

## **COLLINGWOOD UTILITY SERVICES CORP. (COLLUS)**

Engineering & Operations Department PO Box 189, 43 Stewart Road, Collingwood, Ontario L9Y 3Z5

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April 20, 2005



Dear

Subject: Personal Recommendation for Paul Bonwick

Please be informed that I have known Mr. Paul Bonwick in both a professional and personal manner for several years.

I have found Paul to be thoughtful, pragmatic and enthusiastic in all discussions and encounters. He has been able to confidently put forward the interests of his clients, as well as understand the sensitive political nuances of a smaller community. He is clearly comfortable in strategic discussions at the staff level and in political discussions with Ministers both provincially and federally. As our Member of Parliament, he was always accessible and responsive throughout what was a multitude of issues and concerns. His hard work and compelling communications was a significant reason why during his time in office, Collingwood was the benefactor of important financial investments in local infrastructure. Paul's keen understanding of Public/Private Partnerships and his ability to build a coalition of support makes him ideal for future strategic discussions on asset collaboration.

Because of her personal characteristics and distinguished qualities I am proud to say that Paul is also my friend.

I view Paul Bonwick as one of those few people that you meet rarely in your lifetime and one that helps you strengthen the very fabric of your own integrity and make you a better person for knowing him. I can easily recommend Mr. Bonwick's abilities and competencies for a consulting position with **Example**.

Trusting you find this satisfactory, I remain.

Sincerely,

Original signed

Ed. D. Houghton, CET, MAATO President & CEO, COLLUS Power & Collingwood Public Utilities Executive Director, Town of Collingwood

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