. KATE MCGRANN: I'll ask you to
13 direct the court operator to scroll as needed.

14

15 (BRIEF PAUSE)

16

17 MS. SANDRA COOPER: Thank you.

18 MS. KATE MCGRANN: Do you recall
19 attending this meeting?

20 MS. SANDRA COOPER: Yes.

21 MS. KATE MCGRANN: Do you recall
22 seeing a copy of these minutes?

23 MS. SANDRA COOPER: I would have
24 received a copy of the minutes, yes.

25 MS. KATE MCGRANN: Can these minutes

1 be marked as the next exhibit?

2 THE HONOURABLE FRANK MARROCCO: Yes.

3 Yes.

4

5 CONTINUED BY MS. KATE MCGRANN:

6 MS. KATE MCGRANN: I would first like
7 to look at the paragraph that's a little bit further
8 down the first page, starting with, "Mr. Houghton put
9 forth a suggestion." Here it says that:

10 "Mr. Houghton put forth a suggestion
11 that KPMG put together the RFP for
12 us, and sit in on the interview
13 meetings. Mr. Houghton will
14 investigate the cost of having them
15 prepare the RFP, the cost to have
16 them involved in the interview
17 process, and the cost to have them
18 review the completed RFPs, make a
19 fair recommendation to the task
20 force, and then the vote's taken,
21 and it's agreed to move forward with
22 contracting KPMG to put together the
23 RFP, and to investigate the cost of
24 having them participate in the
25 interview process and review the

1 completed RFPs."

2 What did you think KPMG was going to be
3 doing for the Strategic Task Team?

4 MS. SANDRA COOPER: That KPMG would be
5 preparing the RFP, and the criteria set out of that
6 consideration of each of the interested parties.

7 MS. KATE MCGRANN: What input --

8 MS. SANDRA COOPER: And --

9 MS. KATE MCGRANN: -- did you think
10 the Strategic Task Team was going to have in the
11 creation of the RFP?

12 MS. SANDRA COOPER: So there would be
13 certainly some discussion, a comfort of what those
14 list of items are, and -- in the criteria, and that --
15 that would be how we move forward with that presenta -
16 - or the information that KPMG would put together for
17 the task force, make that recommendation, and just to
18 move forward with KPMG as the oversight, and provide
19 guidance as well.

20 MS. KATE MCGRANN: And at a high
21 level, did KPMG do what you expected them to do?

22 MS. SANDRA COOPER: I believe they
23 did.

24 MS. KATE MCGRANN: If you could scroll
25 down to page 2, I'd like to ask you some questions

1 about the interview process that was envisioned here.

2 The second paragraph, where it says:

3 "Significant discussion took place
4 regarding the importance of openness
5 and transparency and the need to be
6 consistent in our questions to the
7 interested parties."

8 It goes on to say:

9 "It was felt that as long as the
10 interested parties knew in advance
11 the evaluation criteria for the
12 RFPs, they should all be on the same
13 level playing field."

14 And then it goes on to discuss that a
15 letter will be sent out to the bidders in advance, and
16 I'll need you to scroll down a little bit to show this
17 nine (9) point list, here. It says:

18 "We will outline in our letter to
19 them that their presentation should
20 cover the following."

21 And then there's a list of nine (9)
22 points, the financial background, culture, vision and
23 mission, presence in Collingwood, how they treat their
24 employees, what are their rates, and are there plans
25 for rate harmonizing, safety perspective, what

1 programs in place, unions, successor rights, will
2 there be financial impact, attracting others, will
3 there be a royalty, what is their vision for
4 rationalization, and finally, governance, how would
5 the boards be populated.

6 Do you remember how this list of nine
7 (9) items was put together?

8 MS. SANDRA COOPER: I believe that
9 KPMG and Mr. Houghton put the -- some of the criteria
10 together, and I know there was discussion around
11 presence in Collingwood, that -- that was important.
12 So that would have been something that we would have -
13 - the board would have had a discussion, and Ed would
14 have been -- Houghton would have been aware of -- of
15 that.

16 As well, how they treat their employees
17 was something else that was brought up -- brought out
18 at this meeting to be on that list. And that was
19 brought forward to -- to Ed Houghton.

20 MS. KATE MCGRANN: Okay. Looking at
21 this list of nine (9) items, these minutes -- we just
22 looked at a section of the minutes where it appears
23 that the Strategic Task Team agreed to go to KPMG and
24 ask them to get involved. This list of nine (9) items
25 is in the minutes of this same meeting.

1 So was it your understanding that KPMG
2 was already doing work with Mr. Houghton on this?

3 MS. SANDRA COOPER: My dates aren't
4 down pat, but KPMG had -- and I'm not sure at what
5 period in time, but certainly, this was something that
6 KP -- KPMG had seen, or would have -- had seen, and
7 that -- that's what we were going to be looking at in
8 -- in presentations.

9 MS. KATE MCGRANN: Okay, so this list
10 of nine (9) items came from Mr. Houghton and KPMG?

11 MS. SANDRA COOPER: Ms. -- and the --
12 as -- as I had said earlier, that the board talked
13 about what they would like to see, and certainly, some
14 of these presence in Collingwood, and was top -- my
15 list, anyway.

16 MS. KATE MCGRANN: So this list
17 includes items that had been topics of previous
18 conversation at board meetings, the board of Collus
19 Power?

20 MS. SANDRA COOPER: Yes.

21 MS. KATE MCGRANN: Did the Strategic
22 Task Team have any input into this -- the summary of
23 this list of nine (9) items?

24 MS. SANDRA COOPER: I believe it was
25 Mr. Houghton and Mr. Muncaster -- Chair Muncaster that

1 then were able to compile this, and -- this list of
2 nine (9).

3 MS. KATE MCGRANN: If you could scroll
4 down to page 3, the top of the page. Mr. Houghton
5 reviews the proposed outline of the critical dates.
6 Do you remember who -- who put together this schedule?

7 MS. SANDRA COOPER: I don't recall who
8 put the schedule together.

9 MS. KATE MCGRANN: Do you recall any
10 discussion amongst the members of the Strategic Task
11 Team as to the timeline for the RFP, or the particular
12 dates that are set out in this schedule?

13 MS. SANDRA COOPER: No, not that I
14 recall.

15 MS. KATE MCGRANN: Pardon me. And if
16 you scroll down a little bit further on this page,
17 there's a paragraph that starts with, "Discussion then
18 took place" --

19 MS. SANDRA COOPER: M-hm.

20 MS. KATE MCGRANN:
21 -- "with respect to governance, and
22 it was stated that we wish to have
23 significant board representation."

24 Do you remember if there was anything
25 discussed beyond what is outlined in the minutes here

1 about the governance structure?

2 MS. SANDRA COOPER: There -- there was
3 a discussion. I can't say definitely when that took
4 place, of governance.

5 MS. KATE MCGRANN: Okay. Do you
6 remember what was discussed?

7 MS. SANDRA COOPER: Not at this -- at
8 this particular meeting or -- or the later time when
9 governance --

10 MS. KATE MCGRANN: Let's -- so with
11 this particular meeting. I think you think you don't
12 -- do -- what do you remember from this particular
13 meeting?

14 MS. SANDRA COOPER: I remember the
15 discussion, I recall as a focus on similar culture.
16 That was something that we all felt was very important
17 with -- with a partner, and -- and again many times
18 over various meetings, not only here but others that -
19 - looking at questioning, is it a change in
20 government, and there would be a change in policy, and
21 I think that the mandate or at least the -- the intent
22 in my view was reduce -- reducing the number of LDCs,
23 and I'd attended distribution -- electricity
24 distribution -- Electrical Distribution (sic)
25 Association meeting -- conference, annual conference,

1 and that was certainly the case, and -- and so that
2 was carried through with some discussion here as well,
3 the reduction of the number of local distribution
4 companies for the future.

5 MS. KATE MCGRANN: If you scroll
6 down to the paragraph at the bottom of the page that
7 starts with "Mr. Houghton." There we are.

8 "Mr. Houghton posed the question
9 about negotiations after review of
10 the RFPs and whether this would be -
11 - should be allowed."

12 And it says:

13 "It was decided that the price would
14 be the price and not negotiated but
15 we will look at the best deal and
16 negotiate the finer details."

17 Do you remember a discussion about this
18 at this particular meeting?

19 MS. SANDRA COOPER: I do recall that
20 there would be the best deal for Collus and for the
21 Town of Collingwood, looking at further -- other
22 details as -- as -- as time goes on, and with one (1)
23 individual. So at the end of it, if there needs to be
24 further refining, then that would be acceptable.

25 MS. KATE MCGRANN: Do you remember why

1 it was decided that the price would be the price and
2 not negotiated?

3 MS. SANDRA COOPER: I don't recall
4 that.

5 MS. KATE MCGRANN: And finally this --
6 this page ends with:

7 "Items to be considered in the
8 evaluation are as follows."

9 And it lists several bullet points
10 there. Do you recall who assembled or was the source
11 of this list of bullet points?

12

13 (BRIEF PAUSE)

14

15 MS. SANDRA COOPER: It would have --
16 sorry, Mr. Houghton or Recording Secretary to -- from
17 the discussions with the Board would have pulled these
18 items out. We did speak about, as referenced early,
19 Board representation or governance and employee
20 retention. Certainly Collingwood presence was
21 important to me. So I think with conversation or
22 discussion at the Board meeting and these items were
23 collected from that.

24 MS. KATE MCGRANN: Okay. So these --
25 these items are the result of discussions at the

1 Collus Power Board meeting and you think that they
2 were included either by Mr. Houghton or by Ms. Hogg as
3 the secretary of those meetings?

4 MS. SANDRA COOPER: That's my
5 recollection. I do recall that there was a discussion
6 on -- on these items.

7 MS. KATE MCGRANN: Discussion at the
8 Collus Board meeting or discussions --

9 MS. SANDRA COOPER: Yes.

10 MS. KATE MCGRANN: -- discussions at
11 strategic task team meeting, or both?

12 MS. SANDRA COOPER: At the -- at the
13 task meeting and as well as I believe at the Collus
14 Board as well.

15 MS. KATE MCGRANN: Okay. So I had
16 maybe misunderstood you, but I had understood you to
17 be saying that this list of items, one (1), two (2),
18 three (3) -- this list of seven (7) items --

19 MS. SANDRA COOPER: M-hm.

20 MS. KATE MCGRANN: -- had come from
21 discussions at the Collus Power Board meetings. But
22 is it the case that it also came from discussions of
23 the strategic task team?

24 MS. SANDRA COOPER: Yes. We would
25 have discussed these items as well.

1 MS. KATE MCGRANN: What can you tell
2 me about what you remember about the strategic task
3 team discussions about these items?

4 MS. SANDRA COOPER: That -- just that
5 the task team was comfortable with -- with this list
6 of -- of evaluation or criteria that would be
7 presented.

8 MS. KATE MCGRANN: So was it the case
9 that the strategic task team was presented with this
10 list of seven (7) items, there was discussion and they
11 agreed that this list of seven (7) items should --
12 should go forward, be taken forward?

13 MS. SANDRA COOPER: They -- yes, they
14 were comfortable with it.

15 MS. KATE MCGRANN: Do you recall that
16 the strategic task met with potential bidders in
17 September 2011, attended individual meetings?

18 MS. SANDRA COOPER: I do recall that,
19 yes.

20 MS. KATE MCGRANN: And did you attend
21 those meetings?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: Do you recall if
24 the strategic task team provided feedback to the
25 bidders on their presentations at those meetings,

1 either during the meetings or after the fact?

2 MS. SANDRA COOPER: Well, I know that
3 I did -- I did not provide feedback to the -- to the
4 bidders.

5 MS. KATE MCGRANN: To your knowledge,
6 did anyone provide feedback to the bidders on the
7 presentations they made at those introductory
8 meetings?

9 MS. SANDRA COOPER: For the
10 introductory meetings -- so stepping back first of
11 all, Mr. Houghton and Mr. Muncaster had, as I had said
12 earlier, kicked tires -- had introduced to various
13 LDCs, and -- and at this point in time, as you --
14 you've referred to then, with -- prior to the RFPs, an
15 introduction, and then -- and then the RFPs after
16 that. Did I have any contact? I did not have contact
17 with any of the parties. I don't recall others.

18 MS. KATE MCGRANN: Okay. My question
19 is a little bit different. It's, do you know if
20 anyone on the strategic task team provided feedback to
21 the bidders on the meetings that happened in September
22 of 2011?

23 MS. SANDRA COOPER: I don't -- I don't
24 recall at this time. I -- I know they would have
25 reached out -- they would have been -- Mr. Houghton,

1 Mr. Muncaster -- RFPs are going out.

2 MS. KATE MCGRANN: Okay. What do you
3 know about Mr. Houghton and Mr. Muncaster reaching
4 out?

5 MS. SANDRA COOPER: What I -- what I
6 do know, that they would -- they did work closely
7 together and that after the initial introductions and
8 then the next -- it would be, yes, thank you, and the
9 RFPs will be coming out. After that time, I -- I
10 don't recall after the RFPs went out if there was
11 direct follow-up.

12 MS. KATE MCGRANN: Okay. Focussing on
13 some tendered meetings that the strategic task team
14 had with each of the bidders, I understand that you
15 didn't provide feedback, I'm trying to understand if
16 to your knowledge anybody else provided feedback. You
17 said you knew that Mr. Houghton and Mr. Muncaster
18 would have reached out.

19 Were you saying that in reference to
20 the September meetings the strategic task team had
21 with the bidders?

22 MS. SANDRA COOPER: It would have been
23 the -- the first initial tour and then introduction
24 and the RFP. Oh, I'm sorry. Then the RFP. I'm
25 sorry, I don't -- I don't recall at that step. I -- I

1 did not provide input.

2 MS. KATE MCGRANN: I understand that
3 you didn't provide input. What I'm trying to
4 understand is whether, to your knowledge, anybody else
5 provided feedback to the bidders on those September
6 meetings?

7 Do you know if anyone provided feedback
8 to the bidders on the September meetings?

9 MS. SANDRA COOPER: I am not aware of
10 that.

11 MS. KATE MCGRANN: Do you recall if
12 the fact that Mr. Bonwick had been retained by
13 PowerStream was mentioned at the strategic task team
14 meeting with PowerStream?

15 MS. SANDRA COOPER: No.

16 MS. KATE MCGRANN: Just to clarify,
17 no, you don't recall whether it was mentioned, or no,
18 it wasn't mentioned?

19 MS. SANDRA COOPER: No, it wasn't
20 mentioned.

21 MS. KATE MCGRANN: Was it your
22 understanding that the -- the discussion and contents
23 of the meetings that the strategic task team had with
24 the bidders in September of 2011 was to be kept
25 confidential?

1 MS. SANDRA COOPER: That was my
2 understanding.

3 MS. KATE MCGRANN: What was the basis
4 of that understanding?

5 MS. SANDRA COOPER: It -- there could
6 be sensitive information and -- and for everyone to be
7 on a level playing field, in my terminology.

8 MS. KATE MCGRANN: Did anyone tell you
9 that that -- that those meetings were to be kept
10 confidential? Did you sign any documents that said
11 that you would keep that information confidential?

12 MS. SANDRA COOPER: I don't recall
13 signing any -- anything saying that it was
14 confidential, but it certainly sensitive material in
15 my -- my estimation, and should be confidential. It
16 should be treated accordingly.

17 MS. KATE MCGRANN: Okay. And that was
18 my fault for smashing two (2) questions together in
19 the one (1) question.

20 MS. SANDRA COOPER: No problem.

21 MS. KATE MCGRANN: So you answered the
22 document question. Do you remember if anyone said to
23 you, the information at these meetings should be kept
24 confidential?

25 MS. SANDRA COOPER: I don't re --

1 recall specifically.

2 MS. KATE MCGRANN: I'd like to turn up
3 paragraph 281 of the Foundation Document.

4

5 (BRIEF PAUSE)

6

7 MS. KATE MCGRANN: Can we go to
8 document CJI10437?

9

10 (BRIEF PAUSE)

11

12 MS. KATE MCGRANN: I'll get you to
13 scroll to the bottom of this e-mail chain.

14 So this is an e-mail chain starting
15 from you to others on September 25th, 2011. You write
16 "Hello Gentlemen", and can we look at ones for October
17 7th, and then I'll ask you to scroll up.

18 You get a response that someone's away
19 and then you get another response from someone saying
20 -- advising is there availability and they go on to
21 say "I don't know what's going on with Collus and
22 PowerStream, but it should not be something done
23 behind closed doors, selling off all or part of our
24 utility is not something to be done lightly. It was
25 never mentioned during the campaign, and if not

1 handled responsibly will be a very divisive local
2 issue."

3 And if you scroll up a little bit
4 further, you respond, "I understand that you are
5 meeting with Rick on this matter. You are correct in
6 saying that this was not introduced prior to the
7 election, but it was brought forward by a couple of
8 members of Council during budget deliberations for
9 2011." Then you invite this person to -- to stop by
10 the office.

11 Do you remember someone bringing up the
12 topic of Collus and PowerStream, it shouldn't be done
13 behind closed doors in September of 2011?

14 MS. SANDRA COOPER: As I look at the
15 e-mail today, I do -- now it comes back to my memory,
16 yes.

17 MS. KATE MCGRANN: And you write, "I
18 understand that you are meeting with Rick on this
19 matter." Do you know who the "Rick" you're referring
20 to is there?

21 MS. SANDRA COOPER: I believe it would
22 be Rick Lloyd.

23 MS. KATE MCGRANN: What do you
24 remember that Deputy Mayor Lloyd meeting with people
25 outside of the strategic task even Council and the

1 Collus Power Board about Collus Power and PowerSteam
2 in September of 2011?

3 MS. SANDRA COOPER: I did not know
4 what the -- what the topic of the meeting are --
5 sorry, is. I don't know what the topic of the meeting
6 was with Rick.

7 And again, it was constituent that had
8 brought forward the e-mail.

9 MS. KATE MCGRANN: Okay, let's scroll
10 down and look at the e-mail that you're responding to
11 again, for a second.

12 This person is giving you their
13 availability to meet. Did you understand that Rick
14 was meeting with them about their availability to meet
15 with you?

16 MS. SANDRA COOPER: My -- my office
17 door was always open, so it was not -- certainly there
18 are always residents that would come in -- come into
19 the office, walking by and see me or set something up
20 more formally.

21 MS. KATE MCGRANN: This person writes
22 to you:

23 "I don't know what's going on with
24 Collus and PowerStream. They say it
25 shouldn't be done behind closed

1 doors, they say selling off the
2 utility is not something to be done
3 lightly. They warn you that if it's
4 not handled responsibly it will be a
5 very divisive local issue."

6 The only other thing they raise in this
7 e-mail is when they can come and see you. If you
8 scroll up, your response, to me, reads as if you're
9 responding to their message and their warnings about
10 what's going on with Collus and Collus Power.

11 Is that fair? Is that what you were
12 responding to?

13 MS. SANDRA COOPER: Yes.

14 MS. KATE MCGRANN: What did you know
15 about Deputy Mayor Lloyd meeting with people about
16 Collus and PowerStream in September of 2011?

17 MS. SANDRA COOPER: I did not have his
18 schedule or -- nor was aware of him meeting with --
19 with people. He didn't report back to me. Once in a
20 while he would mention well, I'm meeting with a
21 constituent, and that would be it. He wouldn't get
22 into details of anything.

23 And other members of Council certainly
24 did the same, they would -- say they were -- they had
25 met with an individual in -- on a particular day.

1 MR. WILLIAM MCDOWELL: Commissioner,
2 could I just raise something? Given the evidence that
3 we're hearing, I'm not sure why this has been
4 redacted. If there are extracurricular meetings
5 between the deputy mayor and people in relation to the
6 strategic task team, then we should know who these
7 people are, it's fair game for the inquiry.

8 THE HONOURABLE FRANK MARROCCO: What
9 was the source of the redaction?

10 MR. GEORGE MARRON: I'd like to --
11 just -- just for the record, Mr. Commissioner, I'd
12 like to join my friend with that.

13 I'm having some difficulty with this
14 for the same reason. I don't know how -- I don't know
15 how we can cross-examine on it, it doesn't identify
16 who the individual is -- I thought I was. I'm sorry.

17 THE HONOURABLE FRANK MARROCCO: Let me
18 just find out why there was a redaction.

19 MS. KATE MCGRANN: It may be that we
20 can skip over that discussion. I'm just looking to
21 see if we can pull up an unredacted version right now.

22 THE HONOURABLE FRANK MARROCCO: Why
23 don't we -- we'll -- we'll -- I appreciate the point,
24 so why don't we take five minutes and see if we can
25 find an unredacted version.

1 MR. WILLIAM MCDOWELL: Thank you.

2 THE HONOURABLE FRANK MARROCCO: Were
3 there -- was it just this e-mail or -- because there
4 were redactions in other documents?

5 MR. WILLIAM MCDOWELL: Let's start
6 with this chain. In our redactions and other
7 documents, but this is the one (1) that, to me, kind
8 of screams out this is some information that the
9 Commissioner really needs to have.

10 THE HONOURABLE FRANK MARROCCO: All
11 right.

12 MR. WILLIAM MCDOWELL: It will assist
13 the witness as well.

14 THE HONOURABLE FRANK MARROCCO: All
15 right, we'll stand down for a few minutes.

16

17 --- Upon recessing at 2:50 p.m.

18 --- Upon resuming at 2:59 p.m.

19

20 THE HONOURABLE FRANK MARROCCO: Carry
21 on.

22

23 CONTINUED BY MS. KATE MCGRANN:

24 MS. KATE MCGRANN: So could we have an
25 unredacted version of that document put on the screen,

1 please? Could you scroll all the way down at the
2 bottom?

3 So on September 25th, you email
4 jdhawkins@sympatico.ca, Alex Besse, Brian Hickey, and
5 ronemo@thunderstar.net about lunch. You say:

6 "Hello, gentlemen. Can we look at
7 lunch for October 7th?"

8 Who are the four (4) gentlemen that are
9 -- that this email is addressed to?

10 MS. SANDRA COOPER: They are retired
11 or semi-retired former mayor, former solicitor, and
12 retired gentlemen who were part of my campaign team.

13 MS. KATE MCGRANN: Okay. Can we just
14 address them one (1) at a time?

15 MS. SANDRA COOPER: Sorry.

16 MS. KATE MCGRANN: So J.D. Hawkins,
17 who -- who is he?

18 MS. SANDRA COOPER: Dunc -- Duncan
19 Hawkins.

20 MS. KATE MCGRANN: Duncan Hawkins,
21 okay. And -- and is he --

22 MS. SANDRA COOPER: How --

23 MS. KATE MCGRANN: -- retired, he's a
24 former mayor, what?

25 MS. SANDRA COOPER: No, he is a

1 retired business member.

2 MS. KATE MCGRANN: Okay. Alex Besse,
3 or Besse?

4 MS. SANDRA COOPER: Alex Besse. He is
5 a retired solicitor.

6 MS. KATE MCGRANN: Okay. And Brian
7 Hickey?

8 MS. SANDRA COOPER: He is a retired
9 resident of Collingwood.

10 MS. KATE MCGRANN: And Ron Emo?

11 MS. SANDRA COOPER: Former mayor.
12 They are all residents of Collingwood.

13 MS. KATE MCGRANN: And you said that
14 they were part of your campaign team?

15 MS. SANDRA COOPER: Yes.

16 MS. KATE MCGRANN: Did you continue to
17 go to them for support or advice when you were the
18 mayor of the Town of Collingwood?

19 MS. SANDRA COOPER: We would keep in
20 touch from time to time how things are going, and get
21 some feedback as well from them, suggestions.

22 MS. KATE MCGRANN: As of September
23 25th, 2011, had you had any discussions with any of
24 these four (4) gentlemen about the potential sale of
25 Collus Power, or a potential strategic partnership

1 that the Company was looking at entering into?

2 MS. SANDRA COOPER: No.

3 MS. KATE MCGRANN: Can you scroll up
4 to the email from Ron Emo? So we can see that he has
5 replied to everyone on the email chain that you
6 started. He is the author of the paragraph:

7 "I don't know what's going on with
8 Collus and PowerStream, but it's not
9 something that should be done behind
10 closed doors."

11 I've read this paragraph to you before.
12 He ends with a warning that if it's not handled
13 responsibly, it will be very -- a very divisive local
14 issue.

15 If we scroll up to your response, does
16 this help you understand what you meant when you said:

17 "I understand that you are meeting
18 with Rick on this matter."

19 MS. SANDRA COOPER: Yes.

20 MS. KATE MCGRANN: Okay. What were
21 you talking about there?

22 MS. SANDRA COOPER: If you scroll
23 down, that -- as -- right there, thank you -- that
24 never mentioned at the campaign, Collus PowerStream
25 selling off part of the Utility, that's not something

1 that I ever shared, but there could have been whispers
2 out there. Again, I -- I'm guessing at that.

3 And Mr. -- or Deputy Mayor --
4 Councillor would have -- Rick Lloyd, certainly would
5 have attended or been updated on Collus, and -- and,
6 you know, I don't know what conversation they would
7 have.

8 MS. KATE MCGRANN: Deputy Mayor Lloyd
9 was a member of the Strategic Task Team. Is that
10 right?

11 MS. SANDRA COOPER: Correct.

12 MS. KATE MCGRANN: You don't know what
13 you what you -- what you were discussing when you said
14 you understand that you're meeting with Rick on this
15 matter?

16 MS. SANDRA COOPER: I -- yes, that he
17 probably was -- I'm interpreting that Mr. Emo would
18 have this same comment to Mr. Lloyd as what was
19 provided here.

20 MS. KATE MCGRANN: Scroll to the top.
21 What I would like to know is what you actually
22 understand about why you put this sentence in your
23 email to Mr. Emo, you write:

24 "I understand that you are meeting
25 with Rick on this matter."

1 I don't want you to guess about what
2 Deputy Mayor Lloyd may or may not have heard that
3 you're not aware of. I just want to know what you
4 remember about writing this sentence.

5 MS. SANDRA COOPER: So I'm taking from
6 it today is that the deputy mayor would have mentioned
7 me in meeting with Ron Emo.

8 MS. KATE MCGRANN: Based on your
9 answers, I'm gathering that you don't remember why you
10 wrote this sentence. Is that the case?

11 MS. SANDRA COOPER: I just made a
12 statement.

13 MS. KATE MCGRANN: Okay, but you don't
14 -- do you remember why you made that statement?

15 MS. SANDRA COOPER: Acknowledging that
16 Mr. Emo and the former deputy mayor were having a
17 meeting.

18 MS. KATE MCGRANN: I think that Rick
19 Lloyd was the deputy mayor at this time, right?

20 MS. SANDRA COOPER: Yes.

21 MS. KATE MCGRANN: You go on to say:

22 "You're correct in saying that this
23 was not introduced prior to the
24 election."

25 Are you referring to the Collus and

1 PowerStream comments that Mr. Emo made in his email?

2 MS. SANDRA COOPER: Specifically, yes.

3 MS. KATE MCGRANN: And you say:

4 "It was brought forward by a couple
5 of members of Council during budget
6 deliberations."

7 What members of Council are you
8 describing there?

9 MS. SANDRA COOPER: I was being
10 general in my comments that -- I mean, I was -- during
11 my speaking to staff, and I did talk about cost-saving
12 measures, reducing debt, look at ways to be
13 innovative, all department, and so that was -- what I
14 spoke about, I don't recall individual -- what
15 individual members of Council brought it during budget
16 of 2011.

17 MS. KATE MCGRANN: So you don't know
18 who -- which Council members you're talking about
19 there?

20 MS. SANDRA COOPER: I don't recall.
21 It would have been a general comment.

22 MS. KATE MCGRANN: Okay. And -- and
23 what were you saying was brought forward by them
24 during budget deliberations for 2011?

25 MS. SANDRA COOPER: In relation to the

1 email below saying -- looking at opportunities for
2 savings with all departments, and all assets, all --
3 all -- a -- a different way of looking at doing
4 things.

5 MS. KATE MCGRANN: Okay. The email
6 below talks about selling off all or part of the
7 Utility. So is that --

8 MS. SANDRA COOPER: Yes.

9 MS. KATE MCGRANN: -- what you were
10 referring to? That was what was brought forward by a
11 couple members of Council?

12 MS. SANDRA COOPER: Yes, in general
13 terms, yes.

14 MS. KATE MCGRANN: Okay. But you
15 don't remember who you thought had brought that
16 forward?

17 MS. SANDRA COOPER: I don't recall the
18 -- it may -- it may have been -- it wasn't deputy
19 mayor that I recall. It was one (1) of the
20 Councillors that said, Look at everything, and it --
21 you might want to look at Collus as well.

22 MS. KATE MCGRANN: Do you remember who
23 that was?

24 MS. SANDRA COOPER: I believe it was -
25 - and -- and, I, again, there -- these would not be --

1 these are only my recollections, that -- Councillor
2 Joe Gardhouse.

3 MS. KATE MCGRANN: And do you remember
4 if Councillor Joe Gardhouse raised that possibility
5 before or after you directed Collus Power to undergo
6 evaluation?

7 MS. SANDRA COOPER: Prior.

8 MS. KATE MCGRANN: Do you remember in
9 what context he made that suggestion?

10 MS. SANDRA COOPER: It was in the
11 context of cost savings for the municipality looking
12 at ways that -- thinking outside of -- being creative,
13 and -- and these aren't his words, but looking at
14 opportunities with departments, including, You might
15 want to even look at Collus.

16 MS. KATE MCGRANN: Did he make this
17 comment in a Council meeting?

18 MS. SANDRA COOPER: I believe so.

19

20 (BRIEF PAUSE)

21

22 MS. KATE MCGRANN: Can we mark this
23 email as the next exhibit, please?

24 THE HONOURABLE FRANK MARROCCO: Yes.

25 Yes.

1 CONTINUED BY MS. KATE MCGRANN:

2 MS. KATE MCGRANN: Turn -- sorry -- to
3 paragraph 284 of the foundation document.

4

5 (BRIEF PAUSE)

6

7 MS. KATE MCGRANN: I'm asking you to
8 be shown this paragraph to help orient you in time.
9 September 28th, 2011. The Strategic Partnership Task
10 Team meets to discuss the RFP. Mr. Herhalt of KPMG is
11 listed as an attendee.

12 I'm going to ask that in advance of
13 this meeting, slides are sent around to members of the
14 Strategic Task Team for their review. I'm going to
15 ask that the slides be shown, CPS2407.

16

17 (BRIEF PAUSE)

18

19 MS. KATE MCGRANN: So slide 1 is a
20 cover page, slide 2 is a table of contents. Do you
21 recall receiving these slides?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: I would like to
24 focus on items 3 and 4 in the table of contents, the
25 proposal's scope and response, and the proposal

1 evaluation. They start at slide 7.

2 So in between the August 28th meeting
3 and the September 28th meeting of the Strategic Task
4 Team, you all receive these slides. They include this
5 information, proposal scope, and response. You can
6 see:

7 "All prospective strategic partners
8 are asked to address the following
9 at a minimum in their non-binding
10 proposals."

11 And then there's a list of items. If
12 we could scroll down, 3.1, 3.2. I'll just give you a
13 second to take a look at those.

14

15 (BRIEF PAUSE)

16

17 MS. KATE MCGRANN: Do you recall what
18 input the Strategic Task Team had into the items that
19 are listed on this slide?

20

21 (BRIEF PAUSE)

22

23 MS. SANDRA COOPER: I recall proposed
24 representation on the Company's board of directors, so
25 with governance.

1 MS. KATE MCGRANN: Did the Strategic
2 Task Team have a discussion where the items that
3 bidders would be asked to respond to the RFP was
4 discussed, narrowed down, a list was created?

5

6 (BRIEF PAUSE)

7

8 MS. SANDRA COOPER: Sorry, could you
9 repeat that one?

10 MS. KATE MCGRANN: Yeah. I'm trying
11 to understand the source of the -- the items that
12 ultimately made their way into the RFP.

13 Do you know if the Strategic Task Team
14 were together to identify those items? Did Mr.
15 Houghton pull together the list and -- and give them
16 to the Strategic Task Team for consideration? Did
17 they come from KPMG? Was it a group effort?

18

19 (BRIEF PAUSE)

20

21 MS. SANDRA COOPER: I believe it was a
22 -- a group effort on this one. So the task team in
23 KPMG.

24 MS. KATE MCGRANN: And what process
25 was followed to identify the items that the bidders

1 were going to be asked to respond to?

2 MS. SANDRA COOPER: The -- the process
3 was -- and -- and this was set out -- Mr. Houghton
4 explained the two (2) envelope bidding process.

5 MS. KATE MCGRANN: Specifically with
6 respect to the -- the items that the bidders were
7 going to be asked to respond to, for example, terms of
8 payment, for example, if there's an interest in
9 acquiring more than 50 percent interest in Collus
10 Power. I'm trying to understand how this list of
11 items that bidders were going to be asked to respond
12 to was put together.

13 Was there a brainstorming session? Did
14 you exchange emails while you worked on the list? How
15 was this list put together?

16 MS. SANDRA COOPER: There had been a
17 discussion of the Board about the 50 percent
18 partnership and also the Board of Directors, that's
19 something that we would have -- we did discuss as a
20 board. The other -- I -- I can't say most definitely
21 who would have put that together, considerations
22 including proposed capital structures and
23 shareholders' agreement matters. I would say that it
24 would have been others.

25 MS. KATE MCGRANN: Is it fair to say

1 that you don't recall how -- how the items that went
2 into the RFP were -- were put together?

3 MS. SANDRA COOPER: Yes.

4 MS. KATE MCGRANN: Do you recall --
5 you had mentioned a second ago the two (2) envelope
6 system.

7 MS. SANDRA COOPER: Yes.

8 MS. KATE MCGRANN: My understanding is
9 that one (1) envelope was for the non-financial
10 components of the bid and the other envelope what was
11 for the financial components, is that right?

12 MS. SANDRA COOPER: Yes, that's
13 correct.

14 MS. KATE MCGRANN: My understanding is
15 that reading of the scores was going to be 70 percent
16 for the non-financial components and 30 percent for
17 the financial, is that right?

18 MS. SANDRA COOPER: Correct.

19 MS. KATE MCGRANN: How was it decided
20 that it would be 70 percent non-financial, 30 percent
21 financial?

22 MS. SANDRA COOPER: The task team
23 spoke of the importance of the stress on the non-
24 financial list, and I'm not sure who exactly came up
25 with the 70/30.

1 MS. KATE MCGRANN: Do you remember if
2 it -- it was a concept that was put to strategic task
3 team and everyone agreed to it?

4 MS. SANDRA COOPER: As far as I can
5 recall, yes.

6 MS. KATE MCGRANN: Do you recall
7 anything specific about how that discussion went or
8 how agreement was achieved?

9 MS. SANDRA COOPER: I don't recall
10 back from 2011.

11 MS. KATE MCGRANN: Can we turn to
12 paragraph 286 of the Foundation Document, please?

13

14 (BRIEF PAUSE)

15

16 MS. KATE MCGRANN: This paragraph
17 discusses conversations that took place and email on
18 September 30th, 2011. On this date Mr. Houghton asks
19 yourself, Deputy Mayor Lloyd, and CAO Wingrove,
20 whether you would like the upcoming Council meeting on
21 October 3rd to include an in camera session regarding
22 the strategic partnership initiative, and he offers to
23 provide an update. Deputy Mayor Lloyd responds in
24 favour of receiving that update in an in camera
25 session, and you responded saying:

1 "It's important to present the
2 latest to Council to dispel rumours.
3 Reference to staff is important to
4 include and how this is being
5 handled along with KPMG assistance.

6 Do you recall having concerns about
7 rumours about the RFP at the end of September 2011?

8 MS. SANDRA COOPER: My con -- my
9 concern not necessarily with the RFP but any detail
10 that we would provide to members of Council, to
11 provide them with information, is what I found
12 important, for them to receive information, and if
13 they happen to hear anything outside on the street,
14 then they would -- they would have the correct
15 information.

16 MS. KATE MCGRANN: Okay. So you
17 wanted Council to be informed with correct and up-to-
18 date information in case they read into the rumours
19 about the process on the street?

20 MS. SANDRA COOPER: Yes.

21 MS. KATE MCGRANN: Had you heard that
22 there were rumours about the process on the street?

23 MS. SANDRA COOPER: I-- I really
24 hadn't heard until Mr. Emo had mentioned an email
25 about -- he had heard something about PowerStream and

1 -- and Collus. It was something that I never passed
2 around.

3 MS. KATE MCGRANN: So you're reacting
4 to what Mr. Emo has said to you and you're saying
5 because of that it's important that Council be
6 provided with up-to-date information?

7 MS. SANDRA COOPER: I think it's
8 important for Council to -- it was important for
9 Council to be brought up to -- to the latest
10 information.

11 MS. KATE MCGRANN: Did you follow up
12 with Mr. Emo and ask where he heard about Collus and
13 PowerStream from?

14 MS. SANDRA COOPER: I didn't ask where
15 he had heard that from -- heard that -- that statement
16 from.

17 MS. KATE MCGRANN: Why not?

18 MS. SANDRA COOPER: From time to time
19 I would hear rumours about a number of topics and just
20 making a statement of they're rumours only, wherever
21 they're -- they -- wherever -- I don't know where they
22 would come from and -- and they were rumours and I
23 didn't feel it was of importance to engage any further
24 on that matter.

25 MS. KATE MCGRANN: Okay. You're

1 talking about rumours you would hear from time to
2 time. I'm talking specifically about a piece of
3 information that you heard from someone who had worked
4 on your campaign team about a project that you and
5 Council were undertaking with Collus Power that you
6 had all taken some care to make sure remained
7 confidential.

8 MS. SANDRA COOPER: M-hm.

9 MS. KATE MCGRANN: So why didn't you
10 try to find out from Mr. Emo where he heard that there
11 was something going on with Collus and PowerStream?

12 MS. SANDRA COOPER: I just felt them
13 as rumours. I -- I wasn't asking questions back. I
14 didn't feel that -- the -- the need to do that, to ask
15 where -- where did you hear from -- that rumour from.
16 To me it was a rumour and there were rumours --
17 there's rumours about various topics.

18 MS. KATE MCGRANN: Did you have any
19 idea in your head about where he might have heard it
20 from?

21 MS. SANDRA COOPER: No.

22 MS. KATE MCGRANN: And why did you
23 think it was important to -- to note how this was
24 being handled with KPMG assistance?

25 MS. SANDRA COOPER: Well, that would

1 be -- would have been part of the information. That
2 was part of the information. It was correct,
3 pertinent information, and I felt that that was
4 important to include.

5 MS. KATE MCGRANN: But did you think
6 that sharing that KPMG was assisting with the RFP
7 would increase the confidence that Council had in the
8 process?

9 MS. SANDRA COOPER: I -- yes.

10 MS. KATE MCGRANN: Turning to turning
11 the paragraph 287, describes that on October 3rd,
12 2011, Collus Power provided an update to Town Council
13 during an in camera session. It describes the bidding
14 process for the Collus Power shares, described the RFP
15 in detail, and showed how the evaluations would be
16 done.

17 Do you know why a copy of the RFP
18 document itself was not shared with Council?

19 MS. SANDRA COOPER: No.

20 MS. KATE MCGRANN: I'm going to pull
21 up the presentation that was given to Council at this
22 meeting. It's ALE5133.303.

23

24

(BRIEF PAUSE)

25

1 MS. KATE MCGRANN: Can we look at
2 Slide 4, please? Do you remember seeing the slide
3 presentation?

4 MS. SANDRA COOPER: Yes.

5 MS. KATE MCGRANN: Can the slide
6 presentation please be marked as the next exhibit?

7 THE HONOURABLE FRANK MARROCCO: Yes.

8

9 CONTINUED BY MS. KATE MCGRANN:

10 MS. KATE MCGRANN: The slide present -
11 - this slide in particular titled "Update on the
12 Strategic Partnership" sets out key events, all the
13 way down to October 3rd, provide Council with update,
14 which was happening at that very moment, and October
15 4th, the RFP to be released.

16 Was the fact that an RFP was being
17 released public knowledge at this time?

18 MS. SANDRA COOPER: I believe it was.

19 MS. KATE MCGRANN: Do you remember
20 whether --

21 MS. SANDRA COOPER: After Council --

22 MS. KATE MCGRANN: Pardon me, after
23 Council?

24 Do you remember how the information was
25 released to the public?

1 MS. SANDRA COOPER: I don't recall. I
2 would have left that to -- to staff to undertake. I
3 was not looking at details of where it would be
4 released to --

5 MS. KATE MCGRANN: But who --

6 MS. SANDRA COOPER: I leave that to
7 others.

8 MS. KATE MCGRANN: Who on staff would
9 have been responsible for this public -- for release
10 of this information to the public?

11 MS. SANDRA COOPER: Mr. Houghton.

12 MS. KATE MCGRANN: In what capacity?

13 MS. SANDRA COOPER: As directed and by
14 -- well, Collus -- as directed from -- it would be
15 released from Mr. Houghton as a Collus staff person.

16 MS. KATE MCGRANN: Okay. So when you
17 say that staff released it to public you're referring
18 to Collus Power staff?

19 MS. SANDRA COOPER: Yes, or task team,
20 one (1) of the same -- in releasing the RFP. Again, I
21 didn't get into micro-manage -- micro-managing.

22 MS. KATE MCGRANN: The minutes from
23 this meeting don't record any Council decision,
24 direction, or instructions to proceed with releasing
25 the RFP.

1 Do you recall any decision, directions,
2 or instructions being given to release the RF -- RFP
3 at this meeting?

4 MS. SANDRA COOPER: I don't recall the
5 details from October 3rd, 2011.

6 MS. KATE MCGRANN: Can we please look
7 at paragraph 288 of the Foundation Document?

8

9 (BRIEF PAUSE)

10

11 MS. KATE MCGRANN: This paragraph says
12 that:

13 "On the same day, October 3rd, 2011"

14 -- so this is the same day as the in
15 camera presentation we were just looking at --

16 "Mr. Bonwick advised PowerStream
17 executive team that Collus Power
18 would send out the RFP documents on
19 October 4th, 2011. Mr. Bonwick
20 asked if PowerStream wanted a
21 meeting to provide an opportunity
22 for him to share information."

23 Do you know how Mr. Bonwick knew on the
24 same day that the information was presented to Council
25 that the RFP was going to be released the next day, on

1 October 4th?

2 MS. SANDRA COOPER: No, I do not. It
3 was not released by me.

4 MS. KATE MCGRANN: Could we look at
5 ALE852, please?

6

7 (BRIEF PAUSE)

8

9 MS. KATE MCGRANN: This is an
10 engagement letter that Mr. Bonwick entered into with
11 PowerStream on November 9th, 2011.

12 You were aware that Mr. Bonwick entered
13 into a further agreement with PowerStream at this
14 time?

15 MS. SANDRA COOPER: I understood that
16 Mr. Bonwick was engaged by PowerStream.

17 MS. KATE MCGRANN: At November 9th,
18 2011, you understood that he was already engaged by
19 PowerStream?

20 MS. SANDRA COOPER: Oh, the time that
21 I knew was -- I recall would have been around the time
22 that he had approached me and provided a letter, and I
23 don't recall that exact date but that would have been
24 around the time.

25 MS. KATE MCGRANN: Okay. So on May

1 18th he sends the draft letter from you to Mr. Bentz.
2 On May 19th you have a conversation with Mayor Lehman
3 about Barrie Hydro switching over to PowerStream. On
4 June 2nd you sent the letter to Mr. Bentz.

5 MS. SANDRA COOPER: Yes.

6 MS. KATE MCGRANN: So was it your
7 understanding that from in or around June 2nd onwards,
8 Mr. Bonwick was working for PowerStream?

9 MS. SANDRA COOPER: That was my
10 understanding.

11 MS. KATE MCGRANN: Okay. So this is a
12 -- a revised retainer letter that he entered into that
13 altered the terms of his retainer with PowerStream
14 somewhat on November 9th, 2011.

15 Were you aware that he signed a -- a
16 revised engagement letter at this time?

17 MS. SANDRA COOPER: No.

18 MS. KATE MCGRANN: Have you ever seen
19 a -- the November 9th, 2011, engagement letter that
20 he signed with PowerStream?

21 MS. SANDRA COOPER: With -- within the
22 Foundation Documents.

23 MS. KATE MCGRANN: But not before
24 that?

25 MS. SANDRA COOPER: Correct.

1 MS. KATE MCGRANN: If we could turn to
2 foundation paragraph 359, please.

3

4 (BRIEF PAUSE)

5

6 MS. KATE MCGRANN: Just to help orient
7 you in time, we're now looking ahead to November 16th,
8 2011. On this date, all four (4) bidders deliver
9 their bids, okay.

10 If we look ahead to foundation
11 paragraph 373, is that the next Council update happens
12 on November 17th, 2011, again in a closed session of
13 Council, the day after the day all the bidders submit
14 their bids. At this meeting, Council is informed that
15 Collus staff was preparing to issue a press release
16 announcing a public information session regarding the
17 RFP process on November 22nd, 2011.

18 Based on what we've reviewed, all of
19 the conversations with Council about the valuation,
20 the options analysis, and the RFP process up to this
21 point have been in camera. The STT meetings have been
22 confidential. It looks to us like this is the first
23 time that the public is advised that there has been an
24 RFP process or that there's a consideration for a
25 strategic partner for Collus Power.

1 Is that what you remember?

2 MS. SANDRA COOPER: I recall that
3 Council from time to time, and I can't say what dates,
4 that there were updates in camera to Council prior to
5 that with an RFP going publicly. When did that
6 happen? I'm not sure of the exact date.

7 MS. KATE MCGRANN: Are you aware of
8 any information being provided to the public about the
9 consideration of the strategic partner for Collus
10 Power or the RFP before the press release that's
11 discussed in this paragraph?

12 MS. SANDRA COOPER: I -- I don't
13 recall. I -- I do know that at one (1) point in time,
14 and again they're all dates that are coming together,
15 but there was that -- there was a public information
16 session.

17 MS. KATE MCGRANN: And we can see that
18 there was a public information session held on
19 November 22nd, 2011.

20 Is that the session that you're
21 referring to?

22 MS. SANDRA COOPER: Yes.

23 MS. KATE MCGRANN: Could we go to
24 paragraph 437 of the Foundation Document, please?

25

1 (BRIEF PAUSE)

2

3 MS. KATE MCGRANN: This paragraph
4 discusses a December 5th, 2011, Council meeting in
5 which there is an in camera item related to the Collus
6 strategic partnership RFP review.

7 And if we could scroll down to
8 paragraph 439, please, discusses about a presentation
9 that was given during that in camera discussion. The
10 slides identify the members of the strategic
11 partnership task team, and if you scroll down you'll
12 see you're there, Deputy Mayor Lloyd is there, Kim
13 Wingrove, Dean Muncaster, David McFadden, Doug
14 Garbutt, Ed Houghton, Tim Fryer, and John Herhalt and
15 John Rockx of KPMG.

16 What do you remember about those two
17 (2) gentlemen being members of the strategic task
18 team?

19 MS. SANDRA COOPER: They provided
20 about -- Mr. Herhalt and Mr. Rockx?

21 MS. KATE MCGRANN: M-hm.

22 MS. SANDRA COOPER: So they were
23 providing some oversight and some guidance, some
24 advice.

25 MS. KATE MCGRANN: Do you remember

1 viewing them as members of the strategic task team
2 during the time that you were on that team?

3 MS. SANDRA COOPER: I did not believe
4 them to be voting members but certainly they were in
5 attendance and providing information at those
6 meetings.

7 MS. KATE MCGRANN: Okay. If you can
8 scroll down further, there are two (2) slides that
9 appear below paragraph 441.

10 Information summarizing the scores
11 assigned to the bidders was presented to Council in
12 camera.

13 What do you remember about how the non-
14 financial portions of the bids were scored by the
15 strategic task team?

16 MS. SANDRA COOPER: How Council saw
17 that?

18 MS. KATE MCGRANN: No. What process
19 was -- was used to review the information on the non-
20 financial portion of the bid and assigned scores?

21 Do you remember when you received the
22 information, whether you scored on your own or in the
23 context of a meeting.

24 MS. SANDRA COOPER: I would have
25 scored on my own and we did come back as a group.

1 MS. KATE MCGRANN: But what did you
2 use as the basis for assigning your scores? Were you
3 provided information in advance of the meeting, where
4 you met to discuss your scores?

5 MS. SANDRA COOPER: I believe so.

6 MS. KATE MCGRANN: And do you remember
7 how the group scores were collected? Did you hand in
8 score sheets, did you read them out loud and somebody
9 took the information down?

10 MS. SANDRA COOPER: I believe we had
11 score sheets and there was, as in this slide, that
12 there were slides on PowerPoint in the boardroom on
13 Stewart Road.

14 MS. KATE MCGRANN: Can we look at
15 paragraph 435 of the Foundation document, please?
16 This paragraph describes that Mr. Bonwick sent you
17 speaking notes in advance of the closed session of
18 Council on December 5th, 2011, where the results of
19 the scoring were discussed.

20 I'm going to take you to that e-mail,
21 it's TOC 69485.

22 You see that Mr. Bonwick writes to you
23 just after 1:45 in the afternoon. "Please review and
24 comment accordingly. Good luck." There's an
25 attachment, Collus, 05-12-11. I'm going to ask you to

1 be shown the attachment. It's TOC69486.

2 So these appear to be speaking notes
3 for you to use during the in camera session at the
4 Council meeting that evening. Do you recall receiving
5 these for Mr. Bonwick?

6 MS. SANDRA COOPER: Looking at the
7 foundation documents, it did come back to me and from
8 the first portion of -- I know that this was sent over
9 to me from Paul Bonwick.

10 MS. KATE MCGRANN: Did you ask him to
11 send you speaking notes for use at that meeting?

12 MS. SANDRA COOPER: No.

13 MS. KATE MCGRANN: Did you use the
14 speaking notes that he sent you?

15 MR. FREDERICK CHENOWETH: Sorry, Your
16 Honour, I apologize.

17 What meeting again are we talking
18 about? A Council meeting or the STT meeting?

19 MS. KATE MCGRANN: It's the in camera
20 portion of the December 5th, 2011 Council meeting in
21 which the results of the scoring of the responses to
22 the RFP was discussed.

23 MR. FREDERICK CHENOWETH: At Council?

24 MS. KATE MCGRANN: M-hm.

25 MR. FREDERICK CHENOWETH: Thank you.

1 MS. KATE MCGRANN: Did you use these
2 speaking notes at the December 5th meeting?

3 MS. SANDRA COOPER: I may have used a
4 portion of them.

5 MS. KATE MCGRANN: It sounds to me
6 like you're guessing. Do you remember whether you
7 used them or not?

8 MS. SANDRA COOPER: In its complete
9 and entirety, no.

10 MS. KATE MCGRANN: Is it fair to say
11 that you remember using at least some of them?

12 MS. SANDRA COOPER: Yes. However, I'm
13 looking -- thanking people I would do that anyway and
14 I -- regularly with the staff or volunteers.

15 MS. KATE MCGRANN: Did you stop and
16 consider whether there was any issue with using
17 speaking notes provided to you by your brother while
18 he was working for one (1) of the bidders who
19 responded to the RFP?

20 MS. SANDRA COOPER: I wasn't sure
21 where they came from all of a sudden. I had a review
22 and again, it was something that I would do anyway, is
23 thanking board members, thanking volunteers, thanking
24 staff on any project, such as the budget.

25 MS. KATE MCGRANN: We've looked at the

1 e-mail from Mr. Bonwick providing you with these
2 speaking notes. So what do you mean when you say you
3 weren't sure where they came from?

4 MS. SANDRA COOPER: Well, they came
5 from Mr. Bonwick. I did not ask for speaking notes.

6 MS. KATE MCGRANN: But you used at
7 least some of the ones that he gave you?

8 MS. SANDRA COOPER: I would've read
9 through it and already have known what I wanted to do,
10 thanking people.

11 MS. KATE MCGRANN: My question is, did
12 you consider whether there was any issue with using
13 speaking notes that were written by your brother, who
14 was working for one (1) of the bidders who responded
15 to the RFP that would be discussed at the meeting that
16 night?

17 MS. SANDRA COOPER: My thought,
18 recalling from this e-mail coming to me, note would
19 have been that, okay, he's in communication --
20 communications is his forte, he sent this over to me
21 for consideration. That's what I looked at it as --

22 MS. KATE MCGRANN: Are you telling me
23 that you didn't consider whether Mr. Bonwick's
24 retainer by PowerStream would cause an issue for you
25 if you used the speaking notes that he wrote you?

1 MS. SANDRA COOPER: I did not consider
2 -- consider that. Working with the task team and the
3 review and all of the hands on there that I was
4 confident in the decision that I had made and for this
5 to come to me, it likely was a bit of a surprise
6 coming to me.

7 However, I did not invite that speaking
8 session to be -- be sent to me.

9 MS. KATE MCGRANN: Did you stop and
10 think that writing speaking points for you may be some
11 of the work that Mr. Bonwick was doing for
12 PowerStream? That this might be part of the
13 communications work he was doing for them?

14 MS. SANDRA COOPER: I didn't give it
15 any thought at that time.

16 MS. KATE MCGRANN: At this point in
17 time you're about to speak to Council in camera about
18 a bidder that has been selected through the RFP
19 process.

20 Mr. Bonwick has provided you with
21 speaking notes out of the blue that you didn't ask
22 for. Did you think about asking him some questions
23 about what he was doing for PowerStream during this
24 time?

25 MS. SANDRA COOPER: I understood -- I

1 felt I understood that it was in communication and
2 public relations.

3 MS. KATE MCGRANN: Did you think about
4 asking him whether any of his communications or public
5 relations work was related to the response that
6 PowerStream had submitted to the RFP?

7 MS. SANDRA COOPER: I did not.

8 MS. KATE MCGRANN: Why not?

9 MS. SANDRA COOPER: My focus was
10 working with the task team, the RFPs, the marking
11 scheme there, with the -- the task team and those very
12 knowledgeable, respectful people that -- as well as
13 KPMG, bringing -- guiding that process along.

14 And so that was the area that I was
15 looking at. I wasn't always running and asking
16 questions. Did you do this, are you involved in this?

17 MS. KATE MCGRANN: Well, my
18 understanding is up until this point you haven't asked
19 Mr. Bonwick a single question about the work that he's
20 doing for PowerStream, is that right?

21 MS. SANDRA COOPER: That's correct,
22 because I understood communications and -- in
23 relations -- communication and public relations.

24 MS. KATE MCGRANN: Could we look at
25 TOC512149.

1 (BRIEF PAUSE)

2

3 MS. KATE MCGRANN: So these are the
4 minutes of the in camera meeting on December 5th,
5 2011, and I'll ask you to just scroll down slowly.
6 Further.

7 And here we see Collus has provided a
8 recommendation for Council's consideration. The
9 recommendation is that Collus Power be directed to
10 undertake negotiations of PowerStream for the purpose
11 of entering into a strategic partnership.

12 Do you remember receiving that
13 recommendation?

14 MS. SANDRA COOPER: Yes.

15 MS. KATE MCGRANN: Scroll down a
16 little bit further.

17 And here we see a motion that's carried
18 that Council direct the Collus Board to negotiate --
19 to continue negotiations with the preferred proponent,
20 being PowerStream, for a potential strategic
21 partnership arrangement.

22 This is the first motion that we have
23 seen where Council provides direction with respect to
24 the strategic partnership investigation, the RFP.

25 Do you know why this is the first time

1 that we see a record of a vote being taken with
2 respect to this process?

3 MS. SANDRA COOPER: No.

4 MS. KATE MCGRANN: With respect to the
5 negotiations that went on with PowerStream, who
6 conducted those negotiations on behalf of the Town?

7 MS. SANDRA COOPER: Mr. Houghton.

8 MS. KATE MCGRANN: Who decided that
9 Mr. Houghton would be the Town's representative in
10 those negotiations?

11 MS. SANDRA COOPER: He continued to
12 report from time to time back to Council.

13 MR. FREDERICK CHENOWETH: All right.
14 Your Honour, is there some basis for this individual's
15 answer as to how she would have any idea who did the
16 negotiations? And if there is a basis for it, it may
17 be useful to bring that up before we hear the
18 evidence.

19 THE HONOURABLE FRANK MARROCCO: I
20 think --

21 MR. FREDERICK CHENOWETH: In other
22 words, how would she know what occurred with respect
23 to negotiations that occurred between other
24 individuals?

25 THE HONOURABLE FRANK MARROCCO: I

1 think as the mayor she -- she can be asked who she
2 thought was negotiating on behalf of the Town.

3 I think as the mayor she can say who
4 was negotiating on behalf of the Town. It might be a
5 useful question to ask why she thinks that.

6

7 CONTINUED BY MS. KATE MCGRANN:

8 MS. KATE MCGRANN: I -- I understand
9 that you understood that Mr. Houghton was conducting
10 negotiations in the -- on behalf of the Town. Why did
11 you think that he was the person who was representing
12 the Town in the negotiations?

13 MS. SANDRA COOPER: The -- Collus and
14 the Town of -- of Collingwood was one (1) and the
15 same, it was the same customer, the same resident and
16 so the -- the negotiation, as I understood, was Mr.
17 Houghton and reporting back.

18 MS. KATE MCGRANN: Collus is a
19 corporation, correct, to the Board?

20 MS. SANDRA COOPER: Yes.

21 MS. KATE MCGRANN: The Town is also a
22 corporation, I understand?

23 MS. SANDRA COOPER: That's -- yes.

24 MS. KATE MCGRANN: Okay, so they're
25 two (2) different corporations, correct?

1 MS. SANDRA COOPER: Yes, they are.
2 Under the -- the Town of Collingwood is the owner of
3 that.

4 MS. KATE MCGRANN: What do you know
5 about how Mr. Houghton was selected to be the person
6 representing the Town in negotiations with
7 PowerStream?

8 Do you know how he became the person
9 who represented the Town?

10 MS. SANDRA COOPER: I -- I don't -- I
11 don't recall specifically. However, he knew the
12 intricacies of -- of the -- the process of where we've
13 come to, knows the electricity, that's his
14 responsibility, under the umbrella of the Town of
15 Collingwood.

16 MS. KATE MCGRANN: Okay. I think
17 you're saying that you don't know how it was that he
18 came to be representing the Town, but it made sense to
19 you that he would do it because of his knowledge and
20 experience?

21 MS. SANDRA COOPER: Yes.

22 MS. KATE MCGRANN: At some point after
23 PowerStream was selected as the preferred bidder, what
24 was being sold changed from shares in Collus Power to
25 shares in the holding company Collus? Do you remember

1 that?

2 MS. SANDRA COOPER: Yes, as I reviewed
3 the Foundation documents, it has come back -- back to
4 me.

5 MS. KATE MCGRANN: Was it the case
6 that you didn't remember that that had happened before
7 you had the opportunity to review the Foundation
8 document?

9 MS. SANDRA COOPER: I recall it did
10 happen.

11 MS. KATE MCGRANN: Were you involved
12 in the decision to -- to change what was being sold
13 from shares in Collus Power to shares in the holding
14 company?

15 MS. SANDRA COOPER: I alone was not.
16 Depending on -- dependent on the knowledge of those
17 that are in the industry and those that have the
18 business background on the -- of the -- the task team
19 that -- that I was -- I felt it was fine in that
20 negotiation.

21 Sorry, I'm kinda -- could you repeat
22 that? I'm --

23 MS. KATE MCGRANN: I just -- were you
24 involved in the decision to change what was being sold
25 from the shares in Collus Power to the shares in the

1 holding company?

2 MS. SANDRA COOPER: Yes.

3 MS. KATE MCGRANN: Okay. And I think
4 I understood you to be saying that you weren't the
5 only person who made that decision, you didn't make it
6 by yourself?

7 MS. SANDRA COOPER: Correct.

8 MS. KATE MCGRANN: There were other
9 people involved in the making of that decision?

10 MS. SANDRA COOPER: That is correct.

11 MS. KATE MCGRANN: Who else was
12 involved?

13 MS. SANDRA COOPER: It would -- Mr.
14 McFadden, Mr. Muncaster. Those are the two (2) that I
15 can recall.

16 MS. KATE MCGRANN: Do you recall if
17 you and Mr. McFadden and Mr. Muncaster received any
18 professional advice about whether to change what was
19 being sold or why to change what was being sold?

20 MS. SANDRA COOPER: I believe, as
21 reviewing the Foundation documents, that KPMG, and as
22 well as -- it was brought to the attention, I believe,
23 that it -- the CFO at the time, Mr. Fryer had
24 mentioned about financial implications, tax and Hold
25 Co.

1 MS. KATE MCGRANN: Ron Clark of Aird
2 and Berlis came and made a presentation to Town
3 Council about selling the shares of Collus rather than
4 the shares of Collus Power.

5 Do you recall receiving that
6 presentation?

7 MS. SANDRA COOPER: We would have
8 received that invitation -- that presentation, that
9 information, at Council.

10 MS. KATE MCGRANN: Who did you
11 understand Mr. Clark to be representing in the
12 transaction negotiations?

13 MS. SANDRA COOPER: Ron Clark
14 represented -- was under Aird and Berlis and
15 representing Collus. There were a number of lawyers
16 involved in it.

17 MS. KATE MCGRANN: Okay, you
18 understood Mr. Clark to be representing Collus. Did
19 the Town have legal representation with respect to the
20 transaction negotiations?

21 MS. SANDRA COOPER: So what I had seen
22 were, I believe, four lawyers from Aird and Berlis
23 with correspondence back and forth. So my
24 understanding is that they were overseeing Collus in
25 the Town of Collingwood.

1 MS. KATE MCGRANN: So your
2 understanding was the four Aird and Berliss lawyers
3 were representing both Collus and the Town in the
4 transaction negotiations?

5 MS. SANDRA COOPER: And communication
6 back and forth, yes.

7 MS. KATE MCGRANN: I'm about to move
8 onto a more specific topic. I just wanted to check in
9 with you about a break.

10 THE HONOURABLE FRANK MARROCCO: We'll
11 take ten (10) minutes.

12

13 --- Upon recessing at 3:59 p.m.

14 --- Upon resuming at 4:07 p.m.

15

16 MR. WILLIAM MCDOWELL: Commissioner,
17 just before you resume, I have the case conference by
18 phone at 4:45 with a judge of the Ontario Court, so I
19 just wanted to alert you. It may not matter, but...

20 THE HONOURABLE FRANK MARROCCO: What I
21 was thinking of doing is finishing the, I guess, in-
22 chief or whatever you want to call the examination
23 today --

24 MR. WILLIAM MCDOWELL: Yes.

25 THE HONOURABLE FRANK MARROCCO: -- and

1 then adjourning to gi -- and start the cross-
2 examination tomorrow.

3 MR. WILLIAM MCDOWELL: That's great.
4 Thank you.

5 THE HONOURABLE FRANK MARROCCO: So --
6 and I have every expectation that we should be
7 finished pretty close to the time of your call.

8 Can Mr. Breedon sit in if you have to
9 leave to take that call?

10 MR. WILLIAM MCDOWELL: Yes.

11 THE HONOURABLE FRANK MARROCCO: Thank
12 you. You didn't have to be -- you sounded rather
13 reluctant about that. I'm -- I'm quite concerned.

14 MR. WILLIAM MCDOWELL: If I must. If
15 I must.

16 THE HONOURABLE FRANK MARROCCO: Go
17 ahead.

18

19 CONTINUED BY MS. KATE MCGRANN:

20 MS. KATE MCGRANN: Can we look at
21 paragraph 473 and the foundation document, please?

22

23 (BRIEF PAUSE)

24

25 MS. KATE MCGRANN: This is an email

1 that you're not copied on sent on January 13th, 2012,
2 from Mr. Bonwick to John Glicksman. In his update,
3 Mr. Bonwick says:

4 "The CAO attempted to cause some
5 problems in the middle of the week,
6 requesting the town lawyer to add
7 some last-minute items that were
8 contrary to the ongoing discussion
9 and agreement. The CAO has engaged
10 at the political level and has a
11 very clear understanding of the
12 level of support expected at this
13 late date. No more problems
14 expected.

15 I understand that Mr. Bonwick wrote
16 this and you are not copied on it. Do you know what
17 he's talking about here?

18 MS. SANDRA COOPER: No, I was not
19 copied on the email.

20 MS. KATE MCGRANN: I understand that
21 you weren't copied on the email, but do you know what
22 he is talking about?

23 MS. SANDRA COOPER: No.

24 MS. KATE MCGRANN: Ms. Wingrove, when
25 she appeared to give evidence, gave evidence that you

1 and Deputy Mayor Lloyd met with her in her office and
2 told her that the draft bylaw -- and it was not going
3 to included certain information that she had asked to
4 be included.

5 Do you remember having a meeting like
6 that?

7 MS. SANDRA COOPER: I recall attending
8 that meeting.

9 MS. KATE MCGRANN: And what do you
10 recall about meeting?

11 MS. SANDRA COOPER: What I do recall
12 is that the oversight on the in -- the oversight on
13 the -- the agreement or moving forward in the
14 agreement was being handled with an oversight by
15 legal, by Aird & Berlis and it -- it likely wasn't
16 necessary to make changes that the task team had gone
17 through.

18 And at the -- as things were coming
19 together, that things do -- I'll say in my terminology
20 -- go off the rails. There had been oversight on --
21 on this and there was -- and that was -- that was
22 good.

23 MS. KATE MCGRANN: Do you remember
24 what specifically you were concerned was going off the
25 rails?

1 (BRIEF PAUSE)

2

3 MS. SANDRA COOPER: The -- moving
4 forward with the strategic partnership process.

5 MS. KATE MCGRANN: Can you be any more
6 specific than that?

7 MS. SANDRA COOPER: There were time
8 frames. There was a time frame there. And the task
9 team had an opportunity to provide input with
10 comments. And so, at -- at this stage, that the --
11 the process needed to continue -- continue on.

12 MS. KATE MCGRANN: Were you asking Ms.
13 Wingrove to do anything or to stop doing anything in
14 that meeting?

15 MS. SANDRA COOPER: I don't recall
16 that detailed conversation.

17 MS. KATE MCGRANN: If we could look at
18 paragraphs 482 and onward in the foundation document
19 starting with paragraph 42. 42 to 47 describes a
20 series of emails that get exchanged as between
21 yourself, Deputy Mayor and, at times, others from the
22 town, and Leo Longo, who is a lawyer with Aird &
23 Berlis, correct?

24 MS. SANDRA COOPER: Yes, that's
25 correct.

1 MS. KATE MCGRANN: Looking at the
2 email described in paragraph 42, Mr. Longo has emailed
3 yourself, Deputy Mayor Lloyd and others. He writes
4 that he's reviewed the latest draft agreements. He
5 talks about proposed rep and warranties that he can
6 review to ensure the town can make the statements.
7 And then he says:

8 "What I cannot comment on are the
9 financial aspects of the deal."

10 He asks, "Has the town received advice?

11 It is receiving fair value."

12 If you scroll down, you respond and you
13 say that, "Collus has included Corinne and Ron from
14 A&B" -- is that Aird & Burlis?

15 MS. SANDRA COOPER: Yes.

16 MS. KATE MCGRANN:

17 " -- to review documents. Mr.
18 McFadden, an electricity expert, is
19 reviewing other electricity
20 agreements."

21 Did you understand that Mr. McFadden
22 was reviewing documents related to the share tra --
23 share sale transaction?

24 MS. SANDRA COOPER: I understood that
25 Mr. McFadden was providing suggestions and -- and

1 comments along the way.

2 MS. KATE MCGRANN: What did you think
3 he was providing suggestions and comments about?

4 MS. SANDRA COOPER: About the
5 agreement.

6 MS. KATE MCGRANN: Who did you think
7 he was providing them to?

8 MS. SANDRA COOPER: To Mr. Houghton.

9 MS. KATE MCGRANN: Okay. And you --
10 you explain that John Herhalt and John Rockx from KPMG
11 have participated as observers in all aspects,
12 including the financial part.

13 Did you understand that those two (2)
14 gentlemen were participating as observers in the
15 negotiation of the transaction documents?

16 MS. SANDRA COOPER: I believed that
17 they were also the oversight from KPMG in -- as -- as
18 was stated here, as an observer --

19 MS. KATE MCGRANN: Okay.

20 MS. SANDRA COOPER: -- and provide
21 comment where necessary, where required, where they
22 felt they needed to.

23 MS. KATE MCGRANN: With respect to the
24 negotiation of the transi -- transaction documents?

25 MS. SANDRA COOPER: With the process

1 leading up to -- and I -- I have to say that it's a
2 complex matter as I even read through the foundation
3 documents today, and that there was an oversight here
4 with Aird & Berlis with KPMG, with our -- our Board
5 and -- and specific director's, the chair.

6 MS. KATE MCGRANN: Did you think that
7 John Herhalt and John Rockx from KPMG were involved in
8 negotiating or drafting the transaction documents?

9 MS. SANDRA COOPER: I don't recall
10 that.

11 MS. KATE MCGRANN: You conclude your
12 email saying, "I hope this addresses your comments."
13 If you scroll down a little bit further, Mr. Longo
14 replies back that it had partially addressed his
15 comments. He says:

16 "Ron and Corrine are advising
17 Collus, not the town. I just want
18 to note that the town's interests
19 may not be identical to Collus."

20 Do you remember what your reaction to
21 receiving this statement from your lawyer was?

22

23 (BRIEF PAUSE)

24

25 MS. SANDRA COOPER: My reaction to the

1 statement, it was -- there was -- and was mentioned
2 here -- referenced here as well, John Mascarin, as
3 well as Mr. Clark and Ms. Kennedy, all involved in the
4 transaction, and so a back-and-forth -- sharing of
5 emails back and forth.

6 I felt that advising Collus, I believed
7 that they were advising for the best interest of the
8 town of Collingwood and Collus.

9 MS. KATE MCGRANN: And -- and when one
10 (1) of your lawyers says to you:

11 "I just want to note that the town's
12 interests may not be identical to
13 Collus.

14 Did you ask anyone any questions about
15 that statement? Did you do anything in response to
16 it?

17 MS. SANDRA COOPER: That was -- that
18 was an opinion. The interest may not be identical to
19 -- to Collus.

20 MS. KATE MCGRANN: Did you do anything
21 in response to receiving this statement from Mr.
22 Longo?

23 MS. SANDRA COOPER: I had earlier
24 responded and -- in an email. And I felt comfortable
25 in all the oversight that was happening and not

1 necessary to -- necessarily have a specific
2 conversation with Mr. Longo.

3 MS. KATE MCGRANN: So is it the case
4 that you didn't do anything in response to this
5 message that you received from Mr. Longo?

6 MS. SANDRA COOPER: There was already
7 an -- an oversight on this with consultants, with
8 staff that were very involved with the Board, in
9 particular, directors.

10 MS. KATE MCGRANN: Okay. I would like
11 to move on to FT paragraph 501. This paragraph
12 describes an email from Mr. Bonwick to you, Deputy
13 Mayor Lloyd, and Ed Houghton. I'm going to take you
14 to the email itself. It's at CPS9063_00001.

15

16 (BRIEF PAUSE)

17

18 MS. KATE MCGRANN: Can you scroll down
19 to the bottom of the email, please? So, here's an
20 email from Mr. Bonwick on January 19th, 2012, to
21 yourself, Deputy Mayor Rick Lloyd and Ed Houghton.
22 The subject is, "Conference call." The importance is
23 marked as high.

24 Mr. Bonwick writes:

25 "To all, Ed mentioned that the mayor

1 had asked for a motion to be
2 available for meeting this afternoon
3 for review by CAO Clark and Ed."

4 He writes:

5 "I would respectfully suggest that
6 the mayor bring in lick -- Rick and
7 Leo in person or online. This will
8 provide an opportunity to provide
9 clear direction to Leo and the CAO
10 for both members of the review team,
11 who also happen to be mayor and
12 deputy mayor. If the mayor believes
13 this to be a reason -- reasonable
14 approach, I would suggest it must
15 take place this afternoon. Kind
16 regards, Paul.

17 Do you remember receiving this email?

18

19 (BRIEF PAUSE)

20

21 MS. SANDRA COOPER: I don't recall at
22 this time.

23 MS. KATE MCGRANN: Okay. If you
24 scroll up in this email, we can see that you respond
25 back to everyone. And you say, "Hello, Paul, I will

1 email Leo to be included.

2 Is that Leo Longo, the town's lawyer?

3 MS. SANDRA COOPER: That would be.

4 MS. KATE MCGRANN: Likely around 2ish.

5 Why are you having this conversation with Mr. Bonwick
6 about -- about a meeting like this right now?

7 MS. SANDRA COOPER: There were emails
8 that conver -- side conversations that I was not aware
9 of. And I'm -- I'm not sure why I was receiving the -
10 - the email, but, obviously, I've responded.

11 MS. KATE MCGRANN: Did Mr. Bonwick
12 have any role in advising you or anyone else at the
13 town about the negotiations with PowerStream at this
14 point in time?

15 MS. SANDRA COOPER: Not with me.

16 MS. KATE MCGRANN: Why are you
17 advising Mr. Bonwick about a meeting you're going to
18 have with the town's lawyers?

19

20 (BRIEF PAUSE)

21

22 MS. SANDRA COOPER: I -- I can't
23 answer.

24 MS. KATE MCGRANN: If we look at
25 foundation paragraph 502.

1 (BRIEF PAUSE)

2

3 MS. KATE MCGRANN: This is an email
4 from Mr. Bonwick to Mr. Glicksman and Mr. Nolan on
5 January 19. He reports:

6 "The meeting went very well this
7 afternoon with the town's lawyers,
8 mayor, deputy mayor, CAO and Ed.
9 The motion is completely in keeping
10 with our discussion. It is subject
11 to the satisfaction of the mayor
12 with no mention of their lawyer.
13 The discussion left no room for
14 misinterpretation in regards to
15 expectation Monday night. The mayor
16 agrees/approves of the format
17 discussed in the Boardroom this
18 morning. All is moving ahead as per
19 our discussion.

20 Did you follow up with Mr. Bonwick
21 after the meeting that he suggested you arrange with
22 Deputy Mayor Lloyd, Mr. Longo, Kim Wingrove, Mr.
23 Houghton?

24 MS. SANDRA COOPER: No.

25 MS. KATE MCGRANN: Do you know how he

1 had this information about that meeting?

2 MS. SANDRA COOPER: No.

3 MS. KATE MCGRANN: Is this description
4 of that meeting accurate?

5 MS. SANDRA COOPER: There was -- there
6 was a meeting.

7

8 (BRIEF PAUSE)

9

10 MS. SANDRA COOPER: I mean, this is
11 someone's interpretation, satisfaction with the mayor,
12 with no mention of their lawyer.

13 I mean, we -- we did have -- there were
14 lawyers involved. Aird & Berlis was involved in this.

15 MS. KATE MCGRANN: Can we look at
16 paragraph 537 of the foundation document, please?

17

18 (BRIEF PAUSE)

19

20 MS. KATE MCGRANN: This section of the
21 -- the document describes information that was
22 provided to you and others about the documents that
23 you were going to be signing with respect to the share
24 transaction and -- and what you did with that.

25 So let's look at the email itself.

1 It's that ALE2075.

2

3

(BRIEF PAUSE)

4

5 MS. KATE MCGRANN: We'll start at the
6 very bottom of the page. So this email chain starts
7 with an email from Ron Clark to Leo Longo. Could you
8 scroll up so we can see the date? It's on February
9 29. Mr. Clark says:

10 "Leo, please see the attached for
11 the purposes of your briefing of the
12 mayor and the clerk, the documents
13 to be signed by them with an
14 explanatory memorandum prepared by
15 Michael Ventresca."

16 You can scroll up a little bit further.

17 The --

18 "Mr. Longo, provide the attachments
19 to yourself, Sara Almas, Kim
20 Wingrove, and Mr. Houghton."

21 Mr. Longo says:

22 "Sandra and Sara, please see the
23 attached, especially the final memo
24 which generally describes the
25 purposes of each document."

1 He says:

2 "I'd be happy to discuss this with
3 you at your convenience."

4 Do remember receiving a memo that
5 described the documents that you'd be signing for the
6 transaction?

7 MS. SANDRA COOPER: There were a lot
8 of documents that came in before March, in March, and
9 again in July to be specific with this, when I would
10 have to see what that looked like.

11 MS. KATE MCGRANN: Okay. Do you
12 remember this email chain at least as we've looked at
13 it so far?

14 MS. SANDRA COOPER: Yes.

15 MS. KATE MCGRANN: Can we scroll up a
16 little bit further, please? We see Mr. Houghton
17 forwarded the entire email chain to Mr. Bonwick. He
18 says:

19 "Paul, can ensure that this takes
20 place before end of day Friday?"

21 Can you scroll up a little bit further?

22 Mr. Bonwick then forwards the entire chain to you.

23 And he says:

24 "Hi, Sandra. Please let me know if
25 you have time available to chat

1 tonight or tomorrow morning. My
2 understanding from PowerStream and
3 Ed is that the documents you need to
4 sign must be completed by Friday
5 afternoon, as a result of a lead
6 person starting holidays Monday for
7 two (2) weeks. Thanks."

8 Do you know why you were receiving this
9 message from Mr. Bonwick about documents you needed to
10 sign for the PowerStream share sale at this point in
11 time?

12 MS. SANDRA COOPER: No, I did not.

13 MS. KATE MCGRANN: Can you scroll up
14 any further?

15 Mr. Bonwick reports to Mr. Houghton
16 with a copy to Brian Bentz, John Glicksman, Dennis
17 Nolan, Mark Henderson of PowerStream. And he writes:

18 "Further to our discussion
19 yesterday, the meeting has now been
20 scheduled for 3:00 p.m. today for
21 update and signing the revised
22 docs."

23 He says that:

24 "The mayor clerk's office will have
25 the docs ready for pickup by 4:15."

1 He says:

2 "If you're available for the 3:00
3 p.m. meeting at the mayor's office,
4 I would recommend your
5 participation. Their solicitor on
6 occasion is not as constructive as
7 one would hope."

8 Do you recall if Mr. Bonwick had any
9 involvement in scheduling a meeting for you to sign
10 the transaction documents?

11 MS. SANDRA COOPER: No. Other than
12 what he had emailed me further down in the -- the
13 next -- the one (1) that we had just seen, the email.
14 And I couldn't understand why Mr. Houghton wouldn't
15 have just emailed me.

16 MS. KATE MCGRANN: Did you ask
17 Mr. Houghton why he didn't just email you?

18 MS. SANDRA COOPER: I don't recall if
19 I asked that question.

20 MS. KATE MCGRANN: Do you recall if
21 you asked Mr. Bonwick why he was involved in -- in the
22 Town signing transaction documents?

23 MS. SANDRA COOPER: No. But I was
24 frustrated by receiving this that way rather than
25 if -- if Ed or someone else from the -- the Board

1 chair. If we needed to have documents signed before
2 someone went on vacation, I would expect that would --
3 would come from another place.

4 MS. KATE MCGRANN: Why were you
5 frustrated to be receiving that information from
6 Mr. Bonwick?

7 MS. SANDRA COOPER: Because I felt
8 that Mr. Houghton needed to bring that to my
9 attention, my consideration, my attention.

10 MS. KATE MCGRANN: But why did you
11 think it was Mr. Houghton that should be doing that?

12 MS. SANDRA COOPER: Well, he --
13 Mr. Houghton was involved in the -- the transaction
14 throughout, and coming down to this point in time, as
15 well, that he had been involved, and -- and I would --
16 I would have expected that he contact me.

17 MS. KATE MCGRANN: Did you know at
18 this point in time whether Mr. Bonwick had been
19 involved in the transaction on the PowerStream side at
20 all?

21 MS. SANDRA COOPER: My understanding
22 was that he was involved in public relations and
23 communication.

24 MS. KATE MCGRANN: The memo that is
25 discussed in this email is at ALU2084.

1 (BRIEF PAUSE)

2

3 MS. KATE MCGRANN: Can you scroll down
4 a little bit?

5 That memo contains a chart that
6 describes the documents and sets out a description of
7 purpose and the signatures needed. Do you recall
8 receiving this memo?

9 MS. SANDRA COOPER: I likely did
10 receive it.

11 MS. KATE MCGRANN: Can we look at
12 paragraph 540 of the Foundation Document, please.

13

14 (BRIEF PAUSE)

15

16 MS. KATE MCGRANN: This paragraph
17 describes correspondence that you are not copied on,
18 and it says:

19 "On March 5th, 2012, Aird & Berlis
20 counsel, Corrine Kennedy, told town
21 solicitor, Leo Longo, to expect an
22 email from John Rockx of KPMG
23 explaining that the dividends
24 declared as a result of the upcoming
25 share sale would be lower than

1 expected. After receiving
2 information from Mr. Rockx,
3 Mr. Longo followed up with
4 Ms. Kennedy and asked whether
5 Mr. Rockx was preparing any further
6 documentation regarding the
7 dividend."

8 If you could scroll down, please.

9 Ms. Kennedy responded:

10 "Leo, Ed Houghton has confirmed that
11 he is briefing the mayor in dealing
12 with this directly, and there is
13 nothing for us to do on our end."

14 Do you recall anyone telling you, in
15 and around March 5, 2012, that the dividends declared
16 as a result of the upcoming share sale would be lower
17 than expected?

18 MS. SANDRA COOPER: I don't recall
19 that.

20 MS. KATE MCGRANN: Do you recall
21 receiving that information before you signed the
22 transaction documents?

23 MS. SANDRA COOPER: I don't recall.

24 MS. KATE MCGRANN: Did you ever tell
25 Mr. Houghton that you would prefer to be briefed by

1 him, as opposed to by lawyers acting for Collus or the
2 Town on the transaction?

3 MS. SANDRA COOPER: No, I did not say
4 that. I saw an oversight by Aird & Berlis, but no, I
5 did not say that.

6 MS. KATE MCGRANN: What are the main
7 sources of information for you about the progress of
8 the transaction negotiations?

9 MS. SANDRA COOPER: I would say to a
10 degree in general terms, Mr. Houghton would inform me,
11 not detailed information, but generally speaking that
12 the lawyers are reviewing it; the document is coming
13 together; and it'll be prepared for -- for signature.

14 MS. KATE MCGRANN: Other than
15 Mr. Houghton, did you receive information on the
16 progress of the transaction negotiations or the
17 drafting of the documents from anyone else?

18 MS. SANDRA COOPER: Not that I recall.

19 MS. KATE MCGRANN: Starting from the
20 transaction to the appointment of Mr. Houghton as
21 acting CAO, what process was followed to the point
22 Mr. Houghton is acting CAO?

23 MS. SANDRA COOPER: I believe that it
24 was suggested that Mr. Houghton could come in as
25 acting for an interim period until we would advertise

1 for a -- a permanent position.

2 MS. KATE MCGRANN: Do you recall who
3 suggested that idea?

4 MS. SANDRA COOPER: I think it was
5 the -- I believe it was the deputy mayor.

6 MS. KATE MCGRANN: Deputy Mayor Lloyd?

7 MS. SANDRA COOPER: Right. Yes,
8 Lloyd.

9 MS. KATE MCGRANN: Were any other
10 options explored by the Town or Council?

11 MS. SANDRA COOPER: Well, the acting
12 CAO and an executive management team was the option
13 that was suggested, and this was to be a -- a
14 temporary measure until such time as we -- the Town
15 would go through a -- a process of replacing the --
16 filling the position as an -- for a permanent CAO.

17 MS. KATE MCGRANN: Were -- were any
18 other options, other than Mr. Houghton, as acting CAO
19 plus an EMT considered?

20 MS. SANDRA COOPER: Not that I recall
21 at that -- at that point in time.

22 MS. KATE MCGRANN: Could we take a
23 look at BLG238_1231 (sic) -- sorry -- 0001.

24 COURT OPERATOR: Sorry, counsel. Can
25 you repeat that?

1 MS. KATE MCGRANN: Yes. I'll try to
2 get it right this time: BLG283_0001.

3

4 (BRIEF PAUSE)

5

6 MS. KATE MCGRANN: These are
7 handwritten notes that were disclosed to us by BLG.
8 They're dated March 1st, 2016. They've got your name
9 on the top. Do you know what these notes are?

10 MS. SANDRA COOPER: They are --

11 MR. GEORGE MARRON: Excuse me. Could
12 -- we're -- we're shown -- is this a note that my
13 client prepared, or is it prepared by somebody else?
14 It's dated the 1st of March 2016.

15 MS. KATE MCGRANN: So I --

16 THE HONOURABLE FRANK MARROCCO: I
17 think it's just appropriate to ask your client whether
18 she has any knowledge of the note.

19

20 CONTINUED BY MS. KATE MCGRANN:

21 MS. KATE MCGRANN: Do you know what
22 these notes are?

23 MS. SANDRA COOPER: I had only seen
24 them as part of the documents from the commission that
25 came forward to me. I had not seen them March 16th or

1 any other time. They're not my notes.

2 MS. KATE MCGRANN: Okay. We'll take
3 them down then.

4 To your knowledge, did anyone acting as
5 CAO shred any documents related to the transaction,
6 the share sale transaction?

7 MS. SANDRA COOPER: No.

8 MS. KATE MCGRANN: Finally, can we
9 take a look at ALE2230.

10

11 (BRIEF PAUSE)

12

13 MS. KATE MCGRANN: This is a letter to
14 PowerStream addressed to Dennis Nolan. If you scroll
15 down, it deals with the Share Purchase Agreement.
16 Scroll down even further. It's signed by yourself and
17 Ed Houghton.

18 I'll give you a second to take a look
19 at the body of the letter, and my question for you
20 first is: Do you remember signing this letter?

21 MS. SANDRA COOPER: I signed a lot of
22 documents during that period of time, and so it would
23 have been one (1) of many. So specifically, I don't
24 recall specifically. There were many documents that
25 the clerk and I or Mr. Houghton and I had -- had

1 signed.

2 MS. KATE MCGRANN: Do you remember
3 anyone providing you with any information or advice
4 about documents you were signing that may impact the
5 services that were shared as between the Collus
6 entities, the Town, and CPUSB?

7 MS. SANDRA COOPER: Mr. Houghton
8 would -- did speak to the services in the agreement or
9 the services that they would continue at least until a
10 settlement with that at a closing date. That was
11 explained to me.

12 MS. KATE MCGRANN: Okay. And other
13 than the explanation that Mr. Houghton gave you that
14 you just described, did you get any information or
15 advice from anybody else about how the transaction or
16 documents you were signing may impact the shared
17 services as between the Town, the Collus entities, and
18 the CPUSB?

19 MS. SANDRA COOPER: I had confidence
20 in staff very knowledgeable in the electricity -- the
21 energy business. I also had the confidence of all
22 those with their hands on it, and I'll say Aird &
23 Berlis, KPMG at one (1) time, the Strategic Task Team.

24 So I had a confidence that the
25 documents would be such that I would sign.

1 MS. KATE MCGRANN: Those are my
2 questions.

3 THE HONOURABLE FRANK MARROCCO: All
4 right. So go ahead, Mr. McDowell, and Mr. --
5 Mr. Green can receive the few words of wisdom that I'm
6 about to impart, so.

7 MR. WILLIAM MCDOWELL: I'll write
8 these down.

9 THE HONOURABLE FRANK MARROCCO: So the
10 cross-examination will start tomorrow.

11 In terms of the next witness, if you
12 could give us some idea of approximately how long you
13 think it's going to be. I want to avoid a situation
14 where I either keep the witness waiting around here
15 for no good reason, other than that we're not
16 finished, or alternatively have to stand down while we
17 go find a witness and -- and bring him here so that we
18 can go through the next witness.

19 So in addition to deciding the order,
20 if you could give some thought to how long you think
21 the process will take, it would be much appreciated.

22 Tomorrow at 10:00.

23

24 --- Upon adjourning at 4:43 p.m.

25

1 Certified correct,

2

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4 _____

5 Wendy Woodworth, Ms.

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0001 206:23	10:01 6:1	152:20	104:22	11:24
05-12-11	100 22:22	155:4	108:20,25	211 14:13
171:25	10th 90:12	156:5	113:19	212 14:13
<u>1</u>	101:19	169:17	117:17	22nd
1	11 21:1	170:8	118:13	78:18,25
6:9,12,13	11:05 48:4	179:25	122:3,5	80:18
,16 7:18	11:16 48:5	182:14	133:17	167:17
14:24	12th 104:22	190:13	134:22	168:19
29:2 36:2	1-3 4:22	200:7	136:24	239 108:22
57:10	90:1,7	2)sets	138:15	24 31:9
58:10	101:8	116:13	139:9,13	24th 1:23
73:13	136 41:10	2:17 121:16	140:2	7:13 88:4
81:19	13th 186:1	2:30 80:10	141:16	25 31:10
87:22	14th 80:9	2:50 143:17	145:23	25th 138:15
93:20,25	16th 167:7	2:59 143:18	149:16,24	144:3
98:16	207:25	20 108:9	152:9	145:23
100:20	17th 167:12	2010 20:25	157:10,18	27th 10:20
108:18	18th 40:24	101:23	158:7	11:2,9,18
112:10	41:24	2011 7:13	161:12	12:19
116:6	42:8 43:3	10:20	164:5,13,19	16:10,23
117:2	48:10	11:2,9,18	165:11,18	17:9 18:3
118:24	106:17	16:10	166:14,19	22:2
119:20	166:1	17:9 18:3	167:8,12,	31:17
130:22	19 196:5	31:17	17 168:19	34:11,22
132:17	198 87:24	34:9,12,2	169:4	35:8 36:7
137:19	19th 48:11	2 36:7	171:18	37:4,14
143:7	55:19	37:5,14	172:20	38:14
144:14	56:11	38:15	177:5	38:14
150:19	166:2	39:15	2012 47:13	39:15
152:19	193:20	40:11,24	79:25	40:11
156:9	1st 60:13	41:24	84:24	88:6
163:20	84:24	42:9 43:4	85:20	106:20
168:13	207:8,14	46:22	186:1	108:20
173:18	<u>2</u>	47:8,12	193:20	113:13
174:14	2 15:1	48:10	203:19	117:17
179:14	28:10	48:10	204:15	118:13
192:10	49:19	60:6,13	2014 59:23	28 101:8
201:13	63:23	61:17	2016	281 138:3
208:23	83:11	63:3,23	207:8,14	284 152:3
209:23	114:7	64:17	2018 59:23	286 157:12
1:03 121:15	124:25	78:18,25	2019 1:23	287 161:11
1:45 171:23	132:17	80:10,18	207 80:6	288 164:7
10 48:2		84:24	208 78:15	28th 152:9
91:19		88:2,19	209 10:22	153:2,3
184:11		89:4,20	11:1	
10:00		90:12	210	
		92:9		
		97:18		

<p>29 80:10 198:9</p> <p>29th 80:13 83:8 88:8 122:5</p> <p>2ish 195:4</p> <p>2nd 42:9 63:3 64:17 66:16 67:4 72:16 74:1 76:9,10 81:13 84:23 166:4,7</p> <hr/> <p>3</p> <p>3 15:3 19:5,15,1 7 22:15 33:4 128:4 132:18 152:24</p> <p>3.1 153:12</p> <p>3.2 153:12</p> <p>3:00 200:20 201:2</p> <p>3:59 184:13</p> <p>30 156:16,20</p> <p>30th 157:18</p> <p>31st 47:13 60:6 61:17 62:4 66:16 79:25 84:24 85:20</p> <p>359 167:2</p> <p>373 167:11</p> <p>3rd 88:2,5,9,</p>	<p>19 89:4 108:25 113:19 122:3 157:21 161:11 162:13 164:5,13</p> <hr/> <p>4</p> <p>4 3:3 14:23 15:5 19:15 21:17 26:12 27:24 28:12 29:1 30:20 34:7 144:8 145:24 152:24 162:2 167:8</p> <p>4:07 184:14</p> <p>4:15 200:25</p> <p>4:43 210:24</p> <p>4:45 184:18</p> <p>40 4:3 22:8</p> <p>41 4:4 36:24 41:5</p> <p>42 4:5 188:19 189:2</p> <p>43 4:6</p> <p>435 171:15</p> <p>437 168:24</p> <p>439 169:8</p> <p>44 4:7 103:17</p> <p>441 170:9</p> <p>45 4:8</p> <p>46 4:9</p>	<p>47 4:10 188:19</p> <p>473 185:21</p> <p>48 4:11</p> <p>482 188:18</p> <p>49 4:12</p> <p>4th 162:15 164:19 165:1</p> <hr/> <p>5</p> <p>5 29:1,4 34:7 204:15</p> <p>50 4:13 30:14,16 119:17 155:9,17</p> <p>501 193:11</p> <p>502 195:25</p> <p>51 4:14</p> <p>52 4:15</p> <p>53 4:16</p> <p>537 197:16</p> <p>54 4:17</p> <p>540 203:12</p> <p>55 4:18</p> <p>56 4:19</p> <p>57 4:20</p> <p>58 4:21</p> <p>59 4:22</p> <p>5th 169:4 171:18 172:20 173:2 177:4 203:19</p> <hr/> <p>6</p> <p>6 3:7 90:1,11</p> <p>60 4:23</p>	<p>61 4:24</p> <p>62 4:25</p> <p>63 5:3</p> <p>64 5:4</p> <p>65 5:5</p> <p>66 5:6</p> <p>67 5:7</p> <p>68 5:8</p> <p>69 5:9</p> <hr/> <p>69485 171:21</p> <hr/> <p>7</p> <p>7 91:18 132:18 133:10,11 153:1</p> <p>70 5:10 156:15,20</p> <p>70/30 156:25</p> <p>71 5:11</p> <p>72 5:12</p> <p>7th 138:17 144:7</p> <hr/> <p>8</p> <p>8 90:1 91:18</p> <hr/> <p>9</p> <p>9 92:5 125:17,21 126:7,21, 24 127:10,23 128:2</p> <p>92 108:20,21</p> <p>97 1:19</p> <p>9th 165:11,17 166:14,19</p>	<hr/> <p>A</p> <hr/> <p>A&B 189:14</p> <p>a.m 6:1 48:4,5</p> <p>Abby 96:9 97:6</p> <p>ability 44:12</p> <p>able 31:22 58:7 77:14 91:13 105:15 128:1</p> <p>absolutely 115:18</p> <p>accept 119:19</p> <p>acceptable 30:12 34:3 117:7 119:19 130:24</p> <p>accepted 52:18</p> <p>accord 8:5</p> <p>according 65:9,20</p> <p>accordingly 137:16 171:24</p> <p>accurate 25:10 65:5 71:12 75:2 197:4</p> <p>accurately 65:2</p> <p>achieved 157:8</p> <p>acknowledgi ng 106:23</p>
--	---	---	---	--

148:15	adhere 91:7	96:5	approves 196:16	ALE160 60:8
acquiring 15:8 155:9	adjourning 185:1 210:24	afternoon 48:25 121:22,24 171:23 194:2,15 196:7 200:5	ahead 39:2 50:20 121:19 167:7,10 185:17 196:18 210:4	ALE2075 198:1
acquisition 46:9 57:18 74:15	adopt 67:10	afterwards 27:25 74:1	ALE2230 208:9	ALE5133.303 161:22
acquisition s 46:8 74:23 75:7	advance 125:10,15 152:12 171:3,17	agenda 100:21 102:18	ALE852 165:5	ALE5133.303 161:22
act 65:8,10,1 5,19,20,2 3 68:23 70:10 75:22 78:3	advantages 19:8	ago 88:16 156:5	Aird 183:1,14, 22 184:2 187:15 188:22 189:14 191:4 197:14 203:19 205:4 209:22	Alectra 2:7
acting 205:1,21, 22,25 206:11,18 208:4	advertise 205:25	agreeable 49:4	ALE 41:10	alert 184:19
action 77:1	advice 28:17 45:25 68:1,14,1 7 69:10,22 83:25 115:23 145:17 169:24 182:18 189:10 209:3,15	agreed 43:14 91:21 112:25 123:21 126:23 133:11 157:3	ALE0000071 4:13	Alex 144:4 145:2,4
actually 31:9 43:16 98:2 147:21	advise 10:1 24:19,24	agreeing 25:9	ALE0000135 4:15 42:2	allotted 30:10
add 186:6	advised 11:6 15:12 23:2 83:10 120:25 164:16 167:23	agreement 30:12 33:19,24 37:8,22 60:7 66:23 104:8 155:23 157:8 165:13 186:9 187:13,14 190:5 208:15 209:8	ALE0000136 4:16 42:2	allow 24:19
addition 210:19	advises 85:18	agrees/	ALE0000159 4:19	allowed 130:11
additional 47:15	advising 27:8 138:20 191:16 192:6,7 195:12,17		ALE0000160 4:18	Almas 76:10,13 198:19
address 144:14 153:8	addresses 28:13 191:12		ALE0000852 5:5	alone 181:15
addressed 144:9 191:14 208:14			ALE0002075 5:10	already 28:12 67:14 106:18 127:2 165:18 174:9 193:6
addresses 28:13 191:12			ALE0002084 5:11	altered 166:13
			ALE0002230 5:12	alternative ly 210:16
			ALE0005133. 0003 5:4	ALU2084 202:25
			ALE135 40:13	am 16:8 63:5 136:9
			ALE159 61:25	amongst 114:21 116:19

128:10	137:8,22	126:22	aren't	114:16
amount	192:14	appended	127:3	assisting
105:16	195:12	48:10	151:13	84:25
analysed	204:14	appetite	arrange	85:1
21:16	205:17	22:20	81:3	95:24
analysis	208:4	28:22	196:21	161:6
7:4 8:14	209:3	29:21	arranged	assoc 97:3
13:9,25	anything	39:2	106:21	Associate
21:6,12,1	10:15	57:20	arrangement	1:7 2:4
6 26:12	24:20,25	appointment	52:4	associated
27:24	28:5	205:20	177:21	96:6
83:9 88:5	30:14	appreciate	arrangement	Association
113:21	39:19	142:23	s 53:13	129:25
114:22,23	43:20	appreciated	aspects	assume
117:1	69:18	210:21	189:9	26:12,14
120:22	72:1	approach	190:11	assumption
167:20	84:20	33:12	assemble	78:2
analyzing	102:20	34:18	83:11	assumptions
116:18	112:18	194:14	assembled	38:5
announcing	119:9	approached	131:10	attached
167:16	120:7	165:22	assess	62:4
annual	128:24	appropriate	15:13	63:22
129:25	137:13	207:17	21:21	89:6
answer 38:7	141:22	approve	23:1,6	198:10,23
76:7	157:7	101:10	assessed	attachment
178:15	158:13	approved	26:12	40:16
195:23	188:13	23:23	assessment	41:9 42:2
answered	192:15,20	24:9 25:9	27:9	63:2,21
77:23	193:4	approving	114:25	171:25
137:21	anyway 98:6	24:11,13	assets	172:1
answers	127:15	approximate	150:2	attachments
148:9	173:13,22	ly 210:12	assigned	198:18
anybody	apologies	April 1:23	170:11,20	attempted
58:24	108:22	area 29:21	assigning	186:4
100:7	apologize	38:3	171:2	Attempting
135:16	10:16	59:10	assist	33:9
136:4	172:16	81:10,23	25:14	attend
209:15	appear	82:1,18,1	143:12	93:24
anyone 10:9	170:9	9 87:23	assistance	95:13
12:19	172:2	89:11	25:22	103:11,13
14:6	APPEARANCES	101:6	107:24	133:20
15:11	2:1	176:14	158:5	attendance
35:10	appeared	areas 57:3	160:24	73:5
59:15	76:10	71:25	assistant	81:25
79:13	186:25	84:4	80:19,25	115:18
134:6,20	appears			
136:7	8:11 51:7			
	113:15			

117:21	106:17	forth	115:13	182:20,22
170:5	108:25	192:4	Bed 93:11	183:22
attended	113:19	background	beginning	205:23
82:11,14	122:3,5	15:10	28:21	206:5
95:14	153:2	125:22	behalf	believed
106:18,19	author 94:5	181:18	74:17	190:16
129:23	146:6	Bain 2:8	178:6	192:6
133:17	automatical	ballpark	179:2,4,1	believes
147:5	ly 34:4	98:4	0	194:12
attendee	availabilit	Barrie	behind 38:1	Belina 2:8
152:11	y 138:20	50:14,15	138:23	benefit
attendees	140:13,14	51:16,23,	139:13	30:6
24:18,23	available	25 52:2	140:25	Bentz
107:9,16	48:23	53:10	146:9	40:14,25
115:8	116:19	55:11	belief 58:6	42:19
attending	194:2	56:24,25	believe	44:9,19,2
25:5 85:9	199:25	57:16	8:18 9:19	2 49:2,8
95:16	201:2	58:1	13:3	50:22,25
106:8	avoid	83:21	23:3,4,5	53:21
115:9	210:13	101:5	26:23	54:18
122:19	aware 12:23	166:3	27:5	55:25
187:7	20:9	Barrie's	33:22	62:25
attention	40:24	57:25	39:13	63:4
10:16,21	47:9	base 73:20	47:17	64:9,24
11:24	50:22,25	based 44:12	58:25	73:8
43:10,18	51:10	69:3	63:20	74:2,5
44:7	69:8	73:15,19,	71:6	75:11
182:22	76:12,14,	20 74:7,8	82:14	78:17
202:9	16 77:4	148:8	93:19,21	80:21
attic 89:21	79:14,19	167:18	94:13	81:9,14
90:13,23	80:15,16	basically	95:23	82:15
91:22	89:20	104:2	100:7,19	88:1
92:20	92:18	basis	112:22	105:11
94:11,20	96:11	18:7,11	113:24	106:22
95:4,17	99:1	109:9	116:21,22	166:1,4
99:2	126:14	137:3	117:4	200:16
100:8	136:9	171:2	121:8	Berlis
101:11,12	141:18	178:14,16	122:5	183:2,14,
,22	148:3	Beach	124:22	22 184:2
103:22,25	165:12	100:19	126:8	187:15
attic-vents	166:15	101:5	127:24	188:23
89:18	168:7	became	132:13	191:4
attracting	195:8	170:2	139:21	197:14
126:2	away 109:22	178:14,16	150:24	203:19
August 34:8	138:18	become 15:7	151:18	205:4
89:20	_____	87:17	154:21	209:23
101:19,23	B	88:22	162:18	Besse 144:4
104:22	back-and-		170:3	145:2,3,4
			171:5,10	

best 28:23	128:16	99:15	56:9,10,1	195:5,11,
29:4,16	134:19	121:4	3 60:2,7	17
38:8	139:3	126:13	64:19	196:4,20
115:4	175:5	127:12,18	65:3,15	199:17,22
116:4	177:16	128:23	66:4,9,17	200:9,15
120:1	191:13	131:17,19	,24	201:8,21
130:15,20	198:16	,22	67:4,9	202:6,18
192:7	199:16,21	132:1,8,1	68:13,25	
	203:4	4,21	69:9	Bonwick's
beyond		140:1	70:11	40:12
86:11,14	 blessing	153:24	73:19,21	65:23
128:25	37:15,20	155:17,18	74:13,20	81:5
	38:8,11	,20	76:9,12,1	84:20
bid 156:10		173:23	8	98:13
170:20	BLG 207:7	177:18	78:11,17,	100:3
		179:19	19	174:23
bidder	BLG238_1231	191:4	79:4,12,1	book 6:14
175:18	206:23	193:8	5,20	bottom 8:2
180:23	BLG283_0001	201:25	80:2,9,11	18:17
	207:2		82:8,23	48:17
bidders		boardroom	83:24	53:16
125:15	blue 81:11	171:12	84:25	80:18
133:16,25	82:4	196:17	85:18	100:21
134:4,6,2	175:21		86:7,24	102:23
1	board 7:25	boards 7:18	87:9,15,2	104:21
135:14,21	8:3,8,12,	20:23	5 88:5,10	112:10
136:5,8,2	24 9:10	126:5	89:3	130:6
4	10:7,14		96:21	138:13
154:3,25	13:18	body 43:14	97:15,20	144:2
155:6,11	17:13	64:23	98:23	193:19
167:8,13	20:3,5,7,	65:1,6	99:5,13,2	198:6
170:11	12,13,14,	67:14	0	
173:18	16 21:2	208:19	101:10,18	brainstormi
174:14	23:16,21,		,23	ng 155:13
bidding	24 24:3	Bonwick	103:2,23	break 9:25
155:4	25:15,16	2:10	106:20,23	25:14
161:13	26:4,5,6,	12:3,7,18	110:3	47:24
	10,18,25	40:14,18,	136:12	48:9
bids	27:3,6,15	25	164:16,19	121:13
167:9,14	28:16,20,	42:15,23	,23	184:9
170:14	22,25	43:17	165:10,12	
	29:8,13,1	44:22	,16 166:8	Breedon
binder	4,15,20,2	46:3,9	171:16,22	2:19
27:16	4 30:9,13	47:15	172:5,9	185:8
114:12	34:24	48:18	174:1,5	
bit 10:13	82:16	49:9,10,1	175:11,20	Brian
49:1,7	85:9,25	5 50:23	176:19	40:14,19
56:9	86:18	51:1	186:2,3,1	48:20
62:24	89:23,24	53:4,8,21	5	51:6
85:14,16	90:14,15,	,22	193:12,20	55:25
105:10,12	25 91:21	54:3,13,1	,24	62:25
108:17	94:3,6	9,21		64:9
123:7	95:13	55:14,16,		
125:16		24		

78:17,20	194:19	brush 97:10	161:13	cash 15:6
144:4	195:20	Budd	164:15	cause
145:6	196:1	92:6,10,1	167:21	174:24
200:16	197:8,18	2,17,21	168:4	186:4
brief	198:3	93:17,22	169:5,9	CBB0000155
7:9,22	203:1,14	94:5,19	170:12	4:3
8:16 9:16	207:4	Budd's	172:3,19	CBB155 7:20
10:4,25	208:11	92:24	175:17	20:18
12:25	briefed	budget	177:4	22:6
14:3,10	204:25	31:14,23	campaign	cell 49:9
17:19,24	briefing	139:8	138:25	certain
18:19,24	198:11	149:5,15,	144:12	68:2,5,10
20:20	204:11	24 173:24	145:14	,15,18
47:20	briefly	bullet	146:24	69:23
48:14	102:19	31:17,20	160:4	70:1
49:21	bring 43:10	36:2	CAO 80:20	71:9,24
50:5	178:17	112:23	81:25	81:15
53:18	194:6	131:9,11	82:13	187:3
54:6	202:8	Burlis	157:19	certainly
60:10,18,	210:17	189:14	186:4,9	13:19
22	bringing	business	194:3,9	23:16
61:1,5,9,	10:16	44:21	196:8	39:1,16,2
13	44:7	56:25	205:21,22	0 46:12
62:1,21	139:11	77:21	206:12,16	52:17
64:4 90:4	176:13	82:2	,18 208:5	68:8 73:4
99:19	broad 17:5	98:19,20	capacity	75:6
100:1	97:9	145:1	163:12	91:16
102:6,14	broader	181:18	capital	94:4
103:8,19	85:14	209:21	155:22	104:3
104:13,18	brother	buy 93:12	care 160:6	109:22
107:3	43:17	buyer 116:8	carried	119:18
111:5,12,	65:6	bylaw 187:2	130:2	124:13
16,20,24	173:17	<hr/>	177:17	127:5,13
122:15	174:13	C	Carry	130:1
131:13	brought	<hr/>	143:20	131:20
138:5,10	33:21	CA 81:24	case 29:23	137:14
151:20	43:18	camera	45:11,13	140:17
152:5,17	78:22	11:3,9,18	54:24	141:23
153:15,21	90:12,23	,20 15:11	65:13	147:4
154:6,19	126:17,19	17:4 18:3	83:2,17	170:4
157:14	139:7	36:6	130:1	Certificate
161:24	140:8	37:5,15,1	132:22	3:14
164:9	149:4,15,	8	133:8	Certified
165:7	23	38:1,2,22	148:10	211:1
167:4	150:10,15	39:14	158:18	cetera
169:1	159:9	117:17	181:5	112:12
177:1	182:22	120:22	184:17	CFO 182:23
185:23		157:21,24	193:3	
188:1				
191:23				
193:16				

chain 48:17,18 49:11 51:7 53:16,21 56:17 104:21 138:13,14 143:6 146:5 198:6 199:12,17 ,22 chair 92:13 127:25 191:5 202:1 Chambers 1:18 24:14 chance 111:9 change 52:1,23 96:14 129:19,20 181:12,24 182:18,19 changed 52:3 96:18 180:24 changes 10:14 31:14 51:17,21 52:8 56:24 67:12 187:16 chapter 6:12,13,1 6 charity 106:15 chart 7:24 22:5	203:5 chat 49:12 56:12 199:25 chatted 56:12 check 184:8 Cheers 49:12 Chenoweth 2:16 41:15,25 42:3 172:15,23 ,25 178:13,21 chief 1:7 184:22 child 76:1 choose 73:14 circulated 24:5 City 50:14 51:15,16 52:12 53:9,10 56:24 57:16 CJI0010437 4:25 CJI10437 138:8 clarify 7:19 26:7 70:20 72:15,22 78:2 136:16 clarifying 75:21 clarity 100:1 Clark 183:1,11,	13,18 192:3 194:3 198:7,9 clear 20:11 36:8 39:16 73:12 74:6,10 78:10 186:11 194:9 clearing 70:10 clearly 12:10 Clearview 82:4 clerk 24:15 37:25 38:2 76:10,20 77:2,9,15 ,19,25 78:7,12 198:12 208:25 clerk's 200:24 client 207:13,17 clients 73:23 close 185:7 closed 38:1 47:14 138:23 139:13 140:25 146:10 167:12 171:17 closely 135:6 closing 79:25	209:10 Co 182:25 colleague 52:7 59:7 collected 131:23 171:7 collectivel y 119:3 Collingwood 1:2,17,20 2:18 7:12 8:8 9:9 10:7 11:3 21:1 52:5,22 58:6,16 59:8,12 68:2,15,1 8 69:10,23 71:1 82:3,6 91:3 100:13 106:14 125:23 126:11 127:14 130:21 131:20 145:9,12, 18 179:14 180:2,15 183:25 192:8 Collus 2:21 7:25 8:2,12 10:14 11:4 12:6,9,20 13:4,14,1 8 15:2,7 20:3,13,1 5 21:23 24:3 26:10 28:16	35:11,23 39:18 69:15 71:11 83:9,11 84:1,7,10 ,15 85:2,9 88:12 89:3,20,2 3 90:13,16 91:12,22, 23 92:15,19 93:14 95:10 101:3 103:1 107:1 113:2,17 117:13 118:15 120:6,25 121:4 127:18 130:20 132:1,8,1 3,21 138:21 139:12 140:1,24 141:10,16 145:25 146:8,24 147:5 148:25 150:21 151:5,15 155:9 159:1,12 160:5,11 161:12,14 163:14,15 ,18 164:17 167:15,25 168:9 169:5 171:25 177:7,9,1
--	---	---	---	---

8	171:24	74:21	complex	193:22
179:13,18	189:8	86:15	191:2	confidence
180:24,25	190:21	87:16	complexity	87:13
181:13,25	comments	92:10,14	14:22	109:18
183:3,4,1	21:19	95:1,6	components	161:7
5,18,24	86:19	96:7,9,11	156:10,11	209:19,21
184:3	149:1,10	97:8,16	,16	,24
189:13	188:10	99:6	con 158:8	confident
191:17,19	190:1,3	108:4	concentrate	87:4
192:6,8,1	191:12,15	116:9	86:17	175:4
3,19	commission	146:1	concentrati	confidential
205:1	28:7	180:25	on 86:20	l
209:5,17	207:24	181:14	87:19	18:4,6,11
comes	Commissione	Company's	concept	,14
139:15	r	153:24	21:19	36:9,11,1
comfort	142:1,11	compare	157:2	8,20
51:18	143:9	19:13	concern	69:13
59:19	184:16	compared	158:9	88:18,25
77:14,17	common 82:2	37:21	concerned	109:6,23
87:13	communicate	Compenso	104:4	120:21,24
124:13	38:20	73:15	185:13	136:25
comfortable	communicate	84:21	187:24	137:10,11
13:20	d 38:12	compile	concerns	,14,15,24
40:4	39:6,11	128:1	14:21	160:7
43:13	communicati	compiled	23:24	167:22
64:23	on 40:6	9:21	158:6	confidential
65:1 69:4	65:23	120:17	conclude	lity 36:3
87:7	84:3	complete	19:7	confirm
133:5,14	174:19	11:7	191:11	12:15
192:24	176:1,23	25:10	conclusion	34:15
coming 31:2	184:5	173:8	84:18	confirmed
37:7,8,22	202:23	completed	conditions	204:10
68:3,16,1	communicati	7:5 86:22	68:3,5,10	conflict
8 69:9	ons 84:7	88:13	,15	65:8,9,10
71:17	174:20	89:3	69:8,23	,12,14,19
135:9	175:13	120:8	70:1,17	,22
168:14	176:4,22	123:18	71:9,24	68:22,23
174:18	community	124:1	81:15	70:9,13
175:6	52:9,19	200:4	conducted	71:25
187:18	95:25	completely	178:6	75:22
202:14	96:3	196:9	conducting	78:3
205:12	companies	completenes	179:9	consensus
commencing	130:4	s 61:25	conference	37:7
6:1	company	completion	129:25	conservatio
comment	45:1,4,18	87:20	184:17	n 91:25
24:6	,23 52:14			94:8 95:1
147:18	59:8,21			consider
149:21				
151:17				

83:14,23	105:11	63:19	193:2	33:6,9,15
86:16	106:4	89:15	195:5	,18
173:16	107:13	90:10	conversatio	34:1,13,2
174:12,23	108:1,5	106:2	ns 16:3	4
175:1,2	134:16	108:12	38:23	35:13,20,
considerati	202:16	112:8	46:2,9	25
on 63:8	contacted	121:21	99:19	36:8,19
124:6	59:5	123:5	100:2	37:13,23
154:16	83:20	143:23	157:17	38:13,21
167:24	contacting	152:1	167:19	39:9,13
168:9	105:16	162:9	195:8	40:3,8,16
174:21	contacts	178:11	Cooper 2:12	41:1,14
177:8	53:11	179:7	3:5	42:7,10,1
202:9	104:23,25	185:19	6:5,7,24,	5
considerati	105:1,5	207:20	25	43:1,5,9,
ons	contains	contracting	8:6,10,18	22,25
155:21	203:5	123:22	,23	44:3,6,20
considered	cont'd 5:1	contrary	9:2,11,18	45:5,9,15
94:11	contemplate	186:8	10:10,18	,20
131:7	d 58:10	control	11:10,14	46:5,11,2
206:19	content	30:9	12:15,21	1 47:4,17
considering	40:21	31:25	13:6,11,1	48:8,20
31:13	contents	convenience	7 14:1,7	49:5,16,2
consistent	3:1 44:16	199:3	15:14,22	3
92:1	136:22	conver	16:1,4,8,	50:7,18,2
108:25	152:20,24	195:8	11,16,25	1
125:6	context	conversatio	17:3,10	51:2,11,2
consolidati	14:19	n	18:8,12	4
on 14:20	42:13	15:22,24	19:18	53:2,6,23
constituent	151:9,11	45:13	20:2,15,2	5
140:7	170:23	51:12,19	5	54:8,14,2
141:21	continue	54:2,9,16	21:7,13,2	2
constituent	6:18,19	56:20	4	55:2,7,18
s 59:12	47:25	58:6	22:3,10,1	56:1,14,1
constructiv	111:10	59:15	6,23	8,21 57:9
e 201:6	145:16	60:1	23:3,7,10	58:17,25
consultant	177:19	64:19,22	,15,22	59:4,16,1
87:5	188:11	69:14	24:7,10,1	8,24
consultants	209:9	74:13	3,21	60:4,16,2
193:7	continued	78:10	25:1,11,1	0,24
consulting	3:6 6:22	81:25	8,24	61:3,7,11
60:7	22:13	85:11	26:4,23	,15,18
92:14	37:2 41:8	99:20	27:5,10,1	62:7,12
contact	42:6 48:7	119:8	3,21	63:5,12
51:13	58:2	127:18	28:1,5,19	64:1,6,10
53:4	61:23	131:21	29:6,18	,13,18
	62:17	147:6	30:1,4,11	65:4,17,2
		166:2	31:1,6,19	5
		188:16	32:11,15,	66:6,12,2
			22,25	0,25

67:2,7,12 ,17	98:1,5,10 ,15	18,22 134:2,9,2	170:3,16, 24	207:10,23 208:7,21 209:7,19
68:7,20	99:3,8,12	3	171:5,10	
69:12,21	,18	135:5,22	172:6,12	Cooper's
70:2,7,24	100:5,10, 18	136:9,15, 19	173:3,8,1 2,20	6:10 80:19
71:4,13,1 8,22	101:2,14, 24	137:1,5,1 2,20,25	174:4,8,1 7	copied
72:5,12,1 7,24	102:8,16	139:14,21	175:1,14, 25	11:25 12:12,22 40:17,23
73:9,12,2 4	103:4,10, 14	140:3,16	176:7,9,2	62:5
74:3,16,2 4	104:1,7,1 1 105:22	141:13,17 144:10,15 ,18,22,25	1 177:14 178:3,7,1 1	78:17 79:23 80:15
75:4,13,1 6,20	106:6,12	145:4,8,1 1,15,19	179:13,20 ,23	101:20 186:1,16, 19,21
76:6,14,1 8,23	107:5,11, 15 108:3	146:2,19, 22	180:1,10, 21	203:17
77:3,10,2 0	109:2,7,1 1,17,21	147:11,16	181:2,9,1 5	copies
78:1,6,13 ,20,23	110:5,9,1 8,25	148:5,11, 15,20	182:2,7,1 0,13,20	30:19
79:1,6,11 ,18,22	111:10,14 ,18,22	149:2,9,2 0,25	183:7,13, 21 184:5	copy 6:14 7:15,17 8:14
80:4,14,2 4	112:3,14, 19	150:8,12, 17,24	186:18,23	9:23,24 18:1
81:4,8,18 ,22	113:6,9,2 4 114:4,9	151:7,10, 18 152:22	187:7,11	27:14,16 28:4
82:10,13, 20,25	115:1,7,1 1,16,21	153:23	188:3,7,1 5,24	40:15 43:24
83:5,16	116:2,21	154:8,21	189:15,24	44:2,5,18 61:16
84:2,9,12 ,15,19	117:4,10, 19,23	155:2,16	190:4,8,1 6,20,25	62:11 66:23 67:5
85:3,8,22 ,24 86:10	118:1,18, 23 119:13	156:3,7,1 2,18,22	191:9,25	103:1 114:13,19
87:2,4,18	120:9,13	157:4,9	192:17,23	122:22,24 161:17
88:20	121:8,23, 24	158:8,20, 23	193:6	200:16
89:5,22	122:10,17 ,20,23	159:7,14, 18	194:21	Corinne
90:19,22	124:4,8,1 2,22	160:8,12, 21,25	195:3,7,1 5,22	189:13
91:6,11	126:8	161:9,19	196:24	Corix
92:3,11,1 7,22	127:3,11, 20,24	162:4,18, 21	197:2,5,1 0	112:12
93:1,5,10 ,19	128:7,13, 19	163:1,6,1 1,13,19	199:7,14	corner 8:3
94:2,13,1 7,21,25	129:2,7,1 4 130:19	164:4	200:12	Corp 8:2
95:5,12,1 9	131:3,15	165:2,15, 20	201:11,18 ,23	corporation
96:4,8,12 ,16,21,25	132:4,9,1 2,19,24	166:5,9,1 7,21,25	202:7,12, 21 203:9	2:8,22
97:5,17,2 2	133:4,13,	168:2,12, 22	204:18,23 205:3,9,1 8,23	
		169:19,22	206:4,7,1 1,20	

179:19,22	10:20	17	10:14	criteria
corporation	11:3,5,7,	159:5,8,9	41:12	86:13
s 179:25	9,17	160:5	60:14	110:11,12
correct	12:6,19	161:7,12,	63:24	119:14
6:19 13:5	13:10,15,	18,21	111:8	124:5,14
24:6,10	20 14:15	162:13,21	122:13	125:11
58:4	15:12,23,	,23	184:18	126:9
116:1	25	163:23	206:24	133:6
120:10	16:5,14,2	164:24	cover	criterion
139:5	2,23	167:11,13	125:20	86:1
147:11	17:4,8,12	,14,19	152:20	critical
148:22	19:17	168:3,4	CPS0002000	31:13
156:13,18	20:9 23:1	169:4	4:14	36:3
158:14,17	24:14	170:11,16	CPS0002342	128:5
161:2	28:16	171:18	4:24	cross 185:1
166:25	30:13,25	172:4,18,	CPS0002407	cross-
176:21	31:2,5	20,23	5:3	examinati
179:19,25	32:1,5,10	175:17	CPS0006996	on 210:10
182:7,10	34:1,3	177:18,23	001 4:10	cross-
188:23,25	35:9	178:12	CPS0009063	examine
211:1	37:6,11,1	183:3,9	00001 5:9	142:15
corrected	4,15,20,2	206:10	CPS2342	culture
6:17	1	Councillor	111:3	125:22
correction	38:10,15,	147:4	CPS2407	129:15
10:12	19	151:1,4	152:15	curiosity
corresponde	39:2,6,14	Councillors	CPS4397	77:24
nce	,19,23	150:20	17:22	98:11
63:1,6	40:1,3,6	Council's	22:4	curious
101:17,21	50:8 53:1	177:8	CPS8756_000	77:18
105:21	57:12	counsel	01 122:7	current
183:23	59:3	2:3,5,10,	CPS9063_000	14:19,24
203:17	82:16	14 203:20	01 193:14	31:15,24
correspondi	83:10	206:24	CPUSB	customer
ng 77:13	85:25	count 37:25	209:6,18	179:15
Corrine	88:7,18	County	craft 19:19	customers
191:16	91:24	50:8,11	created	57:2
203:20	102:24	53:1	154:4	<hr/>
cost 14:22	103:12	couple	creation	date 9:19
123:14,15	113:12	11:22	124:11	23:16
,17,23	117:10,11	31:10	creative	25:19
151:11	,16,24	66:11,13	151:12	41:16,20,
costs 91:16	118:13,14	80:7	Creekside	21 47:13
93:13	120:23	87:23	105:19	71:6
cost-saving	121:5	139:7	106:11,13	79:25
149:11	139:8,25	149:4		118:17
Council	141:23	150:11		
1:18	149:5,7,1	course 77:1		
	5,18	court 6:14		
	150:11			
	151:17			
	157:20			
	158:2,10,			

157:18	debt 149:12	ns 31:15	68:8,9	43:10
158:18	December	139:8	described	47:5,15
165:23	169:4	149:6,24	12:1 14:6	51:10
167:8	171:18	deliver	36:14	54:23
168:6	172:20	79:21	37:21	55:3,6,13
186:13	173:2	117:25	38:8	158:9
198:8	177:4	167:8	44:25	161:15
209:10	decided	delivered	45:23	detailed
dated 60:13	112:10,13	27:23	46:8	11:6
63:23	116:7	88:4	67:15	188:16
81:13	119:10,25	114:3,7	68:6	205:11
207:8,14	130:13	116:13	74:21	details
dates 9:19	131:1	Dennis	86:6	45:8,10,1
10:2	156:19	200:16	87:14	2,14,16
55:20	178:8	208:14	90:15,24	50:22,25
115:17	deciding	department	99:24	51:1 52:3
127:3	210:19	57:17,21	113:23	57:19
128:5,12	decision	58:1,8,12	161:14	76:24
168:3,14	13:8	,14	189:2	112:20
David 8:4	19:16	149:13	199:5	130:16,22
169:13	21:10	departments	209:14	141:22
day 7:3	71:11	150:2	describes	163:3
65:18	73:18	151:14	11:2 32:5	164:5
66:1,10,1	91:20	dependent	78:16	determine
4	116:3	181:16	80:7,8	32:20
79:13,17	120:6,12,	Depending	87:25	determined
106:14	24 163:23	181:16	92:5	120:4
141:25	164:1	deputy	101:9	determining
164:13,14	175:4	80:9,12,2	161:11,13	32:16
,24,25	181:12,24	0 139:24	171:16	difference
167:13	182:5,9	141:15	188:19	37:20
199:20	decisions	142:5	193:12	different
days	37:11	147:3,8	197:21	20:13
66:11,13	deck 29:2,3	148:2,6,1	198:24	47:23
83:11	117:2	6,19	203:6,17	89:11
deal 58:8	declared	150:18	describing	91:7
130:15,20	203:24	157:19,23	16:9	108:7
189:9	204:15	169:12	46:18	110:15,16
dealing	definite	187:1	47:10	116:19
204:11	57:21	188:21	100:17	134:19
deals	definitely	189:3	149:8	150:3
208:15	83:4	193:12,21	description	179:25
Dean 8:4	129:3	194:12	4:2 5:2	difficult
82:14	155:20	196:8,22	197:3	13:15
169:13	degree	206:5,6	203:6	difficulty
Dear 63:4	205:10	describe	destiny	142:13
	deliberatio	14:14	31:25	DiPonio
		45:3,17	detail	
			23:25	

40:15	207:7	discussing	30:9	47:23
direct	discovered	7:3 14:18	38:23	60:8,12,15
41:11	98:24	88:9	50:10	5
63:24	99:10	101:21	80:1	61:17,20
111:8	discuss	147:13	101:9	62:4
122:13	14:15	discussion	103:24	78:15
135:11	27:24	11:16,19	109:4	80:6
177:18	30:20	12:18	113:11	87:24
directed	34:7	20:3,23	116:25	90:1,7
26:24	55:2,6	21:4	131:17,25	101:8
83:8	87:10	22:18	132:8,10,21,22	103:17
151:5	98:19	23:17,20	133:3	108:21,22
163:13,14	125:14	26:14	145:23	111:9
177:9	152:10	29:7,20	dispel	137:22
directing	155:19	31:16,20,23 32:14	158:2	138:3,8
27:3	171:4	39:1,4,14	display	143:25
direction	199:2	40:20	17:22	152:3
37:22	discussed	58:23	displayed	157:12
39:7,15	7:14	60:2,5	89:24	161:18
40:2	12:13	95:22	90:2	164:7
113:15	20:7,12	101:25	distributio	168:24
163:24	24:16	109:14	n	171:15
177:23	25:16	112:15,18	129:23,24	181:8
194:9	26:19	113:8	130:3	185:21
directions	30:22	114:21	dividend	188:18
37:8,25	32:9,12,20 33:4	116:18	204:7	197:16,21
164:1	54:25	117:11	dividends	198:25
directly	82:24	119:2,23	203:23	203:12
204:12	83:3,4,6	124:13	204:15	205:12
director	88:15	125:3	divisive	documentati
13:18	90:21	126:10,13	139:1	on 204:6
20:6	109:15	128:10,17	141:5	documents
directors	114:25	129:3,15	146:13	28:8
8:19 29:8	128:25	130:2,17	Doc 4:22	137:10
153:24	129:6	131:22	docs	143:4,7
193:9	132:25	132:5,7	200:22,25	164:18
director's	154:4	133:10	document	166:22
191:5	168:11	136:22	6:12,18	172:7
Directors	171:19	142:20	7:6,15,20	181:3
86:18	172:22	154:2	8:20	182:21
155:18	174:15	155:17	9:4,20,24	189:17,22
disadvantag	196:17	157:7	10:2,22	190:15,24
es 19:9	202:25	169:9	14:13	191:3,8
disclosed	discusses	186:8	25:13	197:22
7:12 13:9	11:24	196:10,13,19	28:6 37:3	198:12
110:4	28:12	200:18	41:13	199:5,8
	157:17	discussions		200:3,9
	169:4,8	16:22		201:10,22
				202:1
				203:6

204:22	due 14:21	126:13,19	94:8	192:24
205:17	44:11,12	169:14	else 10:9	193:12,14
207:24	Dunc 144:18	193:13,21	15:11	,19,20
208:5,22, 24	Duncan	,25 194:3	50:15	194:17,24
209:4,16, 25	144:18,20	196:8	58:24	195:1,10
dollar	during 8:1	200:3	69:18	196:3
14:18	16:4 36:6	201:25	74:17	197:25
105:16	42:8	204:10	94:19	198:6,7
done 13:14	47:12	208:17	100:7,16,	199:12,17
15:15	56:5	edits 67:9	17 119:9	201:13,17
59:5	59:23	Edwards	126:17	202:25
92:14	79:17	7:16 8:8	135:16	203:22
94:9	89:19	10:13	136:4	e-mail
114:22,23	92:19	12:12	182:11	40:14,17,
121:1	97:18	Edwin 2:16	195:12	18
138:22,24	134:1	effort	201:25	41:3,21
139:12	138:25	154:17,22	205:17	42:2
140:25	139:8	either	207:13	78:16,19
141:2	149:5,10, 15,24	12:18	209:15	79:23
146:9	161:13	15:6 76:1	email 11:24	80:8,15
161:16	169:9	78:11	12:1,3,23	87:25
door 140:17	170:2	93:20	26:3	88:6,10
doors 38:2	172:3	114:15	48:10,17,	89:6
138:23	175:23	132:2	18	138:13,14
139:13	208:22	134:1	49:11,14	139:15
141:1	duties	210:14	51:3,4,6, 7	140:8,10
146:10	13:16	election	53:16,20	141:7
Doug 33:21	99:23	31:13,24	55:23	143:3
169:13	duty 13:17	139:7	56:8,9,17	171:20
draft	<hr/> E <hr/>	148:24	62:4,6,10 ,11,13,24	174:1,18
24:4,18,2	earlier	Electrical	63:11,15, 23 66:17	emailed
4 25:5	56:22	129:24	92:6	189:2
40:19,25	59:6	electricity	101:20	201:12,15
42:9,11	71:23	14:19,21	104:21,22	emails
48:9 60:7	73:7	35:1	105:13,20	49:15
66:17,18, 21 67:9	81:12	58:21	144:3,9	155:14
88:4	83:11	129:23	146:4,5	188:20
166:1	90:23	180:13	147:23	192:5
187:2	92:15	189:18,19	149:1	195:7
189:4	127:12	209:20	150:1,5	Emo 145:10
drafted	134:12	electronic	151:23	146:4
64:22	192:23	27:17	157:17	147:17,23
drafting	early 80:12	electronica	158:24	148:7,16
191:8	131:18	lly	185:25	149:1
205:17	Ed 37:15	114:11,14	186:19,21	158:24
	38:17	elements	189:2	159:4,12
			191:12	160:10
				employee
				131:19

employees 125:24 126:16	entirety 51:8 173:9	105:18 106:10,11 ,13	155:14	expected 124:21 186:12,14 202:16 204:1,17
EMT 206:19	entities 7:25 209:6,17	events 101:11 162:12	exchanged 188:20	
enacted 37:9	entity 8:12	everybody 121:6	excited 91:1,5 94:7	experience 52:7,13 56:5 180:20
encouragement 91:13	envelope 155:4 156:5,9,1 0	everyone 24:5 25:9 137:6 146:5 157:3 194:25	excuse 11:17 17:14 41:19 207:11	expert 189:18
energy 32:17 91:8,16 92:6,10,1 2 93:23 95:1 209:21	environmental 95:1 97:7	everything 28:7 81:1 120:16 150:20	executive 80:19 164:17 206:12	explain 190:10
engage 73:14 159:23	envisioned 125:1	evidence 6:11 76:11 142:2 178:18 186:25	exercise 32:5	explained 54:20 155:4 209:11
engaged 165:16,18 186:9	EPCOR 59:22	exact 9:19 23:16 71:6 165:23 168:6	exhibit 4:2 5:2 22:6,8 36:22,24 41:3,5 61:20 62:14 63:15 77:7 90:7 105:24 112:5 123:1 151:23 162:6	explaining 203:23
engagement 67:5 165:10 166:16,19	especially 198:23	evaluation 88:4,13 89:4 120:21 125:11 131:8 133:6 151:6 153:1	explanatory 36:22,24 41:3,5 61:20 62:14 63:15 77:7 90:7 105:24 112:5 123:1 151:23 162:6	explanation 209:13
ensued 119:23	established 35:2	et 112:12	explaining 203:23	explanatory 198:14
ensure 14:17 36:3,10 65:8 73:18 189:6 199:19	estimation 137:15	evaluate 110:12	explaining 203:23	explored 119:15 206:10
entered 165:10,12 166:12	evaluation 88:4,13 89:4 120:21 125:11 131:8 133:6 151:6 153:1	exact 9:19 23:16 71:6 165:23 168:6	explanatory 36:22,24 41:3,5 61:20 62:14 63:15 77:7 90:7 105:24 112:5 123:1 151:23 162:6	expressed 35:10
entering 146:1 177:11	established 35:2	exactly 9:6 20:5 21:14 66:13 109:22 156:24	Exhibit 1 6:15,18,2 0	expressions 35:18
enthusiastic 90:25 91:5 94:7	estimation 137:15	examination 184:22 185:2	Exhibits 3:3 4:1 5:1	expressed 35:10
entire 15:1 49:11 199:17,22	evaluations 161:15	Examination -in-chief 3:6 6:22	expect 23:19 99:13 202:2 203:21	expressions 35:18
	evening 56:11 172:4	example 25:14 155:7,8	expectation 24:23 25:8 185:6 196:15	extracurricular 142:4
	event 58:3 71:2 94:3 95:14,16 101:13 102:25	exchange 11:25 12:1		<hr/> F <hr/>

162:16	129:16	11:23	64:19	119:18
fact-	160:12	18:4	78:7,10	123:21
finding	161:3	19:14	118:2,10	124:15,18
59:5	176:1	31:12,20	135:11	126:19
Fagen	181:19	42:24	force 85:25	133:12
105:12	190:22	43:17	119:1	139:7
fair 123:19	192:6,24	49:12	123:20	140:8
141:11	202:7	53:20	124:17	149:4,23
142:7	fewer 25:3	56:12	forefront	150:10,16
155:25	field 32:18	78:24	93:15	187:13
173:10	125:13	80:8 97:6	form 27:19	188:4
189:11	137:7	108:23	33:8,14	207:25
familiar	figure 98:4	122:2	58:6,15	forwarded
92:11,12	filling	123:6,8	formal	51:8
family 69:1	206:16	134:10	34:18	54:19
70:12	final 87:22	135:23	formally	62:6,10
fault	198:23	167:22	70:20	103:1
137:18	finally	172:8	72:15,18,	199:17
favour	126:4	177:22,25	22 140:20	forwarding
157:24	131:5	208:20	format	63:6 74:4
February	208:8	fit 34:18	196:16	103:22
198:8	financial	five 29:1,4	formed	forwards
feedback	125:22	142:24	36:16	49:10
133:24	126:2	flip 21:25	former	56:10
134:3,6,2	156:11,17	focus 13:18	144:11,24	199:22
0	,21,24	55:13	145:11	foundation
135:15,16	170:14,20	58:20	148:16	6:12,18
136:5,7	182:24	69:4 70:8	forte	9:19,23
145:21	189:9	72:1	174:20	10:21
feel 44:20	190:12	73:17	forth	14:13
159:23	fine 10:18	75:20,23	123:9,10	25:13
160:14	57:13	85:24	183:23	28:6,8
felt 13:17	65:11	86:2,6,7	184:6	78:15
28:23	75:6	113:16	192:5	80:6
30:13	105:3	129:15	forthcoming	87:24
40:4	181:19	152:24	38:22	103:17
42:17	finer	176:9	Fortis	108:21
50:14	130:16	focused	112:12	138:3
57:13	finished	33:1	forward	152:3
65:2,5,10	88:9	focussed	6:20 33:1	157:12
75:6	185:7	87:18	34:17	164:7
77:14	210:16	98:23	37:16	166:22
81:24	finishing	Focussing	39:17	167:2,10
86:11	184:21	135:12	73:2	168:24
99:23	fir 97:5	folks	78:22	171:15
117:12	first 10:15	105:9,17	118:8	172:7
125:9		107:9	follow-up	181:3,7
				182:21
				185:21
				188:18

191:2	201:24	205:11	128:21	139:1
195:25	202:5	generating	129:1,4,9	141:4
197:16	Fryer 2:14	36:15	131:19	146:12
203:12	169:14	gentlemen	153:25	158:5
frame 188:8	182:23	88:10	government	160:24
frames	FT 193:11	138:16	129:20	187:14
188:8	Fuhre 62:24	144:6,8,1	great	hands 175:3
Frank 1:7	63:3	2 145:24	104:1,3,4	209:22
22:7	105:14	169:17	122:11	handwritten
36:23	114:15	190:14	185:3	207:7
41:4,17,2	full 21:17	George 2:12	greatest	happen
2 48:1	26:13	142:10	36:4,10	68:18
61:21	29:9,13	207:11	Green	158:13
62:15	full-out	getting	94:22,24	168:6
63:16	113:10	57:1	95:3,23	181:10
89:12	fully 36:4	95:22	96:6,19	194:11
90:8	76:5	105:5	97:14,21	happened
105:25	fundraiser	gi 185:1	98:8,17,2	71:4
108:8	106:15	given 24:5	5 99:1	78:11
112:6	future	30:21	100:4,6	134:21
121:12,18	130:4	31:7	210:5	181:6
123:2	FYI 88:12	85:17	group 13:8	happens
142:8,17,	<hr/>	142:2	107:18	83:8
22	G	161:21	114:3,8	167:11
143:2,10,	Gajos 2:21	164:2	154:17,22	happy 199:2
14,20	game 142:7	169:9	170:25	hard
151:24	Garbutt	giving 9:8	171:7	27:14,16
162:7	33:21	37:8,20,2	guess 57:15	46:21
178:19,25	169:14	1	84:21	114:12,18
184:10,20	Gardhouse	38:10,13	148:1	,19
,25	151:2,4	68:14,17	184:21	harmonizing
185:5,11,	gathering	69:9	guessing	125:25
16 207:16	148:9	115:2	147:2	haven't
210:3,9	general	140:12	173:6	43:12
Frederick	35:1	Glicksman	guidance	176:18
2:16	52:9,16	88:1	124:19	having 7:15
41:15,25	64:20	186:2	169:23	29:8 46:2
42:3	149:10,21	196:4	guiding	54:2 72:8
172:15,23	150:12	200:16	176:13	78:21,24
,25	205:10	golf	<hr/>	79:4,7,12
178:13,21	generally	106:7,15	H	91:1
Friday	27:14	107:10,16	hall 1:17	95:24
199:20	37:24	,21	71:5	103:24
200:4	114:10	gone 55:10	114:13	123:14,24
friend	198:24	187:16	hand 171:7	142:13
142:12		governance	handled	148:16
front 51:4		126:4		158:6
frustrated				

187:5	152:10	41:4,17,2	90:12,14,	1:19
195:5	169:14,20	2 48:1	24 92:6	hydro 50:15
Hawkins	190:10	61:21	101:9	51:23
144:16,19	191:7	62:15	102:17	52:1,2,14
,20	he's 46:8	63:16	117:18	55:10,11
head 160:19	49:4 55:8	89:12	120:14,17	56:25
hear 158:13	144:23	90:8	123:8,10,	57:14
159:19	174:19	105:25	13	58:3,20
160:1,15	176:19	108:8	126:9,14,	59:7
178:17	186:17	112:6	19	100:13,19
heard 98:17	189:4	121:12,18	127:2,10,	108:4
148:2	hey 86:2	123:2	25 128:4	166:3
158:21,24	Hi 40:19	142:8,17,	130:7,8	
,25	48:20	22	131:16	<hr/>
159:12,15	49:3	143:2,10,	132:2	I
160:3,10,	199:24	14,20	134:11,25	<hr/>
19	Hickey	151:24	135:3,17	I'd 9:22
hearing	144:4	162:7	154:15	11:23
52:21	145:7	178:19,25	155:3	15:17
142:3	high 124:20	184:10,20	157:18	26:20
he'd 53:7	193:23	,25	163:11,15	40:10,13
held 1:16	hijack 12:5	185:5,11,	169:14	47:7
168:18	Hogg 104:22	16 207:16	178:7,9	48:11
Hello	105:4,10	210:3,9	179:9,17	55:8 59:5
138:16	106:4	hope 191:12	180:5	63:12
144:6	107:13	201:7	190:8	65:17
194:25	108:1	Houghton	193:13,21	67:18
help 8:13	132:2	2:16	196:23	89:16
25:23	Hold 182:24	9:5,8	198:20	98:22
51:9	holding	11:2,8,15	199:16	100:11
69:19	180:25	12:3,18	200:15	108:13
88:3	181:13	14:15	201:14,17	114:15,19
120:11	182:1	15:11	202:8,11,	119:21
146:16	holidays	16:1,13,2	13	122:3
152:8	200:6	1 17:7	204:10,25	124:25
167:6	homes 91:2	26:25	205:10,15	129:23
helpful	101:4	27:3	,20,22,24	138:2
41:23	Honour 7:1	32:16	206:18	142:10,11
helps 119:8	22:9	33:11	208:17,25	199:2
Henderson	36:25	35:4	209:7,13	idea 12:13
105:2,11	41:6,16	36:15	Houghton's	33:8,14
200:17	172:16	37:12	33:14	73:7,11
here's	178:14	38:17,18,	hours 12:2	75:7,15
40:19	HONOURABLE	20	housekeepin	81:2,5
193:19	22:7	39:1,8,11	g 6:10	94:7
Herhalt	36:23	,23	how's 86:2	104:2,3,4
		40:1,6	hundred	160:19
		80:20	107:20	178:15
		83:10	Hurontario	206:3
		88:7		210:12
				identical
				191:19

192:12,18	41:11	209:4,16	195:1	51:13
identified	47:22,23	impacted	includes	58:23
8:4 10:2	48:11,23	52:8	127:17	69:13
14:23	51:2,3	impacting	including	85:16
15:15	54:22	57:2	101:17	92:7
72:10	55:18,19	impacts	105:1	105:11
108:18	68:10	50:14	151:14	106:4
identifies	69:16	impart	155:22	107:14
19:22	70:2 71:8	210:6	190:12	108:2,5
32:4	72:6,19	implication	incorporate	109:15,23
identify	74:24	s 182:24	67:25	110:11
20:5	75:25	importance	69:22	115:2
21:10	77:4,17	125:4	incorrect	116:3
32:5	83:1,17	156:23	24:20,25	118:16,22
142:15	86:10	159:23	increase	120:16
154:14,25	89:10,25	193:22	161:7	124:16
169:10	95:19	important	increasing	137:6,11,
identifying	96:16	35:5	14:22	23 143:8
19:25	100:10	75:10	in-depth	153:5
I'll 9:25	105:5	76:3	68:21	158:11,12
17:5 35:3	108:6	81:24	individual	, 15,18
37:24	109:25	86:12	130:23	159:6,10
44:10	111:1	126:11	133:17	160:3
49:7	114:9	129:16	141:25	161:1,2,3
57:15	116:1	131:21	142:16	162:24
63:24	127:4	158:1,3,1	149:14,15	163:10
89:19	135:15,24	2 159:5,8	individuals	164:22,24
111:7	136:3	160:23	79:15	167:16
122:12	141:20	161:4	110:15	168:8,15,
125:16	142:3,13,	Inc 89:18	178:24	18
138:12,17	16,20	92:6,10,1	individual'	170:5,10,
153:12	147:2,17	2	s 178:14	19,22
177:5	148:5,9	include	industry	171:3,9
187:19	152:7,12,	45:24	181:17	183:9
207:1	14 154:10	74:22	influenced	187:3
208:18	155:10	105:8	19:6	197:1,21
209:22	156:24	112:15	inform	202:5
210:7	160:2	153:4	119:24	204:2,21
I'm 7:6,19	161:20	157:21	120:6,15	205:7,11,
10:20	168:6	158:4	205:10	15
11:21	171:20,25	161:4	information	209:3,14
15:20	173:12	included	13:13,20,	informed
21:1	181:21,22	36:15	23 27:16	78:20
22:18,24	184:7	112:22	36:12	116:3
23:22	185:13	132:2	37:18	158:17
26:19	193:13	187:3,4	47:15	167:14
27:1	195:9	189:13		initial
31:21	210:5			135:7,23
38:6	impact			initiative
	56:23			33:2
	126:2			

89:18,21 92:20,25 95:4,10,1 8 99:2,6 100:8 101:1,22 103:25 157:22 initiatives 97:7 innovation 93:15 innovative 91:7 93:13 104:3 149:13 input 124:7 127:22 136:1,3 153:18 188:9 inquiry 1:3 2:3,4 142:7 installed 91:2 instead 104:16 instruct 60:14 instructed 26:1 29:8 instructing 25:16 29:13 instruction 40:1 instruction s 27:6 163:24 164:2 intent 129:21 interest 15:7	30:15 32:1,17,2 1 34:15,17, 21,22,25 35:10,18 36:15 39:17,24 52:6 57:18,20 65:8,9,10 ,15,19,22 68:22 70:9,13 75:22 78:3 91:1 93:12 96:11 97:15,20 98:24 99:11,14 118:6 120:3 155:8,9 192:7,18 interested 30:16 32:6 34:15 38:16 52:12,21 57:4,25 110:13,20 117:14 118:14,20 119:3 124:6 125:7,10 interesting 58:19 interests 55:3 82:3 98:19,20 191:18 192:12 interim 205:25 International al 89:17	interpretat ion 71:15 197:11 interpretin g 147:17 interview 123:12,16 ,25 125:1 intricacies 180:12 introduced 21:14 134:12 139:6 148:23 introductio n 71:7 81:8,21,2 3 134:15 135:23 introductio ns 135:7 introducor y 71:7 80:21 81:5 134:7,10 invent 93:4 investigate 11:4 32:6 123:14,23 investigati ng 113:1 investigati on 94:9,16 177:24 investigati ve 59:9,14 invitation 103:2,22 183:8 invite 139:9	175:7 invited 80:19 102:25 103:10,13 inviting 103:23 involve 83:25 involved 19:24 20:23 80:22 85:10,11 87:6,8 89:21 90:16 92:20,21 93:17,22 94:1,19 95:11 96:22 97:8 99:1,6 100:7,12, 15 105:7,17 115:13 123:16 126:24 176:16 181:11,24 182:9,12 183:16 191:7 192:3 193:8 197:14 201:21 202:13,15 ,19,22 involvement 92:24 95:9,17 100:3 101:1 201:9 isn't 38:15	issue 139:2 141:5 146:14 167:15 173:16 174:12,24 issued 36:16 issues 19:6 57:4 113:14 It'd 20:15 item 169:5 items 31:17 124:14 126:7,21, 24 127:10,17 ,23 131:7,18, 22,25 132:6,17, 18,25 133:3,10, 11 152:24 153:11,18 154:2,11, 14,25 155:6,11 156:1 186:7 it'll 205:13 I've 38:14 55:19 59:6 146:11 195:10 <hr/> J <hr/> J.D 144:16 January 84:24 186:1 193:20 196:5 jdhawkins@s
---	---	---	---	---

ympatico.	72:16	, 19	58:5, 13, 2	90:6, 10, 1
ca 144:4	74:1	24:2, 8, 11	2	1, 20
job 68:25	76:9, 10	, 17, 22	59:2, 13, 1	91:4, 9, 17
99:22	78:18, 25	25:7, 12, 2	7, 20, 25	92:4, 16, 1
jobs	80:9, 10, 1	1, 25 26:8	60:6, 12	8, 23
68:24, 25	2, 13, 18	27:1, 7, 11	61:16, 19,	93:3, 7, 16
Joe 151:2, 4	81:13	, 18, 22	23, 24	, 24
John 2:4	83:8	28:3, 9, 24	62:3, 9, 13	94:6, 15, 1
169:14, 15	84:23	29:12, 23	, 17, 18, 23	8, 23
186:2	88:1, 5, 6,	30:2, 8, 18	63:14, 19,	95:2, 8, 15
190:10	8, 9, 19	31:3, 8	20	96:2, 5, 10
191:7	89:4	32:2, 13, 1	64:8, 11, 1	, 14, 18, 23
192:2	90:12	9, 23	4, 25	97:2, 12, 1
200:16	91:19	33:3, 7, 13	65:13, 21	9, 24
203:22	106:20	, 16, 23	66:3, 8, 15	98:3, 7, 12
join 142:12	108:20	34:6, 20	, 22	, 22
joint 9:8	113:13	35:7, 16, 2	67:1, 3, 8,	99:4, 10, 1
judge	117:17	2	13, 18	6, 25
184:18	118:2, 13	36:1, 13, 2	68:12	100:6, 16,
JUDICIAL	166:4, 7	1	69:7, 16, 2	24
1:3	Justice 1:7	37:2, 3, 19	5 70:4, 15	101:7, 16
July 47:13	<hr/>	38:6, 19	71:2, 8, 16	102:2, 10,
79:25	K	39:3, 10, 2	, 20	23
84:24	<hr/>	2 40:5, 10	72:3, 6, 14	103:5, 12,
85:19	Kate 2:3	41:2, 8, 9,	, 19	16, 21
92:9	3:7	18, 24	73:6, 10, 2	104:5, 9, 1
97:18	6:9, 22, 23	42:1, 6, 7,	1, 25	5, 20
199:9	7:2, 11, 24	13, 23	74:11, 19	105:23
June 10:20	8:7, 11, 21	43:3, 6, 15	75:1, 9, 14	106:2, 3, 1
11:2, 9, 18	, 25	, 23	, 17	0, 16
12:19	9:7, 13, 22	44:1, 4, 14	76:2, 8, 16	107:8, 12,
16:10, 23	10:6, 11, 1	, 23	, 21, 25	25
17:8, 12	9	45:7, 11, 1	77:5, 16, 2	108:6, 12,
18:3 22:2	11:1, 12, 2	7, 22	2	13
31:17	1 12:17	46:7, 15	78:4, 9, 14	109:3, 9, 1
34:11, 22	13:2, 7, 12	47:2, 7, 22	79:3, 9, 14	3, 19, 24
35:8 36:7	, 22	48:7, 8, 16	, 19, 24	110:6, 14,
37:4, 14	14:5, 12	50:2, 17, 1	80:5, 17	22
38:14	15:20, 24	9, 24	81:2, 6, 12	111:1, 7
39:15	16:2, 6, 9,	51:5, 21, 2	, 20	112:1, 4, 8
40:11	12, 20	5	82:7, 11, 1	, 9, 17, 23
42:9	17:1, 6, 21	52:10, 20,	7, 22	113:7, 18
60:13	18:1, 9, 15	25	83:2, 7, 19	114:2, 6, 2
63:3, 23	, 21	53:3, 15, 2	84:5, 11, 1	0
64:17	19:1, 21	0	3, 17, 22	115:12, 20
66:16	20:11, 17,	54:12, 17,	85:5, 13, 2	, 22
67:4	22	24	3 86:5, 21	116:5, 24
	21:3, 9, 15	55:5, 15, 2	87:3, 12, 2	117:8, 15,
	22:2, 4, 13	2	2	20, 24
	, 14, 21, 24	56:7, 15, 1	89:2, 10, 1	118:12, 21
	23:5, 8, 13	9 57:7, 23	5, 16, 25	119:5, 20

120:11,20	153:17	183:1,10,	kinda	24
121:10,21	154:1,10,	17	181:21	29:6,8,13
,22	24	184:1,7	knew	,14,19
122:1,12,	155:5,25	185:19,20	34:16,21	30:19,22
18,21,25	156:4,8,1	,25	50:7 89:3	31:2,4
123:5,6	4,19	186:20,24	95:20,21	86:19
124:7,9,2	157:1,6,1	187:9,23	100:14	87:5
0,24	1,16	188:5,12,	121:6	88:4,14,1
126:20	158:16,21	17	125:10	7,19 89:4
127:9,16,	159:3,11,	189:1,16	135:17	113:21,22
21	17,25	190:2,6,9	164:23	114:22
128:3,9,1	160:9,18,	,19,23	165:21	115:2,6,9
5,20	22	191:6,11	180:11	,23
129:5,10	161:5,10,	192:9,20	knowledge	116:13,18
130:5,25	20	193:3,10,	35:10	,23
131:5,24	162:1,5,9	18 194:23	88:19	117:5,9,2
132:7,10,	,10,19,22	195:4,11,	95:16	1,25
15,20	163:5,8,1	16,24	134:5	118:11,16
133:1,8,1	2,16,22	196:3,25	135:16	,22 121:4
5,20,23	164:6,11	197:3,15,	136:4	123:11,22
134:5,18	165:4,9,1	20 198:5	162:17	124:2,4,1
135:2,12	7,25	199:11,15	180:19	6,18,21
136:2,11,	166:6,11,	200:13	181:16	126:9,23
16,21	18,23	201:16,20	207:18	127:1,4,6
137:3,8,1	167:1,6	202:4,10,	208:4	,10
7,21	168:7,17,	17,24	knowledgeab	152:10
138:2,7,1	23	203:3,11,	le 176:12	154:17,23
2	169:3,21,	16	209:20	158:5
139:17,23	25	204:20,24	known 55:9	160:24
140:9,21	170:7,18	205:6,14,	174:9	161:6
141:14	171:1,6,1	19	KP 127:6	169:15
142:19	4	206:2,6,9	KPM1032 7:7	176:13
143:23,24	172:10,13	,17,22	KPMG 7:5,12	182:21
144:13,16	,19,24	207:1,6,1	8:14,20	190:10,17
,20,23	173:1,5,1	5,20,21	9:3,6,8,9	191:4,7
145:2,6,1	0,15,25	208:2,8,1	10:8 13:3	203:22
0,13,16,2	174:6,11,	3	15:12,15	209:23
2	22	209:2,12	19:13,14	KPMG's
146:3,20	175:9,16	210:1	21:5,12,1	13:24
147:8,12,	176:3,8,1	Kennedy	6,19,21	114:25
20	7,24	192:3	22:25	117:1
148:8,13,	177:3,15	203:20	23:6,14	<hr/>
18,21	178:4,8	204:4,9	25:16	laid
149:3,17,	179:7,8,1	key 162:12	26:1,6,9,	35:14,17,
22	8,21,24	kicked	10,11,16,	18
150:5,9,1	180:4,16,	134:12	20,22,25	language
4,22	22	Kim 169:12	27:3,8,19	67:10
151:3,8,1	181:5,11,	196:22	28:11,15,	last 19:2
6,22	23	198:19		21:25
152:1,2,7	182:3,8,1			
,19,23	1,16			

22:14	leader	55:1,4,8	,16	limited
36:2 59:6	91:23	56:3,13,1	68:6,13,1	45:24
69:17	leading	6,22	9 69:6,18	link 107:18
last-minute	12:2	58:24	70:6,14,1	list 3:3
186:7	191:1	60:1	5	4:1 5:1
late 186:13	leaf 25:19	78:21,25	71:10,16	115:8
later	94:22,24	79:5,8	73:8	124:14
66:11,13	95:23	80:2	74:2,12,2	125:17,21
97:17,19	96:6,20	83:20	0	126:6,18,
98:2,4,18	97:14,21	166:2	75:2,3,11	21,24
115:14	98:8,17,2	Lehman's	,18	127:9,15,
118:16	5 99:1	49:9	76:3,9	16,23
129:8	100:4,7	51:13	77:6	128:1
latest	Leaf's 95:3	53:4	81:13,14,	131:11
158:2	learn 82:5	Leo 188:22	17 106:22	132:17,18
159:9	93:8,17	194:7,9	125:15,18	133:5,10,
189:4	learned	195:1,2	165:10,22	11 153:11
launch	88:12	198:7,10	166:1,4,1	154:4,15
95:14,16	97:14,20,	203:21	2,16,19	155:10,14
100:12	25	204:10	,20	,15
101:13	learning	less 117:5	letterhead	156:24
102:18	57:4	let's 49:11	63:24	listed 97:2
103:23	least 74:7	56:12	letters	100:25
105:7	102:18	129:10	73:22	115:9
lawyer	129:21	140:9	letting	152:11
186:6	173:11	143:5	95:25	153:19
188:22	174:7	197:25	level 32:21	listening
191:21	199:12	letter	32:21	86:17,18,
195:2	209:9	27:20	77:14,17	19
196:12	leave 163:6	40:16,17,	120:3	lists 131:9
197:12	185:9	19,25	124:21	little
lawyers	left-hand	41:10	125:13	10:12
183:15,22	8:3	42:9,11,1	137:7	49:1 56:9
184:2	legal	2,14,18,2	186:10,12	62:24
192:10	183:19	0,21	lick 194:6	105:9
195:18	187:15	43:12,14,	light 42:18	108:17
196:7	Lehman	16	115:4	123:7
197:14	48:22	44:13,15,	lightly	125:16
205:1,12	49:4,25	24 45:22	138:24	128:16
LDC 14:20	50:1,3,8,	46:7,12,1	141:3	134:19
83:21	13,16	7 47:9	likely	139:3
LDCs 35:5	51:14,20	48:10	46:23	177:16
100:14,24	52:12	63:9,13,2	54:14	191:13
112:20	53:1,9,10	2	114:9	198:16
129:22	,14,24	64:9,16,2	175:5	199:16,21
134:13	54:4,10,2	2,24	187:15	203:4
lead 200:5	1	65:1,16	195:4	Lloyd
		66:10,16	203:9	80:9,12,2
		67:4,5,14		

0	12 108:10	110:20,23	155:23	49:3,5,9,
139:22,24	121:13	176:10	may 6:11	25
141:15	122:1	Marrocco	7:13 25:5	50:1,3,8,
147:4,8,1	144:5,7	1:7 22:7	38:23	12,16
8		36:23	40:24	51:13,14,
148:2,19	<hr/> M <hr/>	41:4,17,2	41:24	19
157:19,23	mail 40:24	2 48:1	42:8,24	52:7,12
169:12	63:10	61:21	43:3,7	53:1,4,9,
187:1	main 59:10	62:15	45:12	14,23,24
189:3	205:6	63:16	46:19,22	54:3,10,2
193:13,21	Maintaining	89:12	47:8,12	1
196:22	14:24	90:8	48:10,11	55:1,4,8
206:6,8	majority	105:25	50:10	56:3,13,1
local 130:3	21:18	108:8	55:17,19	6,22
139:1	26:14	112:6	56:11	57:11
141:5	116:9	121:12,18	58:7	59:7,21,2
146:13	management	123:2	60:3,6	3 60:1
locally	206:12	142:8,17,	61:17	63:1,5,7
52:13	mandate	22	62:3	73:20
logos	129:21	143:2,10,	65:24	75:24
100:20	March 199:8	14,20	66:5,16	78:20,21,
long 66:9	203:19	151:24	68:17	23,25
125:9	204:15	162:7	77:23	79:5,7
210:12,20	207:8,14,	178:19,25	83:15,24	80:2,9,12
Longo	25	184:10,20	85:18	,19,20
188:22	mark 41:3	,25	88:4	83:20
189:2	61:19	185:5,11,	89:20	101:18
191:13	86:13	16 207:16	120:2	139:24
192:22	151:22	210:3,9	142:19	141:15
193:2,5	200:17	Marron 2:12	148:2	142:5
195:2	marked	142:10	150:18	144:11,24
196:22	62:14	207:11	165:25	145:11,18
198:7,18,	63:15	Mascarin	166:2	147:3,8
21 203:21	77:6 90:7	192:2	173:3	148:2,6,1
204:3	105:24	material	175:10	6,19
lot 25:4	112:5	8:1 18:13	178:16	150:19
114:18	123:1	109:12	184:19	157:19,23
199:7	162:6	137:14	191:19	166:2
208:21	193:23	Mather 2:4	192:12,18	169:12
loud 171:8	market 35:1	matter 6:9	209:4,16	179:1,3
lower	37:17	139:5,19	maybe 7:16	187:1
203:25	marketing	146:18	10:1 38:8	188:21
204:16	93:4,5	147:15,25	97:12	189:3
luck 171:24	96:3	159:24	119:7	193:13,21
lunch	marking	184:19	132:16	,25
78:21,25	86:13	191:2	mayor	194:6,11,
79:2,4,7,		matters	13:16,19	12
		45:25	34:4	196:8,11,
			40:15	15,22
			48:20,21	197:11
				198:12

200:24	23:5,8,13	9 57:7,23	5,16,25	119:5,20
204:11	,19	58:5,13,2	90:6,10,1	120:11,20
206:5,6	24:2,8,11	2	1,20	121:10,21
mayor's	,17,22	59:2,13,1	91:4,9,17	,22,25
106:7	25:7,12,2	7,20,25	92:4,16,1	122:1,12,
107:10	1,25 26:8	60:6,12	8,23	18,21,25
201:3	27:1,7,11	61:16,19,	93:3,7,16	123:5,6
	,18,22	23,24	,24	124:7,9,2
McDowell	28:3,9,24	62:3,9,13	94:6,15,1	0,24
2:18	29:12,23	,17,18,23	8,23	126:20
41:19	30:2,8,18	63:14,19,	95:2,8,15	127:9,16,
142:1	31:3,8	20	96:2,5,10	21
143:1,5,1	32:2,13,1	64:8,11,1	,14,18,23	128:3,9,1
2	9,23	4,25	97:2,12,1	5,20
184:16,24	33:3,7,13	65:13,21	9,24	129:5,10
185:3,10,	,16,23	66:3,8,15	98:3,7,12	130:5,25
14	34:6,20	,22	,22	131:5,24
210:4,7	35:7,16,2	67:1,3,8,	99:4,10,1	132:7,10,
	2	13,18	6,25	15,20
McFadden	36:1,13,2	68:12	100:6,16,	133:1,8,1
8:5	1	69:7,16,2	24	5,20,23
169:13	37:2,3,19	5 70:4,15	101:7,16	134:5,18
182:14,17	38:6,19	71:2,8,16	102:2,10,	135:2,12
189:18,21	39:3,10,2	,20	23	136:2,11,
,25	2 40:5,10	72:3,6,14	103:5,12,	16,21
McGrann 2:3	41:2,8,9,	,19	16,21	137:3,8,1
3:7	18,24	73:6,10,2	104:5,9,1	7,21
6:9,22,23	42:1,6,7,	1,25	5,20	138:2,7,1
7:1,2,11,	13,23	74:11,19	105:23	2
24	43:3,6,15	75:1,9,14	106:2,3,1	139:17,23
8:7,11,21	,23	,17	0,16	140:9,21
,25	44:1,4,14	76:2,8,16	107:8,12,	141:14
9:7,13,22	,23	,21,25	25	142:19
10:6,11,1	45:7,11,1	77:5,16,2	108:6,12,	143:23,24
9	7,22	2	13	144:13,16
11:1,12,2	46:7,15	78:4,9,14	109:3,9,1	,20,23
1 12:17	47:2,7,22	79:3,9,14	3,19,24	145:2,6,1
13:2,7,12	48:7,8,16	,19,24	110:6,14,	0,13,16,2
,22	50:2,17,1	80:5,17	22	2
14:5,12	9,24	81:2,6,12	111:1,7	146:3,20
15:20,24	51:5,21,2	,20	112:1,4,8	147:8,12,
16:2,6,9,	5	82:7,11,1	,9,17,23	20
12,20	52:10,20,	7,22	113:7,18	148:8,13,
17:1,6,21	25	83:2,7,19	114:2,6,2	18,21
18:1,9,15	53:3,15,2	84:5,11,1	0	149:3,17,
,21	0	3,17,22	115:12,20	22
19:1,21	54:12,17,	85:5,13,2	,22	150:5,9,1
20:11,17,	24	3 86:5,21	116:5,24	4,22
22	55:5,15,2	87:3,12,2	117:8,15,	151:3,8,1
21:3,9,15	2	2	20,24	6,22
22:2,4,13	56:7,15,1	89:2,10,1	118:12,21	152:1,2,7
,14,21,24				

, 19, 23	1, 16	meaning	, 21 73:3	169:4
153:17	183:1, 10,	16:12	76:11, 20	170:23
154:1, 10,	17	36:6	78:11	171:3
24	184:1, 7	meant 45:8	80:10, 13,	172:4, 11,
155:5, 25	185:19, 20	68:19	21, 23	17, 18, 20
156:4, 8, 1	, 25	71:21	81:3, 5, 7,	173:2
4, 19	186:20, 24	75:8	14, 16	174:15
157:1, 6, 1	187:9, 23	146:16	82:5, 8, 12	177:4
1, 16	188:5, 12,	measure	, 14, 15, 24	187:5, 8, 1
158:16, 21	17	206:14	83:7, 14	0 188:14
159:3, 11,	189:1, 16	measures	88:8	194:2
17, 25	190:2, 6, 9	149:12	89:24	195:6, 17
160:9, 18,	, 19, 23	media	90:14, 21,	196:6, 21
22	191:6, 11	46:19, 25	24 91:19	197:1, 4, 6
161:5, 10,	192:9, 20	47:3, 11	94:4	200:19
20	193:3, 10,	68:9 69:5	106:19, 20	201:3, 9
162:1, 5, 9	18 194:23	74:15, 23	108:24	meetings
, 10, 19, 22	195:4, 11,	75:5 84:6	111:2	16:5, 23, 2
163:5, 8, 1	16, 24	meet 53:14	112:15	4
2, 16, 22	196:3, 25	70:25	115:10, 14	17:2, 4, 13
164:6, 11	197:3, 15,	73:1	117:17, 21	20:7 25:8
165:4, 9, 1	20 198:5	76:13, 15,	118:3, 4, 1	50:9 85:9
7, 25	199:11, 15	22	3 120:23	93:21, 25
166:6, 11,	200:13	77:1, 9, 25	121:11	95:13
18, 23	201:16, 20	140:13, 14	122:2, 4, 1	109:5, 14,
167:1, 6	202:4, 10,	meeting	9	15, 25
168:7, 17,	17, 24	10:20	126:18, 25	115:19
23	203:3, 11,	11:18, 20,	129:8, 11,	118:11, 25
169:3, 21,	16	23, 25	13, 25	119:1, 6
25	204:20, 24	12:2, 20	130:18	123:13
170:7, 18	205:6, 14,	15:12	131:22	127:18
171:1, 6, 1	19	16:10, 15,	132:1, 8, 1	129:18
4	206:2, 6, 9	18, 23	1, 13	132:3, 21
172:10, 13	, 17, 22	17:8, 9	136:14	133:17, 21
, 19, 24	207:1, 6, 1	18:3	139:5, 18,	, 25
173:1, 5, 1	5, 20, 21	23:16, 21	24	134:1, 8, 1
0, 15, 25	208:2, 8, 1	24:5, 9, 16	140:4, 5, 1	0, 21
174:6, 11,	3	, 18, 24	4	135:13, 20
22	209:2, 12	25:15, 19	141:15, 18	136:6, 8, 2
175:9, 16	210:1	31:18	, 20	3
176:3, 8, 1	mean 13:23	32:10, 14	146:17	137:9, 23
7, 24	24:12	35:2 36:6	147:14, 24	142:4
177:3, 15	35:17	37:5, 14	148:7, 17	167:21
178:4, 8	51:9 65:2	39:5, 7, 15	151:17	170:6
179:7, 8, 1	88:24	40:11	152:13	meets
8, 21, 24	93:3	66:9	153:2, 3	152:10
180:4, 16,	105:6	70:19, 23	157:20	member 20:6
22	149:10	71:3, 7	161:22	27:15
181:5, 11,	174:2	72:5, 7, 11	163:23	34:25
23	197:10, 13		164:3, 21	39:19
182:3, 8, 1			167:14	

69:1	59:6,21	Michael 2:7	112:2	200:1
77:12	65:18	198:15	113:13,15	motion
145:1	73:6 74:4	micro-	119:21	177:17,22
147:9	76:19	manage	122:6,8,2	194:1
members	93:14	163:21	2,24,25	196:9
8:1,3	94:1,4	micro-	126:21,22	motions
11:16	112:21	managing	,25	38:1
33:17,19,	136:13,17	163:21	128:25	Mountain
24 39:14	,18,20	middle	142:24	81:11
72:9	138:25	186:5	143:15	Mountains
102:24	146:24	Mike 7:16	163:22	82:4
108:19	148:6	8:8 10:13	177:4	move 10:22
113:19	156:5	12:4,12,1	184:11	33:1
116:19	158:24	3	misinterpre	37:16
117:11,20	182:24	mind 49:17	tation	39:1,17
121:5	192:1	55:24	196:14	47:22
128:10	193:25	58:21	mismatch	48:11
139:8	merger	68:21	6:13	77:5
141:23	57:18	73:13	misquote	89:10
149:5,7,1	merit 73:20	77:24	115:25	108:6
5,18	merits	89:1	missing	123:21
150:11	73:15	minimum	24:20,25	124:15,18
152:13	message	153:9	mission	184:7
158:10	49:11	minority	59:5	193:11
169:10,17	56:11	15:7	125:23	moving
170:1,4	91:24,25	21:18	misundersto	39:16
173:23	117:5,9,2	26:13	od 97:13	119:18
194:10	5 118:1	116:8	132:16	121:10
memo 198:23	141:9	117:6,13	model 90:13	187:13
199:4	193:5	118:6,7,1	91:13	188:3
202:24	200:9	5,20	moment 32:3	196:18
203:5,8	messages	119:4	162:14	MP 53:9
memorandum	79:21	minute	Monday	Muncaster
198:14	met 76:10	23:22	196:15	8:4 35:4
memory	133:16	minutes	200:6	80:20
139:15	141:25	23:20,23,	months	82:14
mention	171:4	25	68:4,16,1	127:25
83:20	187:1	24:3,4,9,	9 69:9	134:11
141:20	method	12,14,15,	98:4	135:1,3,1
196:12	78:22	18,20,24	morning	7 169:13
197:12	M-hm 53:2	25:6,8,9,	6:23,25	182:14,17
mentioned	67:17	20 37:4,6	7:1 9:25	municipal
7:16	84:11	38:1,14	29:3	65:8,10,1
15:18	128:19	39:25	48:9,21	4,22
16:21	132:19	40:7	53:23	68:22
17:11,12	160:8	90:14	78:20	municipalit
46:1 47:1	169:21	108:9	196:18	ies 77:13
56:22	172:24			
58:11,14				

municipalit	205:8,16	174:2,5,1	offers	114:2
y 14:17	neighbourin	3,25	157:22	115:7,11,
55:9	g 55:9	175:21	office	20 116:5
151:11	news	207:7,9,2	53:13	117:15
myself 25:2	101:10,19	2 208:1	63:1,7	118:12
70:10	,21,25	nothing	73:17	119:5
71:1	102:3,8,1	28:8	107:17	120:20
114:15	9	58:19	139:10	126:20
<hr/>	night	72:25	140:16,19	127:9
N	174:16	75:24	187:1	129:5
<hr/>	196:15	117:5	200:24	131:24
narrowed	nine	204:13	201:3	132:15
154:4	125:17,21	notice	Oh 66:22,25	134:18
Nature's	126:6,21,	44:11	72:6	135:2,12
92:7	24	November	99:12	137:17
necessarily	127:10,23	165:11,17	135:24	140:9
158:9	128:2	166:14,19	165:20	144:13,21
193:1	Nolan 196:4	167:7,12,	okay 15:24	145:2,6
necessary	200:17	17 168:19	16:2,20	146:20
187:16	208:14	np 2:21	17:1	148:13
190:21	non 156:23	<hr/>	22:24	149:22
193:1	170:13,19	O	23:8 28:9	150:5,14
neglected	non-binding	<hr/>	29:12	158:16
83:19	153:9	oath 6:4	33:13	159:25
negotiate	non-	observer	34:6	163:16
130:16	financial	190:18	41:14	165:25
177:18	156:9,16,	obviously	44:14	166:11
negotiated	20	41:20	51:5,21	167:9
130:14	nor 75:8	195:10	52:10	170:7
131:2	80:15	occasion	55:5,22	174:19
negotiating	98:19	201:6	57:23	179:24
179:2,4	117:14	occurred	59:25	180:16
191:8	141:18	178:22,23	60:16,20,	182:3
negotiation	note 160:23	October	24 61:3,7	183:17
179:16	174:18	34:9	63:14	190:9,19
181:20	191:18	138:16	64:1,6	193:10
190:15,24	192:11	144:7	65:21	194:23
negotiation	207:12,18	157:21	69:25	199:11
s 130:9	noted 18:14	161:11	77:22	208:2
177:10,19	44:13	162:13,14	82:7,17,2	209:12
178:5,6,1	notes 63:8	164:5,13,	2 83:19	ones 75:6
0,16,23	111:2	19 165:1	85:13	100:23
179:10,12	171:17	offered	91:17	138:16
180:6	172:2,11,	48:21	94:23	174:7
183:12,20	14	53:24	96:10	ongoing
184:4	173:2,17	offering	97:11	16:18
195:13		79:20	98:22	186:8
			100:16	online
			103:5	194:7
			111:10	Ontario

1:20	181:7	16,19	outcry	143:17,18
184:18	188:9	30:20	50:13	184:13,14
onto 184:8	194:8	83:9	outline	200:20
onward	opposed	86:13	125:18	201:3
188:18	116:8	88:5	128:5	210:24
onwards	205:1	113:21	outlined	package
166:7	opposing	114:23	46:17	114:19
open 38:24	39:19	116:19	128:25	page 3:2
140:17	opposition	117:1	outreach	4:2 5:2
openness	57:5	120:22	96:3	16:7
125:4	option 7:4	167:20	outside	73:13
operation	15:9	206:10,18	139:25	100:21
90:15	19:10,11,	Orangeville	151:12	108:21
operator	12,22,23,	100:18	158:13	112:10
41:12	25 20:1	101:5	overseeing	119:22
60:14	21:11,22	order	183:24	123:8
63:24	22:16,17,	210:19	oversight	124:25
111:8	19,20	organizatio	13:19	128:4,16
122:13	23:1,2,6	n 22:5	124:18	130:6
206:24	25:17	organized	169:23	131:6
opinion	26:2,15,1	82:9	187:12,14	152:20
29:15	7 27:4,9	orient 88:3	,20	198:6
192:18	28:14,18	152:8	190:17	Pam
opinions	29:5,9,14	167:6	191:3	104:22,24
87:10	,17,22,25	original	192:25	paragraph
opportuniti	30:3,23	63:9	193:7	6:12,13,1
es	32:8	others 25:2	205:4	6 10:21
11:5,16	34:23	36:12	owed 13:16	11:1,24
20:4	35:8,9	39:6 87:6	owned 52:13	19:2
29:10	58:2	93:12	96:7,9	43:17
34:25	114:24	100:11,13	owner 15:8	44:24
37:16	117:3	,22	52:4 59:7	67:19
112:11	206:12	112:20	92:13	78:15,16
150:1	options	117:12	180:2	80:6,7,18
151:14	7:13 8:14	126:2	ownership	87:24,25
opportunity	13:5,24	129:18	13:4	90:11
7:4	14:23	134:17	14:24	91:18
25:3,13	15:13,17	138:15	15:1,4,7,	92:5
30:21	18:4	155:24	13	101:8,16
32:7	19:5,7,15	163:7	96:11,19	102:24
38:16	,17	188:21	97:15,20	103:17
41:13	21:6,12,1	189:3	98:24	108:20,22
44:16	6,17	197:22	99:11	123:7
46:16	23:18	otherwise	<hr/>	125:2
90:16	26:11,13	109:6	p.m	128:17
122:7	27:24	outcome	121:15,16	130:6
164:21	28:12,17,	87:9		138:3
	21			146:6,11
	29:1,4,7,			152:3,8
				157:12,16

161:11	participati	16:17,19	Patrick	102:6,14
164:7,11	on 107:22	17:8,11,1	2:21	103:8,19
167:2,11	201:5	4	Paul 2:10	104:13,18
168:11,24	particular	19:12,22,	42:15	107:3
169:3,8	16:18	25 20:5,8	43:17	111:5,12,
170:9	24:16	21:10,20,	44:22,25	16,20,24
171:15,16	29:21	22 22:17	49:3,6,12	122:15
185:21	38:3	23:1	51:6	131:13
188:19	71:23	25:17	53:4,8	138:5,10
189:2	78:22	26:2,15,1	55:14	151:20
193:11	101:6	7 27:4,9	64:19	152:5,17
195:25	128:11	28:14	68:25	153:15,21
197:16	129:8,11,	29:22,25	70:11,18,	154:6,19
203:12,16	12 130:18	30:5,17,2	22	157:14
paragraphs	141:25	3 31:4	72:7,20	161:24
14:13,14	162:11	32:7	73:19	164:9
90:1	193:9	34:23	76:18	165:7
188:18	parties	35:8,11	79:12	167:4
parameters	32:6	39:24	81:5	169:1
35:22	70:20	87:6,21	84:20	177:1
paraphrasin	72:21	88:8	87:9	185:23
g 21:18	73:4	108:15,24	96:21	188:1
pardon 80:5	110:13,20	110:10	99:13,20	191:23
82:22	119:17	112:11	172:9	193:16
128:15	124:6	113:3,22	194:16,25	194:19
162:22	125:7,10	114:24	199:19	195:20
parent	134:17	117:6	Paul's	196:1
75:25	partner	118:10,25	70:21	197:8,18
Parliament	15:8 30:5	119:1,4,1	72:15,22	198:3
77:12	33:2	1,16,17	PAUSE	203:1,14
partial	35:24	120:19	7:9,22	207:4
15:6	83:13	121:1	8:16 9:16	208:11
partially	87:17	145:25	10:4,25	payment
191:14	113:10,16	152:9	12:25	155:8
participant	115:5,24	155:18	14:3,10	people
s	116:4,7,1	157:22	17:19,24	59:11
107:16,21	2 117:2	162:12	18:19,24	83:12
participate	129:17	169:6,11	20:20	87:7
91:22	167:25	177:11,21	47:20	95:24
123:24	168:9	,24 188:4	48:14	105:6
participate	partnered	partnership	49:21	106:5,9
d 101:9	58:7	s	50:5	118:4
107:20	partners	16:13,22	53:18	121:3,4
190:11	30:6,10,1	23:11	54:6	139:24
participati	3 100:11	29:11	60:10,18,	141:15,19
ng 190:14	153:7	35:21	22	142:5,7
	partnership	passed	61:1,5,9,	173:13
	15:5,9,19	159:1	13	174:10
	,21	pat 127:4	62:1,21	176:12
			64:4 90:4	182:9

141:10	85:1,7,19	22:17	26:6 31:9	price
145:25	,21	23:2	36:10	130:13,14
151:5	86:3,9,23	28:18	88:6	131:1
155:10	,25	29:5,17,2	89:22	print
160:5	87:7,16	5 30:3	115:6	114:16
161:12,14	88:1,11	35:9	117:12,16	prior
163:18	100:19	177:19	,18	17:8,16
164:17	101:10	180:23	120:22	35:15,18
167:25	105:1,5	premature	125:19	113:25
168:10	106:5,20,	120:2,14	161:21	134:14
177:9	24,25	preparation	162:3,6	139:6
180:24	107:9	35:15	164:15	148:23
181:13,25	108:1	prepare	169:8	151:7
183:4	110:4	123:15	183:2,6,8	168:4
PowerPoint	136:13,14	prepared	presentatio	pro 54:14
171:12	138:22	102:17	ns 16:14	probably
PowerSteam	139:12	198:14	84:20	53:7
140:1	140:24	205:13	127:8	104:8
PowerStram	141:16	207:13	133:25	147:17
2:21	146:8,24	preparing	134:7	problem
PowerStream	149:1	34:7 74:5	presented	137:20
40:12,16	158:25	124:5	18:2,6,11	problems
41:10	159:13	167:15	32:4 35:9	186:5,13
42:17,25	160:11	204:5	37:12	procedure-
43:8,11,1	164:16,20	presence	88:23	wise
9 44:8	165:11,13	125:23	94:8	37:24
46:4,20	,16,19	126:11	133:7,9	proceed
47:13,16	166:3,8,1	127:14	164:24	40:2
52:3,14,1	3,20	131:20	170:11	163:24
6 55:17	174:24	present	presents	process
57:24	175:12,23	19:16	19:15	12:5 40:2
58:2,7	176:6,20	118:4	president	86:1
60:3,8	177:10,20	158:1	63:4	116:6
63:2	178:5	162:10	92:13	120:1
64:21	180:7,23	presenta	press	123:17,25
65:24	195:13	124:15	167:15	125:1
66:5	200:2,10,	presentatio	168:10	154:24
67:1,6,24	17 202:19	n 8:23,25	pretty	155:2,4
69:11	208:14	9:9,14	185:7	158:19,22
70:12,21,	PowerStream	10:7,9	prevent	161:8,14
25	.ca 62:25	11:3,9,13	86:7	167:17,20
72:16,22	practice	,15	87:14	,24
73:3	27:15	14:14,16,	previous	170:18
79:16,21	prefer	23	127:17	175:19
80:3,10,1	204:25	15:8,16	previously	176:13
3 81:21	preferred	18:6,14	3:5 6:7	178:2
82:18,19,	19:11,23	19:17,19,	77:11	180:12
24	20:1,8	21 20:10		
83:15,22,	21:11			
25				

188:4,11	39:12	133:24	18	174:11
190:25	91:10,12	134:20	176:2,4,2	176:19
205:21	128:5	135:16	3 202:22	179:5
206:15	153:23	136:5,7	publicly	201:19
210:21	155:22	147:19	88:23	208:19
processes	189:5	159:6	168:5	questioning
69:14	proposing	161:12	pull 61:25	129:19
product	44:8	165:22	122:6	questions
27:19	proposition	168:8	142:21	11:22
93:2 96:1	s 68:24	169:19	154:15	31:10,21
116:18	prospective	171:3	161:20	51:18
products	153:7	173:17	pulled	52:9
94:10	provide	175:20	131:17	55:24
professiona	9:23	177:7	pulling	57:6,8
l 182:18	28:16,25	197:22	40:13	85:6,20
professiona	42:19	provides	purchase	86:8,24
ls 87:19	43:19	49:8	91:12,15	87:9,23
programs	69:2,3,13	105:10	101:4	89:17
126:1	72:18	177:23	117:6	100:3
progress	104:24,25	providing	208:15	108:14
205:7,16	105:15	24:18	purchased	122:9
project	124:18	42:16	95:6	124:25
90:17	134:3,6	43:11,12	purpose	125:6
91:23	135:15	45:2,4,14	14:16	137:18
160:4	136:1,3	,16,18,24	24:17	160:13
173:24	157:23	64:21	34:11	175:22
promoting	158:10,11	74:22	81:7	176:16
97:8	162:13	92:7	110:7,19	192:14
proponent	164:21	115:2,23	177:10	210:2
177:19	188:9	169:23	203:7	quite 82:2
proposal	190:20	170:5	purposes	98:2,18
34:8,14	194:8	174:1	110:21,23	185:13
43:19,21	198:18	189:25	198:11,25	quo 14:25
44:5,8,19	provided	190:3,7	pursue	19:9
,22	11:6	209:3	38:17	21:17
47:6,10	15:16	provincial	39:17,23	26:13
64:21	29:6,19	31:14	push 14:20	<hr/> R <hr/>
72:25	30:19	public	<hr/> Q <hr/>	rails
73:15	34:2	45:6,19,2	question	187:20,25
152:25	42:20	5 47:10	76:6	raise 141:6
153:5	45:12	68:9 69:4	77:23	142:2
proposals	54:15,19	74:14,22	85:4,13	raised
153:10	66:17	75:5	86:4	151:4
proposal's	92:14	84:4,6	130:8	rate 125:25
152:25	102:18,21	88:19,22	134:18	rates
proposed	113:20	162:17,25	137:19,22	125:24
	115:6	163:9,10,		
	116:2	17		
	118:22	167:16,23		
		168:8,15,		

rather 183:3 185:12 201:24	reasons 112:16,21	83:16,17 88:20 92:9 93:25 94:3 100:22 101:12,21 ,24,25 102:8,9,1 7,20 103:24 106:11 107:5,6 109:21 110:5,14 112:19 115:1,3,1 7 118:23 122:18,21 128:7,9,1 4 129:15 130:19 131:3,10 132:5 133:15,18 ,23 134:17,24 135:10,25 136:11,17 137:12 138:1 149:14,20 150:17,19 152:21 153:17,23 156:1,4 157:5,6,9 158:6 163:1 164:1,4 165:21,23 168:2,13 172:4 180:11 181:9 182:15,16 183:5 187:7,10, 11 188:15 191:9 194:21	201:8,18, 20 203:7 204:14,18 ,20,23 205:18 206:2,20 208:24	157:24 172:4 177:12 183:5 189:11 191:21 192:21 194:17 195:9 199:4 200:8 201:24 202:5 203:8 204:1,21
rationaliza tion 126:4	recall 6:11 8:13,21 9:6,7,18 10:10 11:8,10,1 2,17 12:17,22 14:7 15:10,14 17:14,15, 17 19:16,18, 20 21:3,7,9 22:19 23:13,15 25:25 26:18 27:7 28:1 31:1,6,19 32:15,19 33:10,21 35:13,14 37:23 39:5,9,10 ,24 41:18 43:6,9 45:9,14,1 5,20 46:5,11,1 8 47:4,14 49:16,24 50:2 54:15,25 55:19 56:12,14, 15,19 57:10 60:1 62:6 63:11 64:8,16 67:8 71:5 72:10,14 75:4 78:6,13,2 4 79:3,6 80:11 81:10 82:21,25	re 137:25	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3
reach 50:16	reached 54:18 110:11 134:25 135:18	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3
reached 54:18 110:11 134:25 135:18	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3	reaching 35:4 52:6 106:4 135:3
reaching 35:4 52:6 106:4 135:3	react 52:22	react 52:22	react 52:22	react 52:22
react 52:22	reacting 27:1 159:3	reacting 27:1 159:3	reacting 27:1 159:3	reacting 27:1 159:3
reacting 27:1 159:3	reaction 191:20,25	reaction 191:20,25	reaction 191:20,25	reaction 191:20,25
reaction 191:20,25	reading 74:20,24 156:15	reading 74:20,24 156:15	reading 74:20,24 156:15	reading 74:20,24 156:15
reading 74:20,24 156:15	reads 68:16 141:8	reads 68:16 141:8	reads 68:16 141:8	reads 68:16 141:8
reads 68:16 141:8	ready 200:25	ready 200:25	ready 200:25	ready 200:25
ready 200:25	realize 12:12	realize 12:12	realize 12:12	realize 12:12
realize 12:12	really 56:2 143:9 158:23	really 56:2 143:9 158:23	really 56:2 143:9 158:23	really 56:2 143:9 158:23
really 56:2 143:9 158:23	reason 31:7 66:3 103:11,15 107:12,19 142:14 194:13 210:15	reason 31:7 66:3 103:11,15 107:12,19 142:14 194:13 210:15	reason 31:7 66:3 103:11,15 107:12,19 142:14 194:13 210:15	reason 31:7 66:3 103:11,15 107:12,19 142:14 194:13 210:15
reason 31:7 66:3 103:11,15 107:12,19 142:14 194:13 210:15	reasonable 194:13	reasonable 194:13	reasonable 194:13	reasonable 194:13
reasonable 194:13	recalling 21:1 25:15 174:18	recalling 21:1 25:15 174:18	recalling 21:1 25:15 174:18	recalling 21:1 25:15 174:18
recalling 21:1 25:15 174:18	receipt 21:5,12	receipt 21:5,12	receipt 21:5,12	receipt 21:5,12
receipt 21:5,12	receive 15:6 53:12 62:10 81:21 114:19 153:4 158:12 203:10 205:15 210:5	receive 15:6 53:12 62:10 81:21 114:19 153:4 158:12 203:10 205:15 210:5	receive 15:6 53:12 62:10 81:21 114:19 153:4 158:12 203:10 205:15 210:5	receive 15:6 53:12 62:10 81:21 114:19 153:4 158:12 203:10 205:15 210:5
receive 15:6 53:12 62:10 81:21 114:19 153:4 158:12 203:10 205:15 210:5	received 7:3 8:13,19 27:12,14 28:10 55:23 58:23 60:7 67:5 92:6 107:17 114:12,14 116:15 122:24 170:21 182:17 183:8 189:10 193:5	received 7:3 8:13,19 27:12,14 28:10 55:23 58:23 60:7 67:5 92:6 107:17 114:12,14 116:15 122:24 170:21 182:17 183:8 189:10 193:5	received 7:3 8:13,19 27:12,14 28:10 55:23 58:23 60:7 67:5 92:6 107:17 114:12,14 116:15 122:24 170:21 182:17 183:8 189:10 193:5	received 7:3 8:13,19 27:12,14 28:10 55:23 58:23 60:7 67:5 92:6 107:17 114:12,14 116:15 122:24 170:21 182:17 183:8 189:10 193:5
received 7:3 8:13,19 27:12,14 28:10 55:23 58:23 60:7 67:5 92:6 107:17 114:12,14 116:15 122:24 170:21 182:17 183:8 189:10 193:5	recently 38:14 43:18	recently 38:14 43:18	recently 38:14 43:18	recently 38:14 43:18
recently 38:14 43:18	reception 59:10	reception 59:10	reception 59:10	reception 59:10
reception 59:10	receptive 51:15	receptive 51:15	receptive 51:15	receptive 51:15
receptive 51:15	recessing 48:4 121:15 143:17 184:13	recessing 48:4 121:15 143:17 184:13	recessing 48:4 121:15 143:17 184:13	recessing 48:4 121:15 143:17 184:13
recessing 48:4 121:15 143:17 184:13	recipient 74:12	recipient 74:12	recipient 74:12	recipient 74:12
recipient 74:12	recognized 36:4	recognized 36:4	recognized 36:4	recognized 36:4
recognized 36:4	recollect 100:23	recollect 100:23	recollect 100:23	recollect 100:23
recollect 100:23	recollection n 7:15 8:5 9:12 10:8 11:22 18:5 37:14 39:21 117:22 132:5	recollection n 7:15 8:5 9:12 10:8 11:22 18:5 37:14 39:21 117:22 132:5	recollection n 7:15 8:5 9:12 10:8 11:22 18:5 37:14 39:21 117:22 132:5	recollection n 7:15 8:5 9:12 10:8 11:22 18:5 37:14 39:21 117:22 132:5
recollection n 7:15 8:5 9:12 10:8 11:22 18:5 37:14 39:21 117:22 132:5	recommend 201:4	recommend 201:4	recommend 201:4	recommend 201:4
recommend 201:4				

recommendat ion 28:25 123:19 124:17 177:8,9,1 3	20:6 131:18 192:2	157:21 167:16 204:6	3 202:22	27:2,18,2 2
recommended 120:13	references 6:17	regards 78:23 194:16 196:14	relationshi p 30:7 70:12 73:16 74:7,8 75:21	30:2,8,24 31:3,16 32:9,13,2 4 33:7,16 34:10 36:5
recommends 15:9	referred 71:10 81:17	REGISTRAR 6:3 22:8 36:24 41:5	relationshi ps 44:13 69:3	37:10 38:11 39:25
record 37:6 90:14 142:11 163:23 178:1	referring 17:2 20:13 22:21 26:5 33:4,25 51:1,3,22 59:22	regular 63:10	relative 74:6	44:4,18 45:12 46:2,8,12 47:3,10 49:14 54:2,12,2 0
Recording 131:16	referring 59:22	regularly 173:14	release 101:19,22 102:1,3,9 ,20 163:9 164:2 167:15 168:10	55:16,23 57:7 66:8,12 70:4 71:3 79:10,11 80:22 82:16 83:3,4,5 90:21 91:9 92:2
redacted 142:4	referring 68:22 69:20	regulatory 14:22	released 162:15,17 ,25 163:4,15, 17 164:25 165:3	93:16 96:23 97:24 98:7
redaction 142:9,18	refining 90:18 108:15 110:23 117:17 139:19 148:25 150:10 163:17 168:21	related 44:9 45:25 46:10 68:1,14,1 7 69:22 74:6,14 75:21 101:11 169:5 176:5 189:22 208:5	releases 101:11	102:2,11 103:3,12 104:9 105:20 106:24 109:1,13, 19 110:2
redactions 143:4,6	refining 130:24	relating 50:10 67:23	releasing 163:20,24	112:12,17 113:8,11 114:3,6,2 0,24 116:17,25 118:21 119:10 126:6 128:6,24 129:6,12, 14 130:17,25
reduce 91:16 93:13 129:22	reflect 6:14 23:23	relation 69:1,2 142:5 149:25	relevant 70:19 72:21 73:4	
reduced 28:22	reflected 23:20 40:7 65:2	relations 45:6,19 46:1,19,2 5 47:3,11 68:9,10 69:5 74:14,15, 22,23 75:5 84:4,6 176:2,5,2	reluctant 185:13	
reducing 129:22 149:12	reflection 24:15		remain 109:23	
reduction 130:3	regard 65:11		remained 160:6	
refer 6:19 110:22	regarding 11:15 50:13 55:4 64:20 91:25 125:4		remains 6:15	
reference 7:5 12:11 38:15 70:3 81:14 135:19 158:3			remember 9:13 10:8 17:7 18:9 23:9 26:21	
referenced 15:19,21 16:13				

133:2	141:19	179:15	204:9	203:24
137:22	178:12	residential	respondent	204:16
139:11,24	reporting	91:2	86:24	resulting
148:4,9,14	59:9,14	106:13	responding	13:23
150:15,22	179:17	residents	106:25	26:11
151:3,8	reports	51:16	140:10	results
157:1	196:5	55:11	141:9,12	171:18
162:2,19,24	200:15	59:10,12	responds	172:21
168:1	represent	91:14	12:7 49:2	resume
169:16,25	59:11	95:25	157:23	184:17
170:13,21	representat	140:18	response	resuming
171:6	ion	145:12	57:8	48:5
173:6,11	128:23	respect	65:15,23	121:16
177:12	131:19	13:16	83:25	143:18
180:25	153:24	21:23	85:2	184:14
181:6	183:19	24:2	138:18,19	retain 15:6
187:5,23	representat	37:7,11	141:8	73:19
191:20	ive 9:8	51:22	146:15	retained
194:17	34:4	72:3,7	152:25	15:13
199:4,12	178:9	84:7 95:3	153:5	26:10
208:20	represented	120:7	176:5	73:3 74:9
209:2	180:9	121:7	192:15,21	136:12
remove 76:4	183:14	128:21	193:4	retainer
rep 189:5	representin	155:6	responses	26:9
repeat 62:8	g 179:11	177:23	110:24	66:18,19,
154:9	180:6,18	178:2,4,2	172:21	23 80:3
181:21	183:11,15	2 183:19	responsibil	166:12,13
206:25	,18 184:3	190:23	ities	174:24
repeated	request	197:23	67:22,23	retention
17:16	23:14	respectful	110:16	131:20
replacing	26:20,21,	176:12	responsibil	retired
206:15	24	respectfull	ity 12:8	144:10,12
replied	34:8,13	y 194:5	180:14	,23
146:5	38:20	respond	responsible	145:1,5,8
replies	54:13	83:15	163:9	review
191:14	63:5	105:8	responsibly	7:4,13
report 11:6	requested	139:4	139:1	14:17
13:3	82:8	154:3	141:4	18:4 19:5
15:16	requesting	155:1,7,1	146:13	24:6,19,2
19:2,4,13	186:6	1 189:12	responsive	4 25:13
,14,15	required	194:24	85:16	30:21
27:8,12,1	190:21	responded	result	40:20
4,23	resented	54:13	56:16	41:13
31:2,4	19:14	157:25	58:5 69:9	43:12
59:15	resident	173:19	97:21	44:5
88:5	145:9	174:14	131:25	60:15
99:13,14		192:24	200:5	63:25
		195:10		

65:19,22	120:1,7,8	road 35:3	Ryan 2:19	,15,22
66:4	121:1,7	171:13		24:7,10,1
110:20	123:11,15	Rockx	<hr/> S <hr/>	3,21
120:22	,23	169:15,20	safety	25:1,11,1
122:8	124:5,11	190:10	125:25	8,24
123:18,25	128:11	191:7	sake 7:5	26:4,23
130:9	135:24	203:22	61:24	27:5,10,1
152:14	152:10	204:2,5	100:1	3,21
169:6	154:3,12	role 70:21	sale 19:10	28:1,5,19
170:19	156:2	72:15,22	21:17,18	29:6,18
171:23	158:7,9	95:3 96:3	22:19,20,	30:1,4,11
173:21	161:6,14,	100:3	22	31:1,6,19
175:3	17	195:12	26:13,14	32:11,15,
181:7	162:15,16	roles	29:9,13	22,25
189:6,17	163:20,25	110:16	47:14	33:6,9,15
194:3,10	164:2,18,	Ron 145:10	71:11	,18
reviewed	25	146:4	80:1	34:1,13,2
21:15	167:17,20	148:7	113:3,10	4
65:7,14	,24	183:1,13	118:14	35:13,20,
167:18	168:5,10	189:13	145:24	25
181:2	169:6	191:16	189:23	36:8,19
189:4	172:22	198:7	200:10	37:13,23
reviewing	173:19	ronemo@thun	203:25	38:13,21
110:23	174:15	derstar.n	204:16	39:9,13
182:21	175:18	et 144:5	208:6	40:3,8,15
189:19,22	176:6	roof	Sandra 2:12	41:1,14
205:12	177:24	92:8,20,2	3:5	42:10,15
reviews	RFPs 84:21	4	6:5,7,25	43:1,5,9,
128:5	123:18	94:11,20	8:6,10,18	22,25
revised	124:1	99:2	,23	44:3,6,20
166:12,16	125:12	room 82:16	9:2,11,18	45:5,9,15
200:21	130:10	196:13	10:10,18	,20
RF 164:2	134:14,15	royalty	11:10,14	46:5,11,2
	135:1,9,1	126:3	12:9,15,2	1 47:4,17
	0 176:10	rumour	1	49:16,23
RFP	Rick	160:15,16	13:6,11,1	50:7,18,2
34:9,11,1	139:5,18,	rumours	7 14:1,7	1
7	19,22	158:2,7,1	15:14,22	51:2,11,2
35:6,14,1	140:6,13	8,22	16:1,4,8,	4
7,19	146:18	159:19,20	11,16,25	52:2,15,2
36:16	147:4,14,	,22	17:3,10	4 53:2,6
40:2	25 148:18	193:21	18:8,12	54:8,14,2
71:12	194:6	194:6	19:18	2
83:12,15	riding	rights	20:2,15,2	55:2,7,18
84:1,8,10	77:12	126:1	5	56:1,14,1
85:2,12	rights	160:1,13,	21:7,13,2	8,21 57:9
86:1,17	126:1	16,17	4	58:17,25
88:8	risk 14:21	running	22:3,10,1	59:4,16,1
107:1		99:7	6,23	8,24
110:10,12		176:15	23:3,7,10	60:4,16,2
,24				0,24

61:3,7,11 ,15,18 62:7,12 63:12 64:1,6,10 ,13,18 65:4,17,2 5 66:6,12,2 0,25 67:2,7,12 ,17 68:7,20 69:12,21 70:2,7,24 71:4,13,1 8,22 72:5,12,1 7,24 73:9,12,2 4 74:3,16,2 4 75:4,13,1 6,20 76:6,14,1 8,23 77:3,10,2 0 78:1,6,13 79:1,6,11 ,18,22 80:4,14,2 4 81:4,8,18 ,22 82:10,13, 20,25 83:5,16 84:2,9,12 ,15,19 85:3,8,22 ,24 86:10 87:2,4,18 88:20 89:5,22 90:19,22 91:6,11 92:3,11,1 7,22 93:1,5,10	,19 94:2,13,1 7,21,25 95:5,12,1 9 96:4,8,12 ,16,21,25 97:5,17,2 2 98:1,5,10 ,15 99:3,8,12 ,18 100:5,10, 18 101:2,14, 24 102:8,16 103:4,10, 14 104:1,7,1 1 105:3,22 106:6,12 107:5,11, 15 108:3 109:2,7,1 1,17,21 110:5,9,1 8,25 111:10,14 ,18,22 112:3,14, 19 113:6,9,2 4 114:4,9 115:1,7,1 1,16,21 116:2,21 117:4,10, 19,23 118:1,18, 23 119:13 120:9,13 121:8,24 122:10,17 ,20,23 124:4,8,1 2,22 126:8 127:3,11,	20,24 128:7,13, 19 129:2,7,1 4 130:19 131:3,15 132:4,9,1 2,19,24 133:4,13, 18,22 134:2,9,2 3 135:5,22 136:9,15, 19 137:1,5,1 2,20,25 139:14,21 140:3,16 141:13,17 144:10,15 ,18,22,25 145:4,8,1 1,15,19 146:2,19, 22 147:11,16 148:5,11, 15,20 149:2,9,2 0,25 150:8,12, 17,24 151:7,10, 18 152:22 153:23 154:8,21 155:2,16 156:3,7,1 2,18,22 157:4,9 158:8,20, 23 159:7,14, 18 160:8,12, 21,25 161:9,19 162:4,18, 21 163:1,6,1	1,13,19 164:4 165:2,15, 20 166:5,9,1 7,21,25 168:2,12, 22 169:19,22 170:3,16, 24 171:5,10 172:6,12 173:3,8,1 2,20 174:4,8,1 7 175:1,14, 25 176:7,9,2 1 177:14 178:3,7,1 1 179:13,20 ,23 180:1,10, 21 181:2,9,1 5 182:2,7,1 0,13,20 183:7,13, 21 184:5 186:18,23 187:7,11 188:3,7,1 5,24 189:15,24 190:4,8,1 6,20,25 191:9,25 192:17,23 193:6 194:21 195:3,7,1 5,22 196:24 197:2,5,1 0 198:22 199:7,14, 24 200:12	201:11,18 ,23 202:7,12, 21 203:9 204:18,23 205:3,9,1 8,23 206:4,7,1 1,20 207:10,23 208:7,21 209:7,19 Sara 76:13 198:19,22 sat 7:17 8:8,12 53:1 satisfactio n 196:11 197:11 satisfactor y 40:22 savings 91:8 150:2 151:11 saw 21:16 98:12 108:18 170:16 205:4 schedule 128:6,8,1 2 141:18 scheduled 70:19,23 72:21 73:3 200:20 scheduling 80:23 201:9 scheme 176:11 scope 152:25
---	--	--	--	---

153:5	130:5	14:19	114:15	September
score	138:13,17	seeing	164:18	133:17
171:8,11	139:3	34:18	172:11	134:21
scored	140:9	122:22	sending	135:20
170:14,22	141:8	162:2	40:25	136:5,8,2
,25	144:1	seemed 65:5	44:11	4 138:15
scores	146:3,15,	seen 13:3	74:5	139:13
156:15	22 147:20	29:2	sends 88:6	140:2
170:10,20	153:12	38:14	166:1	141:16
171:2,4,7	169:7,11	47:5	sense 42:21	144:3
scoring	170:8	55:19	46:13	145:22
110:24	177:5,15	61:16	180:18	152:9
171:19	189:12	66:18,22	sensitive	153:3
172:21	191:13	97:23	18:13	157:18
screams	193:18	98:14,18	109:12	158:7
143:8	194:24	112:1	137:6,14	sequence
screen 7:7	198:8,16	113:21	sent 12:3	96:17
16:7	199:15,21	127:6	35:6	series
17:22	200:13	166:18	62:24	36:14
90:2	203:3	177:23	63:9,11	188:20
104:16	204:8	183:21	64:9,16,2	serve 57:12
122:8	208:14,16	201:13	4	service
143:25	scrolling	207:23,25	66:10,15	69:3
	49:17	selected	67:4	services
scroll	seamless	29:24	71:21	7:12
10:12	51:17	30:3	76:8	8:9,19
18:16,21	search	33:18,20	78:18	9:10 10:7
36:1	121:1	86:23	80:9	21:2
41:12	seat 10:13	87:16	81:13	42:16
48:16	second	175:18	88:1	43:11,19
49:1,7,10	18:16	180:5,23	106:22	45:1,4,18
,13,18	19:4 36:2	selection	110:10	,23 64:20
51:6	63:3	110:21	125:15	67:15
53:15	67:19	selling	152:13	74:21
56:7	119:22	15:1,3	166:4	209:5,8,9
60:14	122:4	138:23	171:16	,17
62:23	125:2	141:1	172:8,14	session
63:25	140:11	146:25	174:20	38:24
64:1,14	153:13	150:6	175:8	155:13
67:13	156:5	183:3	186:1	157:21,25
91:18	208:18	semi-	sentence	161:13
92:4	secretary	retired	69:18	167:12,16
104:20	131:16	144:11	70:5	168:16,18
105:4,7,9	132:3	send 65:16	147:22	,20
,12 115:8	section	73:7,22	148:4,10	171:17
122:13	126:22	74:2	separate	172:3
124:24	197:20	75:10,12,	28:13	175:8
125:16	sector	15 105:13	95:20	sets 28:10
128:3,16				

114:7	171:8,11	signing	slides 7:12	Solutions
162:12	shorten	102:3,9,2	8:14 9:9	10:14
203:6	108:16	1 137:13	18:2 21:5	89:17
settlement	shot 107:18	197:23	26:11	somebody
209:10	showed	199:5	27:19,21,	171:8
seven	91:23	200:21	23	207:13
132:18	161:15	201:22	28:4,11,1	someone
133:10,11	shown	208:20	3	74:17
several	7:6,20	209:4,16	30:19,22,	93:25
72:9	8:20	Simcoe 50:8	24 32:12	97:3
88:15	48:12	similar	36:22	138:19
109:25	111:2	52:23	113:21,22	139:11
131:9	152:8,15	94:10	114:7	160:3
share 47:13	172:1	129:15	116:13,15	201:25
58:22	207:12	similaritie	152:13,15	202:2
59:2	showstopper	s 119:14	,21 153:4	someone's
79:25	s 57:15	simply 76:4	169:10	138:18
104:5	shred 208:5	single	170:8	197:11
116:9	siblings	176:19	171:12	Sometime
118:15	68:23,24	sit 123:12	slowly 51:6	97:17
164:22	98:21	185:8	177:5	somewhat
189:22,23	sic 129:24	site 42:1	smashing	90:25
197:23	206:23	sitting	137:18	166:14
200:10	sign 101:18	34:5	smooth 57:5	sorry 9:5
203:25	102:3,11	situation	solar	15:20
204:16	137:10	210:13	89:17,18,	22:18
208:6,15	200:4,10	skip 31:10	21,23	46:23
shared 10:9	201:9	142:20	90:13,23	49:25
30:25	209:25	slide	91:1,22	50:19
31:4	signature	14:14,16	92:8,20	55:18
109:12	64:12	18:4,16,2	93:11	62:7 72:6
115:5	205:13	2 21:25	94:3,11,2	83:1,17
147:1	signatures	22:14,15	0	131:16
161:18	203:7	29:2	95:4,6,17	135:24,25
209:5,16	signed 70:6	31:9,10,1	,22 99:2	140:5
shareholder	71:17	1 32:3	100:8,12	142:16
s 155:23	75:2,19	33:5 34:2	101:11,22	144:15
shares	166:15,20	36:2,13	103:22,25	152:2
161:14	198:13	39:12	105:7,18	154:8
180:24,25	202:1	108:19	106:10,12	172:15
181:13,25	204:21	117:2	sold 180:24	181:21
183:3,4	208:16,21	152:19,20	181:12,24	206:23,24
sharing	209:1	153:1,19	182:19	sort 54:23
36:11	significant	162:2,5,1	solicitor	97:9
161:6	125:3	0,11	144:11	sounded
192:4	128:23	171:11	145:5	185:12
sheets			201:5	sounds 12:4
			203:21	

173:5	115:17	120:6,15,	148:12,14	19,21
source	157:7	18,24	159:15,20	17:7,11,1
131:10	184:8	149:11	191:21	3
142:9	188:6	158:3	192:1,15,	19:12,22,
154:11	191:5	163:2,8,1	21	25 20:4,8
sources	193:1	5,17,18	statements	21:10,20,
205:7	199:9	167:15	189:6	22 22:17
speak	specificall	173:14,24	status	23:1,11
12:6,19	y 15:15	193:8	14:25	25:17
14:5 25:2	17:6	209:20	19:9	26:1,15,1
44:16	25:17	stage	21:17	7 27:4,9
46:16	31:22	188:10	26:13	28:14
49:25	65:14,22	stand	stay 98:23	29:11,22,
50:1,12	70:3	143:15	Stec 96:9	24 30:23
51:14	81:11	210:16	97:6	31:4 32:7
54:3,21	82:21	stands	99:19	33:2
55:3,8	85:11	74:25	100:2	34:23
56:3,16	91:10	start 10:22	step 47:7	35:8,11,2
74:16	102:21	40:13	88:14	0,23
77:15,19	108:1	122:8	116:6	39:24
81:11	138:1	143:5	135:25	45:25
98:13	149:2	153:1	STEPHEN	46:1,3
120:18	155:5	185:1	58:4,9	74:14,22
131:18	160:2	198:5	stepping	83:13
175:17	180:11	210:10	134:10	86:22
209:8	187:24	started	steps	87:6,17
speaking	208:23,24	146:6	32:4,20	88:7
17:12	specifics	starting	36:15,17,	102:25
50:3	17:15	123:8	19	106:18,19
55:25	82:21	138:14	37:7,9,12	108:15,16
80:12	spite 44:10	188:19	39:12	,24
149:11	spoke 49:3	200:6	59:22	109:4,5,1
171:17	56:22	205:19	75:18	4,25
172:2,11,	149:14	starts	99:17	110:4,7,1
14	156:23	48:18	Stewart	0,15
173:2,17	sponsored	85:18	171:13	113:9,16,
174:2,5,1	100:14	128:17	stop 87:14	20,22
3,25	spouse	130:7	108:10	114:21,24
175:7,10,	75:25	198:6	139:9	115:5,19,
21 205:11	square 8:2	state 44:24	173:15	24
specific	staff 11:11	stated	175:9	116:7,11,
16:17	71:1 72:9	43:14	188:13	12,14,20,
17:15	73:4	67:21	strategic	25 117:2
31:20	86:19	128:22	11:5,15	118:10,25
52:16	87:5	190:18	15:5,9,18	119:11
55:21	101:10	statement	,21	120:18,23
82:6	114:5	75:1	16:13,16,	121:1,5,1
103:11,14	119:24			1 122:2,4
104:7				124:3,10
				126:23
				127:21

128:10	subject	189:25	6:7	110:4,7,1
132:11,23	40:15	190:3	system	5 113:20
133:2,9,1	62:25	suggests	156:6	114:22
6,24	68:2,10,1	74:20	<hr/>	115:21
134:20	5 69:23	summarizes	T	116:14,20
135:13,20	104:23	101:17	table 3:1	,25 119:1
136:13,23	193:22	summarizing	152:20,24	121:6,11
139:25	196:10	170:10	taker 23:23	122:3,4
142:6	submit	summary	taking	123:19
145:25	167:13	4:22	118:8	124:3,10,
147:9	submitted	19:1,8	148:5	17 126:23
152:9,14	43:18,21	90:1,6	talk 55:1	127:22
153:3,7,1	47:9	101:8	106:17	128:10
8	72:25	127:22	109:24	132:11,13
154:1,13,	176:6	summer	115:22	,23
16	subsequent	101:13	117:16	133:2,5,9
157:2,22	24:9	support	122:3	,16,24
162:12	119:6	37:25	149:11	134:20
167:25	subsequentl	145:17	talked	135:13,20
168:9	y 115:13	186:12	14:16	136:13,23
169:6,10,	success	sure 21:13	28:12	139:25
17	119:16	26:8 38:6	30:18,22	142:6
170:1,15	successful	54:22	67:15	147:9
177:11,20	86:23	57:24	127:12	152:9,14
,24 188:4	successor	65:19	talking	153:3,18
209:23	126:1	68:11	17:7	154:2,13,
street 1:19	sudden	70:3	27:25	16,22
158:13,19	173:21	96:17	69:17	156:22
,22	suggest	100:11,22	79:15	157:2
stress	71:9	127:4	116:12,14	163:19
156:23	194:5,14	142:3	122:2	169:11,17
strike 77:8	suggested	156:24	146:21	170:1,15
strong	70:18,24	160:6	149:18	175:2
113:14	72:7,8,20	168:6	160:1,2	176:10,11
stronger	196:21	173:20	172:17	181:18
113:2	205:24	174:3	186:17,22	187:16
strongly	206:3,13	195:9	talks 150:6	188:8
39:19	suggesting	surprise	189:5	209:23
structure	70:23	175:5	task 33:22	tasked 33:1
19:2	suggestion	surrounding	36:16	tasks 68:25
129:1	72:20	32:7	85:25	99:22
structures	123:9,10	SUSAN	86:12,18,	tax 182:24
155:22	151:9	58:4,9	22 102:25	taxpayers
STT 167:21	suggestions	switching	106:18,19	55:12
172:18	56:4	166:3	108:15,16	te 82:15
subdivision	145:21	Sworn 3:5	,24	team
106:13			109:5,14,	33:1,4,8,
			25	11,14,17,
				19,20,22,

24 34:5	194:10	146:23	till 120:16	176:25
35:2	206:12	172:25	Tim 169:14	TOC516351
36:16	209:23	185:4,11	timeline	37:4
83:12	Team's	thanked	128:11	TOC518063
86:12,18,	116:25	107:23	timelines	48:12
22 87:5	telephone	thanking	88:15	TOC518191
102:25	26:2	107:22	Timothy	104:16
106:18,19	temporary	173:13,23	2:14	TOC69486
108:15,16	206:14	174:10	tires	172:1
,19,24	ten 184:11	Thanks	134:12	TOC0034312
109:5,14,	tend 38:22	40:22	titled	4:4
25	tended	49:6	162:11	TOC0041125
110:4,7,1	38:22	200:7	TOC 171:21	4:6
2,15	tendered	there's	TOC0037580	today 28:4
113:20	135:13	9:24	4:5	71:19
114:22	tenders	26:14	TOC0038100	78:21
115:19,21	34:19	41:20	4:8	79:10
116:14,20	term	63:2	TOC0038162	81:12
119:1,18	59:6,23	115:9	4:9,11	102:12
121:6,11	terminology	120:21	TOC0038169	139:15
122:3,5	57:15	125:21	4:12	148:6
124:3,10	137:7	128:17	TOC0041126	184:23
126:23	187:19	153:11	4:7	191:3
127:22	terms 42:18	155:8	TOC0048811	200:20
128:11	46:24	160:17	4:20	tomorrow
132:11,23	52:16	167:24	TOC0048812	185:2
133:3,5,9	150:13	171:24	4:21	200:1
,24	155:7	they're	TOC0069485	210:10,22
134:20	166:13	46:13	5:6	tonight
135:13,20	205:10	51:22	TOC0069486	200:1
136:13,23	210:11	82:1	5:7	top 41:16
142:6	test 120:23	159:20,21	TOC0512149	56:8
144:12	116:11	168:14	5:8	64:15
145:14	testing	179:24	TOC0518063	115:8
147:9	116:11	207:8	4:17	127:14
152:10,14	thank	208:1	TOC0518063	128:4
153:4,18	41:14,25	They've	4:23	147:20
154:2,13,	42:3	207:8	TOC48811	207:9
16,22	49:18	third 18:22	62:19	topic 38:24
156:22	61:15	thoughts	TOC-0518191	39:18
157:3	64:6	14:6	4:23	40:11
160:4	105:3	58:15,18	TOC48812	50:3
163:19	106:7	70:14	63:21	108:7
164:17	107:17	86:17	TOC512149	139:12
169:11,18	122:17	118:5		140:4,5
170:1,2,1	135:8	throughout		184:8
5 175:2	143:1	202:14		
176:10,11				
181:18				
187:16				
188:9				

topics	195:13	y 74:4	151:5	84:3
31:25	201:22	125:5	understand	88:17
50:10	203:20	treat	6:3,5	93:6,8
127:17	205:2	125:23	16:20	95:7
159:19	206:10,14	126:16	18:2	96:8,19
160:17	209:6,17	treated	22:25	108:23
touch	town's	109:16,18	26:20	109:4,8,1
145:20	15:3,13	137:16	34:11	0 116:23
tour 135:23	99:6	trips 35:3	38:7 39:4	118:3
tournament	178:9	try 85:15	44:17	127:1
106:7,15	191:18	160:10	51:9	136:22
107:10,16	192:11	207:1	57:24	137:2,4
,21	195:2,18	trying 12:4	69:17,19	156:8,14
towards	196:7	22:24	71:21	166:7,10
39:16	tra 189:22	26:19	75:10,18	176:18
town 1:2,17	transaction	69:16	76:5	183:24
2:18 11:3	47:14	95:19	77:16	184:2
13:14	80:1	118:23	86:5	186:11
15:6	183:12,20	135:15	94:19	200:2
21:22	184:4	136:3	95:3	202:21
28:18,23	189:23	154:10	96:24	understood
29:5,15,1	190:15,24	155:10	100:25	34:14
7 31:14	191:8	turn 10:20	110:7	36:5 65:3
52:5	192:4	11:23	116:10	93:22
68:1,14,1	197:24	40:10	120:5,12	97:18
7	199:6	138:2	135:14,15	101:2
69:10,22	201:10,22	152:2	136:2,4	118:14
71:1,5	202:13,19	157:11	139:4,18	120:23
73:4 82:4	204:22	167:1	140:13	132:16
87:17	205:2,8,1	turned 28:6	146:16,17	165:15,18
88:7 91:2	6,20	turning	147:14,22	175:25
114:13	208:5,6	10:19	,24	176:1,22
117:14	209:15	37:3	154:11	179:9,16
130:21	Transcript	161:10	155:10	182:4
145:18	3:14	twenty	179:8,22	183:18
161:12	transi	108:9	183:11	189:24
178:6	190:24	twice 71:10	186:15,20	undertake
179:2,4,1	transition	types 57:6	189:21	163:2
0,12,14,2	56:6	<hr/>	190:13	177:10
1	57:6,13	ultimately	201:14	undertaken
180:2,6,9	83:21	154:12	understandi	94:16
,14,18	transitioni	<hr/>	ng 18:10	undertaking
183:2,19,	ng	U	24:4	160:5
25 184:3	52:13,17	umbrella	28:10,20	unfolded
186:6	transmitted	180:14	29:19	81:15
188:22	118:16,19	undergo	36:9,17	unfolding
189:6,10	transparenc		52:11	68:3,16
191:17			56:23	69:8,24
192:8			57:1	
			65:20	

71:24	utility	95:6	warn 141:3	184:10
unions	7:12	101:11,22	warning	198:5
126:1	8:9,19	venture	146:12	208:2
unlike 52:4	9:10 10:7	113:1	warnings	Wendy 211:5
unredacted	21:2	verbally	141:9	we're
142:21,25	91:24	38:21	warranties	29:9,10
143:25	113:4,10	39:17	189:5	44:14
unrelated	138:24	version	Wasaga	106:17
73:16	141:2	142:21,25	100:19	116:13
unsure 70:5	146:25	143:25	101:5	118:6,20
unusual	150:7	via 63:9	wasn't 69:1	119:6
77:8	<hr/> V <hr/>	view 29:4,7	77:20	142:3
upcoming	vacation	36:20	82:5 83:4	167:7
31:13,14	202:2	129:22	86:11,16	207:12
157:20	valuation	viewing	89:8	210:15
203:24	13:4,24	170:1	94:16	we've 26:10
204:16	83:9	views 58:15	120:16	28:12
update	167:19	104:6	136:18,19	29:2
157:23,24	value 14:18	114:25	150:18	30:22
161:12	31:15,24	virtue 7:17	160:13	47:8 88:9
162:11,13	36:4,10	vision	173:20	108:15
167:11	189:11	125:22	176:15	113:21
186:2	varia 23:17	126:3	187:15	167:18
200:21	various	visited	water	173:25
updated	7:25 20:4	97:14	57:17,21,	180:12
6:14	23:18	volunteers	25	199:12
147:5	35:5	107:23	58:8,12,1	whatever
updates	50:10	173:14,23	4	75:23
168:4	55:20	vote 39:8	Watson 2:7	184:22
Upon 6:1	129:18	178:1	ways 149:12	whenever
48:4,5	134:12	vote's	151:12	88:22
121:15,16	160:17	123:20	website	wherever
143:17,18	vent	voting	97:1,3,14	159:20,21
184:13,14	89:21,23	170:4	,21	whether
210:24	90:13,15,	<hr/> W <hr/>	98:8,13,1	8:13
up-to	23	wait 72:23	6,25	13:13
158:17	92:8,25	120:16	week 105:2	22:25
up-to-date	93:11	waiting	186:5	23:25
159:6	95:4,23	210:14	weeks 88:16	26:20
useful	100:8	walk 44:15	200:7	34:18
178:17	103:22,25	110:1	we'll 9:23	37:9
179:5	105:18	walking	48:1 63:2	39:25
usual 76:25	Ventresca	140:19	109:24	40:1
Utilities	198:15	vents	122:6	54:25
2:7	91:1,12	91:1,12	142:23	69:2
	94:12,20	94:12,20	143:15	73:18
				74:8
				83:3,15,2

4 88:21	witness	87:20	174:13
106:25	143:13	155:14	Wrong 46:23
110:3	210:11,14	160:3	wrote
112:15	,17,18	working	148:10
114:21	wonder	30:5 38:2	174:25
116:14	89:11	55:17	186:15
130:10	99:4	84:6	<hr/>
136:4,17	wondering	86:14,15	Y
157:20	77:18	106:23	yellow 8:2
162:20	106:25	110:3	yesterday
170:22	Woodworth	166:8	6:11 7:3
173:6,16	211:5	173:18	15:18
174:12,23	work	174:14	200:19
176:4	13:14,24	175:2	yet 52:6
182:18	27:19	176:10	55:17
182:18	40:12	would've	you'll
202:18	42:24	35:14,17	44:15
204:4	43:7	39:4,20	169:11
207:17	44:8,11	46:23	yourself
whispers	46:10,19	113:12	8:4 13:13
147:1	47:11,16	174:8	74:1
whole 111:9	58:16	write	77:24
whom 15:25	60:2	104:23	88:3 99:5
who's 86:15	65:24	138:15	104:22
whose 33:8	66:5	139:17	157:19
81:2	67:24	147:23	182:6
William	70:11	210:7	188:21
2:18	74:13	writes	189:3
41:19	75:23	40:18	193:21
142:1	80:2	48:19	198:19
143:1,5,1	82:23	63:3	208:16
2	83:24	78:19	you've 7:14
184:16,24	84:14	140:21	10:15
185:3,10,	85:6,19,2	171:22	13:7
14 210:7	1	189:3	37:21
Wingrove	86:8,12,2	193:24	39:22
80:21	1,25	194:4	46:1
82:13	87:15	200:17	71:17
157:19	88:17,19	writing	83:8,20
169:13	92:15	12:3	85:17
186:24	95:18	44:19	100:25
188:13	108:14	88:11	106:18,19
196:22	116:18	148:4	,22
198:20	119:16	175:10	113:23
wisdom	127:2	written	134:14
210:5	135:6	39:16	
wish 48:24	175:11,13	67:20	
128:22	176:5,19	75:18	
	worked		